

# 1Q21

## Financial Results

as of March 31st, 2021



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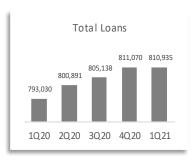


## I. Executive Summary

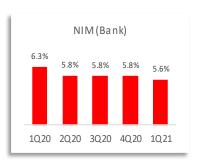
Publication of the 2020 Integrated Annual Report with SASB framework

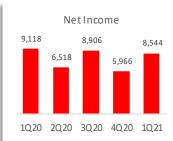


- The performing portfolio increased 3% in the year, outpacing the system.
- Non-performing loan portfolio and risk metrics under control.
- Strong increase in net insurance premiums, although insurance claims are still on the rise due to COVID-19 effects.
- More than 80% of administrative personnel continue working remotely.

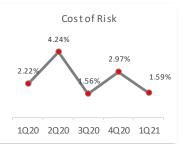






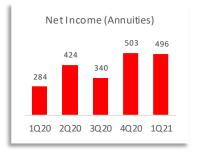


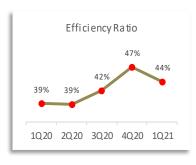




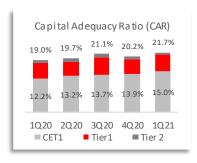












Results of 2Q20 and 4Q20 reflect the generation of anticipated provisions required for the COVID-19 contingency.



## **Sustainability Strategy**

## **Updates**

### **Environmental**

- Carpool Waze Mexico Adherence of Afore XXI
- Smart mobility strategy (MOVIN) Corporate offices in Mexico City
- Waste management program Expansion to corporate headquarters (Mexico City & Monterrey)
- Earth Hour Initiative (WWF) Promotion of energy efficiency

### Social

- "Cross-border Payment Companies" (FXCIntelligence) Uniteller
- 30% Club Mexico Inter-organization women mentoring program
- Gender-Equality Index Bloomberg 4<sup>th</sup> year
- Corporate Social Responsibility (Mexican Center for Philanthropy) 11<sup>th</sup> year
- International Women's Day Commemoration

### Governance

- Integrated Annual Report
- Updated Materiality Matrix
- Code of Conduct training 82.3% of employees as of 1Q21
- NPS (65 pts): +13% vs 1Q20 and +2% vs 4Q20
- 30% Club Mexico Pension fund (Afore XXI Banorte) and Mutual Funds and AM company signed a request for issuers to promote a goal of at least 30% of women participation n the Boards of Directors by year 2025
- Newsletter "Our Journey"

### Sustainable Finance

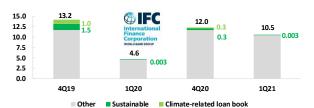


- TCFD (UNEP FI) Participation in the 3rd pilot
- Launch of the NTEESG Fund in partnership with Franklin Templeton and a training program for 153 customers and 160 private banking advisors
- · Publication of the first report on the Principles for Responsible Banking
- Training program on sustainability and responsible investment for 210 investment executives
- · Green building and Real-Estate certification training program

## **Sustainable Finance**

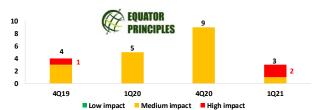
## Sustainable finance loan book evaluation\*

% of wholesale banking loan book



## Loan book evaluation under Equator Principles

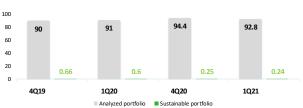
Number of analyzed projects



<sup>\*</sup>Revised data

## Responsible investments - Mutual funds

%, share of total analyzed AUM



## Responsible investments – Pension funds (Afore)

%, share of total analyzed AUM by instrument





## GFNorte reports Net Income of Ps 8.54 billion in 1Q21, (6%) lower than 1Q20.

(BMV: GFNORTEO; OTCQX: GBOOY; Latibex: XNOR)

The most relevant results for the period ended on March 31st, 2021 were:

- Mexico's economic recovery continues after the second wave of contagion peaked in January. In the **first quarter** of 2021, **net income** reached **Ps 8.54 billion**, reflecting a **43% sequential increase and a (6%) annual contraction**, considering that the first quarter of 2020 was the last quarter without COVID effects.
- The strong sequential growth in net income reflects the fact that there were no anticipated provisions recorded during the period, in contrast with the previous quarter, when additional provisions totaled **Ps 2.41 billion**. Thus, provisions decreased 46% sequentially. **Cost of risk** was **1.6%**, down from the reported 3.0% in 4Q20 or from the 1.8% recurring result, excluding anticipated provisions.
- Net Interest Income (NII) increased 2% sequentially; however, it is noteworthy to observe its main constituents. NII from the loan portfolio decreased slightly due to the reduction in Banxico's reference rates. Net premium income from Insurance increased 142% due to the seasonal effect of policy renewals, although partially offset by the increase in technical reserves. As a result of the adverse effects of the pandemic, claims were Ps 4.88 billion or 19% higher than the previous quarter, and 77% higher against the Ps 2.77 billion registered in 1Q20 (a level prior to the COVID-19 effect in the claim surge). NII of the Annuities business grew 13% sequentially.
- The **Group's NIM** increased 6bps sequentially to **4.9%**. Regarding the **Bank's NIM**, **it decreased (20bps) to 5.6%** at the end of the guarter due to seasonality.
- Net fees were down (11%) vs. the previous quarter due to the seasonal effect, which affected total non-interest income, bringing it down (6%). Non-interest expense dropped (6%) in the quarter and grew only 4% compared to the same quarter of 2020.
- **ROE** recovered 428bps reaching **15.2%**, while **ROA** improved 57bps ending at **1.9%**, even excluding the extraordinary charges from the previous quarter, where ROE for 4Q20 would have been 13.9% and ROA 1.7%, there is a relevant improvement in these indicators. Additionally, ROE continues to be impacted by the regulator's recommendation not to distribute dividends.
- Non-bank **subsidiaries** presented mixed contributions to the overall net income. Comparing sequentially, the Bank grew 53% due to the aforementioned effect of provisions and returned to its recurring behavior; the Brokerage business increased 25%; Mutual Funds rose 1%; the Insurance business increased 82%; Annuities dropped (1%), and Afore was down (17%). Comparing against the same quarter of 2020 the annual variations were: The Bank was down (3%), Brokerage business increased 48%, Mutual Funds were up 7%, Insurance dropped (50%), Annuities rose 75%, and the Afore business was up 22%.
- Consumer loans rose 1% quarterly and 6% annually: Compared to 1Q20: mortgages were up 10%, autos 4%, payroll loans 1%, and credit cards decreased (8%) due to the COVID-19 effects.
- Commercial loans remained unchanged in the quarter, while corporates fell (2%) and government loans (1%). Compared to 2020, commercial loans increased 6%, while corporate loans declined (4%), and the government portfolio dropped slightly (1%). Altogether, the total credit portfolio reflects a (0.2%) quarterly decline, and a 3% increase for the year.
- The non-performing portfolio grew Ps 1.68 billion in the quarter, reflecting sound delinquency control, below internal forecasts. Thus, the **NPL ratio** rose to **1.3%** from 1.1% and **coverage ratio** reached **185%**. The increase in both indicators are within the expected deterioration range estimated at the beginning of the pandemic.
- Core Deposits rose 2% during the quarter: demand deposits grew 3%; whereas time deposits were down (2%). Compared to 1Q20, demand deposits were up 21%, and time deposits down (6%), totaling 12% annual growth in Core Deposits.
- Capital preservation, as well as adequate liquidity management have been top priorities for the Financial Group during this challenging period. As a result, the bank's total capital adequacy ratio reached 21.75%; core Equity Tier 1 (CET1) reached 15.02%, categorized as Level 1 by the CNBV for its full compliance with regulatory capital; Liquidity Coverage Ratio reached 207.62%, and Leverage Ratio stood at 12%.



