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## I. Executive Summary

GFNorte reports Net Income of Ps 9.12 billion during 1Q20, 1\% higher than 4Q19. Compared to 1 Q19 it is $8 \%$ lower, and $4 \%$ higher with recurring results.
(BMV: GFNORTEO; OTCQX: GBOOY; Latibex: XNOR)
The most relevant results for the period ended on March $31^{\text {st }}, 2020$ were:

- This quarter-end was immersed in a national health emergency declared by the Federal Government on March $30^{\text {th }}, 2020$ in response to the COVID-19 pandemic, coupled with strong volatility in international markets due to this pandemic, together with pressures in the global oil industry.
- Net income for the first quarter of 2020 was Ps 9.12 billion, up 1\% sequentially, and (8\%) below the same period in 2019; however, excluding the non-recurring income reported in 1Q19, net income had a $4 \%$ annual increase.
- Net interest income rose 9\%, with quarterly and annual increases in the NIM. Cost of Risk rose from 2.0\% to $2.2 \%$ during the quarter; non-interest expense was down (1\%), resulting in 3\% higher net operating income.
- Profitability indicators reflected stability: ROE shifted from $19.0 \%$ to $\mathbf{1 8 . 8 \%}$, while ROA did so from $2.3 \%$ to 2.2\%. Efficiency ratio improved, from $40.6 \%$ to $\mathbf{3 8 . 9 \%}$.
- Consumer loans were up $\mathbf{1 \%}$ during the quarter driven by $\mathbf{2 \%}$ growth in both mortgages and auto loans, $\mathbf{1 \%}$ increase in payroll loans, and a (3\%) decline in credit cards. On an annual basis, the consumer portfolio expanded $\mathbf{7 \%}$, with a $\mathbf{9 \%}$ increase in mortgages, $\mathbf{1 0 \%}$ in auto loans, $\mathbf{6 \%}$ in credit cards, and a (2\%) decline in payroll loans.
- Commercial and corporate loans had a relevant sequential improvement, up $\mathbf{6 \%}$ and $\mathbf{1 3 \%}$ respectively, while government loans had a (7\%) contraction. Overall, total loan portfolio had a 2\% quarterly and annual increase. Excluding government loans, the loan portfolio grew $5 \%$ quarterly and $6 \%$ annually.
- Asset quality showed stability, with NPL ratio at $\mathbf{1 . 7 \%}$, while coverage ratio rose to $\mathbf{1 4 0 . 1 \%}$ from $\mathbf{1 3 7 . 7 \%}$.
- Core Deposits rose 2\% during the quarter: demand deposits grew 4\%, while time deposits had a (1\%) decline. Compared to 1Q19 demand deposits were up 15\%, and time deposits were down (1\%), totaling 9\% growth in Core Deposits.
- The bank's Capital Ratio reached 18.97\%; Core Equity Tier 1 (CET1) stood at $\mathbf{1 2 . 1 8 \%}$, while leverage ratio ended the quarter at $\mathbf{1 0 . 8 8 \%}$.

| Income Statement Highlights - GFNorte (Million Pesos) | 1Q19 | 4Q19 | 1 Q 20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1Q19 |
| Interest Income | 38,075 | 37,667 | 37,008 | (2\%) | (3\%) |
| Interest Expense | 18,406 | 15,174 | 14,657 | (3\%) | (20\%) |
| Technical Results (Insurance \& Annuities) | 1,116 | $(2,305)$ | (383) | 83\% | (134\%) |
| Net Interest Income | 20,784 | 20,188 | 21,968 | 9\% | 6\% |
| Net Service Fees | 2,967 | 4,230 | 3,455 | (18\%) | 16\% |
| Trading | 1,152 | 872 | 1,166 | 34\% | 1\% |
| Other Operating Income (Expenses) | 2,143 | 746 | 327 | (56\%) | (85\%) |
| Non Interest Income | 6,262 | 5,847 | 4,949 | (15\%) | (21\%) |
| Total Income | 27,046 | 26,035 | 26,916 | 3\% | (0\%) |
| Non Interest Expense | 10,004 | 10,572 | 10,466 | (1\%) | 5\% |
| Provisions | 3,736 | 3,765 | 4,344 | 15\% | 16\% |
| Operating Income | 13,306 | 11,698 | 12,106 | 3\% | (9\%) |
| Taxes | 3,650 | 2,951 | 3,228 | 9\% | (12\%) |
| Subsidiaries' Net Income | 411 | 389 | 353 | (9\%) | (14\%) |
| Minority Interest | (135) | (125) | (113) | (10\%) | 16\% |
| Subsidiaries \& Minority Interest | 275 | 263 | 240 | (9\%) | (13\%) |
| Net Income | 9,932 | 9,010 | 9,118 | 1\% | (8\%) |
| Balance Sheet Highlights - GFNorte (Million Pesos) | 1Q19 | 4Q19 | 1 Q 20 | $\begin{aligned} & \text { Cha } \\ & 4 \text { Q19 } \end{aligned}$ | 1Q19 |
| Asset Under Management | 2,697,401 | 2,771,604 | 2,708,692 | (2\%) | 0\% |
| Performing Loans (a) | 762,105 | 762,642 | 779,818 | 2\% | 2\% |
| Past Due Loans (b) | 13,488 | 12,806 | 13,212 | 3\% | (2\%) |
| Total Loans (a+b) | 775,594 | 775,448 | 793,030 | 2\% | 2\% |
| Total Loans Net (d) | 757,265 | 757,809 | 774,525 | 2\% | 2\% |
| Acquired Collection Rights ( e) | 2,217 | 1,601 | 1,500 | (6\%) | (32\%) |
| Total Credit Portfolio (d+e) | 759,482 | 759,410 | 776,025 | 2\% | 2\% |
| Total Assets | 1,594,607 | 1,580,010 | 1,729,280 | 9\% | 8\% |
| Total Deposits | 734,956 | 724,490 | 772,993 | 7\% | 5\% |
| Total Liabilities | 1,409,497 | 1,384,012 | 1,531,790 | 11\% | 9\% |
| Equity | 185,110 | 195,998 | 197,490 | 1\% | 7\% |


| Financial Ratios GFNorte | 1 Q19 | 4Q19 | 1020 |
| :---: | :---: | :---: | :---: |
| Profitability: |  |  |  |
| NIM (1) | 5.7\% | 5.7\% | 5.9\% |
| ROE (2) | 22.4\% | 19.0\% | 18.8\% |
| ROA (3) | 2.5\% | 2.28\% | 2.21\% |
| Operation: |  |  |  |
| Efficiency Ratio (4) | 37.0\% | 40.6\% | 38.9\% |
| Operating Efficiency Ratio (5) | 2.5\% | 2.7\% | 2.5\% |
| CCL Banorte and SOFOM - Basel III (6) | 116.6\% | 133.5\% | 120.1\% |
| Asset Quality: |  |  |  |
| Past Due Loan Ratio | 1.7\% | 1.7\% | 1.7\% |
| Coverage Ratio | 135.9\% | 137.7\% | 140.1\% |
| Cost of Risk (7) | 1.91\% | 1.98\% | 2.22\% |
| Market References |  |  |  |
| Banxico Reference Rate | 8.25\% | 7.25\% | 6.50\% |
| TIIE 28 days (Average) | 8.56\% | 7.86\% | 7.36\% |
| Exchange Rate Peso/Dolar | 19.38 | 18.86 | 23.48 |

1) NIM = Annualized Net Interest Income / Average Earnings Assets.

Annualized earnings as a percentage of average quarterly equity over the period, minus minority interest, for the same period.
Annualized earnings as a percentage of average quarterly assets over the period, minus minority interest, for the same period
Non-Interest Expense / Total Income
5) Annualized Non-Interest Expense / Average Total Assets.
6) Preliminary CCL calculation. To be updated upon publication of Banco de Mexico's official calculations.
7) Cost of Risk $=$ Annualized Provisions $/$ Average Total Loans.

| Subsidiaries Net Income (Million Pesos) | 1Q19 | 4Q19 | 1 Q20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1Q19 |
| Banco Mercantil del Norte | 7,223 | 6,729 | 6,072 | (10\%) | (16\%) |
| Banorte- Ixe-Broker Dealer | 211 | 276 | 213 | (23\%) | 1\% |
| Operadora de Fondos Banorte-lxe | 94 | 101 | 100 | (1\%) | 7\% |
| Retirement Funds - Afore XXI Banorte | 408 | 360 | 325 | (10\%) | (20\%) |
| Insurance | 1,610 | 744 | 1,703 | 129\% | 6\% |
| Annuities | 272 | 272 | 284 | 4\% | 4\% |
| BAP (Holding) | (0) | 2 | 14 | 739\% | N.A. |
| Leasing and Factoring | 226 | 236 | 203 | (14\%) | (10\%) |
| Warehousing | (27) | 11 | 10 | (8\%) | N.A. |
| Sólida Administradora de Portafolios | (109) | (74) | (145) | (98\%) | (34\%) |
| G. F. Banorte (Holding) | 23 | 353 | 340 | (4\%) | 1369\% |
| Total Net Income | 9,932 | 9,010 | 9,118 | 1\% | (8\%) |


| Share Data | 1Q19 | 4 Q19 | 1020 | Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 4Q19 | 1Q19 |  |  |  |  |
| Earnings per share (Pesos) | 3.444 | 3.125 | $\mathbf{3 . 1 6 2}$ | $1 \%$ | $(8 \%)$ |
| Earnings per share Basic (Pesos) | 3.469 | 3.138 | $\mathbf{3 . 1 8 0}$ | $1 \%$ | $(8 \%)$ |
| Dividend per Share for the period (Pesos) | 0.00 | 0.00 | $\mathbf{0 . 0 0}$ | NA | NA |
| Payout for the period | $0.0 \%$ | $0.0 \%$ | $\mathbf{0 . 0 \%}$ | NA | NA |
| Book Value per Share (Pesos) | 63.39 | 67.18 | $\mathbf{6 7 . 7 0}$ | $1 \%$ | $7 \%$ |
| Issued Shares (Million) | $2,883.5$ | $2,883.5$ | $\mathbf{2 , 8 8 3 . 5}$ | $0 \%$ | $0 \%$ |
| Stock Price (Pesos) | 105.54 | 105.00 | $\mathbf{6 5 . 0 0}$ | $(38 \%)$ | $(38 \%)$ |
| P/BV (Times) | 1.66 | 1.56 | $\mathbf{0 . 9 6}$ | $(39 \%)$ | $(42 \%)$ |
| Market Capitalization (Million Dollars) | 15,704 | 16,050 | $\mathbf{7 , 9 8 1}$ | $(50 \%)$ | $(49 \%)$ |
| Market Capitalization (Million Pesos) | 304,320 | 302,763 | $\mathbf{1 8 7 , 4 2 5}$ | $(38 \%)$ | $(38 \%)$ |

Share performance


## II. Management's Discussion \& Analysis

On this report there are references to recurring figures related to usual business activities without the effect of the nonrecurring income presented in 1Q19 resulting from the dissolution of Banorte USA.

For comparison purposes, it is important to consider that GFNorte holds a $98.2619 \%$ ownership of the bank; therefore, some figures may vary as they refer to the group or the bank.

| Net Interest Income (NII) (Million Pesos) | 1 Q19 | 4Q19 | 1020 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1Q19 |
| Interest Income | 35,415 | 33,395 | 32,662 | (2\%) | (8\%) |
| Interest Expense | 18,126 | 14,858 | 14,366 | (3\%) | (21\%) |
| Loan Origination Fees | 323 | 382 | 360 | (6\%) | 11\% |
| Fees Paid | 281 | 316 | 291 | (8\%) | 4\% |
| NII excluding Insurance and Annuities Co. | 17,332 | 18,604 | 18,365 | (1\%) | 6\% |
| Premium Income (Net) | 12,214 | 7,747 | 12,155 | 57\% | (0\%) |
| Technical Reserves | 6,766 | 5,086 | 7,946 | 56\% | 17\% |
| Damages, Claims and Other Obligations | 4,332 | 4,967 | 4,592 | (8\%) | 6\% |
| Technical Results | 1,116 | $(2,305)$ | (383) | 83\% | (134\%) |
| Interest Income (Expenses) net | 2,337 | 3,889 | 3,986 | 2\% | 71\% |
| Insurance and Annuities NII | 3,453 | 1,584 | 3,603 | 127\% | 4\% |
| GFNORTE's NII | 20,784 | 20,188 | 21,968 | 9\% | 6\% |
| Credit Provisions | 3,736 | 3,765 | 4,344 | 15\% | 16\% |
| NII Adjusted for Credit Risk | 17,048 | 16,423 | 17,623 | 7\% | 3\% |

1) NIM = Annualized Net Interest Income / Average Interest Earnings Assets.
2) NIM = Annualized Net Interest Income adjusted by Loan Loss Provisions / Average Interest Earnings Assets.
3) NIM = Annualized Net Interest Income from loans / Average Performing Loans

## Net Interest Income (NII)

NII excluding Insurance and Annuities was down (1\%) during the quarter due to the combined effect of: a (3\%) decline in interest expense attributable to lower cost of funds driven by $4 \%$ higher demand deposits, and (1\%) lower time deposits; a (1\%) decline in interest income from the loan portfolio; lower income from repurchase agreements and valuation adjustments totaling Ps 271 million; all this during a high rate volatility environment in which Banxico cut the reference rate by 75 bps . Considering these factors together with a significant increase in the loan portfolio towards the end of the quarter, NIM for the loan portfolio had a 30bps decline, ending at $\mathbf{8 . 4 \%}$ from $8.7 \%$ in the previous quarter. The same pattern was followed by the NIM excluding Insurance and Annuities, which had a (31bps) decline, reaching 5.6\%.

Compared to 1Q19, NII excluding Insurance and Annuities rose 6\% as a result of loan growth, mainly coming from consumer loans, as well as lower wholesale cost of funds, and from improvements in the deposit mix. Regarding NIM of the loan portfolio, it was up 66bps reaching 8.4\% from 7.7\%, despite the reference rate cuts. Similarly, NIM excluding insurance and annuities improved 30bps reaching 5.6\%.

NII from Insurance and Annuities had a $127 \%$ sequential growth mainly explained by the seasonality of the Insurance business related to premium renewals. Technical result from Insurance was up $180 \%$ and NII increased $147 \%$ due to the same seasonality. The Annuities business shows good quarterly results, with NII up $7 \%$ driven by a $16 \%$ increase in premiums, $7 \%$ in technical reserves and only $2 \%$ in claims.

In the annual comparison, NII from Insurance and Annuities grew 4\%, mainly from 27\% growth in income from annuities' premiums, offsetting a (9\%) decline in income from insurance premiums; technical reserves grew $17 \%$ mainly driven by the UDIS valuation effect in the Annuities business. This increase is offset in the interest income for the business. Net claims for Insurance and Annuities were up 6\%.

Altogether, GFNorte's net interest income grew 9\% during the quarter, and 6\% annually. NIM improved even during a low rate environment reaching 5.9\%, with a 24bps increase vs. the previous quarter, and up 23bps vs. 1Q19.

## Loan Loss Provisions

Provisions grew 15\% compared to the previous quarter, mainly due to the creation of provisions from loan growth in the commercial and corporate portfolios, which grew $6 \%$ and $13 \%$ respectively, as well as by a $3 \%$ increase in past-due loans. The consumer loan portfolio shows a Ps 292 million increase, of which Ps 226 million is related to credit cards due to recalibration and requirements inherent to portfolio growth, and Ps 76 million for mortgage loans. Provisions for the commercial portfolio rose Ps 242 million over the quarter with the following breakdown: a Ps 325 million provision increase for the corporate portfolio due to asset deterioration and FX valuation effect, and Ps 19 million for the commercial portfolio, while government and commercial portfolios show an aggregate (Ps 92 million) decline.

In sum, of the Ps 4.34 billion amount of provisions recorded in the quarter, $24 \%$ correspond to credit origination and the rest to impairments and portfolio variations.

Compared to 1Q19, provisions increased $16 \%$ mainly driven by the quarterly effects described above. There is a (Ps 496 million) decline related to the corporate portfolio, and Ps 187 million increase in government provisions. Provisions for consumer loans were up Ps 206 million due to higher loan origination in mortgages, credit cards and auto, while payroll and personal loans had lower requirements in line with lower origination in those portfolios.

| Credit Provisions |  | 4019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Million Pesos) | 1Q19 | $4 \mathrm{Q19}$ | 1020 | 4Q19 | 1Q19 |
| Commercial, Corporate \& Government | 248 | 666 | 908 | 36\% | 266\% |
| Consumer | 3,389 | 3,303 | 3,595 | 9\% | 6\% |
| Charge offs and discounts | 99 | (204) | (159) | 22\% | (260\%) |
| Credit Provisions | 3,736 | 3,765 | 4,344 | 15\% | 16\% |

Provisions represented $\mathbf{1 9 . 8}$ \% of net interest income in 1Q20, 113bps higher than the previous quarter, and 180bps higher vs. 1Q19.

As a result, Cost of risk for the quarter reached $\mathbf{2 . 2 2 \%}$ showing a 24 bps quarterly increase, and a 31 bps annual increase, in both cases explained by higher provision requirements.

## Non-Interest Income

| Non-Interest Income | 1019 | 4019 | 1020 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Million Pesos) | 1Q19 | 4Q19 | 1020 | 4Q19 | 1Q19 |
| Net Service Fees | 2,967 | 4,230 | 3,455 | (18\%) | 16\% |
| Trading | 1,152 | 872 | 1,166 | 34\% | 1\% |
| Other Operating Income (Expenses) | 2,143 | 746 | 327 | (56\%) | (85\%) |
| Non-Interest Income | 6,262 | 5,847 | 4,949 | (15\%) | (21\%) |

1) In 1Q19 there was an extraordinary income of Ps 1.66 billion due to the recognition of the conversion effect from Banorte USA' dissolution, as part of the gains generated from the entity's dissolution.

Non-interest income had a (15\%) contraction in the quarter, reflecting lower fee income and a decline in other operating income; as well as an increase in trading income as a result of the prevailing market conditions.

Compared to 2019 reported figures, the contraction was (21\%) mainly associated with the Ps 1.66 billion extraordinary gross income from the recognition of the conversion effect of Banorte USA; without this effect and using recurring figures, growth was $\mathbf{8 \%}$, showing $\mathbf{1 6 \%}$ higher fee income from clients.

## Service Fees

| Service Fees |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Million Pesos) | 1 Q19 | 4 Q 19 | $1 \mathrm{C20}$ | 4Q19 | 1Q19 |
| Fund Transfers | 367 | 427 | 400 | (6\%) | 9\% |
| Account Management Fees | 604 | 587 | 578 | (1\%) | (4\%) |
| Electronic Banking Services | 2,128 | 2,656 | 2,336 | (12\%) | 10\% |
| Basic Banking Services Fees | 3,099 | 3,669 | 3,315 | (10\%) | 7\% |
| For Commercial and Mortgage Loans * | 238 | 509 | 495 | (3\%) | 108\% |
| For Consumer Loans | 1,212 | 1,424 | 1,242 | (13\%) | 3\% |
| Fiduciary * | 104 | 146 | 119 | (19\%) | 14\% |
| Income from Real Estate Portfolios | 48 | 7 | 5 | (22\%) | (89\%) |
| Mutual Funds | 428 | 472 | 461 | (2\%) | 8\% |
| Trading \& Financial Advisory Fees | 108 | 102 | 147 | 44\% | 35\% |
| Other Fees Charged (1) | 304 | 261 | 331 | 27\% | 9\% |
| Fees Charged on Services | 5,540 | 6,591 | 6,115 | (7\%) | 10\% |
| Interchange Fees | 1,082 | 1,349 | 1,226 | (9\%) | 13\% |
| Insurance Fees | 581 | (109) | 473 | N.A. | (19\%) |
| Other Fees Paid | 910 | 1,120 | 961 | (14\%) | 6\% |
| Fees Paid on Services | 2,573 | 2,361 | 2,660 | 13\% | 3\% |
| Net Service Fees | 2,967 | 4,230 | 3,455 | (18\%) | 16\% |

1) Includes fees from letters of credit, transactions with pension funds, warehousing services, financial advisory services, and securities trading, among others.

Fees charged on services were down (7\%) quarterly, due to lower income from customer transactions in services such as electronic banking, and lower use of debit and credit cards which is a seasonal pattern during this period, in addition to the effect of two weeks of the COVID-19 health contingency. Compared to 1Q19 figures, fees charged increased 10\% in the year, mainly attributed to higher income from basic banking services, and to a Ps 257 million, or $108 \%$ increase in commercial and mortgage loans, as well as a $35 \%$ increase in trading and advisory fees, and $8 \%$ in mutual funds.

On the other hand, fees paid on services rose $\mathbf{1 3 \%}$ compared to the previous quarter, as a result of a Ps 566 million increase in insurance fees, due to the seasonal effect of premium renewals during the quarter; there was also a decline in interchange fees driven both by seasonality, and by 2-weeks of the health contingency included during the quarter. Compared with 1 Q 19 , there is a $\mathbf{3 \%}$ increase driven by greater commercial activity in the acquiring business.

Altogether, net service fees had an (18\%) decline compared to the previous quarter, and grew 16\% vs. 1Q19.

## Trading

| Trading Income |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Million Pesos) |  |  |  | 4 Q 19 | 1 Q19 |
| Currency and Metals | (6) | 36 | 1,235 | 3364\% | N.A. |
| Derivatives | 521 | (79) | $(1,238)$ | NA | (337\%) |
| Negotiable Instruments | 186 | 70 | (166) | (337\%) | (189\%) |
| Valuation | 702 | 26 | (169) | (743\%) | (124\%) |
| Currency and Metals | 101 | 342 | (862) | (352\%) | (957\%) |
| Derivatives | 82 | (115) | 1,742 | N.A. | 2020\% |
| Negotiable Instruments | 267 | 618 | 455 | (26\%) | 70\% |
| Trading | 450 | 845 | 1,335 | 58\% | 197\% |
| Trading Income | 1,152 | 872 | 1,166 | 34\% | 1\% |

Due to market conditions with the highest volatilities seen in decades, both in the FX and in the capital and money markets, the net result between valuation and asset trading shows positive effects: Ps 373 million in currencies and metals, Ps 505 million in derivatives, and Ps 289 million in proprietary position securities.

With this, there was a $34 \%$ or Ps 295 million increase in trading income during the quarter, Ps 490 million from trading, and (Ps 195 million) due to valuation.

Compared to 1Q19, there was a 1\% marginal growth in trading income, mainly related to the (Ps 871 million) decline in the valuation result.

## Other Operating Income (Expenses)

| Other Operating Income (Expenses) (Million Pesos) | 1Q19 | 4Q19 | 1920 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4 Q 19 | 1 Q 19 |
| Loan Portfolios | 59 | 57 | 80 | 41\% | 36\% |
| Income from Foreclosed Assets | 88 | 206 | 88 | (57\%) | 0\% |
| Impairment of Assets | (132) | - | (55) | N.A. | (58\%) |
| Lease Income | 91 | 114 | 100 | (12\%) | 10\% |
| From Insurance | 263 | 246 | 211 | (14\%) | (20\%) |
| Securitization Operation Valuation Result | 27 | (7) | 31 | N.A. | 15\% |
| Others | 1,747 | 130 | (128) | (198\%) | (107\%) |
| Other Operating Income (Expenses) | 2,143 | 746 | 327 | (56\%) | (85\%) |

*The concepts of Sólida and Lease and Factor previously registered in "Other income (expenses) of the operation" were reclassified in 3 Q 19 towards "Provisions for Credit": a) "Recovery of Credit Portfolio" and, b) "Release of Provisions"; for comparison purposes they are reclassified retroactively for 2018 and 1H19.

Other Operating Income (Expenses) were down (56\%) vs. the previous quarter totaling Ps $\mathbf{3 2 7} \mathbf{m i l l i o n}$, due to the seasonal effect of lower sales of foreclosed assets, in addition to the lower valuation of investment projects of Sólida. In the Others item, during 4Q19 there was a Ps 132 million increase in Other Recoveries due to the gain from insurance reimbursements from tampered ATM claims, representing the main driver of the decline vs. 1Q20.

Compared to reported figures in 1Q19, it declined (85\%) as a result of higher income from the recognition of Ps 1.66 billion from the effect of Banorte USA's conversion during 1Q19. For comparative purposes, using recurring figures, the drop is (32\%) driven by lower recoveries and a liability clean-up.

## Non-Interest Expense

| Non-Interest Expense (Million Pesos) | 1Q19 | 4Q19 | 1 Q20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1Q19 |
| Personnel | 3,932 | 4,105 | 3,930 | (4\%) | (0\%) |
| Professional Fees | 738 | 625 | 748 | 20\% | 1\% |
| Administrative and Promotional | 2,135 | 2,377 | 2,382 | 0\% | 12\% |
| Rents, Depreciation \& Amortization | 1,676 | 1,919 | 1,946 | 1\% | 16\% |
| Taxes other than income tax \& non deductible expenses | 561 | 602 | 498 | (17\%) | (11\%) |
| Contributions to IPAB | 839 | 809 | 828 | 2\% | (1\%) |
| Employee Profit Sharing (PTU) | 123 | 136 | 133 | (2\%) | 8\% |
| Non-Interest Expense | 10,004 | 10,572 | 10,466 | (1\%) | 5\% |

Non-interest expense was down (1\%) during the quarter driven by a (4\%) decline in personnel expenses, in addition to a (Ps 104 million) reduction in other taxes and non-deductible expenses resulting from the variation between real and provisioned VAT payments; as well as from capitalized VAT in IT investment projects.

Compared to 1Q19, Non-interest expense had a 5\% increase, in line with expectations and driven by a good control of personnel expenses and fees, which offsets a $12 \%$ increase in sale and administrative expenses linked to higher transactionality in debit cards, to an increase in campaign expenses, and to a $16 \%$ increase in lease payments and depreciation, related to a higher amortization in capitalizable projects and depreciation from historical values.

Consequently, the efficiency ratio reached $\mathbf{3 8 . 9 \%}$, showing a significant (172bps) improvement vs. the $40.6 \%$ ratio in the previous quarter, and a 190bps increase vs. the $37.0 \%$ reported in 1Q19. With recurring figures, there is a (52bp) improvement vs. the 39.4\% ratio in 1Q19.

## Net Income

| Net Income (Million Pesos) | 1Q19 | 4Q19 | 1 Q 20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1Q19 |
| Operating Income | 13,306 | 11,698 | 12,106 | 3\% | (9\%) |
| Subsidiaries' Net Income | 411 | 389 | 353 | (9\%) | (14\%) |
| Pre-Tax Income | 13,717 | 12,086 | 12,459 | 3\% | (9\%) |
| Taxes | 3,650 | 2,951 | 3,228 | 9\% | (12\%) |
| Discontinued Operations | - | - | - | N.A. | N.A. |
| Minority Interest | (135) | (125) | (113) | (10\%) | 16\% |
| Net Income | 9,932 | 9,010 | 9,118 | 1\% | (8\%) |

Net operating income grew 3\% during the quarter, as a result of higher net interest income, favored by good performance in the Insurance operation, which due to seasonality, reflects a greater number of policy renewals, in addition to adequate non-interest expense control. Compared to reported results for 1Q19, it was down (9\%) mainly due to the Ps 1.66 billion extraordinary income from the conversion effect of Banorte USA. With recurring results, it increased 4\% vs. 1Q19, favored by the good performance of both the Bank and Insurance operations.