Income Statement Highlights - GFNorte				Cha	nge
(Million Pesos)	1Q20	4Q20	1Q21	4Q20	1Q20
Interest Income	36,879	30,676	32,572	6%	(12%)
Interest Expense	14,528	9,638	9,797	2%	(33%)
Technical Results (Insurance & Annuities)	(383)	(1,458)	(2,773)	(90%)	(623%)
Net Interest Income	21,968	19,580	20,002	2%	(9%)
Net Service Fees	3,455	3,599	3,214	(11%)	(7%)
Trading	1,166	858	964	12%	(17%)
Other Operating Income (Expenses)	327	859	822	(4%)	151%
Non Interest Income	4,949	5,315	5,000	(6%)	1%
Total Income	26,916	24,896	25,003	0%	(7%)
Non Interest Expense	10,466	11,612	10,883	(6%)	4%
Provisions	4,344	5,993	3,215	(46%)	(26%)
Operating Income	12,106	7,290	10,905	50%	(10%)
Taxes	3,228	1,757	2,678	52%	(17%)
Subsidiaries' Net Income	353	509	429	(16%)	21%
Minority Interest	(113)	(77)	(112)	(46%)	1%
Subsidiaries & Minority Interest	240	433	317	(27%)	32%
Net Income	9,118	5,966	8,544	43%	(6%)
Balance Sheet Highlights - GFNorte				Chai	nge
(Million Pesos)	1Q20	4Q20	1Q21	4Q20	1Q20
Asset Under Management	2,708,692	2,975,753	3,074,928	3%	14%
Performing Loans (a)	779,818	802,138	800,328	(0%)	3%
Past Due Loans (b)	13,212	8,931	10,607	19%	(20%)
Total Loans (a+b)	793,030	811,070	810,935	(0%)	2%
Total Loans Net (d)	774,525	791,066	791,265	0%	2%
Acquired Collection Rights (e)	1,500	1,617	1,529	(5%)	2%
Total Credit Portfolio (d+e)	776,025	792,682	792,794	0%	2%
Total Assets	1,729,280	1,787,904	1,810,207	1%	5%
Total Deposits	772,993	821,712	830,531	1%	7%
Total Liabilities	1,531,790	1,562,801	1,580,066	1%	3%
Equity	197,490	225,103	230,142	2%	17%
Financial Ratios GFNorte	1Q20	4Q20	1Q21		
Profitability:	1 4,20	1420			
NIM (1)	5.9%	4.8%	4.9%		
ROE (2)	18.8%	10.9%	15.2%		
ROA (3)	2.2%	1.3%	1.9%		
Operation:					
Efficiency Ratio (4)	38.9%	46.6%	43.5%		
Operating Efficiency Ratio (5)	2.5%	2.6%	2.4%		
CCL Banorte and SOFOM - Basel III (6)	120.1%	192.5%	207.6%		
Asset Qualitv: Past Due Loan Ratio	1.7%	1.1%	1.3%		
Coverage Ratio	140.1%	224.0%	185.4%		
Cost of Risk (7)	2.2%	3.0%	1.6%		
Market References					
Banxico Reference Rate	6.50%	4.25%	4.00%		
TIIE 28 days (Average)	7.36%	4.51%	4.37%		
Exchange Rate Peso/Dolar	23.48	19.91	20.44		
1) NIM= Annualized Net Interest Income / Average Earnings Assets.					

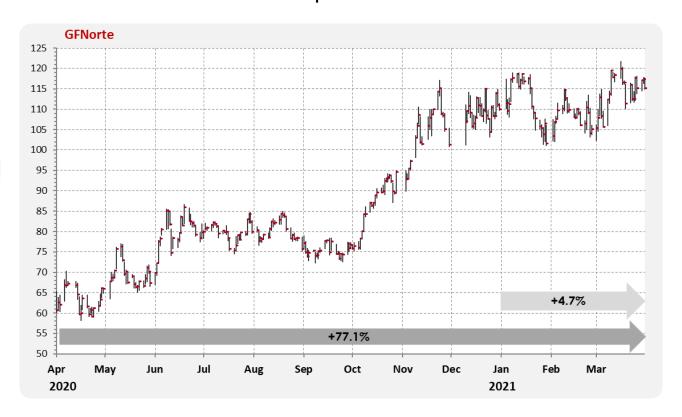
<sup>1</sup> NIM= Annualized Net Interest Income / Average Earnings Assets.
2 Annualized earnings as a percentage of average quarterly equity over the period, minus minority interest, for the same period.
3 Annualized earnings as a percentage of average quarterly assets over the period, minus minority interest, for the same period.
4 Non-Interest Expense / Total Income
5 Annualized Non-Interest Expense / Average Total Assets.
6 Preliminary CCL calculation. To be updated upon publication of Banco de Mexico's official calculations.
7 Cost of Risk = Annualized Provisions / Average Total Loans.