Taxes were up 9\% in the quarter, down (12\%) vs. the reported taxes of the previous year, and up 4\% when measured vs. recurring figures, ending the quarter with a $\mathbf{2 5 . 9 \%}$ effective tax rate. The quarterly increase was due to a higher taxable income from the Ps 1.65 billion increase in the valuation of securities, which is non-deductible, in addition to the favorable effect from the Ps 1.33 billion deferred income tax resulting from the calculation of global preventive reserves, as well to capitalizable projects. The decline vs. 1Q19 is mainly associated to the recognition of non-cumulative income from the liquidation of Banorte USA.

Net income for the quarter totaled Ps 9.12 billion, up 1\% vs. the previous quarter, and down (8\%) vs. 1Q19, but showed $\mathbf{4 \%}$ growth using recurring results.

Regarding profitability for the Holding company, it is noteworthy to mention that the Ps 317 million accumulated annual increase is attributed to interest income from assets transferred by subsidiaries as dividends, and the fair value recognition of assets acquired in 2018.

Reported EPS for the quarter was Ps 3.16.

## Profitability

|  | 1Q19 | 4Q19 | 1020 |
| :--- | :---: | :---: | :---: |
| ROE | $\mathbf{2 2 . 4} \%$ | $\mathbf{1 9 . 0 \%}$ | $\mathbf{1 8 . 8 \%}$ |
| Goodw ill \& Intangibles (billion pesos) | 48 | 52 | 51 |
| Average Tangible Equity (billion pesos) | 131 | 133 | 143 |
| ROTE | $\mathbf{3 0 . 3} \%$ | $\mathbf{2 6 . 1 \%}$ | $\mathbf{2 5 . 5 \%}$ |

ROE totaled $\mathbf{1 8 . 8} \%$ for the quarter, down (26bps) vs. the previous quarter, and down (100bps) from the recurring 19.9\% result in 1Q19, driven by 4\% growth in net income, but a $7 \%$ growth in equity.

During the quarter ROTE reached $25.5 \%$, down (54bps) vs. 4 Q 19 driven by positive accumulation of average tangible equity during the quarter; using recurring results, ROTE declined (105 bps) vs. 1Q19.

|  | 1 Q19 | $4 \mathrm{Q19}$ | $1 \mathrm{C20}$ |
| :--- | :---: | :---: | :---: |
| ROA | $2.5 \%$ | $2.3 \%$ | $2.2 \%$ |
| Average Risk Weighted Assets (billion pesos) | 725 |  | 778 |
| RRWA | $4.8 \%$ | $4.7 \%$ | 688 |

ROA reached $\mathbf{2 . 2 \%}$, down (7bps) vs. the previous quarter, and (27bps) vs. 1Q19. Comparing to recurring 1 Q 19 figures, it rose 3bps.

## Deposits

| Deposits <br> (Million Pesos) | 1Q19 | 4Q19 | 1 Q20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1019 |
| Non-Interest Bearing Demand Deposits | 285,407 | 297,379 | 290,229 | (2\%) | 2\% |
| Interest Bearing Demand Deposits | 108,251 | 140,158 | 163,825 | 17\% | 51\% |
| Total Demand Deposits | 393,658 | 437,537 | 454,055 | 4\% | 15\% |
| Time Deposits - Retail | 228,857 | 229,036 | 226,592 | (1\%) | (1\%) |
| Core Deposits | 622,515 | 666,573 | 680,647 | 2\% | 9\% |
| Money Market | 114,712 | 77,698 | 111,223 | 43\% | (3\%) |
| Total Bank Deposits | 737,227 | 744,271 | 791,870 | 6\% | 7\% |
| GFNorte's Total Deposits | 734,956 | 724,490 | 772,993 | 7\% | 5\% |
| Third Party Deposits | 191,502 | 152,648 | 159,012 | 4\% | (17\%) |
| Total Assets Under Management | 928,729 | 896,919 | 950,882 | 6\% | 2\% |

Banorte's core deposits were up 2\% during the quarter, driven by a (1\%) decline in time deposits, but a 4\% increase in demand deposits; these growth rates were favored by dollar deposits, which after being valuated in pesos, reflect a near $25 \%$ depreciation of the Mexican peso. Compared to 1 Q19, time deposits were down (1\%), while demand deposits were up $15 \%$, mainly in interest bearing demand deposits, as a result of strategies focused towards increasing customer balances, acknowledging the market preference towards interest bearing deposits given the prevailing level of real rates.

Money market funds and notes issued showed a relevant $43 \%$ quarterly increase, and a (3\%) annual drop, partially because of dollar denominated deposits being valued in pesos, and also due to an overall increase in new deposits. Altogether, total bank deposits were up 6\% during the quarter, and up $\mathbf{7 \%}$ annually.

## Loans

| Performing Loan Portfolio (Million Pesos) | 1Q19 | 4Q19 | 1 Q20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1Q19 |
| Mortgages | 158,605 | 170,086 | 173,226 | 2\% | 9\% |
| Auto Loans | 24,811 | 26,669 | 27,188 | 2\% | 10\% |
| Credit Card | 36,543 | 39,700 | 38,707 | (3\%) | 6\% |
| Payroll | 52,732 | 51,311 | 51,643 | 1\% | (2\%) |
| Consumer | 272,691 | 287,766 | 290,763 | 1\% | 7\% |
| Commercial | 173,173 | 172,729 | 182,277 | 6\% | 5\% |
| Corporate | 134,772 | 128,159 | 145,229 | 13\% | 8\% |
| Government | 181,470 | 173,988 | 161,549 | (7\%) | (11\%) |
| Total | 762,105 | 762,642 | 779,818 | 2\% | 2\% |

From 1 Q19 onwards, Recovery Banking Portfolio is incorporated into the segment in which it belongs (mortgage \& auto, retroactive to 2018)

The performing loan portfolio grew $2 \%$ quarterly, with a moderate increase in consumer loans and strong growth in commercial and corporate loans, with the latter mainly driven by the valuation effect of the dollar-denominated portfolios into pesos. The government portfolio showed the expected seasonal contraction.

In the consumer portfolio, quarterly growth rates were maintained in mortgages 2\%, auto 2\%, and payroll loans 1\%, reverting the downward trend from previous periods, while credit cards showed a (3\%) contraction, already reflecting a slowdown in its use as means of payment in light of the global situation brought by COVID-19.

Compared to 1Q19, performing loans show a moderate $\mathbf{2 \%}$ growth, given the conditions prevailing in the market, although mainly due to the (11\%) contraction in the government portfolio.

On an annual basis, consumer loans were up 7\%, highlighting a 9\% in mortgages, 10\% in auto loans, and 6\% in credit cards, keeping us with a $14.1 \%$ market share in the consumer and mortgage markets.

Market share position (CNBV records as of January 2020):

- Mortgages: Banorte showed a 9.1\% annual growth, slightly below that of the banking system, holding a $19.2 \%$ market share, keeping the second place within the industry.
- Auto Loans: Despite an industry-wide reduction in new car sales, Banorte holds its $18 \%$ market share, ranking $\mathbf{2}^{\text {nd }}$ in the market and growing 10.4\% annually, above the banking system at $\mathbf{8 . 2 \%}$.
- Credit Cards: Annual 7.6\% growth, which compared with the system's $5.0 \%$ keeps Banorte as the market leader, with $9.9 \%$ market share, gaining 9bps during the period.
- Payroll Loans: After a deceleration period which reached negative annual growth rates, the portfolio reverts its trend thus generating positive growth rates. Asset quality remains a priority and loan origination is resumed at a moderate $0.2 \%$. Banorte ranks third in the market, with a $19.2 \%$ market share.
- Commercial: The portfolio shows a $6.6 \%$ increase, favored in part by the exchange rate at the end of the quarter. The market share in the commercial portfolio (including corporate and SMEs according to the CNBV classification) is $10.4 \%$, gaining a 45bp share in the last 2 months and ranking fourth in the system.

SME's performing loan portfolio had a $1 \%$ increase, up Ps $\mathbf{2 2 8}$ million vs. the previous period. Compared to 1Q19, there is a slight (1\%) decline as a result of a rigorous risk selection amidst an uncertain market. The NPL ratio rose 42 bps in the quarter reaching 7.0\%.

| SMEs Loans (Million Pesos) | 1 Q19 | 4Q19 | 1 Q 20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1 Q19 |
| Performing Portfolio | 33,168 | 32,735 | 32,963 | 1\% | (1\%) |
| \% of Performing Commercial Portfolio | 19.2\% | 19.0\% | 18.1\% | (87 bp) | (107 bp) |
| \% of Total Performing Portfolio | 4.4\% | 4.3\% | 4.2\% | (7 bp) | (13 bp) |
| NPL Ratio | 5.9\% | 6.55\% | 6.97\% | 42 bp | 108 bp |

- Corporate Loans: The portfolio reached an ending balance of Ps $\mathbf{1 4 5 . 2 3}$ billion, a relevant $\mathbf{1 3 \%}$ sequential increase and $8 \%$ annual growth. The quarterly growth was supported by a $24.5 \%$ increase in the dollardenominated loan portfolio when valued in pesos. GFNorte's corporate loan book is well diversified by industry and by regions, showing low concentration risk. The 20 main private sector corporate borrowers accounted for $11 \%$ of the group's total portfolio. The group's largest corporate exposure represented $1.2 \%$ of the total performing book, whereas number 20 represented $0.4 \%$ of it. Out of these 20 borrowers, 19 companies have an A 1 rating, and 1 has a B 1 rating.

As of March 2020, GFNorte's loan exposure to home builders reached Ps 278 million spread among Urbi Desarrollos Urbanos, S.A.B. de C.V., Corporación Geo, S.A.B. de C.V., and Desarrolladora Homex, S.A.B. de C.V. The remaining exposure to homebuilders accounts for $0.04 \%$ of the total loan portfolio. The total portfolio is $\mathbf{1 0 0 \%}$ guaranteed and had no changes vs. the previous quarter report. Loan Loss Reserve coverage for these companies was $41.3 \%$ as of 1Q20.

- Government Book: Loan portfolio declined Ps 12.44 billion, down (7\%) vs. the previous quarter, totaling Ps $\mathbf{1 6 1 . 5 5}$ billion; down (11\%) vs. 1 Q19.

The annual (11\%) decline in the government book follows a lower financing demand, as well as intense competition which drove margins significantly down. With this environment, management decided to prioritize profitability over volume. The quarterly decline is mainly explained by seasonal effects.

GFNorte's government portfolio is well diversified by regions, showing adequate concentration risk given that $31 \%$ of the portfolio is Federal Government risk. Additionally, regarding municipal and states loans, $86 \%$ of the loans are backed by fiduciary guarantees. GFNorte's market share as of January 2020 for this segment was $29.9 \%$, ranking first in the market.

- Infrastructure: This sector shows a relevant reactivation, reflected by a $13 \%$ quarterly increase, or Ps 5.43 billion in additional loans. On an annual basis, the portfolio had a $10 \%$ increase, explained by growing demand for financing in this segment.

| Infrastructure Loans (Million Pesos) | 1Q19 | 4Q19 | 1 Q20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1 Q19 |
| Performing Portfolio | 44,060 | 42,869 | 48,306 | 13\% | 10\% |
| \% of Total Performing Portfolio | 5.7\% | 5.6\% | 6.2\% | 57 bp | 50 bp |
| NPL Ratio | 0.0\% | 0.0\% | 0.1\% | 7 bp | 11 bp |

## Past Due Loans

| (Million Pesos) | 1Q19 | 4Q19 | 1 Q 20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1Q19 |
| Past Due Loans | 13,488 | 12,806 | 13,212 | 3\% | (2\%) |
| Loan Loss Reserves | 18,329 | 17,639 | 18,504 | 5\% | 1\% |
| Acquired Rights | 2,217 | 1,601 | 1,500 | (6\%) | (32\%) |

There was an increase in asset deterioration towards the end of the period, with $\mathbf{3 \%}$ growth in the past due loan balance, slightly above the $2 \%$ increase in the performing loan portfolio. Compared to the previous quarter, there is a significant growth in the corporate portfolio, which is mainly attributed to a Ps 366 million variation in the exchange rate. As for the commercial portfolio, the decline totaled Ps 174 million in SME accounts. Compared to 1Q19 past due loans
grew (2\%), primarily in the corporate portfolio totaling Ps 1.35 billion, of which Ps 1.15 billion correspond to portfolio sales and the write-off in homebuilder accounts during the previous quarter due to changes in the exchange rate, therefore, the impairment in the commercial portfolio corresponds to Ps 174 million in the SME portfolio; while in the annual comparison the past-due portfolio decreased (2\%). Further detail by product is shown below:

| Past Due Loans (Million Pesos) | 1Q19 | 4Q19 | 1Q20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1Q19 |
| Credit Cards | 2,304 | 2,287 | 2,383 | 96 | 80 |
| Payroll | 1,643 | 1,758 | 1,423 | (335) | (220) |
| Auto Loans | 236 | 269 | 246 | (24) | 10 |
| Mortgages | 1,557 | 1,973 | 2,070 | 97 | 513 |
| Commercial | 3,694 | 4,164 | 4,349 | 186 | 655 |
| Corporate | 4,050 | 2,351 | 2,702 | 351 | $(1,348)$ |
| Government | 4 | 4 | 40 | 35 | 35 |
| Total | 13,488 | 12,806 | 13,212 | 406 | (276) |

NPL ratio remains stable at $\mathbf{1 . 7 \%}$ in the quarterly and annual comparison due to the significant drop in the past-due loan balance from the corporate portfolio, to the lower exposure in homebuilders, as well as to the timely monitoring of loan origination through analytical and risk management tools.

| Past Due Loans Ratios | 1Q19 | 2Q19 | 3Q19 | 4Q19 | 1Q20 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Credit Cards | $5.9 \%$ | $5.9 \%$ | $6.0 \%$ | $5.4 \%$ | $\mathbf{5 . 8 \%}$ |
| Payroll | $3.0 \%$ | $3.8 \%$ | $3.4 \%$ | $3.3 \%$ | $\mathbf{2 . 7 \%}$ |
| Auto Loans | $0.9 \%$ | $1.0 \%$ | $1.0 \%$ | $1.0 \%$ | $\mathbf{0 . 9 \%}$ |
| Mortgages | $1.0 \%$ | $1.0 \%$ | $1.1 \%$ | $1.1 \%$ | $\mathbf{1 . 2 \%}$ |
| Commercial | $2.1 \%$ | $2.4 \%$ | $2.5 \%$ | $2.4 \%$ | $\mathbf{2 . 3 \%}$ |
| $\quad$ SMEs | $5.9 \%$ | $6.4 \%$ | $6.6 \%$ | $6.6 \%$ | $\mathbf{7 . 0 \%}$ |
| $\quad$ Commercial | $\mathbf{1 . 1 \%}$ | $1.3 \%$ | $1.5 \%$ | $1.3 \%$ | $\mathbf{1 . 2 \%}$ |
| Corporate | $2.9 \%$ | $3.0 \%$ | $2.8 \%$ | $1.8 \%$ | $\mathbf{1 . 8 \%}$ |
| Government | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $\mathbf{0 . 0 \%}$ |
| Total | $1.7 \%$ | $1.9 \%$ | $1.9 \%$ | $1.7 \%$ | $\mathbf{1 . 7 \%}$ |

Expected loss for Banco Mercantil del Norte, the group's largest subsidiary, was 2.2\%, and the unexpected loss was $4.3 \%$, both with respect to the total portfolio as of 1 Q 20 . These ratios were $2.2 \%$ and $3.9 \%$, respectively during 4 Q 19 , and $1.9 \%$ and $3.7 \%$ twelve months ago.

Banco Mercantil del Norte's Net Credit Losses (NCL) including write-offs were 2.1\%, similar to 4Q19.
Quarterly changes in accounts that affect Non-performing Loan balances for the Financial Group were:

| Past Due Loan Variations <br> (Million Pesos) |  |
| :--- | ---: |
| Balance as of December '19 | $\mathbf{1 2 , 8 0 6}$ |
| Transfer from Performing Loans to Past Due | 6,407 |
| Loans | - |
| Portfolio Purchase | $(110)$ |
| Renewals | $(473)$ |
| Cash Collections | $(270)$ |
| Discounts | $(3,930)$ |
| Charge Offs | $(5)$ |
| Foreclosures | $(1,607)$ |
| Transfer from Past Due Loans to Performing | - |
| Loans | Loan Portfolio Sale |
| Foreign Exchange Adjustments | 393 |
| Fair Value Ixe | $\mathbf{-}$ |
| Balance as of March '20 | $\mathbf{1 3 , 2 1 2}$ |

Of the total loan book, $87 \%$ was rated A Risk, $8 \%$ B Risk, and $5 \%$ as Risk C, D and E combined.

| Risk Rating of Performing Loans as of 1Q20-GFNorte (Million Pesos) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CATEGORY | LOANS | LOAN LOSS RESERVES |  |  |  |  |  |
|  |  | COMMERCIAL |  |  | CONSUMER | MORTGAGES | TOTAL |
|  |  | MIDDLE MARKET COMPANIES | GOVERNMENT ENTITIES | FINANCIAL INTERMEDIARIES |  |  |  |
| A1 | 669,587 | 1,015 | 450 | 70 | 708 | 223 | 2,466 |
| A2 | 48,604 | 150 | 228 | 5 | 273 | 29 | 685 |
| B1 | 24,541 | 53 | 8 | 2 | 735 | 18 | 815 |
| B2 | 16,898 | 42 | 13 | 6 | 561 | 27 | 650 |
| B3 | 24,153 | 115 | 440 | 5 | 563 | 15 | 1,138 |
| C1 | 12,327 | 161 | 74 | 2 | 598 | 84 | 920 |
| C2 | 9,605 | 99 | 126 | - | 822 | 167 | 1,214 |
| D | 15,058 | 2,002 | 16 | 2 | 2,560 | 495 | 5,075 |
| E | 6,758 | 1,980 | - | - - | 2,932 | 96 | 5,008 |
| Total | 827,533 | 5,617 | 1,355 | 92 | 9,752 | 1,153 | 17,970 |
| Not Classified | $(1,783)$ |  |  |  |  |  |  |
| Exempt | - |  |  |  |  |  |  |
| Total | 825,749 | 5,617 | 1,355 | 92 | 9,752 | 1,153 | 17,970 |
| Reserves |  |  |  |  |  |  | 18,504 |
| Preventive Reserves Notes: |  |  |  |  |  |  | 534 |

1. Figures for reserve creation and rating are as of March 31, 2020.
2. The loan portfolio is rated pursuant to rules issued by the CNBV, in Chapter V, Second Title of General Provisions Applicable to Credit Institutions, and it can also be rated according to internal methodologies authorized by this same regulator.
The Institution uses regulatory methodologies to grade all credit portfolios. The Institution uses internal methodologies authorized by the CNBV according to the following: for the revolving consumer portfolio from January 2018 onwards; and for the commercial portfolio, borrowers with sales or revenue greater than or equal to 14 million UDIS (not applicable to estate and municipal governments and financial institutions), from January 2019 onwards in the Banco Mercantil del Norte, and from February 2019 onwards for Arrendadora and Factor Banorte, and Sólida Administradora de Portafolios.
The Institution uses risk ratings: A1, A2, B1, B2, B3, C1, C2, D and E to classify provisions according to the portfolio segment and percentage of the provisions representing the outstanding balance of the loan, and which are set forth in Fifth Section of the "Reserve creation and their classification by degree of risk" contained in Chapter 5 , Second Title of the aforementioned regulation.
3. Complementary reserves constituted follow General Provisions Applicable to Credit Institutions.

Based on B6 Credit Portfolio criterion from the CNBV, Distressed Portfolio is defined as the pool of commercial loans unlikely to be recovered fully, including both principal and interest pursuant to terms and conditions originally agreed upon. Such determination is made based on actual information and data, and on the loan review process. Performing loans and past-due loans are susceptible of being identified as Distressed Portfolios. The D and E risk degrees of the commercial loan rating were as follows:

| (Million Pesos) | 1020 |
| :--- | ---: |
| Distressed Portfolio | 7,630 |
| Total Loans | 825,749 |
| Distressed Portfolio / Total Loans | $\mathbf{0 . 9 \%}$ |

## Loan Loss Reserves and Loan Loss Provisions

| Loan Loss Reserves | 1020 |
| :--- | ---: |
| (Million Pesos) | 17,639 |
| Previous Period Ending Balance | 4,912 |
| Provisions charged to results | 0 |
| Provisions charged to retained earnings | 0 |
| Created with profitability margin | 0 |
| Reserve Portfolio Sold | 0 |
| Other items | $(415)$ |
| Charge offs and discounts: | $(3,379)$ |
| Commercial Loans | $(549)$ |
| Consumer Loans | 0 |
| Mortgage Loans | $(4,342)$ |
| Foreclosed assets | $(2)$ |
| Cost of debtor support programs | 298 |
| Valorization and Others | 0 |
| Adjustments | $\mathbf{1 8 , 5 0 4}$ |
| Loan Loss Reserves at Period End |  |

Loan Loss Reserves as of 1 Q20 totaled Ps $\mathbf{1 8 . 5 0}$ billion, up Ps 865 million vs. the previous quarter, explained by the increase in provisions charged to results and due to the FX valuation effect during the quarter. Charge-offs and Discounts during the quarter were down (4\%) vs. the previous quarter. Out of total charge-offs, $77 \%$ correspond to the consumer portfolio, $13 \%$ to mortgages, and $10 \%$ to commercial.

Loan loss reserve coverage totaled $\mathbf{1 4 0 \%}$ in the quarter, slightly above the $138 \%$ in 4 Q 19 , mainly explained by the additional reserves for an expired corporate loan. Compared to $\mathbf{1 3 6 \%}$ of $1 \mathrm{Q19}$, it is up 4 pp driven by the sale and writeoff of a homebuilder loan portfolio, and by the decline of performing loans in the government book.

## Capital

Shareholders' equity totaled Ps 197.49 billion, up $0.8 \%$ quarterly and $7 \%$ higher than in $1 Q 19$. Changes during the quarter were: a Ps 9.12 billion increase in net income, a Ps 104 million increase in share sale premium, and a (Ps 1.06 billion) decline from stock repurchases for share-based compensation plans. In addition, as a result of asset volatility during the quarter, there was a (Ps 4.65 billion) decline from valuation of available-for-sale securities, and a (Ps 1.64 billion) decline in valuation of cash flow hedging instruments.

## Recent Events

## 1. BANORTE SIGNS A SELF-SUPPLY ELECTRIC POWER CONTRACT WITH THERMION

On February $6^{\text {th }}, 2020$, as part of its commitment to the environment and society, GFNorte signed a contract with Thermion, which will allow that by 1Q21, $70 \%$ of the energy consumed by the group will come from windgenerated power. This energy will be generated at Delaro wind farm in Tamaulipas, and will reduce by more than half the amount of greenhouse gases emitted by Banorte today, which amounts to 45,000 tons of CO2e (equivalent carbon dioxide). These emissions are equivalent to circling the globe 1,620 times using an average gasoline car, or to the carbon collection of 2.7 million trees. In addition, there are potential estimated savings of up to $44 \%$ for each kWh of electrical energy consumed.
2. BANORTE SIGNS AGREEMENT WITH DENMARK'S EXPORT CREDIT AGENCY

On February 12th, 2020, Banorte and the official Export Credit Agency of the government of Denmark, Eksport Kredit Fonden signed a bilateral "Framework Cooperation Agreement" to support Mexican companies in foreign trade activities. This agreement establishes the cooperation framework to support imports from Denmark, as well as energy and infrastructure projects in Mexico that involve Danish companies as providers of goods and services.

## Bank

| Income Statement and Balance Sheet (Million Pesos) | 1 Q19 | 4Q19 | 1 Q 20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Interest Income | 16,931 | 17,654 | 17,517 | (1\%) | 3\% |
| Non-Interest Income | 6,105 | 4,906 | 4,726 | (4\%) | (23\%) |
| Total Income | 23,036 | 22,559 | 22,243 | (1\%) | (3\%) |
| Non-Interest Expense | 9,341 | 9,875 | 9,718 | (2\%) | 4\% |
| Provisions* | 3,700 | 3,713 | 4,262 | 15\% | 15\% |
| Operating Income | 9,996 | 8,971 | 8,263 | (8\%) | (17\%) |
| Taxes | 2,647 | 2,167 | 2,112 | (3\%) | (20\%) |
| Discontinued Operations |  |  | - |  |  |
| Subsidiaries \& Minority Interest | 14 | 44 | 29 | (34\%) | N.A. |
| Net Income | 7,362 | 6,848 | 6,180 | (10\%) | (16\%) |
| Balance Sheet |  |  |  |  |  |
| Performing Loans (a) | 745,735 | 743,507 | 763,091 | 3\% | 2\% |
| Past Due Loans (b) | 13,095 | 12,392 | 12,827 | 4\% | (2\%) |
| Total Loans (a+b) | 758,830 | 755,899 | 775,918 | 3\% | 2\% |
| Total Loans Net (d) | 741,008 | 738,816 | 757,986 | 3\% | 2\% |
| Acquired Collection Rights (e) | 1,864 | 1,359 | 1,261 | (7\%) | (32\%) |
| Total Loans ( $\mathrm{d}+\mathrm{e}$ ) | 742,872 | 740,175 | 759,247 | 3\% | 2\% |
| Total Assets | 1,172,383 | 1,149,536 | 1,293,647 | 13\% | 10\% |
| Total Deposits | 737,227 | 744,271 | 791,870 | 6\% | 7\% |
| Demand Deposits | 391,855 | 435,453 | 451,842 | 4\% | 15\% |
| Time Deposits | 345,372 | 308,819 | 340,028 | 10\% | (2\%) |
| Total Liabilities | 1,056,082 | 1,035,276 | 1,179,984 | 14\% | 12\% |
| Equity | 116,301 | 114,261 | 113,663 | (1\%) | (2\%) |
| Financial Ratios - Bank |  | 1Q19 | 4Q19 | 1 Q 20 |  |

Profitability:

| NIM (1) | 6.2\% | 6.6\% | 6.3\% |
| :---: | :---: | :---: | :---: |
| NIM after Provisions (2) | 4.8\% | 5.2\% | 4.7\% |
| ROE (3) | 26.2\% | 23.9\% | 21.7\% |
| ROA (4) | 2.5\% | 2.4\% | 2.0\% |
| Operation: |  |  |  |
| Efficiency Ratio (5) | 40.5\% | 43.8\% | 43.7\% |
| Operating Efficiency Ratio (6) | 3.2\% | 3.4\% | 3.2\% |
| Average Liquidity Coverage Ratio for Banorte and SOFOM - Basel III (7) | 116.6\% | 133.5\% | 120.1\% |
| Asset Quality: |  |  |  |
| Past Due Loan Ratio | 1.7\% | 1.6\% | 1.7\% |
| Coverage Ratio | 136.1\% | 137.9\% | 139.8\% |
| Capitalization: |  |  |  |
| Net Capital/ Credit Risk Assets | 22.0\% | 23.7\% | 24.1\% |
| Total Capitalization Ratio | 18.1\% | 18.5\% | 19.0\% |
| Leverage |  |  |  |
| Basic Capital/ Adjusted Assets | 9.3\% | 10.8\% | 10.9\% |

1) $\mathrm{NIM}=$ Annualized Net Interest Income for the quarter / Average of Performing Assets.