Subsidiaries Net Income (Million Pesos)	1Q20	4Q20	1Q21	Char 4Q20	nge 1Q20
Banco Mercantil del Norte	6,072	3,833	5,870	53%	(3%)
Banorte- Ixe-Broker Dealer	213	250	314	25%	48%
Operadora de Fondos Banorte-lxe	100	106	107	1%	7%
Retirement Funds - Afore XXI Banorte	325	475	396	(17%)	22%
Insurance	1,703	471	858	82%	(50%)
Annuities	284	503	496	(1%)	75%
BAP (Holding)	14	9	8	(10%)	(41%)
Other Finance Companies	66	88	250	185%	277%
G. F. Banorte (Holding)	340	232	247	6%	(27%)
Total Net Income	9,118	5,966	8,544	43%	(6%)

Share Data	1Q20	1Q20 4Q20	4004	Change	
Share Data			1Q21	4Q20	1Q20
Earnings per share (Pesos)	3.162	2.069	2.963	43%	(6%)
Earnings per share Basic (Pesos)	3.180	2.097	2.995	43%	(6%)
Dividend per Share for the period (Pesos)	0.00	0.00	0.00	-	-
Payout for the period	0.0%	0.0%	0.0%	-	-
Book Value per Share (Pesos)	67.70	77.07	78.81	2%	16%
Outstanding Shares - BMV (Million)	2,883.5	2,883.5	2,883.5	0%	0%
Stock Price (Pesos)	65.00	109.93	115.13	5%	77%
P/BV (Times)	0.96	1.43	1.46	2%	52%
Market Capitalization (Million Dollars)	7,981	15,922	16,241	2%	104%
Market Capitalization (Million Pesos)	187,425	316,978	331,972	5%	77%

## **Share performance**





## II. Management's Discussion & Analysis

This report contains references to recurring figures which are related to usual business activities excluding the effect of additional provisions and anticipated write-offs related to COVID-19 in 2Q20 and 4Q20.

For comparison purposes, it is important to consider that GFNorte holds a 98.2618% ownership of the Bank; therefore, some figures may vary as they refer to the Group or the Bank.

Net Interest Income (NII)	4020	4020	1Q21	Change		
(Million Pesos)	1Q20	4Q20	IQZI	4Q20	1Q20	
Interest Income	32,533	27,068	26,817	(1%)	(18%)	
Interest Expense	14,237	9,324	9,483	2%	(33%)	
Loan Origination Fees	360	380	352	(7%)	(2%)	
Fees Paid	291	314	314	0%	8%	
NII excluding Insurance and Annuities Co.	18,365	17,810	17,372	(2%)	(5%)	
Premium Income (Net)	12,155	9,192	15,340	67%	26%	
Technical Reserves	7,946	4,368	11,016	152%	39%	
Damages, Claims and Other Obligations	4,592	6,281	7,097	13%	55%	
Technical Results	(383)	(1,458)	(2,773)	(90%)	(623%)	
Interest Income (Expenses) net	3,986	3,228	5,403	67%	36%	
Insurance and Annuities NII	3,603	1,770	2,630	49%	(27%)	
GFNORTE'S NII	21,968	19,580	20,002	2%	(9%)	
Credit Provisions	4,344	5,993	3,215	(46%)	(26%)	
NII Adjusted for Credit Risk	17,623	13,587	16,788	24%	(5%)	
Average Earning Assets	1,481,187	1,625,011	1,640,360	1%	11%	
Net Interest Margin (1)	5.9%	4.8%	4.9%			
NIM after Provisions (2)	4.8%	3.3%	4.1%			
NIM adjusted w/o Insurance & Annuities	5.6%	5.0%	4.8%			
NIM from loan portfolio (3)	8.4%	7.6%	7.4%			
NIM - Appubliced Not Interest Income / Average Interest Farnings Assets						

<sup>1)</sup> NIM = Annualized Net Interest Income / Average Interest Earnings Assets.

NII excluding Insurance and Annuities was down (2%) during the quarter, in line with the decline in NII from the loan portfolio and the negative foreign exchange valuation effect. As for interest expenses, they rose 2% in the quarter despite the (4%) reduction in interest expense from deposits and funding totaling Ps 167 million, which was driven by mark-to-market valuations on UDIS and FX. Additionally, NIM from the loan portfolio declined (17bps) closing at 7.4% from 7.6% in the previous quarter, whereas adjusted NIM excluding Insurance and Annuities dropped (15bps) to 4.8% in 1Q21.

Compared to 1Q20, **NII excluding Insurance and Annuities** declined **(5%)** in the year, mainly due to the (299bp) reduction in the average reference rate TIIE28d, which went from 7.4% to 4.4% during the period. Moreover, there were, funding cost efficiencies driven by **(33%) lower interest expenses**, while the total loan portfolio increased 3% annually. **NIM of the loan portfolio dropped (96 bps)** and stood at **7.4%**. **NIM adjusted excluding Insurance and Annuities** declined (73bps) ending at **4.8%** in 1Q21.

**NII** from **Insurance and Annuities** rose **49%** sequentially, explained by the strong seasonal effect of the Insurance business, which reflects the renewal of premiums of a relevant portion of the portfolio taking place in every first quarter, thus rising 67% vs. 4Q20: 142% increase in Insurance and (5%) decline in Annuities. However, claims had a 13% increase from the consequences from the COVID-19 pandemic in the life and health portfolios. Furthermore, technical reserves were up, both by the seasonal effect of Insurance and by the inflation valuation effect on the Annuities business.

Compared to 1Q20, NII from **Insurance and Annuities dropped (27%)** as a result of a strong impact on the technical result reflecting the combined effect of a relevant 26% increase in premiums, which resulted in a 39% increase in the constitution of technical reserves, and a Ps 2.50 billion rise in claims due to the effects of the pandemic in life and health insurance portfolios.

<sup>2)</sup> NIM= Annualized Net Interest Income adjusted by Loan Loss Provisions / Average Interest Earnings Assets.