NIM = Annualized Net Interest Income for the quarter adjusted for Credit Risks / Average of Performing Assets
Net Income of the period annualized as a percentage of the quarterly average of Equity (excluding minority interest) for the same period. Net Income of the period annualized as a percentage of the quarterly average of Total Assets (excluding minority interest) for the same period ) Non-Interest Expenses / Total Income.
5) Annualized Non-Interest Expenses of the quarter / Average of Total Assets.
) CCL calculation is preliminary and will be updated once Banco de Mexico publishes official indicators.

## Changes vs. the previous quarter

Net Interest Income (NII) declined (1\%) during the quarter, net interest income from the loan portfolio remains at a similar level vs. the previous quarter, however there is a (Ps 129 million) loss from currency valuation effect, as well as (4\%) lower interest income from repurchase agreements. With this, NIM reached 6.3\%, down (38bps) vs. 4Q19 and up 10bps vs. 1Q19.

Non-interest income declined (4\%), mainly due to seasonality with lower opening fees from loans and lower transactionality in the acquiring business, in addition to a (Ps 111 million) decline in foreclosed assets and an Ps 82 million increase in write-offs.

Regarding fees charged, they were down (9\%) on lower income from electronic banking services and lower fees from consumer loans, while fees paid show a (12\%) drop on lower interchange fees, and lower debt issuance fees. With this, net fees show a 7\% decline.

Trading results grew 58\% in the quarter, on higher derivative and currency trading as a result of higher volatility in the financial markets. Other operative income (expenses) were down (90\%), as a result of lower income from foreclosed assets, which in 4Q19 were particularly high, as well as an increase in write-offs.

Non-interest expense was down (2\%), driven by lower personnel expenses as employee compensation benefits took place during the previous quarter, in addition to a decline in other taxes and non-deductible expenses resulting from the variation between real vs. provisioned VAT payments, as well as the registration of capitalized VAT in IT investment projects. In addition to this, there were lower administrative and promotional expenses derived from the deferral of mortgage loan origination expenses. Consequently, efficiency ratio closed at 43.7\%, showing a 9bps improvement vs. the previous quarter.

Loan loss provisions were up 15\% during the quarter, considering moderate 3\% growth in portfolio and a 4\% increase in the past-due portfolio. The consumer loan portfolio had a Ps 296 million higher provision requirement, from a deterioration in the loan portfolio and moderate credit origination. Provisions for commercial loans were up by Ps 206 million, of which Ps 325 million correspond to FX valuation within the corporate portfolio, while the commercial book had a (Ps 102 million) decline. The Risk adjusted NIM stood at 4.7\%, (51bps) lower than the $5.2 \%$ from the previous quarter.

Altogether, net income declined (10\%), ROE was down (224bps) reaching 21.7\%, and ROA dropped (35bps) reaching 2.0\%.

## Changes vs. the previous year (2019)

Net interest income grew 3\%, driven by $2 \%$ growth in the loan portfolio and the effects of a lower funding cost strategy; particularly net interest income from the loan portfolio and deposits grew 6\%, while income from repurchase agreements was down (7\%). NIM grew 10bps to 6.3\% compared to 1Q19.

Recurring non-interest income was up 6\%, on higher income mainly from net service fees and trading, while other operating income (expenses) had a significant decline. As for reported non-interest income, the decline is mainly attributed to the recognition of Ps 1.66 billion in extraordinary income recorded during 1Q19 from the liquidation of Banorte USA.

Non-interest expense rose $4 \%$ vs. 1Q19, showing a Ps 267 million increase under rents, depreciation and amortization due to higher amortization of capitalized projects and depreciation from historical value, as well as Ps 165 million increase in administrative and promotional expenses due to higher transactions with debit cards, and an increase in the number of campaigns. In sum, recurring efficiency ratio stood stable at 43.7\%.

Loan Loss Provisions grew 15\% mainly from 2\% growth in the performing loan portfolio, and a (2\%) decline in the past due portfolio. Compared to 1Q19, there is a Ps 615 million increase in provisions for the commercial portfolio, of which Ps 187 million correspond to reserve releases made during 1Q19 in the government portfolio following a decline in their balance, a (Ps 496 million) reduction in the corporate portfolio mainly explained by the charge-off recognized in the previous quarter. Loan loss provisions for the consumer portfolio increased by Ps 226 million, related to loan origination in mortgages, credit cards and auto loans, while there was a lower requirement from payroll and personal loans, in line with lower origination in these products. Risk adjusted NIM stood at $4.7 \%$, with an ( 8 bps ) decline vs. $4.8 \%$ in 1 Q 19 .

Recurring net income totaled Ps 6.12 billion, reflecting stability when compared to 1Q19. Regarding profitability, there was a slight contraction with ROE reaching 21.9\%, down (28bps) vs. 1Q19, while ROA declined (7bps) to 2.0\%.

## Capital

Reported shareholders' equity totaled Ps $\mathbf{1 1 3 . 6 6}$ billion, a ( $1 \%$ ) decline vs. the previous quarter. The main changes vs. the previous quarter were: a Ps 6.18 billion increase in net income; a (Ps 769 million) decline due to interest paid on subordinated debt; a Ps 211 million increase due to the cumulative conversion effect, in addition to a (Ps 4.71 billion) decline from the valuation of securities available-for-sale, a (Ps 1.67 billion) decline from valuation of cash flow hedging instruments resulting from the rate volatility and its effect on assets during the quarter.

## Regulatory Capital (Banco Mercantil del Norte)

Banorte has fully adopted the capital requirements established to date by Mexican authorities and international standards, so-called Basel III, which came into effect in January 2013.

In May 2019, Banorte was confirmed as Level II - Systemically Important Financial Institution, which implies that Banorte must maintain a capital buffer of 0.90 pp, to be constituted progressively in up to four years, starting on December 2016. Therefore, starting on December 2019, the minimum Capital Adequacy Ratio required for Banorte amounts to $\mathbf{1 1 . 4 0 \%}$ (corresponding to the regulatory minimum of $10.5 \%$ plus the 0.90 pp capital supplement).

| Capitalization (Million Pesos) | 1Q19 | 4Q19 | 1 Q20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4 Q 19 | 1 Q19 |
| Core Tier 1 | 104,654 | 101,927 | 100,805 | (1.1\%) | (3.7\%) |
| Tier 1 Capital | 123,257 | 139,655 | 147,774 | 5.8\% | 19.9\% |
| Tier 2 Capital | 13,967 | 8,783 | 9,194 | 4.7\% | (34.2\%) |
| Net Capital | 137,224 | 148,438 | 156,968 | 5.7\% | 14.4\% |
| Credit Risk Assets | 624,895 | 627,281 | 650,213 | 3.7\% | 4.1\% |
| Net Capital / Credit Risk Assets | 22.0\% | 23.7\% | 24.1\% | 0.5 pp | 2.2 pp |
| Total Risk Assets | 758,021 | 800,445 | 827,630 | 3.4\% | 9.2\% |
| Core Tier 1 | 13.81\% | 12.73\% | 12.18\% | (0.6 pp) | (1.6 pp) |
| Tier 1 | 16.26\% | 17.45\% | 17.86\% | 0.4 pp | 1.6 pp |
| Tier 2 | 1.84\% | 1.10\% | 1.11\% | 0.0 pp | (0.7 pp) |
| Capitalization Ratio | 18.10\% | 18.54\% | 18.97\% | 0.42 pp | 0.86 pp |

(*) The reported capitalization ratio of the period is submitted to the Central Bank. $_{\text {B }}$ Ther

At the end of 1Q20 the estimated Capital Adequacy Ratio (CAR) for Banorte was 18.97\% considering credit, market, and operational risk; and $24.14 \%$ considering only credit risks. Moreover, Total Tier 1 Capital reached 12.18\% as of 1Q20.

The CAR rose $\mathbf{0 . 4 2} \mathbf{~ p p}$ vs. 4 Q 19 due to the following effects:

1. Capital Notes* +1.07 pp
2. Net Income Growth +0.75 pp
3. Permanent Investments, Intangibles, and Other Capital Effects - 0.02 pp
4. Growth in Risk Assets - 0.61 pp
5. Securities' mark-to-market valuation -0.77 pp

* Including the mark-to-market valuation and buyback effect on Capital Notes (BINTER: Mar-20)

The CAR rose $\mathbf{0 . 8 6} \mathbf{p p}$ vs. 1 Q 19 , due to the following effects:

| 1. | Net income growth | +3.18 pp |
| :--- | :--- | :--- |
| 2. | Capital Notes* | +2.56 pp |
| 3. | Permanent Investments, Intangibles, and Other Capital Effects | -0.22 pp |
| 4. | Securities' mark-to-market valuation* | -0.41 pp |
| 5. | Growth in Risk Assets | -1.52 pp |
| 6. | Dividend Payments between 2Q19 and 4Q19 | -2.71 pp |
| * Including the mark-to-market valuation effect on Capital Notes, Issuance of Additional Tier 1 Notes in June 2019, and the buyback effect (BINTER: Mar'20 |  |  |

* Including the mark-to-market valuation effect on Capital Notes, Issuance of Additional Tier 1 Notes in June 2019, and the buyback effect (BINTER: Mar'20 / Tender Offer Oct'19 y Dec'19 ).


## Evolution of Risk Weighted Assets

In compliance with the capitalization requirements established to date by the Mexican authorities and Basel Rules III International Standards, Banorte classifies its Risk Assets as Credit, Market, and Operational, which are actively managed by the Institution to monitor its quality.

The Total Risk Assets as of March 2020 reached Ps 827.6 billion, up Ps 27.2 billion vs. the end of December 2019, and Ps 69.6 billion vs. March 2019.

The evolution of Risk Assets is presented below:

| Risk Assets | 1 Q19 | 4 Q19 | 1 Q20 | Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| (Million Pesos) |  | 627,281 | 650,213 | $3.66 \%$ | $\mathbf{4 . 0 5 \%}$ |
| Total Credit | 535,731 | 528,848 | 539,000 | $1.92 \%$ | $0.61 \%$ |
| Credit (Loan Portfolio) | 89,165 | 98,433 | 111,213 | $12.98 \%$ | $24.73 \%$ |
| Credit (Others) | $\mathbf{7 6 , 4 2 9}$ | $\mathbf{1 0 8 , 3 5 1}$ | $\mathbf{1 1 1 , 5 3 6}$ | $\mathbf{2 . 9 4 \%}$ | $\mathbf{4 5 . 9 3 \%}$ |
| Total Market | 56,697 | 64,812 | 65,882 | $\mathbf{1 . 6 5 \%}$ | $\mathbf{1 6 . 2 0 \%}$ |
| Total Operational | 758,021 | 800,445 | 827,630 | $\mathbf{3 . 4 0 \%}$ | $\mathbf{9 . 1 8 \%}$ |
| Total |  |  |  |  |  |

Main quarterly changes RWA:

- Increase in Assets Subject to Credit Risk (Loan Portfolio) driven by growth in the mortgage portfolio, as well as by the currency exchange effect in the commercial book. There is a relevant compensation effect driven by the calibration of internal models and by the implementation of the internal model for the auto loan portfolio.
- Increase in Assets Subject to Credit Risk (Others) driven by the Credit Valuation Adjustment requirement for derivative transactions, driven by the evolution in market rates in these positions as the derivative rate curve had significant declines in terms of up to 7 years ( 86 bps ), have increased their exposure in operations with clients who hedge interest rate risk, and consequently, their capital requirements.
- Increase in Assets Subject to Market Risk mainly due to variations in FX positions increasing the demand for currencies and the position in foreign currencies.

Main annual changes in RWA:

- Slight increase in Assets Subject to Credit Risk (Loan Portfolio) driven by the decline in the wholesale portfolio, highlighting the decline in the government portfolio associated to the strategy to improve the profitability of this portfolio during 2019. It was also impacted by the FX valuation effect in the commercial loan book, and the implementation in 2020 of the internal model for the auto loan portfolio.
- Increase in Assets Subject to Credit Risk (Others) driven by the Credit Valuation Adjustment requirement for derivative transactions, which due to the decline in derivative rate curves during the year (177 bps on average across the curve), have increased their exposure in operations with clients who hedge interest rate risk, and consequently, their capital requirements.
- Increase in Assets Subject to Market Risk mainly due to variations in FX positions increasing the demand for currencies and the position in foreign currencies.


## Leverage Ratio

Leverage Ratio according to CNBV's regulation is presented below:

| Leverage | 1Q19 | 4Q19 | 1020 | Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| (Million Pesos) | 123,257 | 139,655 | 147,774 | $5.8 \%$ | $19.9 \%$ |
| Tier 1 Capital | $1,320,185$ | $1,288,446$ | $1,358,673$ | $5.5 \%$ | $2.9 \%$ |
| Adjusted Assets | $\mathbf{9 . 3 4 \%}$ | $\mathbf{1 0 . 8 4 \%}$ | $\mathbf{1 0 . 8 8 \%}$ | $\mathbf{0 . 0} \mathbf{~ p p}$ | $\mathbf{1 . 5} \mathbf{~ p p}$ |
| Leverage Ratio |  |  |  |  |  |

Adjusted Assets are defined according to the General Provisions applicable to Credit Institutions.

## Long Term Savings

## Seguros Banorte

| Income Statement and main figures/indicatorsInsurance - Seguros Banorte (Million Pesos) | 1Q19 | 4Q19 | 1 Q 20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income (Net) | 444 | 340 | 517 | 52\% | 16\% |
| Premium Income (Net) | 9,712 | 4,928 | 8,815 | 79\% | (9\%) |
| Net Increase in Technical Reserves | 4,219 | 767 | 3,304 | 331\% | (22\%) |
| Damages, Claims and Other Obligations | 2,699 | 3,181 | 2,767 | (13\%) | 2\% |
| Technical Results | 2,794 | 980 | 2,744 | 180\% | (2\%) |
| Net Interest Income (NII) | 3,238 | 1,321 | 3,261 | 147\% | 1\% |
| Other Fees (acquisition costs) | (817) | (140) | (706) | 403\% | (14\%) |
| Securities-Realized Gains | 15 | 55 | 50 | (10\%) | 242\% |
| Other Operating Income (Expenses) | 202 | 216 | 200 | (7\%) | (1\%) |
| Total Operating Income | 2,637 | 1,451 | 2,805 | 93\% | 6\% |
| Non Interest Expense | 334 | 367 | 368 | 0\% | 10\% |
| Operating Income | 2,303 | 1,084 | 2,436 | 125\% | 6\% |
| Taxes | 691 | 323 | 732 | 127\% | 6\% |
| Subsidiaries' Net Income | 416 | 353 | 332 | (6\%) | (20\%) |
| Minority Interest | (10) | (10) | (7) | 30\% | 24\% |
| Net Income | 2,018 | 1,104 | 2,029 | 84\% | 1\% |
| Shareholder's Equity | 25,112 | 22,634 | 24,746 | 9\% | (1\%) |
| Total Assets | 61,233 | 53,610 | 59,723 | 11\% | (2\%) |
| Technical Reserves | 29,792 | 24,928 | 28,696 | 15\% | (4\%) |
| Premiums sold | 12,606 | 5,384 | 10,364 | 92\% | (18\%) |
| Coverage ratio of technical reserves | 1.3 | 1.2 | 1.2 | 0.0 pp | (0.0 pp) |
| Solvency capital requirement coverage ratio | 4.9 | 5.4 | 8.7 | 3.3 pp | 3.8 pp |
| Coverage ratio of minimum capital | 244.1 | 209.3 | 229.1 | 19.8 pp | ( 15.0 pp ) |
| Claims ratio | 48\% | 77\% | 51\% | (26.1 pp) | 2.5 pp |
| Combined ratio | 56\% | 83\% | 59\% | (23.5 pp) | 3.4 pp |
| ROE | 34.0\% | 19.6\% | 34.8\% | 15.1 pp | 0.8 pp |
| ROE ex-Afore | 77.4\% | 42.8\% | 90.0\% | 47.2 pp | 12.7 pp |

Net interest income grew $52 \%$ during the quarter, and $\mathbf{1 6 \%}$ annually, in line with normal growth in the loan portfolios and its seasonal behavior.

Compared to the previous quarter, premiums were up $\mathbf{7 9 \%}$ on new premium underwriting and seasonal premium renewals. Growth in technical reserves during the quarter is explained by a $331 \%$ increase in premium issuances. During the quarter there was a (131\%) decline in claims. During 4 Q19 there was a 410 million increase in the IBNR reserve, in compliance with a new methodology in the life book which was authorized by the insurance regulator (Comisión Nacional de Seguros y Fianzas) during that quarter.

At the end the quarter, technical results for Seguros Banorte totaled Ps $\mathbf{2 . 7 7}$ billion, up 180\% vs. 4Q19 derived from the growth in retained premiums, due to the seasonality of the business, and the reduction in claims.

Compared to 1Q19, technical results were down (2\%), in premium interest there is a (9\%) decline on lower premium renewals, as well as a lower increase in technical reserves, with a $2 \%$ in claims.

Acquisition Costs grew 403\% in the period, totaling Ps $\mathbf{7 0 6}$ million, and compared to 1Q19 they were down (14\%). The quarterly variation is due to seasonal premium issuance level and to the release in 4 Q 19 of Ps 417 million in reinsurance coverage costs, which offset the Ps 410 million increase in reserves following the new Life book methodology mentioned above.

Net Operating Income amounted to Ps 2.43 billion, up 125\% vs. the previous quarter driven by the seasonal increase in premium origination and premium renewals, together with an increase in interest income.

Net Income for the quarter was Ps 2.03 billion, up $\mathbf{8 4 \%}$ vs. 4Q19, and a moderate $\mathbf{1 \%}$ increase vs. $1 Q 19$.
Net Income for the quarter for Seguros Banorte, excluding its subsidiary Afore XXI Banorte, totaled Ps $\mathbf{1 . 7 0}$ billion, accounting for $18.7 \%$ of GFNorte' s net income on 1Q20 and growing $6 \%$ compared to 1 Q19.

ROE for the Insurance business (including subsidiaries) increased annually reaching 34.8\%.
Regarding the disclosure requested by the General Provisions applicable to Financial Groups' holding companies, for this reporting period:
i. Risks assumed through the issuance of insurance premiums and bonds, with respect to operations and authorized branches of cancelled operations.

- No cancellations were registered during 1Q20 that involved any technical risk.
ii. Damages and claims, as well as compliance of reinsurers and bonding companies with their obligations.
- In 1Q20 damage ratios remained under control and reinsurers complied with their obligations.
iii. Costs generated from issuance of insurance policies and bonds.
- There were no relevant events to disclose in 1Q20
iv. Transfer of risks through reinsurance and bonding contracts
- In the Damages and Life book, risks were transferred to reinsurers, for the most part to foreign reinsurers under which there were 5 relevant businesses: 3 are related to government, and 2 are related to services.
$v$. Contingencies arising from non-compliance of reinsurers and bonding companies.
- There were no relevant issues related to non-compliance during 1 Q20.


## Afore XXI Banorte

| Afore XXI Banorte (Million Pesos) | 1Q19 | 4Q19 | 1 Q 20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1Q19 |
| Net Income | 831 | 733 | 663 | (10\%) | (20\%) |
| Shareholder's Equity | 23,022 | 25,466 | 23,040 | (10\%) | 0\% |
| Total Assets | 24,892 | 27,820 | 25,301 | (9\%) | 2\% |
| AUM (SIEFORE) | 795,847 | 882,314 | 865,906 | (2\%) | 9\% |

During 1Q20, Afore XXI Banorte reported net income of Ps 663 million, down (10\%) vs. 4Q19. Compared to 1Q19, net income dropped (20\%), mainly from the market effects on financial returns following the negative valuation of the special reserve of the AFORE across its SIEFOREs, which did not offset the positive $9 \%$ growth in assets under management.

ROE in 1Q20 reached 10.9\%, declining (0.7pp) during the quarter, while dropping (3.0pp) vs. 1Q19. Excluding goodwill,
Return on Tangible Equity (ROTE) rose to 35.4\%, showing a 23bp increase.
Afore XXI Banorte represented 3.6\% of the Financial Group's net income during 1Q20.
Afore XXI Banorte's assets under management of as of March 2020 totaled Ps $\mathbf{8 6 5 . 9 0}$ billion, a 9\% increase vs. 1Q19.

## Pensiones Banorte

| Income Statement and Balance Sheet Highlights Annuities - Pensiones Banorte <br> (Million Pesos) | 1 Q19 | 4Q19 | 1 Q 20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income (Net) | 1,893 | 3,549 | 3,469 | (2\%) | 83\% |
| Premium Income (Net) | 2,737 | 3,014 | 3,489 | 16\% | 27\% |
| Net Increase in Technical Reserves | 2,547 | 4,319 | 4,642 | 7\% | 82\% |
| Claims and Other Obligations | 1,633 | 1,786 | 1,826 | 2\% | 12\% |
| Technical Results | $(1,443)$ | $(3,091)$ | $(2,978)$ | 4\% | (106\%) |
| Net Interest Income (NII) | 450 | 458 | 491 | 7\% | 9\% |
| Net Fees | - | - | - | N.A. | N.A. |
| Securities-Realized Gains | 6 | 21 | 11 | (47\%) | 71\% |
| Other Operating Income (Expenses) | 21 | 2 | (1) | (136\%) | (104\%) |
| Total Operating Income | 477 | 481 | 501 | 4\% | 5\% |
| Non Interest Expense | 96 | 102 | 97 | (6\%) | 1\% |
| Operating Income | 381 | 379 | 405 | 7\% | 6\% |
| Taxes | 111 | 111 | 122 | 10\% | 10\% |
| Subsidiaries' Net Income | 2 | 4 | 1 | (68\%) | (39\%) |
| Minority Interest | - | - | - | N.A. | N.A. |
| Net Income | 272 | 272 | 284 | 4\% | 4\% |
| Shareholder's Equity | 4,119 | 4,870 | 5,150 | 6\% | 25\% |
| Total Assets | 126,141 | 136,092 | 141,415 | 4\% | 12\% |
| Technical Reserves | 120,531 | 129,319 | 134,008 | 4\% | 11\% |
| Premiums sold | 2,737 | 3,014 | 3,489 | 16\% | 27\% |
| Coverage ratio of technical reserves | 1.0 | 1.0 | 1.0 | 0.0 pp | 0.0 pp |
| Solvency capital requirement coverage ratio | 28.8 | 29.4 | 26.3 | (3.1 pp) | (2.4 pp) |
| ROE | 27.3\% | 23.0\% | 22.7\% | (0.3 pp) | (4.7 pp) |

During 1Q20, net interest income reached Ps 3.47 billion, down (2\%) vs. the previous quarter due to UDIs valuation effect during the quarter totaling (Ps 102 million). Compared to $1 Q 19$ it had a relevant $83 \%$ increase primarily driven by the valuation effect, and on a lower level by the increase in interest income.

Technical results rose during the quarter due to the combined effect of the increase in net premium income in $16 \%$, an increase of Ps 323 million in reserves, of which Ps 445 million are derived from the natural issuance of the business and a decrease of (Ps 121 million) from the effect of inflation with respect to the previous quarter, and an increase in claims of $2 \%$. Compared to 1Q19, a decrease of (106\%) is observed, due to the increase in reserves of Ps 2.01 billion, of which Ps 736 million are associated with the growth in issuance and Ps 1.28 billion due to the effect of the inflation update.

Net Income from Pensiones Banorte increased 4\% quarterly, driven by the increase in the technical result and lower non-interest expenses. Compared to 1 Q 19 , net income rose $4.4 \%$, on a larger variation in the integral result of financing vs. the decline in the technical result.

Net income during 1Q20 represented 3.1\% of the Financial Group's net income.
ROE for the quarter totaled $\mathbf{2 2 . 7}$, slightly down vs. $\mathbf{2 3 \%}$ of the previous quarter.
On November 29 ${ }^{\text {th }}, 2019$ Grupo Financiero Banorte informed the investor community that Pensiones Banorte had reached an agreement with Pensiones SURA S.A de C.V. in which SURA transfers its Life Annuity business portfolio. This transaction is still subject to approvals by the insurance and pension regulator (Comisión Nacional de Seguros y Fianzas), as well as by the antitrust regulator (Comisión Federal de Competencia Económica) during the coming months. The transaction only includes the Life Annuity business, which SURA Asset Management had stopped commercializing since 2018. The transaction price will be set upon execution of the contract and will be informed to the market once the closing conditions are met.

## Brokerage

| Brokerage Sector (Million Pesos) | 1Q19 | 4Q19 | $1 \mathrm{C20}$ | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1Q19 |
| Net Income | 305 | 377 | 313 | (17\%) | 2\% |
| Shareholder's Equity | 4,194 | 4,634 | 4,998 | 8\% | 19\% |
| Assets Under Custody | 894,173 | 919,985 | 813,377 | (12\%) | (9\%) |
| Total Assets | 190,279 | 189,972 | 186,199 | (2\%) | (2\%) |
| ROE | 30.3\% | 33.1\% | 26.0\% | $7.1 \mathrm{pp})$ | (4.3 pp) |
| Net Capital (1) | 3,252 | 3,445 | 3,640 | 6\% | 12\% |

1) Net capital structure: Tier $1=$ Ps 3.64 billion, Tier $2=$ Ps 0 million.

The Brokerage business (Casa de Bolsa Banorte and Operadora de Fondos) reported net income of Ps $\mathbf{3 1 3}$ million, a (17\%) quarterly decline resulting from a much lower currencies and metals valuation, together with lower trading dynamics and lower interest income. Mutual fund fees had a (2\%) drop during the quarter.

Compared to 1 Q19, net income increased $2 \%$ related to an increase in the sale of securities, as well as an increase in other operating income.

Net income from the brokerage business in 1Q20 accounted for 3.4\% of the group's net income.

## Assets Under Management

At the end of 1Q20, AUMs totaled Ps 813 billion, down (12\%) during the quarter, and up 5\% annually.
Mutual fund assets totaled Ps 208 billion, up 2\% during the year. Assets held in fixed income funds totaled Ps 191 billion, (3\%) lower during the quarter, and $13 \%$ higher vs. 1 Q20; assets held in equity funds amounted to Ps $\mathbf{1 6 . 5}$ billion, up $5 \%$ in the quarter and in the year. As of 1 Q20, Banorte held an $8.3 \%$ share of the mutual fund market: 10.12\% of fixed income funds, and $2.8 \%$ of equity funds.

## SOFOM and other Finance Companies

| SOFOM \& Other Finance Companies (Million Pesos) | 1Q19 | 4Q19 | 1 Q 20 | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 4Q19 | 1 Q19 |
| Leasing and Factoring |  |  |  |  |  |
| Net Income | 226 | 236 | 203 | (14\%) | (10\%) |
| Shareholder's Equity | 5,183 | 5,908 | 6,111 | 3\% | 18\% |
| Loan Portfolio (1) | 31,519 | 35,954 | 36,150 | 1\% | 15\% |
| Past Due Loans | 301 | 344 | 352 | 2\% | 17\% |
| Loan Loss Reserves | 333 | 424 | 473 | 11\% | 42\% |
| Total Assets | 32,038 | 36,977 | 36,373 | (2\%) | 14\% |
| ROE | 17.8\% | 16.3\% | 13.5\% | (2.8 pp) | (4.3 pp) |
| Warehousing |  |  |  |  |  |
| Net Income | (27) | 11 | 10 | (8\%) | N.A. |
| Shareholder's Equity | 216 | 245 | 255 | 4\% | 18\% |
| Inventories | 765 | 677 | 758 | 12\% | (1\%) |
| Total Assets | 946 | 852 | 937 | 10\% | (1\%) |
| ROE | -46.7\% | 17.6\% | 15.6\% | (2.0 pp) | 62.3 pp |
| Sólida Administradora de Portafolios |  |  |  |  |  |
| Net Income | (109) | (74) | (146) | (98\%) | 34\% |
| Shareholder's Equity | 3,073 | 3,009 | 2,867 | (5\%) | (7\%) |
| Loan Portfolio | 2,068 | 1,723 | 1,457 | (15\%) | (30\%) |
| Past Due Loans | 92 | 71 | 33 | (53\%) | (64\%) |
| Loan Loss Reserves | 174 | 132 | 100 | (25\%) | (43\%) |
| Total Assets | 9,314 | 9,221 | 8,803 | (5\%) | (5\%) |
| Ixe Servicios |  |  |  |  |  |
| Net Income | (0.2) | (0.2) | (0.2) | (32\%) | 7\% |
| Shareholder's Equity | 138 | 137 | 137 | (0\%) | (1\%) |
| Total Assets | 138 | 137 | 137 | (0\%) | (1\%) |
| ROE | (0.6\%) | (0.5\%) | (0.7\%) | (0.2 pp) | (0.0 pp) |

1) Includes operating lease portfolio of Ps 2.75 billion, and fixed assets of Ps 52 million, both registered in property, furniture, and equipment (net).

## Leasing and Factoring

Net income during 1Q20 totaled Ps 203 million, down (14\%) during the quarter on higher loan loss reserve generation from the portfolio's rating.

Past due loans ratio reached $1.1 \%$, up 1 bp vs. 4 Q 19 . Coverage ratio totaled $134.4 \%$, up 11 bps vs. the previous quarter. Capital ratios for 1 Q20 totaled $14.2 \%$, considering total risk weighted assets of Ps 36.07 billion.

During 1Q20, Net Income from Leasing and Factoring represented $2.2 \%$ of the group's total results.
Leasing and Factoring Banorte continues to rank 2nd in terms of portfolio size among the 58 companies in this sector, according to the Asociación Mexicana de Sociedades Financieras de Arrendamiento, Crédito y Factoraje, A.C. (AMSOFAC).

## Warehouse

In 1Q20, the Warehouse reported net income of Ps 10 million, far above the 1 Q19 result, mainly derived from not affecting reserves from missing merchandise. ROE reached $15.6 \%$, and the capital ratio totaled $211 \%$ considering a net capital of Ps 211 million, and negotiable certificates of deposit issued in active warehouses totaling Ps 1.99 billion.

Almacenadora Banorte ranked in $9^{\text {th }}$ place among the warehousing businesses in the sector in terms of certificates of deposit as of September 2019.

## Sólida Administradora de Portafolios

The business reported net income of Ps (146) million for the quarter, down (98\%) vs. 4Q19, explained by higher expenses and a contraction of the loan portfolio. Net income increased $34 \%$ during the year.

Capitalization ratio in 1 Q20 reached 22.9\%, ( 0.6 pp ) lower vs. last quarter, and 01.1 pp below 1 Q 19 .

Leverage ratios as of December 2019 and March 2020 were $\mathbf{2 5 . 4 0 \%}$ and $\mathbf{2 4 . 6 9 \%}$, respectively; considering risk adjusted assets of Ps 8.55 billion and Ps 7.98 billion, respectively.

## III. General Information

## GFNORTE's Analyst Coverage

In compliance with requirements from BOLSA MEXICANA DE VALORES, S.A.B. DE C.V, the list of brokers who provide analysis coverage to Ticker GFNORTEO are:

| BROKER | ANALYST | RECOMMENDATION | DATE |
| :---: | :---: | :---: | :---: |
| Barclays | Gilberto García | Buy | 23-Mar-20 |
| Bradesco | Alain Nicolau | Buy | 13-Mar-19 |
| Brasil Plural | Eduardo Nishio | Buy | 24-Jan-20 |
| BTG Pactual | Eduardo Rosman | Buy | 13-Nov-19 |
| Citi | Jorg Friedman | Buy | 28-Oct-19 |
| GBM | Natalia Zamora | Buy | 9-Dec-19 |
| Intercam | Sofía Robles | Buy | 23-Jan-20 |
| Monex | Verónica Uribe | Buy | 28-Oct-19 |
| Itaú BBA | Arturo Langa | Buy | 30-Mar-20 |
| Vector | Marco Montañez | Buy | 9-Jan-20 |
| UBS | Philip Finch | Buy | 24-Jan-20 |
| HSBC | Carlos Gómez | Buy | 30-Mar-20 |
| Scotia | Jason Mollin | Buy | 27-Mar-20 |
| Actinver | Enrique Mendoza | Buy | 16-Apr-20 |
| JP Morgan | Marco Montañez | Buy | 2-Apr-20 |
| BBVA | Rodrigo Ortega | Hold | 12-Apr-20 |
| BOFA - Merill Lynch | Mario Pierry | Hold | 7-Apr-20 |
| Credit Suisse | Marcelo Telles | Hold | 24-Oct-19 |
| Invex | Montserrat Antón | Hold | 25-Nov-19 |
| Santander | Claudia Benavente | Hold | 24-Jul-19 |
| Morgan Stanley | Jorge Kuri | Sell | 6-Apr-20 |

## Capital Structure

| Number of Shares (Million) | SERIES O |
| :--- | :---: |
| Number of Issued Shares | As of March 2020 |
| Number of Shares Outstanding | $2,867,806,382$ |
| Shares held in GFNorte's Treaury | $2,883,456,594$ |

## IV. Financial Statements

## Grupo Financiero Banorte

| Income Statement -GFNorte (Million Pesos) | 1Q19 | 2Q19 | 3Q19 | 4Q19 | 1 Q 20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income | 37,751 | 37,276 | 36,796 | 37,285 | 36,648 |
| Interest Expense | 18,126 | 18,038 | 16,512 | 14,858 | 14,366 |
| Charged Fees | 323 | 335 | 365 | 382 | 360 |
| Fees Paid | 281 | 279 | 284 | 316 | 291 |
| Net Interest Income from interest \& fees (NII) | 19,668 | 19,295 | 20,365 | 22,493 | 22,351 |
| Premium Income (Net) | 12,214 | 6,271 | 6,305 | 7,747 | 12,155 |
| Net Increase in Technical Reserves | 6,766 | 1,228 | 1,922 | 5,086 | 7,946 |
| Damages, Claims and Other Obligations | 4,332 | 4,846 | 4,634 | 4,967 | 4,592 |
| Net Interest Income (NII) | 20,784 | 19,492 | 20,114 | 20,188 | 21,968 |
| Preventive Provisions for Loan Losses | 3,736 | 3,728 | 4,118 | 3,765 | 4,344 |
| Net Interest Income Adjusted for Credit Risk | 17,048 | 15,764 | 15,996 | 16,423 | 17,623 |
| For Commercial and Mortgage Loans | 238 | 291 | 280 | 509 | 495 |
| For Consumer and Credit Card Loans | 1,212 | 1,246 | 1,282 | 1,424 | 1,242 |
| Fiduciary | 104 | 108 | 127 | 146 | 119 |
| Income from Real Estate Portfolios | 48 | 220 | 1 | 7 | 5 |
| Tradina \& Financial Advising Fees | 108 | 171 | 131 | 102 | 147 |
| Other Fees Charged | 304 | 238 | 259 | 261 | 331 |
| Fees Charged on Services | 5,540 | 6,002 | 5,929 | 6,591 | 6,115 |
| Interchange Fees | 1,082 | 1,077 | 1,168 | 1,349 | 1,226 |
| Insurance Fees | 581 | 296 | 581 | (109) | 473 |
| Other Fees Paid | 910 | 999 | 997 | 1,120 | 961 |
| Fees Paid on Services | 2,573 | 2,372 | 2,746 | 2,361 | 2,660 |
| Net Service Fees | 2,967 | 3,630 | 3,183 | 4,230 | 3,455 |
| Currency and Metals | (6) | (26) | (13) | 36 | 1,235 |
| Derivatives | 521 | 176 | $(1,473)$ | (79) | $(1,238)$ |
| Negotiable Instruments | 186 | 29 | 155 | 70 | (166) |
| Valuation | 702 | 179 | $(1,330)$ | 26 | (169) |
| Currency and Metals | 101 | 206 | 471 | 342 | (862) |
| Derivatives | 82 | 121 | 2,270 | (115) | 1,742 |
| Neaotiable Instruments | 267 | 456 | 892 | 618 | 455 |
| Trading | 450 | 783 | 3,633 | 845 | 1,335 |
| Trading Income | 1,152 | 963 | 2,303 | 872 | 1,166 |
| Loan Recovery | - | - | - | - |  |
| Loan Portfolios | 59 | 85 | 86 | 57 | 80 |
| Income from foreclosed assets | 88 | 74 | 177 | 206 | 88 |
| Provisions Release | - | - | - | - | - |
| Impairment of Assets | (132) | - | $\stackrel{-}{-}$ | - | (55) |
| Lease Income | 91 | 92 | 119 | 114 | 100 |
| From Insurance | 263 | 255 | 240 | 246 | 211 |
| Securitization Operation Valuation Result | 27 | 48 | 37 | (7) | 31 |
| Other Operatina Expense | 1,747 | 100 | 61 | 130 | (128) |
| Total Other Operating Income (Expense) | 2,143 | 653 | 722 | 746 | 327 |
| Total Non Interest Income | 6,262 | 5,246 | 6,208 | 5,847 | 4,949 |
| Total Operating Income | 23,310 | 21,010 | 22,204 | 22,270 | 22,572 |
| Personnel | 3,932 | 3,567 | 4,258 | 4,105 | 3,930 |
| Employee Profit Sharing (PTU) | 123 | 123 | 122 | 136 | 133 |
| Professional Fees | 738 | 796 | 941 | 625 | 748 |
| Administrative and Promotional Expenses | 2,135 | 2,002 | 2,180 | 2,377 | 2,382 |
| Rents, Depreciation \& Amortization | 1,676 | 1,635 | 1,772 | 1,919 | 1,946 |
| Taxes other than income tax \& non deductible expenses | 561 | 573 | 484 | 602 | 498 |
| Contributions to IPAB/Fobaproa | 839 | 829 | 821 | 809 | 828 |
| Total Non Interest Expense | 10,004 | 9,525 | 10,578 | 10,572 | 10,466 |
| Operating Income | 13,306 | 11,485 | 11,626 | 11,698 | 12,106 |
| Subsidiaries' Net Income | 411 | 466 | 451 | 389 | 353 |
| Pre-Tax Income | 13,717 | 11,951 | 12,077 | 12,086 | 12,459 |
| Income Tax | 3,062 | 2,472 | 3,088 | 1,903 | 3,555 |
| Tax on Assets | - | - | - | - | - |
| Deferred Income Tax | 588 | 628 | 6 | 1,049 | (328) |
| Taxes | 3,650 | 3,100 | 3,094 | 2,951 | 3,228 |
| Net Income from Continuos Operations | 10,067 | 8,851 | 8,983 | 9,135 | 9,231 |
| Discontinued Operations | - | - | - | - | - |
| Minority Interest | (135) | (123) | (125) | (125) | (113) |
| Net Income | 9,932 | 8,728 | 8,858 | 9,010 | 9,118 |


| GFNorte - Balance Sheet (Million Pesos) | 1Q19 | 2Q19 | 3Q19 | 4Q19 | 1 Q20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |
| Cash and Due from Banks | 72,135 | 54,543 | 56,121 | 62,797 | 90,877 |
| Margin Accounts | 3,508 | 4,408 | 6,245 | 5,926 | 9,701 |
| Negotiable Instruments | 250,541 | 223,499 | 225,565 | 233,832 | 238,956 |
| Securities Available for Sale | 196,009 | 212,927 | 213,131 | 202,685 | 204,963 |
| Securities Held to Maturity | 131,202 | 131,481 | 146,657 | 150,606 | 156,631 |
| Investment in Securities | 577,752 | 567,907 | 585,353 | 587,123 | 600,550 |
| Non-assigned Securities for Settlement | - | - | - | - | - |
| Debtor Balance in Repo Trans, net | 253 | 556 | 162 | 3,070 | 2,810 |
| Securities Lending | - | - | - | - | - |
| For trading purposes | 23,793 | 25,473 | 26,398 | 22,295 | 48,940 |
| For hedging purposes | 15 | 29 | 29 | 162 | 1,292 |
| Operations w/Derivatives \& Securities |  |  |  |  |  |
| Transactions with Derivatives | 23,807 | 25,502 | 26,427 | 22,457 | 50,232 |
| Operations w/Derivatives \& Securities | 24,061 | 26,059 | 26,590 | 25,527 | 53,042 |
| Valuation adjustments for Asset Coverage | 80 | 77 | 73 | 69 | 65 |
| Commercial Loans | 298,561 | 294,591 | 285,822 | 293,499 | 318,439 |
| Financial Intermediaries' Loans | 9,384 | 7,942 | 5,784 | 7,389 | 9,067 |
| Consumer Loans | 114,086 | 115,577 | 117,013 | 117,680 | 117,537 |
| Mortgage Loans | 158,605 | 162,619 | 166,286 | 170,086 | 173,226 |
| Medium and Residential | 155,134 | 159,294 | 162,995 | 166,921 | 170,143 |
| low income housing | 13 | 12 | 10 | 9 | 8 |
| Loans acquired from INFONAVIT or FOVISSSTE | 3,457 | 3,314 | 3,280 | 3,156 | 3,075 |
| Restructuring or improvement guaranteed by development banks or public trusts | - | - | - | - | - |
| Government Entities' Loans | 181,470 | 187,454 | 157,821 | 173,988 | 161,549 |
| Performing Loans | 762,105 | 768,183 | 732,726 | 762,642 | 779,818 |
| Commercial PDL's | 7,740 | 8,146 | 7,965 | 6,511 | 7,047 |
| Financial Intermediaries PDL's | 4 | 4 | 4 | 4 | 4 |
| Consumer PDL's | 4,183 | 4,716 | 4,577 | 4,314 | 4,052 |
| Mortgage PDL's | 1,557 | 1,696 | 1,807 | 1,973 | 2,070 |
| Medium and Residential | 1,417 | 1,526 | 1,634 | 1,785 | 1,834 |
| low income housing | 0 | 0 | 0 | 0 | 0 |
| Loans acquired from INFONAVIT or FOVISSSTE | 139 | 170 | 172 | 187 | 235 |
| Restructuring or improvement guaranteed by development banks or public trusts | - | - | - | - | - |
| Government Entities PDL's | 4 | 4 | 4 | 4 | 40 |
| Past Due Loans | 13,488 | 14,567 | 14,357 | 12,806 | 13,212 |
| Gross Loan Portfolio | 775,594 | 782,750 | 747,084 | 775,448 | 793,030 |
| Preventive Loan Loss Reserves | 18,329 | 18,592 | 18,171 | 17,639 | 18,504 |
| Net Loan Portfolio | 757,265 | 764,158 | 728,913 | 757,809 | 774,525 |
| Acquired Collection Rights | 2,217 | 2,065 | 1,905 | 1,601 | 1,500 |
| Total Credit Portfolio | 759,482 | 766,222 | 730,818 | 759,410 | 776,025 |
| Account Receivables from Insurance and Annuities | 1,763 | 1,945 | 2,112 | 2,279 | 2,205 |
| Premium Debtors (Net) | 11,246 | 9,125 | 6,429 | 4,474 | 8,003 |
| Account Receivables from Reinsurance | 11,532 | 10,884 | 10,920 | 7,787 | 8,162 |
| Benef. receivab. securization transactions | 85 | 125 | 158 | 139 | 161 |
| Sundry Debtors \& Other Accs Rec, Net | 49,472 | 62,040 | 67,824 | 31,203 | 85,131 |
| Inventories | 765 | 912 | 555 | 677 | 758 |
| Foreclosed Assets, Net | 988 | 830 | 919 | 1,154 | 1,096 |
| Real Estate, Furniture \& Equipment, Net | 17,338 | 17,782 | 18,018 | 18,764 | 19,833 |
| Investment in Subsidiaries | 13,278 | 13,701 | 14,192 | 14,554 | 13,489 |
| Long-term assets held for sale | - | - | - | - | - |
| Deferred Taxes, Net | 2,632 | 2,481 | 1,964 | 626 | 3,742 |
| Goodw ill and Intangibles | 48,117 | 50,598 | 50,546 | 52,115 | 51,139 |
| Other Assets Short and Long Term | 375 | 362 | 4,813 | 5,388 | 5,300 |
| Other Assets |  |  |  |  |  |
|  | 157,589 | 170,783 | 178,452 | 139,157 | 199,020 |
| TOTAL ASSETS | 1,594,607 | 1,589,998 | 1,583,651 | 1,580,010 | 1,729,280 |


| GFNorte - Balance Sheet (Million Pesos) | 1Q19 | 2 Q19 | 3Q19 | 4Q19 | 1 Q20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| LIABILITIES |  |  |  |  |  |
| Demand Deposits | 389,657 | 391,720 | 395,959 | 416,548 | 433,849 |
| Time Deposits-Retail | 280,204 | 267,318 | 262,679 | 260,828 | 274,681 |
| Time Deposits-Money Market | 51,019 | 49,515 | 33,999 | 18,122 | 26,894 |
| Global Account of deposits without movements | 1,803 | 1,856 | 1,919 | 2,085 | 2,213 |
| Senior Unsecured Debt | 12,272 | 24,159 | 27,483 | 26,907 | 35,355 |
| Deposits | 734,956 | 734,568 | 722,039 | 724,490 | 772,993 |
| Demand Loans | 0 | 900 | 7,851 | 500 | 5,000 |
| Short Term Loans | 18,743 | 20,434 | 19,236 | 22,287 | 20,824 |
| Long Term Loans | 33,310 | 33,477 | 14,675 | 14,275 | 11,675 |
| Due to Banks \& Correspondents | 52,052 | 54,811 | 41,762 | 37,061 | 37,499 |
| Technical Reserves | 150,637 | 150,742 | 152,486 | 154,487 | 162,887 |
| Non-assigned Securities for Settlement | - | - | - | - | - |
| Creditor Balance in Repo Trans, Net | 350,667 | 339,751 | 341,709 | 345,959 | 354,238 |
| Secs to be received in Repo Trans, Net | - | 0 | 0 | 0 | - |
| Repos (Credit Balance) | 9 | 4 | 4 | 105 | 16 |
| Securities' Loans | - | 2 | 19 | 0 | - |
| Transactions w ith Derivatives | - | - | - | - | - |
| Other sold collateral | - | - | - | - | - |
| Total Collateral sold | 9 | 6 | 23 | 106 | 16 |
| For trading purposes | 18,872 | 20,367 | 24,226 | 20,752 | 50,574 |
| For hedging purposes | 9,313 | 8,763 | 5,079 | 4,221 | 10,487 |
| Operations w/ Derivatives \& Securities |  |  |  |  |  |
| Transactions with Derivatives | 28,184 | 29,130 | 29,305 | 24,973 | 61,062 |
| Total Operations w/ Derivatives \& Securities | 378,860 | 368,887 | 371,037 | 371,038 | 415,316 |
| Valuation adjustments for financial liability coverage | - | - | - | - |  |
| Obligations in securitization transactions | - | - | - | - | - |
| Payable Accountsfor Reinsurance | 2,615 | 2,347 | 2,071 | 1,505 | 2,311 |
| Income Tax Payable | 2,248 | 2,629 | 3,501 | 3,588 | 3,538 |
| Profit Sharing Payable | 606 | 256 | 374 | 508 | 639 |
| Provision for future capital increase not formalized by its governing entity | - | - | - | - | - |
| Creditors for settlement of transactions | 11,939 | 7,730 | 9,925 | 9,972 | 31,188 |
| Margin Accounts Payable | - | - | - | - | - |
| Other Creditors \& Accounts Payable | 41,667 | 35,100 | 36,665 | 32,696 | 46,614 |
| Other Payable Accounts | 56,460 | 45,715 | 50,464 | 46,764 | 81,979 |
| Subordinated Non Convertible Debt | 33,327 | 53,953 | 55,515 | 48,050 | 58,423 |
| Deferred Taxes, Net | (0) | 0 | 0 | (0) | (0) |
| Deferred Credits | 592 | 606 | 598 | 617 | 382 |
| TOTAL LIABILITIES | 1,409,497 | 1,411,630 | 1,395,973 | 1,384,012 | 1,531,790 |
| EQUITY |  |  |  |  |  |
| Paid-in Capital | 14,967 | 14,968 | 14,982 | 14,992 | 14,944 |
| Provision for future capital increase not formalized by its governing entity | - | - | - | - |  |
| Share Subscription Premiums | 48,081 | 48,244 | 47,973 | 47,979 | 48,091 |
| Subordinated Convertible Debentures | - | - | - | - | - |
| Subscribed Capital | 63,048 | 63,212 | 62,955 | 62,971 | 63,034 |
| Capital Reserves | 5,333 | 5,779 | 6,206 | 6,486 | 5,418 |
| Retained Earnings | 108,191 | 91,470 | 90,775 | 90,084 | 125,934 |
| Surplus (Deficit) of Secs Available for Sale | (80) | 638 | 1,471 | 1,763 | $(2,851)$ |
| Results from Valuation of Hedging Secs | $(3,027)$ | $(2,861)$ | $(2,629)$ | $(2,246)$ | $(3,895)$ |
| Result in the valuation reserve for unexpired risks variations in rates | (7) | (57) | (81) | (85) | 1 |
| Results from Conversions | 105 | 97 | 126 | 77 | 348 |
| Remeasurements defined benefits for employees | (708) | (830) | (952) | $(1,861)$ | $(1,894)$ |
| Surplus (Deficit) in Capital Restatement | - | - | - | - | - |
| Adjustments in the Employee's Pensions |  |  |  |  |  |
| Accumulated Effect of Deferred Taxes | - | - | - | - | - |
| Net Income | 9,932 | 18,660 | 27,518 | 36,528 | 9,118 |
| Earned Capital | 119,738 | 112,896 | 122,434 | 130,747 | 132,179 |
| Minority Interest | 2,323 | 2,260 | 2,289 | 2,281 | 2,277 |
| Total Equity | 185,110 | 178,368 | 187,678 | 195,998 | 197,490 |
| TOTAL LIABILITIES \& EQUITY | 1,594,607 | 1,589,998 | 1,583,651 | 1,580,010 | 1,729,280 |


| GFNorte - Memorandum Accounts (Million Pesos) | 1 Q19 | 2 Q19 | 3Q19 | 4Q19 | 1Q20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| On behalf of Third Parties |  |  |  |  |  |
| Customer's Banks | 34 | 35 | 35 | 56 | 85 |
| Dividends Receivable from Customers | - | - | - | - | - |
| Interest Receivable from Customers |  |  | - | - |  |
| Settlement of Customer Transactions | 32 | (136) | 136 | 143 | 208 |
| Customer Premiums |  | - | - | - |  |
| Settlement w ith Clients' Foreign Currency |  | - | - | - |  |
| Margin Accounts in Futures' Operations |  | - |  |  |  |
| Other Current Accounts | - | - | - |  |  |
| Customers' Current Account | 66 | (101) | 170 | 199 | 293 |
| Client Securities Received in Custody | 709,242 | 726,007 | 744,672 | 716,128 | 605,481 |
| Securities and Documents Received in Guarantee | - | - | - | - | - |
| Client Securities Abroad |  |  |  |  |  |
| Clients' Securities | 709,242 | 726,007 | 744,672 | 716,128 | 605,481 |
| Clients' Repurchase Operations | 184,937 | 187,339 | 184,220 | 184,063 | 179,276 |
| Clients' Repo Transactions w/ Securities |  | - | - |  |  |
| Collateral received in guarantee for customer accounts | 184,939 | 187,340 | 184,239 | 184,063 | 179,276 |
| Purchase of Futures \& Forw ard Contracts, national |  | - | - | - |  |
| Sale of Futures and Forw ard Contracts, national |  | - |  |  |  |
| Clients' Option Purchase Operations | - | - | - | - | - |
| Clients' Option Sales Operations |  |  |  |  |  |
| Purchase Operations of derivatives | - | - | - | - | - |
| Clients' Sales Operations of derivatives | - | - | - | - |  |
| Trusts under Management | 89,878 | 86,428 | 88,900 | 83,298 | 1,036 |
| Transactions On Behalf of Clients | 459,754 | 461,107 | 457,359 | 451,424 | 359,588 |
| Investment Bank Trans. on behalf of Third | 82,947 | 101,587 | 104,928 | 96,100 | 87,728 |
| TOTAL ON BEHALF OF THIRD PARTIES | 1,252,008 | 1,288,600 | 1,307,129 | 1,263,851 | 1,053,090 |
| Endorsement Guarantees Granted |  | - | - | - |  |
| Loan Obligations | 316,687 | 284,174 | 275,096 | 286,019 | 294,733 |
| Trusts | 445,853 | 456,152 | 457,200 | 452,406 | 422,525 |
| Mandates | 1,344 | 8,039 | 7,964 | 7,615 | 7,326 |
| Properties in Trusts and Warrant | 447,197 | 464,191 | 465,164 | 460,021 | 429,851 |
| Properties in Custody or Management | 687,330 | 693,335 | 694,066 | 631,539 | 660,642 |
| Collateral Received | 230,687 | 184,929 | 233,652 | 213,885 | 163,758 |
| Collateral Received or sold or delivered | 327,444 | 287,246 | 322,840 | 304,448 | 247,107 |
| Drafts in Transit | - | - | - | - |  |
| Assets' Deposit | 2,658 | 2,318 | 1,764 | 3,107 | 2,766 |
| Letters of Credit to the Corporation as Guarantee |  | - | - | - |  |
| Securities to the Corporation for Custody | - | - | - | - | - |
| Government Secs of the Corp under Custody |  | - | - | - | - |
| Securities of the Corp given as Guarantee | - | - | - | - | - |
| Securities of the Corp Abroad |  | - | - | - |  |
| Settlement w ith FX of the Corp Abroad | - | - | - | - |  |
| Debts with the Contingency Fund | - | - | - | - | - |
| Contingent assets \& Liabilities | 54 | 64 | 39 | 50 | 79 |
| Uncollected Accrued Interest from Past Due Loans | 633 | 318 | 323 | 299 | 295 |
| Investments of Retirement Savings Funds | - | - | - | - | - |
| Integration of the Credit Portfolio | - | - | - | - | - |
| Miscellaneous accounts | 266,235 | 272,258 | 278,650 | 280,016 | 292,976 |
| Proprietary Transactions | 2,278,926 | 2,188,832 | 2,271,594 | 2,179,383 | 2,092,207 |
| Repo Securities to be Received |  | - | - | - | - |
| (Minus) Repo Creditors | - | - | - | - | - |
| Net Repo Transactions | - | - | - | - | - |
| Repo Debtors |  | - | - | - | - |
| (Minus) Repo Securities to be Delivered | - | - | - | - | - |
| Net Repo Transactions | - | - | - | - | - |
| TOTAL PROPRIETARY | 2,278,926 | 2,188,832 | 2,271,594 | 2,179,383 | 2,092,207 |