<sup>3)</sup> NIM = Annualized Net Interest Income from loans / Average Performing Loans



Altogether, GFNorte's **net interest income increased 2% during the quarter** and **decreased (9%) in the year**. The **NIM increased 6bps during the quarter and decreased (105bps) annually** ending at **4.9%**, at the same time that the reference rate of Banxico dropped (250bps) between 1Q21 and 1Q20 ending at 4.0% currently.

### **Loan Loss Provisions**

Compared to the previous quarter, total **provisions were down (46%)**, mainly due to the constitution of additional reserves in the previous quarter. Provision breakdown by segment: the commercial portfolio requirements were down Ps (597) million, and the consumer portfolio requirements decreased Ps (350) million or (10%) across all the consumer products. Even without the effect of anticipated provisions registered in the previous quarter, the level of provisions is (10%) lower on a quarterly basis.

From the Ps 3.21 billion provisions recorded in the quarter, 38% are the result new loans, and the rest are due to risk and portfolio variations.

Compared to 2020, accumulated provisions were down (26%) or Ps (1.13) billion, primarily in the commercial portfolio, down Ps (770) million, while consumer decreased Ps (408) million, across all products.

Credit Provisions	4000	4000	4000	4000	4000	1Q20 4Q20 1Q21	200 4020 40		20 4020	4024	Char	nge
(Million Pesos)	1420	Q20 4Q20 1Q21	IUZI	4Q20	1Q20							
Commercial, Corporate & Government	908	736	139	(81%)	(85%)							
Consumer	3,595	3,537	3,187	(10%)	(11%)							
Charge offs and discounts	(159)	(280)	(112)	60%	30%							
Additional Provisions	-	2,000	-	(100%)	N.A.							
Credit Provisions	4,344	5,993	3,215	(46%)	(26%)							

Cost of risk for the quarter was 1.6%, lower by (138bps) vs. the previous quarter, (63bps) vs. 1Q20, and below historical levels due to lower reserve requirements and moderate portfolio growth.

## **Non-Interest Income**

Non-Interest Income	1Q20	4Q20	1Q21	Cha															
(Million Pesos)	. –																	4Q20	1Q20
Net Service Fees	3,455	3,599	3,214	(11%)	(7%)														
Trading	1,166	858	964	12%	(17%)														
Other Operating Income (Expenses)	327	859	822	(4%)	151%														
Non-Interest Income	4,949	5,315	5,000	(6%)	1%														

**Non-interest income** decreased (6%) in the quarter, mainly due to lower Net Service Fees. Non-interest income **grew 1% vs. 1Q20** on higher income from Insurance operations, and lower claims and asset impairments compared to 1Q20.



### **Service Fees**

Service Fees	1Q20	4Q20	1Q21	Change	
(Million Pesos)	TQZU		1421	4Q20	1Q20
Fund Transfers	400	513	473	(8%)	18%
Account Management Fees	578	529	494	(7%)	(15%)
Electronic Banking Services	2,336	3,033	2,916	(4%)	25%
Basic Banking Services Fees	3,315	4,075	3,883	(5%)	17%
For Commercial and Mortgage Loans *	495	366	296	(19%)	(40%)
For Consumer Loans	1,242	1,292	1,164	(10%)	(6%)
Fiduciary *	119	153	106	(31%)	(11%)
Income from Real Estate Portfolios	5	19	10	(51%)	77%
Mutual Funds	461	504	484	(4%)	5%
Trading & Financial Advisory Fees	147	142	188	32%	28%
Other Fees Charged (1)	331	223	250	12%	(24%)
Fees Charged on Services	6,115	6,775	6,380	(6%)	4%
Interchange Fees	1,226	1,684	1,625	(4%)	33%
Insurance Fees	473	227	339	49%	(28%)
Other Fees Paid	961	1,264	1,202	(5%)	25%
Fees Paid on Services	2,660	3,176	3,166	(0%)	19%
Net Service Fees	3,455	3,599	3,214	(11%)	(7%)

<sup>1)</sup> Includes fees from transactions with pension funds, warehousing services, financial advisory services, and securities trading, among others.

**Fees charged on services were down (6%) sequentially**, due to the period's seasonality, reflecting lower revenue from customer transactions in services such as electronic banking, use of debit and credit cards. Compared to 1Q20, fees charged on services rose 4% as a result of a 17% increase in basic banking services fees, a 28% increase on advisory and financial intermediation fees, and 5% increase in mutual funds fees.

**Fees paid on services** remained relatively unchanged during the quarter; however, compared to 1Q20 figures, they show a **19% increase** as once again there were higher interchange fees, as well as an increase in loan origination and debt fees.

Altogether, net service fees were down (11%) vs. the previous quarter, and (7%) below 1Q20.

## **Trading**

Trading Income	1Q20	4Q20	1Q21	Chai	nge
(Million Pesos)	1020 4020 10	IQZI	4Q20	1Q20	
Currency and Metals	1,235	(1,483)	575	139%	(53%)
Derivatives	(1,238)	309	111	(64%)	109%
Negotiable Instruments	(166)	92	(579)	(730%)	(248%)
Valuation	(169)	(1,083)	107	110%	163%
Currency and Metals	(862)	1,930	764	(60%)	189%
Derivatives	1,742	(169)	5	103%	(100%)
Negotiable Instruments	455	180	87	(51%)	(81%)
Trading	1,335	1,941	857	(56%)	(36%)
Trading Income	1,166	858	964	12%	(17%)

**Trading income** increased 12% sequentially, as result of the volatility seen in the USD Dollar/Mexican Peso exchange rate, and in capital and money markets, along their effect on asset valuation.

Compared to 1Q20, trading income **declined (17%)** on lower FX and securities' transactions; in addition to a positive effect on currency valuation and impairments in both derivatives and securities values, from volatility in the markets.



## **Other Operating Income (Expenses)**

Other Operating Income (Expenses)	1Q20	4Q20	1Q21	Char	nge
(Million Pesos)	1420	4020	10(21	4Q20	1Q20
Loan Portfolios	80	69	99	44%	24%
Income from Foreclosed Assets	88	129	87	(32%)	(1%)
Impairment of Assets	(55)	-	-	N.A.	100%
Lease Income	100	62	64	3%	(37%)
From Insurance	211	317	275	(13%)	30%
Securitization Operation Valuation Result	31	(36)	0	100%	(100%)
Others	(128)	319	298	(7%)	333%
Other Operating Income (Expenses)	327	859	822	(4%)	151%

<sup>\*</sup>The concepts of Sólida and Arrendadora y Factor, now merged. previously registered in "Other operating income (expenses)" were reclassified in 3Q19 towards "Provisions for Loans": a) "Recovery of Loan Portfolio", and b) "Release of Provisions"; for comparison purposes they are reclassified retroactively.

**Other Operating Income (expenses) declined (4%)** in the quarter due to higher foreclosures and loan loss estimates, as well as lower income from Insurance, and lower income from the sale of foreclosed assets.

Compared to 1Q20, other operating income grew Ps 495 million or 151%, mainly due to higher income from Insurance operations, other recoveries and sale of real estate portfolios, as well as lower other losses and estimates.

## **Non-Interest Expense**

Non-Interest Expense (Million Pesos)	1Q20	4Q20	1Q21	Char 4Q20	nge 1Q20
Personnel	3,930	4,660	4,006	(14%)	2%
Professional Fees	749	962	806	(16%)	8%
Administrative and Promotional	2,382	2,141	2,223	4%	(7%)
Rents, Depreciation & Amortization	1,946	2,136	2,243	5%	15%
Taxes other than income tax & non deductible expenses	498	648	553	(15%)	11%
Contributions to IPAB	828	931	912	(2%)	10%
Employee Profit Sharing (PTU)	133	136	139	2%	5%
Non-Interest Expense	10,466	11,612	10,883	(6%)	4%

**Non-interest expense** for the quarter **was down (6%)** mainly on personnel expenses, which were higher in the previous quarter due to expenses associated with operational restructurings, as well as lower professional fees. Compared to 1Q20, non-interest expense rose 4%, primarily driven by amortization of capitalizable projects.

Consequently, **efficiency ratio had a (312bps) sequential improvement,** and a 464bps increase in the year reaching **43.5%** 

### **Net Income**

Net Income	1Q20	4Q20	1Q21	Char	
(Million Pesos)				4Q20	1Q20
Operating Income	12,106	7,290	10,905	50%	(10%)
Subsidiaries' Net Income	353	509	429	(16%)	21%
Pre-Tax Income	12,459	7,800	11,334	45%	(9%)
Taxes	3,228	1,757	2,678	52%	(17%)
Discontinued Operations	-	-	-	N.A.	N.A.
Minority Interest	(113)	(77)	(112)	(46%)	1%
Net Income	9,118	5,966	8,544	43%	(6%)

**Net Operating Income was up 50%** in 1Q21, this time unaffected by anticipated provisions recorded in the previous quarter; while compared to 1Q20 figures, it was down (10%) due to an impact on the Insurance technical result, previously explained.



**Taxes had a 52% sequential increase** due to higher net operating profit, and in the annual comparison the opposite effect is observed, dropping (17%) due to lower net operating result. **Earnings per share** for the quarter is **Ps 2.96**.

## **Profitability**

	1Q20	4Q20	1Q21
ROE	18.8%	10.9%	15.2%
Goodwill & Intangibles (billion pesos)	51	39	40
Average Tangible Equity (billion pesos)	143	162	185
ROTE	25.5%	13.3%	18.5%

**ROE** had a significant **428bps** recovery during the quarter; however, compared to 1Q20, it had a (355bps) decline, standing at **15.2%.** ROE still shows the effect of capital accumulation due to the temporary suspension of dividend payments, following the recommendation of authorities.

In the period, the **ROTE** was up significantly to 18.5% from 13.3%, associated with the accumulation of average tangible capital, while compared to 1Q20, it dropped (707bps).

	1Q20	4Q20	1Q21
ROA	2.2%	1.3%	1.9%
Average Risk Weighted Assets (billion pesos)	795	889	683
RRWA	4.5%	3.4%	4.4%

The **ROA** stood at **1.9%**, a 57bps increase compared to the previous quarter and down (30bp) vs. to that of the previous year.

## **Deposits**

Deposits	4000	4020	4004	Change	
(Million Pesos)	1Q20	4Q20	1Q21	4Q20	1Q20
Non-Interest Bearing Demand Deposits	290,229	341,309	341,450	0%	18%
Interest Bearing Demand Deposits	163,825	192,022	207,141	8%	26%
Total Demand Deposits	454,055	533,331	548,591	3%	21%
Time Deposits – Retail	226,592	217,272	213,923	(2%)	(6%)
Core Deposits	680,647	750,603	762,514	2%	12%
Money Market	111,223	92,650	73,028	(21%)	(34%)
Total Bank Deposits	791,870	843,253	835,542	(1%)	6%
GFNorte's Total Deposits	772,993	821,712	830,531	1%	7%
Third Party Deposits	159,012	151,228	238,656	58%	50%
Total Assets Under Management	950,882	994,481	1,074,198	8%	13%

Core deposits were up 2% during the quarter, explained by a strong 3% increase in demand deposits, whereas time deposits declined (2%). Compared to 1Q20, time deposits were down (6%), while demand deposits grew 21% mainly in interest-bearing demand accounts, as a result of implementing strategies to increase customer balances and consequently, reducing interbank (high cost) funding needs, aligned with the overall strategy to improve margins.

**Money market operations and securities issued** had a (21%) decline during the quarter and dropped **(34%)** annually. Altogether, **total bank deposits** dropped (1%) in the quarter and rose **6%** in the year.



### Loans

Performing Loan Portfolio	1Q20	4Q20	1Q21	Char	nge
(Million Pesos)	1020	4020	IQZI	4Q20	1Q20
Mortgages	173,226	187,736	191,220	2%	10%
Auto Loans	27,188	28,165	28,247	0%	4%
Credit Card	38,707	36,651	35,589	(3%)	(8%)
Payroll	51,643	51,668	52,256	1%	1%
Consumer	290,763	304,220	307,312	1%	6%
Commercial	182,277	192,927	192,834	(0%)	6%
Corporate	145,229	143,429	140,140	(2%)	(4%)
Government	161,549	161,563	160,042	(1%)	(1%)
Total	779,818	802,138	800,328	(0%)	3%

In a quarter marked by the gradual economic reactivation across different economic sectors, the performing loan portfolio had a (0.2%) quarterly decline; however, it had a 3.0% increase in the year. Excluding the government portfolio, the loan portfolio remained stable in the quarter, and up 4% vs. 1Q20 as a result of good dynamics in the consumer portfolio, followed by the commercial book.