| GFNORTE- CONSOLIDATED STATEMENT OF CASH FLOW <br> JANUARY 1, 2020 - MARCH 31, 2020 <br> (Million Pesos) |  |
| :---: | :---: |
| Net Income | 9,118 |
| Items charged to results that do not generate or require use of resources |  |
| Depreciation | 429 |
| Technical Reserves | 7,946 |
| Provisions | 1,474 |
| Income taxes and deferred | 3,228 |
| Minority Interest | (240) |
|  | 12,837 |
|  | 21,955 |
| Change in items related to operations |  |
| Change in Margin Accounts | $(3,775)$ |
| Change in Invesment in Securities | $(13,427)$ |
| Change in repo debtors | 260 |
| Change in derivatives (assets) | $(26,642)$ |
| Changein Loan Portfolio (net) | $(16,716)$ |
| Change in purchased receivables (net) | 102 |
| Change in accounts receivable insurance and bonding institutions (net) | 75 |
| Change in debtor premiums (net) | $(3,530)$ |
| Change in Reinsurance (net) | (375) |
| Change in benefits to receive from securitizations | (23) |
| Change in foreclosed assets (net) | 58 |
| Change in other operating assets (net) | $(59,093)$ |
| Change in core deposits | 48,502 |
| Change in interbank loans and other entities | 437 |
| Change in repo creditors | 8,279 |
| Change in collateral pledged sold | (90) |
| Change in derivatives (liability) | 29,822 |
| Change in Technical Reserves (net) | 455 |
| Change in Reinsurance (net) (liability) | 807 |
| Change in subordinated debt with characteristics of liabilities | 10,373 |
| Change in other operating liabilities | 33,664 |
| Change in hedging instruments (the related hedged transaction activities) | 5,137 |
| Income Tax Payments | $(6,405)$ |
| Net cash generated or used from operations | 29,850 |
| Investment Activities |  |
| Charges for disposal of property, furniture and equipment | 325 |
| Payments for acquisition of property, furniture and equipment | $(1,788)$ |
| Subsidiaries and associated acquisitions payment | (38) |
| Charges for cash dividends | 1,545 |
| Net cash generated or used from investment activities | 44 |
| Financing Activities |  |
| Payments associated with the repurchase of proprietary shares | $(1,253)$ |
| Payments of intrests of subordinated debentures | (756) |
| Net cash flows from financing activities | $(2,009)$ |
| Net Cash Increase (decrease) and equivalents value | 27,885 |
| Effects for changes in cash and equivalents value | 195 |
| Cash and cash equivalents at beginning of period | 62,797 |
| Cash and cash equivalents at end of period | 90,877 |


| GFNORTE-CONSOLIDATED STATEMENT OF CHANGES INSTOCKHOLDERS' EQUITY |
| :--- |

## Bank

| Income Statement - Bank (Million Pesos) | 1 Q19 | 2Q19 | 3Q19 | 4Q19 | 1 Q 20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income | 32,320 | 32,094 | 30,964 | 30,425 | 29,620 |
| Interest Expense | 15,432 | 15,299 | 13,896 | 12,837 | 12,171 |
| Charged Fees | 323 | 335 | 365 | 382 | 358 |
| Fees Paid | 280 | 278 | 283 | 315 | 291 |
| Net Interest Income (NiI) | 16,931 | 16,853 | 17,150 | 17,654 | 17,517 |
| Preventive Provisions for Loan Losses | 3,700 | 3,657 | 4,034 | 3,713 | 4,262 |
| Net Interest Income Adjusted for Credit Risk | 13,231 | 13,196 | 13,116 | 13,941 | 13,254 |
| Fund Transfers | 367 | 399 | 444 | 427 | 400 |
| Account Management Fees | 623 | 614 | 598 | 604 | 598 |
| Electronic Banking Services | 2,128 | 2,285 | 2,363 | 2,656 | 2,336 |
| For Commercial and Mortgage Loans | 238 | 289 | 269 | 506 | 495 |
| For Consumer Loans | 1,210 | 1,244 | 1,280 | 1,423 | 1,241 |
| Fiduciary | 104 | 108 | 126 | 146 | 118 |
| Income from Real Estate Portfolios | 1 | 0 | 5 | 2 | 2 |
| Trading \& Financial Advising Fees | - | - | - | - | - |
| Trading \& Financial Advising Fees | 1 | 1 | 1 | 0 | 0 |
| Other Fees Charged | 632 | 599 | 609 | 606 | 592 |
| Fees Charged on Services | 5,303 | 5,539 | 5,695 | 6,370 | 5,782 |
| Interchange Fees | 1,082 | 1,077 | 1,168 | 1,349 | 1,226 |
| Insurance Fees | - | - | - | - | - |
| Other Fees Paid | 869 | 940 | 951 | 1,080 | 909 |
| Fees Paid on Services | 1,951 | 2,016 | 2,119 | 2,430 | 2,135 |
| Net Fees | 3,351 | 3,523 | 3,576 | 3,940 | 3,647 |
| Foreign Exchange | (5) | (25) | (14) | 39 | 1,219 |
| Derivatives | 521 | 176 | $(1,473)$ | (79) | $(1,238)$ |
| Negotiable Instruments | 68 | 13 | 97 | 43 | (119) |
| Valuation | 585 | 164 | $(1,390)$ | 2 | (137) |
| Currency and Metals | 101 | 206 | 471 | 342 | (862) |
| Derivatives | 82 | 121 | 2,270 | (115) | 1,742 |
| Negotiable Instruments | 166 | 344 | 778 | 432 | 305 |
| Trading | 349 | 671 | 3,519 | 659 | 1,185 |
| Trading Income | 934 | 835 | 2,129 | 662 | 1,048 |
| Loan Recovery | - | - | - | - | - |
| Loan Portfolios | 45 | 60 | 52 | 45 | 67 |
| Income from foreclosed assets | 88 | 57 | 163 | 203 | 92 |
| Provisions Release | - | - | - | - | - |
| Losses and Estimates | (447) | (877) | (263) | (237) | (319) |
| Impairment of Assets | (132) | - | - | - | - |
| Lease Income | 19 | 19 | 25 | 23 | 18 |
| From Insurance | - | - | - | - | - |
| Other Operating Expense | 2,248 | 1,014 | 251 | 269 | 173 |
| Total Other Operating Income (Expenses) | 1,820 | 273 | 228 | 304 | 31 |
| Total Non-Interest Income | 6,105 | 4,631 | 5,932 | 4,906 | 4,726 |
| Total Operating Income | 19,336 | 17,826 | 19,048 | 18,846 | 17,980 |
| Personnel | 3,765 | 3,390 | 4,074 | 3,933 | 3,755 |
| Employee Profit Sharing (PTU) | 121 | 121 | 120 | 134 | 131 |
| Professional Fees | 610 | 655 | 778 | 485 | 624 |
| Administrative and Promotional Expenses | 1,926 | 1,882 | 2,045 | 2,158 | 2,091 |
| Rents, Depreciation \& Amortization | 1,595 | 1,552 | 1,691 | 1,837 | 1,862 |
| Taxes other than income tax \& non-deductible expenses | 485 | 503 | 418 | 520 | 428 |
| Contributions to IPAB/Fobaproa | 839 | 829 | 821 | 809 | 828 |
| Total Non-Interest Expense | 9,341 | 8,931 | 9,947 | 9,875 | 9,718 |
| Operating Income | 9,996 | 8,895 | 9,101 | 8,971 | 8,263 |
| Subsidiaries' Net Income | 14 | 39 | 31 | 44 | 29 |
| Pre-Tax Income | 10,009 | 8,934 | 9,132 | 9,015 | 8,292 |
| Income Tax | 2,176 | 1,941 | 2,550 | 1,355 | 2,576 |
| Tax on Assets |  |  |  |  |  |
| Deferred Income Tax | 472 | 441 | (149) | 812 | (465) |
| Taxes | 2,647 | 2,382 | 2,401 | 2,167 | 2,112 |
| Net Income from Continuos Operations | 7,362 | 6,553 | 6,730 | 6,848 | 6,180 |
| Discontinued Operations | - | - | - | - | - |
| Minority Interest | (0) | (0) | (0) | (0) | (0) |
| Net Income | 7,362 | 6,553 | 6,730 | 6,848 | 6,180 |


| Bank - Balance Sheet (Million Pesos) | 1 Q19 | 2 Q 19 | 3 Q19 | 4 Q 19 | 1 Q 20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |
| Cash and Due from Banks | 71,563 | 53,955 | 55,470 | 62,282 | 88,668 |
| Margin Accounts | 3,508 | 4,408 | 6,245 | 5,926 | 9,701 |
| Negotiable Instruments | 100,271 | 71,098 | 75,687 | 75,169 | 79,968 |
| Securities Available for Sale | 138,523 | 154,921 | 155,394 | 152,630 | 157,021 |
| Securities Held to Maturity | 8,456 | 7,886 | 19,755 | 19,593 | 19,711 |
| Investment in Securities | 247,250 | 233,906 | 250,836 | 247,392 | 256,700 |
| Non-assigned Securities for Settlement |  |  |  |  | - |
| Debtor Balance in Repo Trans,net | 3 | 11 | 162 | 2,016 | 1,930 |
| Securities Lending | - | - | - | - | - |
| For trading purposes | 23,793 | 25,473 | 26,398 | 22,295 | 48,940 |
| For hedging purposes | 15 | 29 | 29 | 162 | 1,292 |
| Operations w/Derivatives \& Securities |  |  |  |  |  |
| Transactions with Derivatives | 23,807 | 25,502 | 26,427 | 22,457 | 50,232 |
| Operations w/Derivatives \& Securities | 23,810 | 25,513 | 26,590 | 24,473 | 52,162 |
| Valuation adjustments for Asset Coverage | 80 | 77 | 73 | 69 | 65 |
| Commercial Loans | 272,884 | 268,146 | 258,389 | 266,442 | 288,409 |
| Financial Intermediaries' Loans | 22,708 | 20,351 | 18,287 | 20,595 | 24,011 |
| Consumer Loans | 112,105 | 113,803 | 115,413 | 116,228 | 116,200 |
| Mortgage Loans | 158,605 | 162,619 | 166,286 | 170,086 | 173,226 |
| Medium and Residential | 155,134 | 159,294 | 162,995 | 166,921 | 170,143 |
| low income housing | 13 | 12 | 10 | 9 | 8 |
| Loans acquired from INFONAVT or FOVISSSTE | 3,457 | 3,314 | 3,280 | 3,156 | 3,075 |
| Restructuring or improvement guaranteed by development banks or public trusts |  |  |  |  |  |
| Government Entities' Loans | 179,434 | 185,133 | 157,242 | 170,155 | 161,246 |
| Loans granted as Federal Agent | - | - |  |  |  |
| Performing Loans | 745,735 | 750,052 | 715,617 | 743,507 | 763,091 |
| Commercial PDL's | 7,418 | 7,810 | 7,600 | 6,147 | 6,700 |
| Financial Intermediaries PDL's | 4 | 4 | 4 | 4 | 4 |
| Consumer PDL's | 4,115 | 4,659 | 4,514 | 4,268 | 4,018 |
| Mortgage PDL's | 1,557 | 1,696 | 1,807 | 1,973 | 2,070 |
| Medium and Residential | 1,417 | 1,526 | 1,634 | 1,785 | 1,834 |
| low income housing | 0 | 0 | 0 | 0 | 0 |
| Loans acquired from INFONAVT or FOVISSSTE | 139 | 170 | 172 | 187 | 235 |
| Restructuring or improvement guaranteed by development banks or public trusts |  |  |  |  |  |
| Government Entities PDL's | 0 | 0 | 0 | 0 | 35 |
| Past Due Loans | 13,095 | 14,170 | 13,925 | 12,392 | 12,827 |
| Gross Loan Portfolio | 758,830 | 764,222 | 729,542 | 755,899 | 775,918 |
| Preventive Loan Loss Reserves | 17,822 | 18,070 | 17,617 | 17,083 | 17,932 |
| Net Loan Portfolio | 741,008 | 746,152 | 711,925 | 738,816 | 757,986 |
| Acquired Collection Rights | 1,864 | 1,720 | 1,560 | 1,359 | 1,261 |
| Total Credit Portfolio | 742,872 | 747,872 | 713,485 | 740,175 | 759,247 |
| Benef. receivab. securization transactions | 85 | 125 | 158 | 139 | 161 |
| Sundry Debtors \& Other Accs Rec, Net | 43,371 | 55,248 | 65,982 | 29,410 | 83,264 |
| Inventories | - | - | - | - |  |
| Foreclosed Assets, Net | 770 | 606 | 701 | 860 | 818 |
| Real Estate, Furniture \& Equipment, Net | 13,667 | 14,010 | 14,360 | 15,088 | 15,167 |
| Investment in Subsidiaries | 362 | 422 | 413 | 418 | 468 |
| Long-term assets held for sale | - | - | - | - | - |
| Deferred Taxes, Net | 3,328 | 2,572 | 2,215 | 1,104 | 4,351 |
| Goodw ill and Intangibles | 21,490 | 21,409 | 20,677 | 21,979 | 22,727 |
| Other Assets Short and Long Term | 226 | 209 | 228 | 223 | 146 |
|  | 83,299 | 94,599 | 104,734 | 69,220 | 127,103 |
| TOTAL ASSETS | 1,172,383 | 1,160,329 | 1,157,433 | 1,149,536 | 1,293,647 |


| Bank - Balance Sheet (Million Pesos) | 1Q19 | 2Q19 | 3Q19 | 4Q19 | 1Q20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| LIABILITIES |  |  |  |  |  |
| Demand Deposits | 391,855 | 394,308 | 399,464 | 435,453 | 451,842 |
| Time Deposits-Retail | 280,277 | 268,190 | 263,555 | 261,705 | 275,566 |
| Time Deposits-Money Market | 51,019 | 49,515 | 33,999 | 18,122 | 26,894 |
| Global Account of deposits w ithout movements | 1,803 | 1,856 | 1,919 | 2,085 | 2,213 |
| Senior Unsecured Debt | 12,272 | 24,159 | 27,483 | 26,907 | 35,355 |
| Deposits | 737,227 | 738,028 | 726,420 | 744,271 | 791,870 |
| Demand Loans | 0 | 900 | 7,851 | 500 | 5,000 |
| Short Term Loans | 11,864 | 9,737 | 9,996 | 9,276 | 8,332 |
| Long Term Loans | 21,767 | 22,169 | 3,940 | 4,854 | 4,197 |
| Due to Banks \& Correspondents | 33,631 | 32,806 | 21,787 | 14,630 | 17,529 |
| Non-assigned Securities for Settlement | - | - | - | - | - |
| Creditor Balance in Repo Trans, Net | 172,118 | 152,642 | 165,120 | 162,684 | 175,685 |
| Secs to be received in Repo Trans, Net | - | - | - | - | - |
| Repos (Credit Balance) | 9 | 4 | 4 | 105 | 16 |
| Securities' Loans | - | - | - | - | - |
| Transactions with Derivatives | - | - | - | - | - |
| Other sold collateral | - | - | - | - | - |
| Total Collateral sold | 9 | 4 | 4 | 105 | 16 |
| For trading purposes | 18,872 | 20,367 | 24,226 | 20,752 | 50,574 |
| For hedging purposes | 9,313 | 8,763 | 5,079 | 4,221 | 10,487 |
| Operations w/ Derivatives \& Securities | - | - | - | - | - |
| Transactions with Derivatives | 28,184 | 29,130 | 29,305 | 24,973 | 61,062 |
| Total Operations w/ Derivatives \& Securities | 200,311 | 181,775 | 194,428 | 187,763 | 236,763 |
| Valuation adjustments for financial liability coverage | - | - | - | - |  |
| Obligations in securitization transactions | - | - | - | - | - |
| Income Tax Payable | 1,341 | 1,331 | 1,792 | 1,513 | 2,402 |
| Profit Sharing Payable | 606 | 256 | 374 | 508 | 639 |
| Provision for future capital increase not formalized by its governing entity | - | - | - | - | - |
| Creditors for settlement of transactions | 11,561 | 7,014 | 9,281 | 9,397 | 29,983 |
| Margin Accounts Payable | - | - | - |  | - |
| Other Creditors \& Accounts Payable | 37,575 | 31,206 | 32,689 | 28,758 | 42,155 |
| Other Payable Accounts | 51,082 | 39,808 | 44,137 | 40,176 | 75,179 |
| Subordinated Non Convertible Debt | 33,327 | 53,953 | 55,515 | 48,050 | 58,423 |
| Deferred Taxes, Net | - | - | - | - | - |
| Deferred Credits | 505 | 475 | 460 | 385 | 221 |
| TOTAL LIABILITIES | 1,056,082 | 1,046,845 | 1,042,747 | 1,035,276 | 1,179,984 |
| EQUITY |  |  |  |  |  |
| Paid-in Capital | 18,794 | 18,794 | 18,794 | 18,794 | 18,794 |
| Provision for future capital increase not formalized by its governing entity | - | - | - | - | - |
| Share Subscription Premiums | 1,455 | 1,612 | 1,931 | 2,123 | 2,336 |
| Subordinated Convertible Debentures | - | - | - | - | - |
| Subscribed Capital | 20,250 | 20,406 | 20,726 | 20,917 | 21,131 |
| Capital Reserves | 14,847 | 17,330 | 17,330 | 17,330 | 17,330 |
| Retained Earnings | 77,622 | 64,882 | 58,082 | 50,883 | 77,595 |
| Surplus (Deficit) of Secs Available for Sale | 65 | 755 | 1,572 | 1,885 | $(2,824)$ |
| Results from Valuation of Hedging Secs | $(3,082)$ | $(2,912)$ | $(2,676)$ | $(2,287)$ | $(3,965)$ |
| Result in the valuation reserve for unexpired risks variations in rates | - | - | - | - |  |
| Results from Conversions | (13) | (18) | 4 | (34) | 177 |
| Remeasurements defined benefits for employees | (752) | (875) | (999) | $(1,930)$ | $(1,963)$ |
| Surplus (Deficit) in Capital Restatement | - | - | - | - | - |
| Adjustments in the Employee's Pensions | - | - | - | - | - |
| Accumulated Effect of Deferred Taxes | - | - | - | - | - |
| Net Income | 7,362 | 13,914 | 20,645 | 27,493 | 6,180 |
| Earned Capital | 96,049 | 93,075 | 93,958 | 93,341 | 92,529 |
| Minority Interest | 3 | 3 | 3 | 3 | 3 |
| Total Equity | 116,301 | 113,484 | 114,686 | 114,261 | 113,663 |
| TOTAL LIABILITIES \& EQUITY | 1,172,383 | 1,160,329 | 1,157,433 | 1,149,536 | 1,293,647 |


| Bank - Memorandum Accounts (Million Pesos) | 1Q19 | 2 Q19 | 3Q19 | 4Q19 | 1 Q 20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Investment Banking transactions for third parties, net | 82,947 | 101,587 | 104,928 | 96,100 | 87,728 |
| TOTAL ON BEHALF OF THIRD PARTIES | 82,947 | 101,587 | 104,928 | 96,100 | 87,728 |
| Proprietary Transactions |  |  |  |  |  |
| Endorsement Guarantees Granted | - | - | - | - | - |
| Loan Obligations | 275,296 | 244,506 | 231,715 | 243,391 | 254,795 |
| Trusts | 445,853 | 456,152 | 457,200 | 452,406 | 422,525 |
| Mandates | 1,344 | 8,039 | 7,964 | 7,615 | 7,326 |
| Properties in Trusts and Warrant | 447,197 | 464,191 | 465,164 | 460,021 | 429,851 |
| Properties in Custody or Management | 451,005 | 443,311 | 433,982 | 376,241 | 401,255 |
| Collateral Received | 212,316 | 184,124 | 222,048 | 207,870 | 160,559 |
| Collateral Received or sold | 130,919 | 99,906 | 134,590 | 116,266 | 66,285 |
| Drafts in Transit |  | - | - | - | - |
| Deposits of assets |  | - | - | - | - |
| Letters of Credit to the Corporation as Guarantee | - | - | - | - | - |
| Securities to the Corporation for Custody | - | - | - | - | - |
| Government Secs of the Corp under Custody | - | - | - | - | - |
| Securities of the Corp given as Guarantee | - | - | - | - | - |
| Securities of the Corp Abroad | - | - | - | - | - |
| Settlement with FX of the Corp Abroad | - | - | - | - | - |
| Debts with the Contingency Fund | - | - | - | - | - |
| Contingent assets \& liabilites | 54 | 64 | 39 | 50 | 79 |
| Uncollected Accrued Interest from Past Due Loans | 632 | 317 | 322 | 298 | 294 |
| Investments of Retirement Savings Funds | - | - | - | - | - |
| Integration of the Credit Portfolio | - | - | - | - | - |
| Miscellaneous accounts | 240,660 | 244,880 | 250,215 | 249,298 | 265,946 |
| Proprietary Transactions | 1,758,077 | 1,681,299 | 1,738,075 | 1,653,435 | 1,579,063 |
| Repo Securities to be Received | - | - | - | - | - |
| (Minus) Repo Creditors | - | - | - | - | - |
| Net Repo Transactions | - | - | - | - | - |
| Repo Debtors | - | - | - | - | - |
| (Minus) Repo Securities to be Delivered | - | - | - | - | - |
| Net Repo Transactions | - | - | - | - | - |
| TOTAL PROPRIETARY | 1,758,077 | 1,681,299 | 1,738,075 | 1,653,435 | 1,579,063 |


| BANORTE- CONSOLIDATED STATEMENT OF CASH FL <br> JANUARY 1, 2020 - MARCH 31, 2020 <br> (Million Pesos) |  |
| :---: | :---: |
| Net Income | 6,180 |
| Items charged to results that do not generate or require use of resources |  |
| Depreciation | 385 |
| Provisions | 1,496 |
| Income taxes and deferred | 2,111 |
| Minority Interest | (29) |
|  | 3,963 |
|  | 10,143 |
| Change in items related to operations |  |
| Change in Margin Accounts | $(3,775)$ |
| Change in Invesment in Securities | $(14,018)$ |
| Change in repo debtors | 85 |
| Change in derivatives (assets) | $(26,642)$ |
| Changein Loan Portfolio (net) | $(19,170)$ |
| Change in purchased receivables (net) | 97 |
| Change in benefits to receive from securitizations | (23) |
| Change in foreclosed assets (net) | 42 |
| Change in other operating assets (net) | $(54,367)$ |
| Change in core deposits | 47,599 |
| Change in interbank loans and other entities | 2,899 |
| Change in repo creditors | 13,000 |
| Change in collateral pledged sold | (89) |
| Change in derivatives (liability) | 29,823 |
| Change in subordinated debt with characteristics of liabilities | 10,373 |
| Change in other operating liabilities | 32,471 |
| Change in hedging instruments (the related hedged transaction activities) | 3,459 |
| Income Tax Payments | $(4,481)$ |
| Net cash generated or used from operations | 27,426 |
| Investment Activities |  |
| Charges for disposal of property, furniture and equipment | 386 |
| Payments for acquisition of property, furniture and equipment | (815) |
| Payments for Subsidiaries and associated Dispositions | (37) |
| Net cash generated or used from investment activities | (466) |
| Financing Activities |  |
| Payments of intrests of subordinated debentures | (769) |
| Net cash flows from financing activities | (769) |
| Net Cash Increase (decrease) and equivalents value | 26,191 |
| Effects for changes in cash and equivalents value | 195 |
| Cash and cash equivalents at beginning of period | 62,282 |
| Cash and cash equivalents at end of period | 88,668 |

BANORTE-CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY
JANUARY 1, 2020-MARCH 31, 2020 (Million Pesos)

|  |  | $\begin{aligned} & \text { BUTED } \\ & \text { TAL } \\ & \text { \% } \\ & \frac{0}{\%} \\ & 0 \\ & =0 \\ & =0 \\ & 0 \\ & \hline \end{aligned}$ |  |  | Valuation Effects of Securities Available for Sale |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance as of December 31, 2019 | 18,794 | 2,123 | 17,330 | 50,883 | 1,885 | $(2,287)$ | (34) | $(1,930)$ | 27,493 | 3 | 114,260 |

Changes stemming from stockholders' decisions


## Changes stemming from profits



## Seguros Banorte

| Income Statement - Insurance - Seguros Banorte (Million Pesos) | 1Q19 | 2Q19 | 3Q19 | 4Q19 | 1020 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income | 444 | 464 | 464 | 340 | 517 |
| Interest Expense | - | - | - | - | - |
| Premium Income (Net) | 9,712 | 3,765 | 3,586 | 4,928 | 8,815 |
| Net Increase in Technical Reserves | 4,219 | (664) | (790) | 767 | 3,304 |
| Damages, Claims and Other Obligations | 2,699 | 3,158 | 2,896 | 3,181 | 2,767 |
| Net Interest Income | 3,238 | 1,735 | 1,944 | 1,321 | 3,261 |
| Fees Charged on Services | - | - | - | - | - |
| Fees Paid on Services | 817 | 534 | 817 | 140 | 706 |
| Securities-V aluation Gains | - | - | - | - | - |
| Securities Trading | 15 | 18 | 14 | 55 | 50 |
| Trading Income | 15 | 18 | 14 | 55 | 50 |
| From Insurance | 232 | 262 | 232 | 237 | 203 |
| Losses and Estimates | (34) | 31 | (8) | (25) | (6) |
| Other Operating Income (Expense) | 4 | 4 | 4 | 4 | 3 |
| Total Other Operating Income (Expenses) | 202 | 297 | 228 | 216 | 200 |
| Total Non-Interest Income | (600) | (218) | (575) | 131 | (456) |
| Total Operating Income | 2,637 | 1,517 | 1,369 | 1,451 | 2,805 |
| Personnel | 100 | 108 | 111 | 103 | 105 |
| Employee Profit Sharing (PTU) | 1 | 1 | 1 | 1 | 1 |
| Professional Fees | 58 | 76 | 98 | 64 | 78 |
| Administrative and Promotional Expenses | 103 | 78 | 86 | 124 | 117 |
| Rents, Depreciation \& Amortization | 44 | 43 | 45 | 45 | 45 |
| Taxes other than income tax \& non-deductible expenses | 28 | 26 | 25 | 29 | 22 |
| Contributions to IPAB/Fobaproa | - | - | - | - | - |
| Total Non-Interest Expense | 334 | 333 | 365 | 367 | 368 |
| Operating Income | 2,303 | 1,184 | 1,004 | 1,084 | 2,436 |
| Subsidiaries' Net Income | 416 | 434 | 423 | 353 | 332 |
| Pre-Tax Income | 2,719 | 1,618 | 1,427 | 1,438 | 2,768 |
| Income Tax | 695 | 362 | 314 | 327 | 736 |
| Deferred Income Tax | (4) | (4) | (51) | (4) | (4) |
| Taxes | 691 | 358 | 263 | 323 | 732 |
| Net Income from Continuos Operations | 2,028 | 1,260 | 1,164 | 1,114 | 2,036 |
| Discontinued Operations | - | - | - | - | - |
| Minority Interest | (10) | (10) | (10) | (10) | (7) |
| Net Income | 2,018 | 1,250 | 1,154 | 1,104 | 2,029 |


| Insurance - Seguros Banorte - Balance Sheet (Million Pesos) | 1Q19 | 2 Q19 | 3Q19 | 4Q19 | 1Q20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |
| Cash and Due from Banks | 63 | 423 | 965 | 303 | 1,765 |
| Margin Accounts | - | - | - | - | - |
| Negotiable Instruments | 19,031 | 19,624 | 20,118 | 21,105 | 24,424 |
| Securities Available for Sale | 861 | 552 | 562 | 560 | 554 |
| Securities Held to Maturity | (0) | (0) | (0) | (0) | (0) |
| Investment in Securities | 19,893 | 20,176 | 20,680 | 21,664 | 24,978 |
| Debtor Balance in Repo Trans, net | 3,200 | 545 | 491 | 1,892 | 1,654 |
| Securities Lending | - | - | - | - | - |
| Transactions with Derivatives | - | - | - | - | - |
| Operations w/Derivatives \& Securities | 3,200 | 545 | 491 | 1,892 | 1,654 |
| Valuation adjustments for Asset Coverage | - | - | - | - | - |
| Acquired Collection Rights | - | - | - | - | - |
| Account Receivables | 164 | 281 | 355 | 443 | 289 |
| Premium Debtors (Net) | 10,970 | 8,611 | 5,972 | 4,059 | 7,581 |
| Account Receivables from Reinsurance | 11,532 | 10,884 | 10,920 | 7,787 | 8,162 |
| Benef.receivab.securization transactions | - | - | - | - | - |
| Sundry Debtors \& Other Accs Rec, Net | - | - | - | - | - |
| Inventories | - | - | - | - | - |
| Real Estate, Furniture \& Equipment, Net | 371 | 365 | 357 | 356 | 346 |
| Investment in Subsidiaries | 12,840 | 13,273 | 13,696 | 14,062 | 12,849 |
| Long-term assets held for sale | - | - | - | - | - |
| Deferred Taxes, Net | 250 | 250 | 297 | 298 | 298 |
| Goodw ill and Intangibles | 1,858 | 2,253 | 2,472 | 2,655 | 1,710 |
| Other Assets Short and Long Term | 91 | 87 | 90 | 91 | 91 |
|  | 38,078 | 36,004 | 34,159 | 29,751 | 31,326 |
| TOTAL ASSETS | 61,233 | 57,148 | 56,296 | 53,610 | 59,723 |


| Insurance-Seguros Banorte - Balance Sheet (Million Pesos) | 1Q19 | 2Q19 | 3Q19 | 4Q19 | 1Q20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| LIABILITIES |  |  |  |  |  |
| Technical Reserves | 29,792 | 27,986 | 27,003 | 24,928 | 28,696 |
| Total Operations w/ Derivatives \& Securities | - | - | - | - | - |
| Valuation adjustments for financial liability coverage | - | - | - | - | - |
| Obligations in securitization transactions | - | - | - | - | - |
| Payable Accountsfor Reinsurance | 2,615 | 2,347 | 2,071 | 1,505 | 2,311 |
| Income Tax Payable | 699 | 1,044 | 1,358 | 1,685 | 754 |
| Profit Sharing Payable | - | - | - | - | - |
| Provision for future capital increase not formalized by its governing entity | - | - | - | - | - |
| Creditors for settlement of transactions | - | - | - | - | - |
| Margin Accounts Payable | - | - | - | - | - |
| Other Creditors \& Accounts Payable | 2,582 | 2,397 | 2,422 | 2,440 | 2,800 |
| Other Payable Accounts | 3,282 | 3,441 | 3,779 | 4,125 | 3,554 |
| Subordinated Non Convertible Debt | - | - | - | - | - |
| Deferred Taxes, Net | 368 | 365 | 361 | 358 | 354 |
| Deferred Credits | 65 | 67 | 63 | 60 | 61 |
| TOTAL LIABILITIES | 36,121 | 34,205 | 33,278 | 30,975 | 34,977 |
| EQUITY |  |  |  |  |  |
| Paid-in Capital | 13,928 | 13,928 | 13,928 | 13,928 | 13,928 |
| Provision for future capital increase not formalized by its governing entity | - | - | - | - |  |
| Share Subscription Premiums |  | - | - |  |  |
| Subordinated Convertible Debentures | - | - | - | - | - |
| Subscribed Capital | 13,928 | 13,928 | 13,928 | 13,928 | 13,928 |
| Capital Reserves | 2,247 | 2,716 | 2,716 | 2,716 | 2,716 |
| Retained Earnings | 6,500 | 2,651 | 1,574 | 74 | 5,600 |
| Surplus (Deficit) of Secs Available for Sale | 74 | 99 | 111 | 116 | 107 |
| Results from Valuation of Hedging Secs | - | - | - | - | - |
| Result in the valuation reserve for unexpired risks variations in rates | (5) | (55) | (79) | (83) | 2 |
| Results from Conversions | - | - | - | 0 | 0 |
| Remeasurements defined benefits for employees | 8 | 8 | 7 | 12 | 12 |
| Surplus (Deficit) in Capital Restatement | - | - | - | - | - |
| Adjustments in the Employee's Pensions | - | - | - | - | - |
| Accumulated Effect of Deferred Taxes | - | - | - | - | - |
| Net Income | 2,018 | 3,268 | 4,422 | 5,526 | 2,029 |
| Earned Capital | 10,842 | 8,686 | 8,751 | 8,361 | 10,466 |
| Minority Interest | 343 | 329 | 338 | 345 | 352 |
| Total Equity | 25,112 | 22,943 | 23,017 | 22,634 | 24,746 |
| TOTAL LIABILITIES \& EQUITY | 61,233 | 57,148 | 56,296 | 53,610 | 59,723 |

## Information by Segments

GFNorte - Income Statement as of March 31 ' 20

|  | Holding | Banorte | Ahorro y Previsión | Arrendadora y Factor | Almacenadora | Casa de Bolsa Banorte |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income | 260 | 29,978 | 4,003 | 651 | 21 | 3,673 |
| Premium Income (Net) | - | - | 12,296 | - | - | - |
| Interest Expense | - | 12,462 |  | 448 | 0 | 3,453 |
| Net Increase in Technical Reserves | - | - | 7,946 | - |  | - |
| Damages, Claims and Other Obligations | - | - | 4,592 | - |  | - |
| Net Interest Income (NII) | 260 | 17,517 | 3,761 | 203 | 21 | 220 |
| Preventive Provisions for Loan Losses | - | 4,262 | - | 49 | - | - |
| Net Interest Income Adjusted for Credit Risk | 260 | 13,254 | 3,761 | 154 | 21 | 220 |
| Loan Origination Fees | - | 5,782 |  | 96 | - | 316 |
| Fees Paid | - | 2,135 | 709 | 25 | 0 | 26 |
| Trading Income | - | 1,048 | 61 | - | - | 42 |
| Other Operating Income (Expenses) | - | 31 | 199 | 115 | 5 | 15 |
| Non Interest Income | - | 11,097 | 1,579 | 235 | 5 | 709 |
| Total Operating Income | 260 | 24,352 | 5,340 | 389 | 26 | 930 |
| Administrative and Promotional Expenses | 27 | 9,718 | 457 | 63 | 12 | 276 |
| Operating Income | 233 | 8,263 | 2,855 | 277 | 13 | 291 |
| Subsidiaries' Net Income | 8,896 | 29 | 332 | - | - | 0 |
| Pre-Tax Income | 9,129 | 8,292 | 3,187 | 277 | 13 | 291 |
| Income Tax | - | 2,576 | 737 | 102 | 4 | 97 |
| Deferred Income Tax | 16 | (465) | 117 | (28) | (0) | (18) |
| Net Income from Continuos Operations | 9,113 | 6,180 | 2,333 | 203 | 10 | 213 |
| Discontinued Operations | - | - | - | - | - | - |
| Minority Interest | - | (0) | (53) | - | - | (0) |
| Net Income | 9,113 | 6,180 | 2,279 | 203 | 10 | 213 |

GFNorte - Income Statement as of March 31 '20

|  | Operadora de Fondos Banorte | IXE Servicios | Sólida <br> Administradora de Portafolios | Total | Charges Intercompany Eliminations | Credits Intercompany Eliminations | Final Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income | 15 | 1 | 79 | 38,682 | 1,881 | 208 | 37,008 |
| Premium Income (Net) | - | - | - | 12,296 | 141 | - | 12,155 |
| Interest Expense | - | - | 127 | 16,490 | - | 1,832 | 14,657 |
| Net Increase in Technical Reserves | - | - | - | 7,946 | - | - | 7,946 |
| Damages, Claims and Other Obligations | - | - | - | 4,592 | - | - | 4,592 |
| Net Interest Income (NII) | 15 | 1 | (48) | 21,949 | - | - | 21,968 |
| Preventive Provisions for Loan Losses | - | - | 33 | 4,344 | - | - | 4,344 |
| Net Interest Income Adjusted for Credit Risk | 15 | 1 | (81) | 17,605 | - | - | 17,623 |
| Loan Origination Fees | 461 | - | 14 | 6,669 | 554 | - | 6,115 |
| Fees Paid | 326 | - | 0 | 3,221 | - | 561 | 2,660 |
| Trading Income | - | - | 15 | 1,166 | - | - | 1,166 |
| Other Operating Income (Expenses) | 0 | - | (30) | 335 | 58 | 50 | 327 |
| Non Interest Income | 787 | - | (374) | 14,039 | 613 | 621 | 12,926 |
| Total Operating Income | 803 | 1 | (455) | 31,644 | 613 | 621 | 30,549 |
| Administrative and Promotional Expenses | 11 | 1 | 57 | 10,622 | 217 | 372 | 10,466 |
| Operating Income | 140 | (0) | (139) | 11,933 | - | - | 12,106 |
| Subsidiaries' Net Income | (1) | - | (7) | 9,249 | 8,896 | - | 353 |
| Pre-Tax Income | 140 | (0) | (146) | 21,182 | - | - | 12,459 |
| Income Tax | 39 | - | - | 3,555 | - | - | 3,555 |
| Deferred Income Tax | (0) | - | - | (378) | 50 | - | (328) |
| Net Income from Continuos Operations | 100 | (0) | (146) | 18,005 | - | - | 9,231 |
| Discontinued Operations | - | - | - | - | - | - | - |
| Minority Interest | - | - | - | (53) | 107 | 47 | (113) |
| Net Income | 100 | (0) | (146) | 17,951 | 11,854 | 2,863 | 9,118 |

GFNorte - Balance General al 31 de Marzo de 2020

| (Millones de Pesos) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ACTIVOS | Holding | Banorte | Ahorro y <br> Previsión | Arrendadora y Factor | Almacenadora | Casa de Bolsa Banorte |
| Disponibilidades | 13,576 | 88,668 | 3,596 | 87 | 13 | 2,619 |
| Cuentas de Margen | - | 9,701 | - | - | - | - |
| Inversiones en Valores | - | 256,700 | 163,126 | - | - | 181,134 |
| Títulos para negociar | - | 79,968 | 26,005 | - | - | 132,983 |
| Títulos Disponibles para la venta | - | 157,021 | 637 | - | - | 47,368 |
| Títulos Conservados a vencimiento | - | 19,711 | 136,484 | - | - | 783 |
| Deudores por reporto (saldo deudor) | - | 1,930 | 1,654 | - | - | - |
| Derivados con fines de negociación | - | 48,940 | - | - | - | - |
| Derivados con fines de cobertura | - | 1,292 | - | - | - | - |
| Ajustes de valuación por cobertura de activos | - | 65 | - | - | - | - |
| Cartera de Crédito Total | - | 759,247 | - | 31,977 | - | - |
| Cartera de Crédito Neto | - | 757,986 | - | 31,977 | - | - |
| Cartera de Crédito Vigente | - | 763,091 | - | 32,098 | - | - |
| Créditos Comerciales | - | 288,409 | - | 29,613 | - | - |
| Créditos a Entidades Financieras | - | 24,011 | - | 512 | - | - |
| Créditos a Entidades Gubernamentales | - | 161,246 | - | 1,964 | - | - |
| Créditos al Consumo | - | 116,200 | - | 9 | - | - |
| Créditos a la Vivienda | - | 173,226 | - | - | - | - |
| Media y Residencial | - | 170,143 | - | - | - | - |
| De interés social | - | 8 | - | - | - | - |
| Créditos adquiridos al INFONAVIT o FOVISSSTE | - | 3,075 | - | - | - | - |
| Cartera de Crédito Vencida | - | 12,827 | - | 352 | - | - |
| Créditos Comerciales | - | 6,700 | - | 347 | - | - |
| Créditos a Entidades Financieras | - | 4 | - | - | - | - |
| Créditos a Entidades Gubernamentales | - | 35 | - | 4 | - | - |
| Créditos al Consumo | - | 4,018 | - | 1 | - | - |
| Créditos a la Vivienda | - | 2,070 | - | - | - | - |
| Media y Residencial | - | 1,834 | - | - | - | - |
| De interés social | - | 0 | - | - | - | - |
| Créditos adquiridos al INFONAVIT o FOVISSSTE | - | 235 | - | - | - | - |
| Prov. Prev. Riesgos Crediticios | - | 17,932 | - | 473 | - | - |
| Derechos de cobro adquiridos | - | 1,261 | - | - | - | - |
| Cuentas por cobrar de Instituciones de Seguros y Pensiones | - | - | 2,205 | - | - | - |
| Deudores por Prima (Neto) | - | - | 8,003 | - | - | - |
| Ctas por cobrar a reaseguradores y reafianzadores | - | - | 8,162 | - | - | - |
| Beneficios por recibir en operaciones de reporto | - | 161 | - | - | - | - |
| Otras Cuentas por cobrar, neto | 28 | 83,264 | 0 | 454 | 87 | 980 |
| Inventario de Mercancías | - | - | - | - | 758 | - |
| Bienes Adjudicados | - | 818 | - | 21 | - | - |
| Inmueb., Mobiliario y equipo, neto | - | 15,167 | 360 | 3,700 | 58 | 118 |
| Inversiones permanentes | 155,270 | 468 | 12,849 | - | - | 2 |
| Activos de larga duración disponibles para la venta | - | - | - | - | - | - |
| Impuestos diferidos, neto | 373 | 4,351 | - | 73 | 5 | - |
| Total Otros activos | 26,004 | 22,873 | 2,094 | 60 | 15 | 208 |
| Crédito Mercantil | 25,329 | 1,461 | - | - | - | - |
| Intangibles | 675 | 21,266 | 2,003 | 60 | 0 | 37 |
| Otros activos | - | 146 | 92 | - | 15 | 171 |
| TOTAL ACTIVOS | 195,251 | 1,293,647 | 202,051 | 36,373 | 937 | 185,062 |

GFNorte - Balance Sheet as of March 31 ' 20

| (Million Pesos) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS | Operadora de Fondos Banorte | IXE Servicios | Sólida Administradora de Portafolios | Total | Charges Intercompany Eliminations | Credits Intercompany Eliminations | Final Balance |
| Cash and Due from Banks | 881 | 39 | 57 | 109,535 | 222 | 18,880 | 90,877 |
| Margin Accounts | - | - | - | 9,701 | - | - | 9,701 |
| Investment in Securities | - | - | - | 600,960 | - | 410 | 600,550 |
| Negotiable Instruments | - | - | - | 238,956 |  | - | 238,956 |
| Securities Available for Sale | - | - | - | 205,027 | - | 63 | 204,963 |
| Securities Held to Maturity | - | - | - | 156,978 | - | 347 | 156,631 |
| Debtor Balance in Repo Trans, net | - | - | - | 3,584 | - | 774 | 2,810 |
| Transactions with Derivatives For trading purposes | - | - | - | 48,940 | - | - | 48,940 |
| Transactions with Derivatives For hedging purposes | - | - | - | 1,292 | - | - | 1,292 |
| Valuation adjustments for Asset Coverage | - | - | - | 65 | - |  | 65 |
| Gross Loan Portfolio | - | - | 1,595 | 792,820 | 2,058 | 18,853 | 776,025 |
| Net Loan Portfolio | - | - | 1,357 | 791,320 | 2,058 | 18,853 | 774,525 |
| Performing Loans | - | - | 1,423 | 796,612 | 2,058 | 18,853 | 779,818 |
| Commercial Loans | - | - | 94 | 318,117 | 604 | 282 | 318,439 |
| Financial Intermediaries' Loans | - | - | - | 24,523 | - | 15,456 | 9,067 |
| Government Entities' Loans | - | - | - | 163,210 | 1,454 | 3,115 | 161,549 |
| Consumer Loans | - | - | 1,329 | 117,537 | - | - | 117,537 |
| Mortgage Loans | - | - | - | 173,226 | - | - | 173,226 |
| Medium and Residential | - | - | - | 170,143 | - | - | 170,143 |
| Low income housing | - | - | - | 8 | - | - | 8 |
| Loans acquired from INFONAVIT or FOVISSSTE | - | - | - | 3,075 | - | - | 3,075 |
| Past Due Loans | - | - | 33 | 13,212 | - | - | 13,212 |
| Commercial PDL's | - | - | 0 | 7,047 | - | - | 7,047 |
| Financial Intermediaries PDL's | - | - | - | 4 | - | - | 4 |
| Government Entities PDL's | - | - | - | 40 | - | - | 40 |
| Consumer PDL's | - | - | 33 | 4,052 | - | - | 4,052 |
| Mortgage PDL's | - | - | - | 2,070 | - | - | 2,070 |
| Medium and Residential | - | - | - | 1,834 | - | - | 1,834 |
| Low income housing | - | - | - | 0 | - | - | 0 |
| Loans acquired from INFONAVIT or FOVISSSTE | - | - | - | 235 | - | - | 235 |
| Preventive Loan Loss Reserves | - | - | 100 | 18,504 | - | - | 18,504 |
| Acquired Collection Rights | - | - | 238 | 1,500 | - | - | 1,500 |
| Account Receivables from Insurance and Annuities | - | - | - | 2,205 | - | - | 2,205 |
| Premium Debtors (Net) | - | - | - | 8,003 | - | - | 8,003 |
| Account Receivables from Reinsurance | - | - | - | 8,162 | - | - | 8,162 |
| Benef.receivab.securization transactions | - | - | - | 161 | - | - | 161 |
| Sundry Debtors \& Other Accs Rec, Net | 186 | 4 | 381 | 85,385 | 3 | 257 | 85,131 |
| Inventories | - | - | - | 758 | - | - | 758 |
| Foreclosed Assets, Net | - | - | 257 | 1,096 | - | - | 1,096 |
| Real Estate, Furniture \& Equipment, Net | 0 | 92 | 195 | 19,692 | 185 | 44 | 19,833 |
| Investment in Subsidiaries | 119 | - | 52 | 168,759 | 2,858 | 158,128 | 13,489 |
| Long-term assets held for sale | - | - | - | - | - | - | - |
| Deferred Taxes, Net | 0 | - | 1,007 | 5,811 | - | 2,069 | 3,742 |
| Total other Assets | 6 | 1 | 5,259 | 56,521 | - | 82 | 56,439 |
| Goodwill | - | - | - | 26,790 | - | - | 26,790 |
| Intangible | 0 | 1 | 307 | 24,349 | - | - | 24,349 |
| Other Assets | 6 | - | 4,952 | 5,382 | - | 82 | 5,300 |
| TOTAL ASSETS | 1,191 | 137 | 8,803 | 1,923,451 | 5,325 | 199,496 | 1,729,280 |

GFNorte - Balance Sheet as of March 31 '20

| (Million Pesos) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LIABILITIES \& EQUITY | Holding | Banorte | Ahorro y Previsión | Arrendadora y Factor | Almacenadora | Casa de Bolsa Banorte |
| Deposits | - | 791,870 | - | - | - | - |
| Demand Deposits | - | 451,842 | - | - | - | - |
| Time Deposits | - | 302,460 | - | - | - | - |
| Time Deposits-Retail | - | 275,566 | - | - | - | - |
| Time Deposits-Money Market | - | 26,894 | - | - | - | - |
| Senior Unsecured Debt | - | 35,355 | - | - | - | - |
| Cuenta global de captación sin movimientos | - | 2,213 | - | - | - | - |
| Due to Banks \& Correspondents | - | 17,529 | - | 28,904 | 663 | - |
| Immediate Redemption Loans | - | 5,000 | - | - | - | - |
| Short Term Loans | - | 8,332 | - | 21,426 | 663 | - |
| Long Term Loans | - | 4,197 | - | 7,478 | - | - |
| Technical Reserves | - | - | 162,704 | - | - | - |
| Non-assigned Securities for Settlement | - | - | - | - | - | - |
| Creditor Balance in Repo Trans, Net | - | 175,685 | - | - | - | 179,327 |
| Collateral sold or pledged as collateral | - | 16 | - | - | - | - |
| Transactions with Derivatives for trading purposes | - | 50,574 | - | - | - | - |
| Transactions with Derivatives for hedging purposes | - | 10,487 | - | - | - | - |
| Valuation adjustments for financial liability coverage | - | - | - | - | - | - |
| Payable Accounts for Reinsurance | - | - | 2,311 | - | - | - |
| Other Payable Accounts | 0 | 75,179 | 4,034 | 1,267 | 19 | 1,620 |
| Income Tax Payable | - | 2,402 | 755 | 322 | 3 | 54 |
| Profit Sharing Payable | - | 639 | - | - | - | - |
| Creditors for settlement of transactions | 0 | 29,983 | - | - | - | 1,225 |
| Creditors for collateral received in cash | - | 7,331 | - | - | - |  |
| Other Creditors \& Accounts Payable | 0 | 34,824 | 3,279 | 945 | 16 | 340 |
| Subordinated Non Convertible Debt | - | 58,423 | - | - | - | - |
| Deferred Taxes, Net | - | - | 1,922 | - | - | 147 |
| Deferred Credits | - | 221 | 61 | 91 | - | 1 |
| TOTAL LIABILITIES | 0 | 1,179,984 | 171,033 | 30,262 | 682 | 181,094 |
| EQUITY |  |  |  |  |  |  |
| Subscribed Capital | 63,076 | 21,131 | 20,781 | 526 | 87 | 2,059 |
| Paid-in Capital | 14,952 | 18,794 | 15,740 | 526 | 87 | 1,985 |
| Share Subscription Premiums | 48,124 | 2,336 | 5,041 | - | - | 75 |
| Contributions for future capital increases agreed by the governing body | - | - | - | - | - | - |
| Earned Capital | 132,175 | 92,529 | 9,379 | 5,585 | 168 | 1,908 |
| Capital Reserves | 5,418 | 17,330 | 594 | 526 | 55 | 253 |
| Retained Earnings | 125,956 | 77,595 | 6,495 | 4,857 | 103 | 1,259 |
| Surplus (Deficit) of Secs Available for Sale | $(2,871)$ | $(2,824)$ | 1 | - | - | 10 |
| Results from Valuation of Hedging Secs | $(3,895)$ | $(3,965)$ | - | - | - | - |
| Result in the valuation reserve for unexpired risks variations in rates | 1 | - | (2) | - | - | - |
| Results from Conversions | 348 | 177 | - | - | - | 175 |
| Surplus (Deficit) in Capital Restatement | - | - | - | - | - | - |
| Remeasurements defined benefits for employees | $(1,894)$ | $(1,963)$ | 12 | - | - | - |
| Net Income | 9,113 | 6,180 | 2,279 | 203 | 10 | 213 |
| Capital Mayoritario | 195,251 | 113,659 | 30,160 | 6,111 | 255 | 3,968 |
| Minority Interest | - | 3 | 858 | - | 0 | 0 |
| Total Equity | 195,251 | 113,663 | 31,018 | 6,111 | 255 | 3,968 |
| TOTAL LIABILITIES \& EQUITY | 195,251 | 1,293,647 | 202,051 | 36,373 | 937 | 185,062 |

GFNorte - Balance Sheet as of March 31 ' 20

| LIABILITIES \& EQUITY | Operadora de Fondos Banorte | IXEServicios | Sólida Administradora de Portafolios | Total | Charges Intercompany Eliminations | Credits Intercompany Eliminations | Final Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Deposits |  | - | - | 791,870 | 18,877 | - | 772,993 |
| Demand Deposits |  | - | - | 451,842 | 17,993 | - | 433,849 |
| Time Deposits | - | - | - | 302,460 | 885 | - | 301,575 |
| Time Deposits-Retail |  | - | - | 275,566 | 885 |  | 274,681 |
| Time Deposits-Money Market |  | - | - | 26,894 |  | - | 26,894 |
| Senior Unsecured Debt | - | - | - | 35,355 | - | - | 35,355 |
| Cuenta global de captación sin movimientos | - | - | - - | 2,213 | - |  | 2,213 |
| Due to Banks \& Correspondents | - | - | 5,859 | 52,955 | 15,456 | - | 37,499 |
| Immediate Redemption Loans | - | - | - - | 5,000 | - | - | 5,000 |
| Short Term Loans | - | - | 5,859 | 36,279 | 15,456 | - | 20,824 |
| Long Term Loans | - | - | - - | 11,675 | - |  | 11,675 |
| Technical Reserves | - | - | - | 162,704 | - | 183 | 162,887 |
| Non-assigned Securities for Settlement | - | - | - | - | - | - | - |
| Creditor Balance in Repo Trans, Net | - | - | - | 355,012 | 774 | - | 354,238 |
| Collateral sold or pledged as collateral | - | - | - | 16 | - | - | 16 |
| Transactions with Derivatives for trading purposes | - | - | - | 50,574 | - | - | 50,574 |
| Transactions with Derivatives for hedging purposes | - | - | - | 10,487 | - | - | 10,487 |
| Valuation adjustments for financial liability coverage | - | - | - | - | - | - | - |
| Payable Accounts for Reinsurance | - | - | - | 2,311 | - | - | 2,311 |
| Other Payable Accounts | 161 | 0 | 69 | 82,349 | 409 | 38 | 81,979 |
| Income Tax Payable | 2 | 0 | - | 3,538 | - | - | 3,538 |
| Profit Sharing Payable | - | - | - | 639 | - | - | 639 |
| Creditors for settlement of transactions | - | - | - | 31,208 | 20 | - | 31,188 |
| Creditors for collateral received in cash | - | - | - - | 7,331 | - | - | 7,331 |
| Other Creditors \& Accounts Payable | 159 | 0 | 69 | 39,633 | 389 | 38 | 39,283 |
| Subordinated Non Convertible Debt | - | - | - - | 58,423 | - | - | 58,423 |
| Deferred Taxes, Net | - | - | - | 2,069 | 2,069 | - | - |
| Deferred Credits | - | - | 8 | 382 | - | - | 382 |
| total liabilities | 161 | 0 | 5,937 | 1,569,153 | 37,585 | 222 | 1,531,790 |
| EQUITY |  |  |  |  |  |  |  |
| Subscribed Capital | 170 | 144 | 11,785 | 119,758 | 57,046 | 322 | 63,034 |
| Paid-in Capital | 170 | 144 | 11,768 | 64,166 | 49,222 | - | 14,944 |
| Share Subscription Premiums | - | - | 17 | 55,593 | 7,824 | 322 | 48,091 |
| Contributions for future capital increases agreed by the governing body | - | - | - | - |  | - |  |
| Earned Capital | 860 | (8) | $(8,918)$ | 233,679 | 101,849 | 349 | 132,179 |
| Capital Reserves | 23 | 2 | 117 | 24,319 | 18,901 | - | 5,418 |
| Retained Earnings | 737 | (10) | $(8,889)$ | 208,102 | 82,468 | 300 | 125,934 |
| Surplus (Deficit) of Secs Available for Sale | - | - | - | $(5,685)$ | $(2,834)$ | - | $(2,851)$ |
| Results from Valuation of Hedging Secs | - | - | (0) | $(7,861)$ | $(3,965)$ | - | $(3,895)$ |
| Result in the valuation reserve for unexpired risks variations in rates | - | - | - | (2) | (2) | - | 1 |
| Results from Conversions | - | - | - | 699 | 351 | - | 348 |
| Surplus (Deficit) in Capital Restatement | - | - | - | - | - | - |  |
| Remeasurements defined benefits for employees | - | - | - | $(3,845)$ | $(1,952)$ | - | $(1,894)$ |
| Net Income | 100 | (0) | (146) | 17,951 | 8,882 | 49 | 9,118 |
| Capital Mayoritario | 1,030 | 137 | 2,867 | 353,437 | 158,894 | 671 | 195,214 |
| Minority Interest | - | - | - | 861 | 568 | 1,984 | 2,277 |
| Total Equity | 1,030 | 137 | 2,867 | 354,299 | 159,463 | 2,654 | 197,490 |
| TOTAL LIABILITIES \& EQUITY | 1,191 | 137 | 8,803 | 1,923,451 | 197,047 | 2,876 | 1,729,280 |

## V. Appendix

## Accounting \& Regulatory Changes

Numbers in this section are stated in million pesos.