The **consumer portfolio rose 1% in the quarter**, reflecting good dynamics in mortgages which grew 2%; the auto portfolio remained unchanged, and payroll loans grew 1%. As expected, credit cards were down (3%) given the challenges brought by the pandemic.

Compared to 1Q20, the Consumer and Commercial portfolios stood out with 6% growth rates.

Within the commercial portfolio, **SMEs balances** show an anticipated **slight (2%) reduction** compared to the previous period, while growing 12% vs. 1Q20. NPL ratio rose 138bps in the quarter to 3.40%, as a result of the behavior of clients who ended their support program, and declined in the year due to a change in the write-off policy from 19 to 10 months.

SME's Loans	1Q20 4Q20	1Q21	Change		
(Million Pesos)	IQZU	4Q20	IQZI	4Q20	1Q20
Performing Portfolio	32,963	37,741	36,972	(2%)	12%
% of Performing Commercial Portfolio	18.1%	19.6%	19.2%	(39 bp)	109 bp
% of Total Performing Portfolio	4.2%	4.7%	4.6%	(9 bp)	39 bp
NPL Ratio	7.0%	2.02%	3.40%	138 bp	(357 bp)

**The corporate portfolio** totaled **Ps 140.14 billion**, down (2%) vs. the previous quarter and **(4%)** annually. GFNorte's corporate loan book is well diversified by industry and by regions, showing low concentration risk. The 20 main private sector corporate borrowers accounted for 10.7% of the group's total portfolio. The group's largest corporate exposure represented 0.8% of the total performing book, whereas number 20 represented 0.4% of it. Out of these 20 borrowers, all 20 companies have an A1 credit rating.

The infrastructure book grew 2% in the quarter and 1% annually, explained by a moderate reactivation in this sector.

Infrastructure Loans	1Q20	4Q20	1Q21	Cha	nge
(Million Pesos)	IQZU	4020		4Q20	1Q20
Performing Portfolio	48,306	47,999	48,927	2%	1%
% of Total Performing Portfolio	5.7%	6.0%	6.1%	13 bp	42 bp
NPL Ratio	0.1%	1.1%	1.2%	10 bp	104 bp

The **Government Book** totaled **Ps 160.04 billion**, (1%) below the previous quarter and year, considering that in 1Q20 this book had a strong growth. GFNorte's government portfolio is well diversified by regions, showing adequate concentration risk given that 33% of the portfolio is Federal Government exposure. Additionally, regarding municipal and states government loans, 90.2% of the loans are backed by fiduciary guarantees.



## Market share position (using CNBV records as of February 2021):

Banorte's performing loan portfolio outperformed the market, which had a (2.1%) decline. Banorte increased its market share by 112bps reaching 15.1%

- Mortgages: Banorte holds 19.6% market share, up 34bps annually, keeping the second place in the system.
- Credit Cards: Banorte holds 10.3% market share, gaining 35bps in the year.
- Auto Loans: The market reflects a general slowdown due to reductions in sales of new cars. In the
  year, Banorte increased its market share by 147bps to 19.6%, consolidating its second position.
- Payroll Loans: Banorte holds a 20.6% market share, ranking second in the market, up 131bps in the year, the highest increase across all peers.
- **Commercial:** Market share totaled 11.6%, including corporate and SMEs according to the CNBV classification, **up 132bps in the last 12 months, moving up to third position** in the system.
- Government: Banorte's market share dropped (287bp) to 27%, ranking second in the banking system.

## **Past Due Loans**

**Past due loans were up Ps 1.68 million**, impacting most products, except for credit cards which were down due to write-offs along the quarter. Compared to 1Q20, there is a relevant decline, mainly in the corporate and commercial portfolios due to the application of early write-offs derived from write-offs policy change.

Past Due Loans (Million Pesos)	1Q20	4Q20	1Q21	Chai 4Q20	nge 1Q20
Credit Cards	2,383	3,120	2,761	(358)	378
Payroll	1,423	1,425	1,558	133	136
Auto Loans	246	161	375	214	129
Mortgages	2,070	1,658	2,071	413	2
Commercial	4,349	2,364	3,381	1,017	(968)
Corporate	2,702	166	268	102	(2,434)
Government	40	38	192	155	153
Total	13,212	8,931	10,607	1,676	(2,605)

**NPL ratio** increased 21bps to **1.3%** returning to its trend without the effect of the support programs, although still below normal levels. Compared to the same period in 2020, this ratio shows a (36bps) improvement due to the aforementioned effect of the support programs and anticipated write-offs.



Past Due Loans Ratios	1Q20	2Q20	3Q20	4Q20	1Q21
Credit Cards	5.8%	5.5%	3.1%	7.8%	7.2%
Payroll	2.7%	3.3%	1.7%	2.7%	2.9%
Auto Loans	0.9%	1.2%	0.7%	0.6%	1.3%
Mortgages	1.2%	1.3%	1.0%	0.9%	1.1%
Commercial	2.3%	1.1%	0.9%	1.2%	1.7%
SMEs .	7.0%	3.7%	1.9%	2.0%	3.4%
Commercial	1.2%	0.6%	0.7%	1.0%	1.3%
Corporate	1.8%	0.3%	0.3%	0.1%	0.2%
Government	0.0%	0.1%	0.2%	0.0%	0.1%
Total	1.7%	1.2%	0.8%	1.1%	1.3%

**Expected loss for Banco Mercantil del Norte,** the group's largest subsidiary, **was 1.9%**, and the unexpected loss **was 4.0%**, both with respect to the total portfolio as of 1Q21. In 4Q20 these ratios were 1.9% and 4.3%, respectively, and 2.2% and 4.3% twelve months ago.

Banco Mercantil del Norte's Net Credit Losses (NCL), including write-offs, was 2.5% and remained unchanged vs. 4Q20.

Quarterly changes in accounts that affect Non-performing Loan balance for the Financial Group were:

Past Due Loan Variations	
(Million Pesos)	
Balance as of December' 2020	8,931
Transfer from Performing Loans to Past Due Loans	7,602
Portfolio Purchase	-
Renewals	(201)
Cash Collections	(521)
Discounts	(785)
Charge Offs	(3,120)
Foreclosures	(4)
Transfer from Past Due Loans to Performing Loans	(1,300)
Loan Portfolio Sale	-
Foreign Exchange Adjustments	6
Fair Value Ixe	-
Balance as of March' 2021	10,607



Regarding risk ratings, 88% of the **total loan portfolio** was rated as Risk A, 8% as Risk B, and 4% were Risk C, D and E combined.

## Risk Rating of Performing Loans as of 1Q21 - GFNorte

(Million Pesos)  LOAN LOSS RESERVES							
CATEGORY	LOANS	COMMERCIAL					
CATEGORT		MIDDLE MARKET	7.7	FINANCIAL	CONSUMER	MORTGAGES	TOTAL
		COMPANIES	ENTITIES	INTERMEDIARIES			
A1	709,031	1,082	562	76	554	260	2,534
A2	31,669	139	52	3	267	34	495
B1	36,760	88	115	0	838	17	1,058
B2	12,780	63	8	3	439	17	530
B3	18,977	147	191	4	518	12	872
C1	9,634	137	-	0	568	55	761
C2	12,579	152	90	0	1,569	136	1,947
D	8,494	1,292	85	-	1,197	446	3,019
E	5,847	322	-	-	3,773	93	4,188
Total	845,773	3,423	1,103	87	9,722	1,070	15,404
Not Classified	(1,310)						
Exempt	-						
Total	844,463	3,423	1,103	87	9,722	1,070	15,404
Reserves							19,670
Preventive Reserves							4,266

### Notes:

- 1. Figures for reserve creation and rating are as of March 31st, 2020.
- 2. The loan portfolio is rated pursuant to rules issued by the CNBV, in Chapter V, Second Title of General Provisions Applicable to Credit Institutions, and it can also be rated according to internal methodologies authorized by this same regulator.

The Institution uses regulatory methodologies to rate all credit portfolios. The Institution uses internal methodologies authorized by the CNBV according to the following: for the Revolving Consumption portfolio as of January 2018, for the Auto (Individuals) portfolio as of January 2020, and for the portfolio commercial of borrowers with sales or income greater than or equal to 14 million UDIs, from January 2019 in the Banco Mercantil del Norte subsidiary and from February 2019 in the subsidiaries Arrendadora and Factor Banorte and Sólida Administradora de Portafolios.

The Institution uses risk ratings: A1, A2, B1, B2, B3, C1, C2, D and E to classify provisions according to the portfolio segment and percentage of the provisions representing the outstanding balance of the loan, and which are set forth in Fifth Section of the "Reserve creation and their classification by degree of risk" contained in Chapter 5, Second Title of the aforementioned regulation.

The Or the arotenitationed regulation.

The Constituted complementary reserves follow the general provisions applicable to credit institutions, and they contemplate the additional reserves created to anticipate portfolio impairment effects due to COVID-19 previously described in "Provisions for Credit".

Based on B6 Credit Portfolio criterion from the CNBV, **Distressed Portfolio** is defined as the pool of commercial loans that based on current information and facts, as well as the credit review process, have a considerable probability that they will not be fully recoverable, including both principal and interest pursuant to terms and conditions originally agreed upon. Such determination is made based on actual information and data, and on the loan review process. **Performing loans and past-due loans** are susceptible of being identified as Distressed Portfolios. The D and E risk degrees of the commercial loan rating were as follows:

(Million Pesos)	1Q21
Distressed Portfolio	4,084
Total Loans	844,463
Distressed Portfolio / Total Loans	0.5%



## **Loan Loss Reserves and Loan Loss Provisions**

Loan Loss Reserves	1Q21
(Million Pesos)	
Previous Period Ending Balance	20,004
Provisions charged to results	3,835
Provisions charged to retained earnings	0
Created with profitability margin	0
Reserve Portfolio Sold	0
Other items	0
Charge offs and discounts:	
Commercial Loans	(143)
Consumer Loans	(3,299)
Mortgage Loans	(734)
Foreclosed assets	0
	(4,176)
Cost of debtor support programs	(2)
Valorization and Others	8
Adjustments	0
Loan Loss Reserves at Period End	19,670

**Loan Loss Reserves** as of 1Q21 totaled **Ps 19.67 billion**, (1.7%) down vs. the previous quarter. **Charge-offs and discounts** increased 3% in the quarter.

**Loan loss reserve coverage ratio** totaled **185%** in the quarter, returning towards normal levels without the effect of additional provisions.

## **Capital**

Shareholders' equity totaled Ps 230.14 billion, up 2% quarterly.

The main changes during the quarter were: a Ps 8.54 billion increase in net income; a Ps (1.60) billion decline from valuation of available-for-sale securities; a Ps (918) million reduction due to interest payment of subordinated notes; a Ps (1.33) billion decline in valuation of cash flow hedging instruments; a Ps 504 million increase due to the share buyback plan; a Ps (406) million decline from the premium on share sales, and a Ps 121 million gain from the valuation of the risks in progress reserve due to variations in interest rates.



## **Recent Events**

## 1. BANORTE LAUNCHES NTEESG, ITS FIRST SUSTAINABLE INVESTMENT FUND.

On February 8<sup>th</sup>, Grupo Financiero Banorte launched its first sustainable investment fund NTEESG, in alliance with the prestigious international investment management company Franklin Templeton. The fund screens for companies with the best ESG practices worldwide and seeks to generate superior performance to its market benchmark. Banorte created this fund as part of its commitment to sustainability, and in line with the growing market appetite for this type of investments. To integrate the fund's portfolio, issuers are selected globally through a rigorous process considering ESG factors, as well as the guidelines of the Responsible Investment Policy of Banorte's Mutual Funds.

NTEESG is a global equity fund that will give investors access to the best companies from around the world. The fund will have a diversified portfolio, holding between 100 and 150 companies that comply with the best practices in ESG matters.

## 2. THE RAPPI-BANORTE ALLIANCE DEBUTS IN THE MARKET WITH THE RAPPICARD VISA CREDIT CARD, OFFERING UNIQUE BENEFITS WITHOUT CHARGING ANNUITY.

On January 25<sup>th</sup>, the Joint Venture Rappi-Banorte announced the launch of its RappiCard Visa credit card, which can now be requested from Rappi's app. It has many benefits such as cashback of up to 3%, zero annual fee, up to 18 months interest-free installments, 24/7 customer service and discounts of up to 50%. In November of 2020, RappiCard released a waiting list to which more than 125,000 people registered to request the RappiCard Visa card in advance. As of today, the wait is over, since any interested party -and user of the Rappi app- can request it from the application.