## Main changes in the accounting criterion NIF D-3 "Employee Benefits".

On December $31^{\text {st, }}, 2015$, the CNBV issued a resolution amending provisions corresponding to the application of the "NIF D-3 Employee Benefits". This provision is intended to publicize transitory articles that identify the options that institutions must recognize accounting effects as a result of the new NIF-D-3.

Under the above, the Group took the option set forth in the third transitional article; consisting of progressively registering in equity the formula changes referred to in paragraphs a) and b) of paragraph 81.2 of the NIF D-3 "Employees' Benefits", issued by the "Consejo Mexicano de Normas de Información Financiera, A.C.", which became effective on January $1^{\text {st }}, 2016$ and promptly reported to the CNBV in accordance with the deadlines set in the provisions.

The registration of balances in paragraphs a) and b) of paragraph 81.2 of the NIF D-3, started in 2016 recognizing $20 \%$ of the balances in that year and an additional $20 \%$ in each of the subsequent years, up to $100 \%$ in a maximum period of 5 years.

The total amounts to register regarding paragraphs a) and b) of paragraph 81.2 of the NIF D-3 were determined using the corporate bond discount rate for market valuation, of the Defined Benefits Obligation in accordance with the new NIF $\mathrm{D}-3$, in the following terms:
I. The amendments balance of the unrecognized plan, is recognized progressively, registering $20 \%$ annually the "results from prior years" line, using as a counterpart the "Provision for employee benefits" account, corresponding to the liability line "Other creditors \& accounts payable", as follows:

| Discount rate | Total balance to <br> be applied | 20\% annual <br> application | Progressive recognition <br> as of 1Q20 |
| :--- | :---: | :---: | :---: |
| Corporate bonds | $\$ 183.0$ | $\$ 36.6$ | $\$ 155.5$ |

II. In the case of an accumulated balance of gains or losses of the unrecognized plan (broker approach), its perceived progressively, registering $20 \%$ in 2016, and increasing the "Provision for employee benefits" account, corresponding to the liability line "Other creditors \& accounts payable", using as a counterpart the "Measurements of defined benefits for employees" of the "Earned Capital" line as follows:

| Discount rate | Total balance to <br> be applied | 20\% annual <br> application | Progressive recognition <br> as of 1Q20 |
| :---: | :---: | :---: | :---: |
| Corporate bonds | $\$ 2,427.8$ | $\$ 485.5$ | $\$ 2,244.1$ |

The $20 \%$ annual application is registered proportionally each month in 2020.
The amounts that would have been registered and presented in the balance sheet as of March $31^{\text {st }}, 2020$, had the aforementioned option in the affected lines not been implemented are:

| Other creditors \& accounts payable ${ }^{(1)}$ | 39,494 |
| :--- | ---: |
| Total liabilities | $\mathbf{1 , 5 3 1 , 9 9 1}$ |
| Results from prior years | 125,907 |
| Measurements of defined benefits for employees | $(2,077)$ |
| Total equity | $\mathbf{1 9 7 , 2 7 9}$ |
| Total liabilities plus equity | $\mathbf{1 , 7 2 9 , 0 5 9}$ |

1. Under this line, the "Provision for employee benefits" account is netted to show "Net assets for defined benefits" driven by the institutions' prepayments. (if the balance were negative, this would be presented under Different creditors and other accounts payable).

## Early termination of support programs for mortgage loan debtors

On June 30 th, 2010, the Federal Government, through the SHCP (Tax Authority), and Credit Institutions, signed an agreement to early terminate support programs for mortgage loan debtors; therefore, as of January 1, 2011, the Holding entity absorbed the discount that was early-applied to mortgage loan debtors that were enrolled in the program.

The agreement established a set of payment obligations by the Federal Government which were payable in 5 equal annual amortizations ending on June 1, 2015, on which Banorte received Ps 29 million, including monthly interest from the day after the cutoff date until the ending month before the payment date.

As of March $31^{\text {st }}, 2020$, the remaining balance of CETES ESPECIALES which have not been repurchased by the Federal Government amounts to Ps 574 million, with maturities between 2022 and 2027.

## Special accounting treatment of the support programs granted by the Institution derived from the COVID-19 Contingency

Given the negative impact generated in various activities of the economy derived from the SARS-CoV2 (COVID-19) virus epidemic in Mexico, the Institution has decided to support its clients by implementing various support programs that will be applicable to all customers who enroll into the program from March $25^{\text {th }}$ through April $30^{\text {th }}, 2020$, according to the following:

Credit card:

- The support consists of voiding the monthly minimum payment of the card for 4 months, without affecting the individual's bureau record, nor charging collection expenses or late payment fees; this will be valid upon receipt of an email confirmation of successful enrollment in the program.
- The normal payment requirement will be the month immediately after the end of the support period, that is, August 2020.
- The balance held in the account during the support period will accrue ordinary interest that will be calculated monthly, will be informed to the client, but not capitalized.
- Payments will be allowed at any time.
- The credit card enrolled in the support program remains available for purchases and cash withdrawals pursuant to the applicable credit policies and the current terms and conditions.

Payroll loans:

- Program consists on postponing payment of principal, interest, insurance, and fees equivalent to 4 months, depending on payment frequency.
- The deferral applies upon e-mail confirmation of successful enrollment in the program.
- At the end of the support period, payment requirements will be resumed in the same amount as before the program.
- The client will not pay additional interest during the program or the extension of the term.
- Advance payments are allowed at any time without penalties, if customers wish to conclude their loan payments on the original date.

Personal loans:

- Program consists on postponing payment of principal, interest, insurance, and fees equivalent to 4 months, depending on the frequency of payment.
- The deferral applies upon e-mail confirmation of successful enrollment in the program.
- At the end of the support period, payment requirements will be resumed in the same amount as before the program.
- The client will not pay additional interest during the program or the extension of the term.
- Advance payments are allowed at any time without penalties, if customers wish to conclude their loan payments on the original date.


## Auto loans:

- Program consists on deferring principal and interest payment on the loan for the following 4 months after receiving email confirmation of successful enrollment in the program.
- The 4 monthly payments will be appended to the end of the original term.
- The normal payment will be resumed immediately after the end of the deferral period.
- Accrued interest during the 4-months period will not generate any additional interest or fees.
- Advance payments are allowed at any time without penalties, if customers wish to conclude their loan payments on the original date.


## Mortgage loans:

- Program consists on deferring principal and interest payment on the loan for the following 4 months after receiving email confirmation of successful enrollment in the program.
- The 4 monthly payments will be appended to the end of the original term.
- The normal payment will be resumed immediately after the end of the deferral period.
- Accrued interest during the 4-months period will not generate any additional interest or fees.
- Advance payments are allowed at any time without penalties if customers wish to conclude their loan payments on the original date.

SME loans:
For term-loans:

- Support consists on not requiring monthly payment (principal and interest) for up to 4 months
- Deferred installment will be appended to the end of the original term.
- Loans close to the end of their term, will be extended for up to 4 months.


## For revolving loans:

- Support consists on not requiring the monthly interest payment for up to 4 months and at the same time the credit term will be extended for up to 4 months.
- Interest is appended to end of the term.
- Making full or partial payment of the principal at the end of the original term or during the life of the loan, does not exempt the client from paying the deferred interest.
- The credits that are about to end will have an extension of the term according to the remaining months and the payment of the principal will be sent forward to the new end date.
- During the extension of the term, the corresponding interest payment must be covered according to the requirements set forth in the loan agreement.

As per the above, on March $27^{\text {th }}, 2020$ the banking regulator (Comisión Nacional Bancaria y de Valores, "CNBV"), issued Special Accounting Criteria, applicable to the Institution from February $28^{\text {th }}, 2020$ through June $27^{\text {th }} 2020$, by which it authorized that performing loans as of February $28^{\text {th }}, 2020$, in accordance with paragraph 12 of criterion B-6 "loan portfolio" (criterion B-6), to which principal and interest payments were deferred according to the program, will not be regarded as restructured loans in terms of paragraphs 79 and 80, likewise, that the requirements established in paragraphs 82 and 84 of Criterion B-6 not be applied to them, so that they remain as a performing loans during the term agreed in the program. Therefore, such loans are regarded as a current portfolio as it relates to preventive estimation.

Additionally, the loans for which payments will be deferred shall not be considered as restructured in accordance with the provisions set forth on paragraph 40 of Criterion B-6, nor shall they be reported as past due loans to the credit information entities.

The amounts that would have been recorded and presented both in the balance sheet and in the income statement by type of portfolio, had this special accounting criteria not been applied, as well as the details of the items and amounts by type of portfolio affected by accounting due to the application of the special accounting criteria as of March 31st, 2020, are considered non-material, since the enrollment to this program began as of March $25^{\text {th }}, 2020$.

## New Financial Reporting Standards

Pursuant to the press release issued by the CNBV (Comisión Nacional Bancaria y de Valores) on April 8 ${ }^{\text {th }, 2020 \text {, the initial }}$ enforcement of the Resolution published in the Official Gazette of the Federation (DOF) on March 13 ${ }^{\text {th }}$, 2020, regarding the Financial Reporting Standards (NIF) issued by the Mexican Council of Financial Information Standards (CINIF), referred to in paragraph 3 of Criterion A-2 "Application of particular standards" of Annex 33, will enter into force on January $1^{\text {st }}$, 2022.

To date, we are in the process of analyzing the impact that such NIF may have on the financial statements.

NIFs issued and coming into force in January $1^{\text {st }} 2022$ are:

- NIF B-17 "Determination of Reasonable Value".
- NIF C-3 "Accounts Receivable".
- NIF C-9 "Provisions, contingencies and commitments".
- NIF C-16 "Impairment of financial instruments receivable".
- NIF C-19 "Financial instruments payable".
- NIF C-20 "Financial instruments receivable principal and interest".
- NIF D-1 "Income from contracts with customers".
- NIF D-2 "Costs for contracts with customers", disclose for each one of them.
- NIF D-5 "Leases"
- NIF B-5 "Financial information by segments".
- NIF B-12 "Compensation of financial assets and financial liabilities".
- NIF C-2 "Investment in financial instruments".
- NIF C-10 "Derivative and hedging financial instruments".
- NIF C-13 "Related parties".
- NIF C-14 "Transfer and derecognition of financial assets".
- NIF C-22 "Cryptocurrencies"


## Loan Portfolio Sales to Sólida

As instructed by the CNBV in the document 601-II-323110, we show the integration of the loan portfolio sold in 1Q03 by Banorte to its subsidiary Solida Administradora de Portafolios, S.A. de C.V. The Purpose of this sale was to concentrate the portfolio in this unit as it had been managing the collections of these loans previously. This was a one-time operation and not a permanent transfer procedure of the Solida's portfolio.

On February 2003 Banorte sold Ps 1.92 billion (Ps 1.861 billion in past due loans and Ps 64 million in Performing loans) of its own portfolio (including interests) to its subsidiary, Solida Administradora de Portafolios, S.A. de C.V. for Ps 378 million. The transaction was done based on August 2002 figures, and therefore the final figure that affected the February balance was Ps 1.86 billion, once the collections made since August 2002 are considered. The past due portfolio, as well as Ps 1.577 billion in associated loan reserves, were cancelled.

|  | Local Currency |  |  | Foreign Currency (USD) |  |  | Total |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Million of Nominal Pesos) | ago-02 | dic-19 | mar-20 | ago-02 | dic-19 | mar-20 | ago-02 | dic-19 | mar-20 |
| Commercial | 5 | 0 | 0 | 5 | 0 | 0 | 10 | 0 | 0 |
| Consumer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mortgage | 54 | 4 | 4 | 0 | 0 | 0 | 54 | 4 | 4 |
| Performing Loans | 59 | 4 | 4 | 5 | 0 | 0 | 64 | 4 | 4 |
| Commercial | 405 | 184 | 183 | 293 | 1 | 2 | 698 | 185 | 184 |
| Consumer | 81 | 71 | 71 | 0 | 0 | 0 | 81 | 71 | 71 |
| Mortgage | 1,112 | 190 | 189 | 0 | 0 | 0 | 1,112 | 190 | 189 |
| Non Performing Loans | 1,598 | 445 | 443 | 293 | 1 | 2 | 1,891 | 446 | 445 |
| TOTAL LOANS | 1,657 | 449 | 447 | 298 | 1 | 2 | 1,955 | 450 | 448 |
| Commercial | 326 | 184 | 183 | 246 | 1 | 2 | 572 | 185 | 184 |
| Consumer | 77 | 71 | 71 | 0 | 0 | 0 | 77 | 71 | 71 |
| Mortgage | 669 | 192 | 191 | 0 | 0 | 0 | 669 | 192 | 191 |
| Loan Loss Reserves (1) | 1,072 | 447 | 445 | 246 | 1 | 2 | 1,318 | 448 | 446 |

(1) Reserve requirements according to the banking sector's rating methodology
(*) There was a reserve difference of Ps $\$ 78$ million as of March 2020.
(*) The dollar portfolio and reserves are re-expressed in pesos.
(*) Local Currency includes UDIS valued at the new exchange rate.
(*) Banorte has the $99.9 \%$ of the participation in the capital of Sólida

In 1Q20 the Loan portfolio showed Ps 0.1 million of changes related to charge offs and discounts; foreclosed assets increased by Ps 0.1 million; during the quarter there were neither collections nor restructurings. In the Loan loss provisions, there were changes of Ps 1.8 million. No transfers to performing loans or to past due loans were made.

As instructed by the CNBV in document 601-II-323110 for purposes of determining financial indicators and a general disclosure referred to regulations, we show the integration of the Banorte' s portfolio including the portfolio which was sold to Solida Administradora de Portafolios, S.A. de C.V.

|  | Local Currency (1) |  | Foreign Currency (USD) (2) |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Million of Nominal Pesos) | dic-19 | mar-20 | dic-19 | mar-20 | dic-19 | mar-20 |
| Performing Loans |  |  |  |  |  |  |
| Commercial | 393,904 | 391,374 | 63,533 | 82,364 | 457,437 | 473,738 |
| Financial Intermediaries' Loans | 0 | 0 | 0 | 0 | 0 | 0 |
| Consumer | 116,228 | 116,200 | 0 | 0 | 116,228 | 116,200 |
| Mortgage | 170,090 | 173,229 | 0 | 0 | 170,090 | 173,229 |
| Performing Loans | 680,223 | 680,803 | 63,533 | 82,365 | 743,755 | 763,167 |
| Non Performing Loans |  |  |  |  |  |  |
| Commercial | 4,750 | 4,925 | 1,585 | 1,999 | 6,336 | 6,924 |
| Consumer | 4,339 | 4,089 | 0 | 0 | 4,339 | 4,089 |
| Mortgage | 2,163 | 2,259 | 0 | 0 | 2,163 | 2,259 |
| Non Performing Loans | 11,253 | 11,272 | 1,585 | 1,999 | 12,838 | 13,271 |
| TOTAL LOANS | 691,476 | 692,075 | 65,118 | 84,364 | 756,594 | 776,439 |
| Loan Loss Reserves | 16,477 | 16,451 | 1,055 | 1,929 | 17,532 | 18,380 |
| Net Loan Portfolio | 674,998 | 675,623 | 64,063 | 82,435 | 739,061 | 758,059 |
| Loan Loss Reserves |  |  |  |  | 136.56\% | 138.49\% |
| \% Past Due Loans |  |  |  |  | 1.70\% | 1.71\% |

1. Includes UDIS.
2. The dollar portfolio and reserves are re-expressed in pesos.

Notes to Financial Statements

| Negotiable Instruments | Book Value | Interest | Unrealized gain (loss) | Market Value |
| :---: | :---: | :---: | :---: | :---: |
| Government Securities | 176,913 | 1,332 | 284 | 178,529 |
| Unrestricted | 14,923 | 201 | 101 | 15,225 |
| BONDES D | (40) | - | o | (40) |
| BONDES M | (54) | o | (1) | (54) |
| BPA | (716) | - | o | (716) |
| BREMS | - | - | - | - |
| Government Securities | 101 | o | 2 | 103 |
| Municipalities Securities | o | o | 0 | о |
| UDISecurities | - | - | - | - |
| CETES | 13,185 | 179 | 64 | 13,428 |
| CETES (Special) | - | - | - | - |
| Government Eurobonds | - | - | - | - |
| Udibonds | 2,446 | 21 | 36 | 2,503 |
| Treasury Notes | - | - | - | - |
| Restricted | 161,990 | 1,130 | 183 | 163,304 |
| BONDES D | 30,550 | 108 | 4 | 30,662 |
| BONDES M | 427 | 7 | (4) | 431 |
| BPA | 127,191 | 998 | 178 | 128,368 |
| BREMS | - | - | - | - |
| Government Securities | 2,348 | 4 | 2 | 2,354 |
| Municipalities Securities | 119 | 2 | 0 | 121 |
| UDISecurities | o | o | (0) | o |
| CETES | 1,150 | 10 | 1 | 1,162 |
| CETES (Special) | - | - | - | - |
| Government Eurobonds | - | - | - | - |
| Udibonds | 205 | 1 | o | 207 |
| Banking Securities | 52,288 | 112 | 39 | 52,438 |
| Unrestricted | 2,179 | 0 | 0 | 2,180 |
| Bank Acceptances | 4 | - | - | 4 |
| Bank Bonds | - | - | - | - |
| Development Bank Securities | 3 | o | (0) | 3 |
| Bank Securities | 101 | o | o | 102 |
| Deposit Certificates | 437 | o | o | 437 |
| Structured Notes | - | - | - | - |
| Other Banking Securities | 179 | o | o | 180 |
| Promissory Notes | 1,455 | - | o | 1,455 |
| Restricted | 50,109 | 111 | 38 | 50,258 |
| Bank Acceptances | - | - | - | - |
| Bank Bonds | - | - | - | - |
| Development Bank Securities | 2,770 | 6 | o | 2,776 |
| Bank Securities | 18,240 | 50 | 33 | 18,323 |
| Deposit Certificates | 26,257 | 55 | 4 | 26,316 |
| Structured Notes | - | - | - | - |
| Other Banking Securities | 1,022 | o | 1 | 1,023 |
| Promissory Notes | 1,820 | - | (0) | 1,820 |
| Private Securities | 7,250 | 7 | 732 | 7,988 |
| Unrestricted | 5,986 | 4 | 748 | 6,737 |
| Shares | 47 | - | 351 | 398 |
| Investment Company Shares | 4,652 | - | 272 | 4,924 |
| ADRs | - | - | - | - |
| Stock Certificates BORHIS | - | - | - | - |
| Corporate Stock Certificates | 1,286 | 4 | 125 | 1,415 |
| Trust Stock Certificates | - | - | - | - |
| Private Eurobonds | - | - | - | - |
| Infrastructure and Real Estate Trusts | - | - | - | - |
| Subordinated Debt | - | - | - | - |
| Other Banking Securities | - | - | - | - |
| CP |  | - | - | - |
| Restricted | 1,264 | 2 | (16) | 1,251 |
| Shares | 564 | - | (16) | 548 |
| Stock Certificates BORHIS | - | - | - | - |
| Corporate Stock Certificates | 700 | 2 | 1 | 703 |
| Trust Stock Certificates | - | - | - | - |
| Private Eurobonds | - | - | - | - |
| Other Banking Securities | - | - | - | - |
| Reasonable value adjustment lxe Bank Acq | - | - | - | - |
| Total | 236,451 | 1,450 | 1,054 | 238,956 |

FNANCIAL INSTRUMENTS AND V ALUATION EFFECTS 1 Q20

| Securities Held for Sale | Book Value | Interest | Unrealized gain (loss) | Market Value |
| :---: | :---: | :---: | :---: | :---: |
| Government Securities | 177,411 | 1,564 | $(1,508)$ | 177,467 |
| Unrestricted | 38,900 | 429 | $(1,049)$ | 38,279 |
| BONDES D | - | - | - | - |
| BONDESM | - | - | - | - |
| BPA | (100) | - | o | (100) |
| BREMS | 7,778 | 17 | - | 7,795 |
| Government Securities | 466 | 2 | 9 | 477 |
| Municipalities Securities | 183 | 2 | 14 | 199 |
| UDI Securities | - | - | - | - |
| CETES | 575 | - | o | 575 |
| CETES (Special) | - | - | - | - |
| Government Eurobonds | 29,997 | 409 | $(1,073)$ | 29,333 |
| Udibonds | - | - | - | - |
| Treasury Notes | - | - | - | - |
| Restricted | 138,511 | 1,135 | (459) | 139,187 |
| BONDES D | - | - | - | - |
| BONDESM | 2,498 | 57 | (153) | 2,402 |
| BPA | 91,391 | 829 | 155 | 92,374 |
| BREMS | - | - | - | - |
| Government Securities | 4,798 | 19 | (27) | 4,790 |
| Municipalities Securities | 2,427 | 3 | 8 | 2,439 |
| UDI Securities | - | - | - | - |
| CETES | 3 | - | o | 3 |
| CETES (Special) | - | - | - | - |
| Government Eurobonds | 34,490 | 204 | (427) | 34,266 |
| Udibonds | 2,905 | 23 | (14) | 2,913 |
| Banking Securities | 6,262 | 35 | 118 | 6,415 |
| Unrestricted | 6,262 | 35 | 118 | 6,415 |
| Bank Acceptances | - | - | - | - |
| Bank Bonds | - | - | - | - |
| Development Bank Securities | 1,679 | 23 | 38 | 1,741 |
| Bank Securities | 1,673 | 6 | 54 | 1,733 |
| Deposit Certificates | 1,281 | 6 | (0) | 1,286 |
| Structured Notes | 501 | - | 22 | 523 |
| Other Banking Securities | 1,128 | 1 | 3 | 1,131 |
| Promissory Notes | - | - | - | - |
| Restricted | - | - | - | - |
| Bank Acceptances | - | - | - | - |
| Bank Bonds | - | - | - | - |
| Development Bank Securities | - | - | - | - |
| Bank Securities | - | - | - | - |
| Deposit Certificates | - | - | - | - |
| Structured Notes | - | - | - | - |
| Other Banking Securities | - | - | - | - |
| Promissory Notes | - | - | - | - |
| Private Securities | 23,797 | 235 | $(2,950)$ | 21,082 |
| Unrestricted | 21,948 | 170 | $(2,441)$ | 19,677 |
| Shares | 34 | - | 37 | 71 |
| Investment Company Shares | 4,284 | - | 98 | 4,382 |
| ADRs | - | - | - | - |
| Stock Certificates BORHIS | 99 | 0 | (80) | 19 |
| Corporate Stock Certificates | 7,065 | 29 | (415) | 6,679 |
| Trust Stock Certificates | - | - | - | - |
| Private Eurobonds | 10,466 | 141 | $(2,081)$ | 8,526 |
| Infrastructure and Real Estate Trusts | - | - | - | - |
| Subordinated Debt | - | - | - | - |
| Other Banking Securities | - | - | - | - |
| CP | - | - | - | - |
| Restricted | 1,849 | 65 | (509) | 1,405 |
| Shares | - | - | - | - |
| Stock Certificates BORHIS | - | - | - | - |
| Corporate Stock Certificates | - | - | - | - |
| Trust Stock Certificates | - | - | - | - |
| Private Eurobonds | 1,849 | 65 | (509) | 1,405 |
| Other Banking Securities | - | - | - | - |
| Reasonable value adjustment Ixe Bank Acq | - | - | - | - |
| Total | 207,470 | 1,835 | $(4,341)$ | 204,963 |