"RappiCard breaks paradigms in Mexico, as it does not charge an annual fee and offers incredible benefits. It stands out in terms of user experience and transparency, so our clients get more out of their money. We are very proud to start this journey hand in hand with our allies Banorte and Visa", said Juan Guerra, CEO of RappiPay Mexico.

## 3. BANORTE WEARS THE SHIRT, BECOMING THE NEW SPONSOR OF THE NATIONAL SOCCER TEAM.

On March 23<sup>rd</sup>, together with the Mexican Football Federation (FMF), Banorte announced that, the "Banco Fuerte de México" will be the official sponsor of the Mexican National Soccer Team, becoming the only bank that will accompany the national team. With this milestone, Banorte joins the National Soccer Team and more than 120 million Mexicans who wear the shirt to achieve the same dream: to represent and inspire an entire country, making Mexico stronger.

## 4. BANORTE OFFERS APPLE PAY TO ITS CLIENTS.

On February 23<sup>rd</sup>, Banorte brought ApplePay to its customers; a more secure, comfortable and private way to pay, which helps customers avoid handing over their credit or debit card to someone else, without touching buttons or exchanging cash — and leveraging on the power of the iPhone to protect every transaction.

Customers simply place their iPhone or Apple Watch near a payment terminal to make a contactless payment. Any purchase with Apple Pay is secure because it is authenticated with "Face ID", "Touch ID", or with the device's password, as well as with a dynamic authentication with a single use code. With their linked Mastercard card, Apple Pay is accepted at supermarkets, pharmacies, and convenience stores, as well as in many other places.

## 5. GFNORTE BECOMES A CONSTITUENT OF BLOOMBERG'S 2021 GENDER EQUITY INDEX.

On January 27<sup>th</sup>, GFNorte was included in the Bloomberg Gender Equity Index (GEI), which is composed of 380 companies in the communications, consumer products, energy, finance, utilities and technology sectors in 44 different countries. This index measures gender equality based on the internal statistics of the evaluated companies, employee policies, the support and participation of the external community, and the product offerings with a gender perspective. It also considers the aspect of an inclusive culture, as 69% of companies have a strategy to recruit women and 59% conduct a global gender-based compensation review.

## BANORTE OBTAINS THE ESR® 2021 DISTINCTIVE AWARDED BY CEMEFI FOR THE 11TH CONSECUTIVE YEAR.

On February 26<sup>th</sup>, 2021, Banco Mercantil del Norte, S.A. obtained the ESR® 2021 Distinction as a result of its public and voluntary commitment to implement a socially responsible management, based on a vision of continuous improvement towards its stakeholders, increasing its standards in the different areas such as: Quality of Life in the Company, Ethics and Corporate Governance, Community Engagement, and Environmental Care and Preservation.



## **Bank**

Income Statement and Balance Sheet				Cha	nae
(Million Pesos)	1Q20	4Q20	1Q21	4Q20	1Q20
Net Interest Income	17,517	16,942	16,171	(5%)	(8%)
Non-Interest Income	4,726	4,876	4,919	1%	4%
Total Income	22,243	21,819	21,090	(3%)	(5%)
Non-Interest Expense	9,718	10,832	10,036	(7%)	3%
Provisions *	4,262	5,953	3,231	(46%)	(24%)
Operating Income	8,263	5,034	7,824	55%	(5%)
Taxes	2,112	1,161	1,879	62%	(11%)
Discontinued Operations	-	-	-	-	-
Subsidiaries & Minority Interest	29	28	28	0%	(3%)
Net Income	6,180	3,901	5,974	53%	(3%)
Balance Sheet					
Performing Loans (a)	763,091	782,532	782,226	(0%)	3%
Past Due Loans (b)	12,827	8,580	10,257	20%	(20%)
Total Loans (a+b)	775,918	791,112	792,483	0%	2%
Total Loans Net (d)	757,986	771,648	773,339	0%	2%
Acquired Collection Rights (e)	1,261	1,617	1,529	(5%)	21%
Total Loans (d+e)	759,247	773,264	774,867	0%	2%
Total Assets	1,293,647	1,262,185	1,234,021	(2%)	(5%)
Total Deposits	791,870	843,253	835,542	(1%)	6%
Demand Deposits	451,842	530,747	545,953	3%	21%
Time Deposits	340,028	312,506	289,590	(7%)	(15%)
Total Liabilities	1,179,984	1,127,138	1,096,778	(3%)	(7%)
Equity	113,663	135,047	137,242	2%	21%
				270	2170
Financial Ratios - Bank	1Q20	4Q20	1Q21		
Profitability:					
NIM (1)	6.3%	5.8%	5.6%		
NIM after Provisions (2)	4.7%	3.7%	4.5%		
ROE (3)	21.7%	11.8%	17.6%		
ROA (4)	2.0%	1.2%	1.9%		
Operation:					
Efficiency Ratio (5)	43.7%	49.6%	47.6%		
Operating Efficiency Ratio (6)	3.2%	3.4%	3.2%		
Average Liquidity Coverage Ratio for Banorte and	120.1%	192.5%	207.6%		
SOFOM - Basel III (7)					
Asset Quality:	4.70/	4.40/	4.00/		
Past Due Loan Ratio	1.7%	1.1%	1.3%		
Coverage Ratio	139.8%	226.9%	186.7%		
Capitalization:	04.40/	26.70/	20.00/		
Net Capital/ Credit Risk Assets	24.1%	26.7%	29.9%		
Total Capitalization Ratio	19.0%	20.2%	21.7%		
Leverage					
Basic Capital/ Adjusted Assets	10.9%	12.1%	12.0%		
-ac.c capital / tajactoa / toooto	10.070	12.170	12.0/0		

NIM = Annualized Net Interest Income for the quarter / Average of Performing Assets.
 NIM = Annualized Net Interest Income for the quarter adjusted for Credit Risks / Average of Performing Assets.
 Net Income of the period annualized as a percentage of the quarterly average of Equity (excluding minority interest) for the same period.
 Net Income of the period annualized as a percentage of the quarterly average of Total Assets (excluding minority interest) for the same period.
 Non-Interest Expenses / Total