FNANCIAL INSTRUMENTS AND VALUATION EFFECTS 1 Q2O
(Million Pesos)

| Securities Held to Maturity | Book Value | Interest | Unrealized gain (loss) | Market Value |
| :---: | :---: | :---: | :---: | :---: |
| Government Securities | 147,747 | 1,751 | - | 149,498 |
| Unrestricted | 131,687 | 1,499 | - | 133,186 |
| BONDES D | - | - | - | - |
| BONDES M | 243 | 4 | - | 247 |
| BPA | - | - | - | - |
| BREMS | - | - | - | - |
| Government Securities | 1,647 | 3 | - | 1,650 |
| Municipalities Securities | 2,152 | 17 | - | 2,169 |
| UDI Securities | 230 | 4 | - | 234 |
| CETES | - | - | - | - |
| CETES (Special) | 573 | - | - | 573 |
| Government Eurobonds | - | - | - | - |
| Udibonds | 126,841 | 1,471 | - | 128,312 |
| Treasury Notes | - | - | - | - |
| Restricted | 16,060 | 252 | - | 16,312 |
| BONDES D | - | - | - | - |
| BONDES M | 12,561 | 239 | - | 12,800 |
| BPA | - | - | - | - |
| BREMS | - | - | - | - |
| Government Securities | - | - | - | - |
| Municipalities Securities | 2,918 | 7 | - | 2,925 |
| UDI Securities | 0 | о | - | 0 |
| CETES | - | - | - | - |
| CETES (Special) | - | - | - | - |
| Government Eurobonds | - | - | - | - |
| Udibonds | 581 | 5 | - | 586 |
| Banking Securities | 1,271 | 870 | - | 2,141 |
| Unrestricted | 1,271 | 870 | - | 2,141 |
| Bank Acceptances | - | - | - | - |
| Bank Bonds | - | - | - | - |
| Development Bank Securities | - | - | - | - |
| Bank Securities | 791 | 7 | - | 798 |
| Deposit Certificates | 300 | 692 | - | 992 |
| Structured Notes | 180 | 171 | - | 351 |
| Other Banking Securities | - | - | - | - |
| Promissory Notes | - | - | - | - |
| Restricted | - | - | - | - |
| Bank Acceptances | - | - | - | - |
| Bank Bonds | - | - | - | - |
| Development Bank Securities | - | - | - | - |
| Bank Securities | - | - | - | - |
| Deposit Certificates | - | - | - | - |
| Structured Notes | - | - | - | - |
| Other Banking Securities | - | - | - | - |
| Promissory Notes | - | - | - | - |
| Private Securities | 4,568 | 771 | - | 5,340 |
| Unrestricted | 2,690 | 766 | - | 3,456 |
| Shares | - | - | - | - |
| Investment Company Shares | - | - | - | - |
| ADRs | - | - | - | - |
| Stock Certificates BORHIS | 2 | o | - | 2 |
| Corporate Stock Certificates | 1,376 | 766 | - | 2,143 |
| Trust Stock Certificates | - | - | - | - |
| Private Eurobonds | - | - | - | - |
| Infrastructure and Real Estate Trusts | - | - | - | - |
| Subordinated Debt | - | - | - | - |
| Other Banking Securities | 1,312 | - | - | 1,312 |
| CP | - | - | - | - |
| Restricted | 1,878 | 5 | - | 1,883 |
| Shares | - | - | - | - |
| Stock Certificates BORHIS | - | - | - | - |
| Corporate Stock Certificates | 1,878 | 5 | - | 1,883 |
| Trust Stock Certificates | - | - | - | - |
| Private Eurobonds | - | - | - | - |
| Other Banking Securities | - | - | - | - |
| Reasonable value adjustment lxe Bank Acq | (347) | - | - | (347) |
| Total | 153,239 | 3,392 | - | 156,631 |

REPURCHASE AGREEMENT OPERATIONS 1 Q20
(Million Pesos)

|  | Repo Debtors |  |  |  | Repo Creditors |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | MV Repo Debtors | VM Collateral received sold in Repo Trans | Debtor Balance | Creditor Balance | MV Repo Creditors |
| Goverment securities | 38,709 | 35,936 | 2,790 | 16 | 300,974 |
| Banking securities | 25,095 | 25,095 | 0 |  | 45,671 |
| Private Securities | 6,927 | 6,907 | 21 |  | 7,593 |
| Total | 70,732 | 67,938 | 2,810 | 16 | 354,238 |

## DERIVATES FINANCIAL INSTRUMENTS

## OPERATIONS 1Q20

(Million Pesos)

| Instrument | Fair Value |
| :---: | :---: |
| Futures <br> TIIE 28 Futures |  |
| Forward |  |
| Fx Forward | 306 |
| Options |  |
| Rate options | 251 |
| Fx options | 2,390 |
| Warrants |  |
| Swaps |  |
| Rate swap | 31,505 |
| Fx swap | 13,695 |
| Credit swap | 792 |
| Negotiable Total | 48,940 |
| Options |  |
| Rate Options |  |
| Fx options | - |
| Swaps |  |
| Rate swap | 47 |
| Fx swap | 1,245 |
| Credit swap |  |
| Hedging total | 1,292 |
| Position total | 50,232 |

## DERIVATES FINANCIAL INSTRUMENTS

OPERATIONS 1Q20
(Million Pesos)


NOTIONAL PRINCIPAL AMOUNT IN DERIVATIVE OPERATIONS 1Q20-Banorte

| PRODUCT |  | TYPE | (Million Pesos) | UNDERLYING | NOTIONAL |
| :--- | :---: | :---: | ---: | ---: | ---: | OPERATIONS


|  |  | LOAN P <br> (Millio | RTFOLIO <br> Pesos) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Local C | rency | UD |  | Foreign C | rrency | Tot |  |
|  | 1Q19 | 1Q20 | 1Q19 | 1 Q20 | 1Q19 | 1 Q20 | 1Q19 | 1 Q20 |
| Performing Loans |  |  |  |  |  |  |  |  |
| Commercial Loans | 237,882 | 238,974 | 0 |  | 60,679 | 79,465 | 298,561 | 318,439 |
| Financial Intermediaries' Loans | 9,384 | 9,067 | 0 |  | 0 | (0) | 9,384 | 9,067 |
| Consumer Loans | 114,086 | 117,537 | 0 |  | 0 | - | 114,086 | 117,537 |
| Mortgage Loans | 158,482 | 173,125 | 123 | 100 | 0 | - | 158,605 | 173,226 |
| Government Entities' Loans | 167,588 | 150,716 | 6,660 | 2,599 | 7,223 | 8,234 | 181,470 | 161,549 |
| Total | 687,421 | 689,420 | 6,782 | 2,699 | 67,902 | 87,698 | 762,105 | 779,818 |
| Past Due Loans |  |  |  |  |  |  |  |  |
| Commercial Loans | 6,059 | 5,050 | 0 | 0 | 1,681 | 1,998 | 7,740 | 7,047 |
| Financial Intermediaries' Loans | 4 | 4 | 0 | - | 0 | - | 4 | 4 |
| Consumer Loans | 4,183 | 4,052 | 0 | - | 0 | - | 4,183 | 4,052 |
| Mortgage Loans | 1,544 | 2,059 | 14 | 11 | 0 | 0 | 1,557 | 2,070 |
| Government Entities' Loans | 4 | 40 | - | - | - | - | 4 | 40 |
| Total | 11,793 | 11,203 | 14 | 11 | 1,681 | 1,998 | 13,488 | 13,212 |
| Total Propietary Loans | 699,215 | 700,623 | 6,796 | 2,710 | 69,583 | 89,696 | 775,594 | 793,030 |

COST OF BALANCES OF FINAPE, FOPYME, MORTGAGE UDIS AND MORTGAGE FOVI LOAN PORTFOLIOS AS OF 1Q20- GFNorte

| (Million Pesos) |  |  |
| :---: | :---: | :---: |
|  | TOTAL |  |
|  | PERIOD COST | BALANCE OF LOAN PORTFOLIO |
| FINAPE | - | - |
| FOPYME | - | - |
| Mortgage UDIS | -4.8 | 0.0 |
| Mortgage FOVI | - | - |
|  | -4.8 | 0.0 |

## DEFERRED TAXES 1Q20

| (Million Pesos) |  |  |
| :--- | ---: | ---: |
| ASSETS | INCOME | NET |
| Global Loss Reserves Loan Portfolio | 5,380 | 5,380 |
| Non deductible provisions and cumulative income | 1,428 | $\mathbf{1 , 4 2 8}$ |
| Excess of accounting value over fiscal value on Reposessed | 526 | $\mathbf{5 2 6}$ |
| Assets | 189 | $\mathbf{1 8 9}$ |
| Diminishable profit sharing | 792 | $\mathbf{7 9 2}$ |
| Fees received in advance | - | - |
| Effects from valuation of instruments | 1,288 | $\mathbf{1 , 2 8 8}$ |
| Tax losses pending amortization | 399 | $\mathbf{3 9 9}$ |
| Provisions for possible loss in loans | - | - |
| Loss on sale of foreclosed assets and credits | - | - |
| State Tax on Assets Deferred | - | - |
| Loss on sale of foreclosed assets and credits | 338 | $\mathbf{3 3 8}$ |
| Loss on sale of foreclosed assets and credits | 10,339 | $\mathbf{1 0 , 3 3 9}$ |
| Total Assets |  |  |
| LIABILITIES | $(145)$ | $\mathbf{( 1 4 5 )}$ |
| Pension Funds Contribution | $(353)$ | $\mathbf{( 3 5 3 )}$ |
| Loan Portfolio Acquisitions | $(5,686)$ | $\mathbf{( 5 , 6 8 6 )}$ |
| Projects to be capitalized | - | - |
| Intangibles' amortizations | $(33)$ | $\mathbf{( 3 3 )}$ |
| Effects from valuation of instruments | $(364)$ | $\mathbf{( 3 6 4 )}$ |
| Intangibles' amortizations | $(15)$ | $\mathbf{( 1 5 )}$ |
| Unrealized Loss on Securities held for Sale | $(6,597)$ | $\mathbf{( 6 , 5 9 7 )}$ |
| Total Liabilities | 3,742 | $\mathbf{3 , 7 4 2}$ |
| Assets (Liabilities) Accumulated Net |  |  |


| (Million Pesos) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TYPE OF DEBT | CURRENCY | DATE OF ISSUE | ORIGINAL AMOUNT | ORIGINAL AMOUNT (VALUED) | CURRENT AMOUNT | TERM | RATE | MATURITY | INTEREST PAYMENT | CALL DATE |
| Non Convertible Subordinated Bonds Q Banorte 08U | UDIS | 11-mar-08 | 495 | 1,749 | 1,800 | 20 years | 4.950\% | 15-feb-28 | 182 days | - |
| Non-Preferred Non-Cumulative Subordinated Fixed Rate Notes due 2020 (IXEGB40 141020) | USD | 14-oct-10 | 120 | 1,489 | 2,818 | 10 years | 9.25\% | 14-oct-20 | 180 days | - |
| Non Convertible Subordinated Bonds 2016 (BANOC36 311004) | USD | 04-oct-16 | 500 | 9,607 | 6,910 | 15 years | 5.750\% | 04-oct-31 | 180 days | 04-oct-26 |
| Perpetual 5-Year Callable Subordinated Non-Preferred NonCumulative Tier 1 Capital Notes (BANORT $67 / 8$ PERP) | USD | 06-jul-17 | 350 | 6,413 | 8,220 | Perpetual | 6.875\% | NA | Quarterly | 06-jul-22 |
| Perpetual 10-Year Callable Subordinated Non-Preferred NonCumulative Tier 1 Capital Notes (BANORT 7 5/8 PERP) | USD | 06-jul-17 | 550 | 10,077 | 12,917 | Perpetual | 7.625\% | NA | Quarterly | 10-ene-28 |
| Eurbond (Swiss francs) 2018 (BANO589) | CHF | 14-jun-18 | 100 | 1,983 | 2,428 | 1,279 dias | 0.88\% | 14-dic-21 | Annual | - |
| Stock certificates 94 BINTER 16U | UDIS | 13-oct-16 | 365 | 2,000 | 2,374 | 10 years | 4.97\% | 01-oct-26 | Biannual | - |
| Stock certificates 94 BANORTE 18 | MXN | 29-nov-18 | 1,870 | 1,870 | 1,870 | 728 días | TIIE+0.23\% | 26-nov-20 | 28 days | - |
| Stock certificates 94 BANORTE 18-2 | MXN | 29-nov-18 | 2,663 | 2,663 | 2,663 | 1,456 días | TIIE+ $+0.28 \%$ | 24-nov-22 | 28 days | - |
| Stock certificates 94 BANORTE 19 | MXN | 17-may-19 | 5,400 | 5,400 | 5,400 | 1,092 dias | TIIE +0.13\% | 13-may-22 | 28 days | - |
| Stock certificates 94 BANORTE 19-2 | MXN | 17-may-19 | 1,500 | 1,500 | 1,500 | 1,820 dias | TIIE +0.17\% | 10-may-24 | 28 days | - |
| Eurbond (Swiss francs) 2019 (BANO397) | CHF | 11-abr-19 | 250 | 4,694 | 6,070 | 1,279 dias | 1.55\% | 11-oct-22 | Annual | - |
| Non Convertible Subordinated Bonds 2019 (BANOA64_999999) | USD | 27-jun-19 | 600 | 11,501 | 14,091 | Perpetual | 6.750\% | NA | Quarterly | 27-sep-24 |
| Non Convertible Subordinated Bonds 2019 (BANOB48_999999) | USD | 27-jun-19 | 500 | 9,584 | 11,742 | Perpetual | 7.500\% | NA | Quarterly | 27-jun-29 |
| Eurbond (Swiss francs) 2019 (BANO43) | CHF | 18-sep-19 | 160 | 3,112 | 3,885 | 1,552 dias | 0.45\% | 18-dic-23 | Annual | - |

BANK AND OTHER ENTITIES LOANS' AS OF 1 Q20

| (Million Pesos) |  |  |  |
| :---: | :---: | :---: | :---: |
|  | LOCAL CURRENCY | FOREIGN CURRENCY | TOTAL |
| Loans from Foreign Banks generated from foreign country |  |  |  |
| Loans from Development Banks | 11,473 | 5,181 | 16,654 |
| Loans from Public Funds | 7,180 | 1,129 | 8,309 |
| Call Money \& Loans from Banks | 26,924 | - | 26,924 |
| Loans from Fiduciary Funds | 64 | - | 64 |
| Provisions for Interest | 1,004 | - | 1,004 |
|  | 46,645 | 6,310 | 52,955 |
| Eliminations |  |  | $(15,456)$ |
| Total |  |  | 37,499 |

## CORE DEPOSITS AND DUE TO BANKS \& CORRESPONDENTS INTEREST RATES 1Q20

## CORE DEPOSITS (BANORTE)

Demand Deposits

$$
\text { Local Currency and UDIs } 1.25 \%
$$

Foreign Currency 0.09\%
Time Deposits - Retail
Local Currency and UDIs 5.59\%
Foreign Currency 0.31\%
Time Deposits - Money Market
Local Currency and UDIs 7.20\%

| DUE TO BANKS \& CORRESPONDENTS (BANORTE) |  |
| :--- | :--- |
| Inmediate Redemption Loans |  |
| Local Currency and UDIs |  |
| Public Funds and Development Banks | $7.55 \%$ |
| Local Currency and UDIs |  |
| Foreign Currency | $8.37 \%$ |

MAIN CREDIT LINES RECEIVED 1Q20 (BANORTE)

| Million pesos |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q19 | 4Q19 | 1 Q 20 | Change vs. 1Q19 | Change vs. 4Q19 |
| Banxico (Monetary Regulation Deposits) | 37,458 | 37,458 | 37,458 | 0\% | 0\% |
| Banxico (Repos with the System of Payments) | 59,836 | 64,217 | 65,003 | 9\% | 1\% |
| Banxico Green and Red facilities (Ventanilla Verde y Roja) | - | - | 130,309 | 0\% | 0\% |
| Call Money | 173,173 | 173,323 | 177,366 | 2\% | 2\% |
| TOTAL | 270,467 | 274,999 | 410,137 | 52\% | 49\% |


| TRADING INCOME 1Q20 <br> Million Pesos |  |
| :--- | :---: |
| Trading income | Consolidated |
| Securities - Unrealized gains | $(1,404)$ |
| Negotiable instruments | $(166)$ |
| Derivative instruments - Negotiation | $(1,234)$ |
| Derivative instruments - Hedging | $(4)$ |
| Impairment loss or revaluation increase | 0 |
| Result from foreign exchange valuation | 1,221 |
| Result from valuation of precious metals | 14 |
| Result from purchase/sale of securities and derivatives | 2,197 |
| Negotiable instruments | $(169)$ |
| Securities held for sale | 624 |
| Securities held to maturity | 0 |
| Derivative instruments - Hedging | 1,742 |
| Result from purchase/sale of foreign exchange | $(865)$ |
| Result from purchase/sale of precious metals | 3 |
| Total | 1,166 |

## Internal Control

For Grupo Financiero Banorte, S.A.B. de C.V. (GFNORTE), internal control is a shared responsibility among all its constituents; therefore, the Board of Directors, other Corporate Governance entities, senior management as well as each and every one of its executives and employees are part of the Internal Control System (ICS).

ICS is the general framework set forth by the Board of Directors with the objective of reaching institutional objectives through policies, and control and monitoring activities and procedures, which have a positive impact on risk management, on the trustworthiness of financial information being generated, and on regulatory compliance.

ICS establishes the objectives and general guidelines which provide a framework to activities and responsibilities applicable to all the personnel in charge of origination, operational processing, and execution. Such activities are monitored by teams specialized in risk monitoring, and in mitigating controls.

ICS is structured around three defense lines:
A. First. The owners of support and business processes, who are ultimately responsible for the primary internal control function in their activities.
B. Second. Risk, Credit, Legal and Comptroller departments, which provide permanent control and monitoring support, and
C. Third. Internal Audit, with the independence granted by its direct line of report to the Internal Audit and Corporate Practices Committee, supervises all activities and the adequate development of all functions across all areas.

At GNORTE we are convinced that having an adequate control environment is yet another competitive advantage that drives our growth and solid presence in the domestic financial market. This is why all executives and employees alike perform their daily activities with discipline, with strict adherence to the norm, and following a philosophy of getting things done right the first time, without having to rely on reviews that might be carried out by other areas.

During the first quarter of 2020, there was continuous development of activities related to strengthening control, risk evaluation and management, establishment and monitoring of controls, and quality of information assurance, highlighting the following:
A. The various Corporate Governance Committees have had the required financial, economic, accounting and/or legal information for proper decision-making.
B. The policies and procedures manuals have been updated as per changes in external regulations, new products, and changes in the Institution's processes or improvements to internal controls.
C. The requests from different internal areas regarding internal control matters were addressed, both in support of the development of new institutional projects, as well as those that derive from regulatory changes.
D. GFNORTE's business and operating support processes are constantly monitored through the Business Process and Management Comptrollers. They issue periodic compliance reports and identify areas of opportunity so that they can be remediated appropriately.
E. According to the work plan established at the beginning of the year, work was performed on the activities related to internal accounting control.
F. Effectiveness tests related to the Business Continuity Plan were executed; in this matter, regarding the global contingency represented by COVID 19, the Continuity Plan was activated under its Pandemic section in the last week of February. The actions implemented have responded to the considerations of each moment and are consistent with the assessment of an incremental risk.
G. There has been continuous follow-up of the improvement actions regarding the observations made by the different members of the SCI.
H. The Information Security Officer (CISO) carried out its functions based on the Master Plan, reporting the findings found and the details of the activities carried out to the General Director of GFNorte and the Committees of Corresponding Corporate Governance, maintaining a matrix coordination with the Comptroller as part of the SCl.
I. The requirements of the Supervisory Authorities were answered, and the obligations to inform required by the external regulation were fulfilled.

## Financial Situation and Liquidity

## Internal and External Liquidity Sources

The internal liquidity sources, in local and foreign currency, come from the various deposit products that the institution offers to customers. That is, it collects through checking accounts and time deposits from customers.

Regarding external sources of liquidity, it has diverse mechanisms to access the debt and capital markets. The Institution obtains resources through the issuance of debt securities, loans from other institutions - including the Central Bank and international organisms -, as well as from the issuance of subordinated debt. Also considered is the liquidity that the Institution obtains through its proprietary repos' securities that qualify for such transactions. It also has the alternative of obtaining resources through the issuance of shares representing equity.

Currently, the Institution has diverse sources of liquidity. Deposits, including interest bearing and non-interest-bearing demand and time deposits, are the bank's main source of liquidity. Negotiable and short-term instruments, such as government securities and deposits in the Central Bank and other banks, are liquid assets that generate interest. Liquid assets also include deposits in foreign banks, which are denominated mainly in US dollars.

Detailed information related to liquidity sources is reported in different headings of the GFNorte' s Balance Sheet in this report.

## Related Parties Loans

According to Article 73 of the Law of Credit Institutions, loans granted to related parties of credit institutions cannot exceed the established limit of $35 \%$ of the basic portion of net capital.

In the case of GFNorte as of March 31, 2020, and December 31, 2019, the amount of loans granted to third parties is as follows (billion pesos):

| Lender | Mar-2020 | \% Basic Equity | Dec-2019 | \% Basic Equity |
| :--- | ---: | ---: | ---: | ---: |
| Banorte | Ps 11.96 | $8.6 \%$ | Ps11.31 | $7.9 \%$ |

The loans granted are under the $100 \%$ limit set forth by the LIC.

## Banorte

As of March 31 ${ }^{\text {st }}$, 2020, total loans granted to related parties, under Article 73 of the Law of Credit Institutions, was Ps 11.96 billion (including Ps 1.59 billion in - Letters of Credit "CC", which are registered in memorandum accounts), representing $1.5 \%$ of Banorte' s total loan portfolio (excluding the balance of CC). Of the total related loans balance, Ps 10.30 billion were loans granted to clients linked to members of the Board of Directors; Ps 762 million were granted to clients linked to shareholders and Ps 908 million were linked to companies related to GFNorte.

In accordance with Article 73 of the Law for Credit Institutions, the balance of GFNorte's loan portfolio for individuals and corporations at the end of March 2020 was $8.6 \%$ of the basic part of the equity.

Related party loans have been granted under market conditions and rated in accordance with the policies, procedures and rating systems applicable to the rest of GFNorte' s loan portfolio based on the general dispositions applicable to credit institutions with regard to rating of loan portfolios issued by CNBV $98 \%$ of the related party loans are rated in Category "A", and the majority of these loans were classified as commercial loans.

## Banorte

As of December 31st, 2019, total loans granted to related parties, under Article 73 of the Law of Credit Institutions, was Ps 11.31 billion (including Ps 680 million in - Letters of Credit "CC", which are registered in memorandum accounts), representing $1.5 \%$ of Banorte' s total loan portfolio (excluding the balance of CC). Of the total related loans balance, Ps 9.51 billion were loans granted to clients linked to members of the Board of Directors; Ps 768 million were granted to clients linked to shareholders and Ps 1.03 billion were linked to companies related to GFNorte.

In accordance with Article 73 of the Law for Credit Institutions, the balance of GFNorte' s loan portfolio for individuals and corporations at the end of December 2019 was $7.9 \%$ of the basic part of the equity.
V. Appond

Related party loans have been granted under market conditions and rated in accordance with the policies, procedures and rating systems applicable to the rest of GFNorte' s loan portfolio based on the general dispositions applicable to credit institutions with regard to rating of loan portfolios issued by CNBV $98 \%$ of the related party loans are rated in Category "A", and the majority of these loans were classified as commercial loans.

## Loan or tax liabilities

The tax credits listed below are currently in litigation:

|  | As of March 31, $\mathbf{2 0 2 0}$ |
| :--- | ---: |
| AFORE XXI BANORTE | $\$ 2$ |
| Loan \# 4429309391 Payroll Tax of the state of Coahuila | 2 |
| UNITELLER | $\$ 9$ |
| Philippines 2007-2008 | 9 |
| PENSIONES BANORTE | $\mathbf{\$ 3 2 1}$ |
| Financial year 2014 | 321 |
| Million pesos |  |

## People in Charge

The undersigned represent under oath that, within the scope of our respective functions, we have drawn up the information relative to Grupo Financiero Banorte contained in this report, which, to the best of our knowledge, reasonably reflects its situation. Furthermore, we express that we are no aware that relevant information has been omitted or falsified in this quarterly report or that it contains information that may lead to errors to investors.

Act. Jose Marcos Ramirez Miguel
Chief Executive Officer of Grupo Financiero Banorte, S.A.B. de C.V.

Eng. Rafael Arana de la Garza
Chief Operating Officer \& Chief Financial Officer
C.P. Isaias Velazquez Gonzalez

Managing Director of Internal Audit

Lic. Jorge Eduardo Vega Camargo
Deputy Managing Director of Comptrollership
C.P.C. Mayra Nelly Lopez Lopez

Executive Director of Accounting

## Basis for submitting and presenting Financial Statements

Grupo Financiero Banorte (GFNorte). Issues the financial statements in consolidated form with its Subsidiaries in accordance with the General Provisions Applicable to the Controlling and Sub-Controlling Companies of Financial Groups that regulate the matters that correspond jointly to the National Supervisory Commissions (the Provisions) published in the Official Gazette of the Federation on June 29, 2018.

Sector Bancario (Banorte). Issues the financial statements in consolidated form with its Subsidiaries in accordance with the General Provisions Applicable to the financial information of the Credit Institutions (the Provisions) published in the Official Gazette of the Federation on December 2, 2005, modified by means of published Resolutions in the aforementioned Official Gazette on March 3 and 28, September 15, December 6 and 8, 2006, January 12, March 23, April 26, November 5, 2007, March 10, August 22, September 19, October 14, December 4, 2008, April 27, May 28, June 11, August 12, October 16, November 9, December 1 and 24, 2009, January 27, February 10, April 9 and 15, May 17, June 28, July 29, August 19, September 9 and 28, October 25, November 26 and December 20, 2010, January 24 and 27, March 4, April 21, July 5, August 3 and 12, September 30, October 5 and 27, and December 28, 2011, June 19, July 5, October 23, November 28 and December 13, 2012, January 31, April 16, May 3, June 3 and 24, July 12, October 2 and December 24, 2013, January 7 and 31, March 26, May 12 and 19, July 3 and 31, September 24, October 30, December 8 and 31, 2014, January 9, 5 February, April 30, May 27 and June 23, 2015, August 27, September 21, October 29, November 9 and 13, December 16 and 31, 2015, April 7 and 28 and June 22, 2016, July 7 and 29, August 1, September 19 and 28, 2016, and December 27, 2016, January 6, April 4 and 27, May 31, June 26, 4 and 24 July, August 29, October 6 and 25, December 18, 26 and 27, 2017, January 22, March 14, April 26, May 11, June 26, July 23, August 29, September 4, October 5, November 15 and 27, 2018, and April 15, July 5, October 1, and November 4 and 25, 2019, and March 13, 2020.

GFNorte and Banorte. The financial information contained in this document has been prepared in accordance with the regulation issued by the National Banking and Securities Commission (CNBV) for the holding company and the financial entities that make up the Financial Group and the NIF issued by the Mexican Board of Standards of Financial Information, AC (CINF). The regulation of the CNBV and the aforementioned NIFs differ from each other due to the specialized operations of the Credit Institutions. They also differ from the accounting principles generally accepted in the United States of America (US GAAP) and the regulations and principles established by the North American authorities for this type of financial entities. In order to present the information contained in an international format, the format for the classification and presentation of certain financial information differs from the format used for the financial information published in Mexico. The information contained in this document is based on unaudited financial information of each of the entities to which it refers.

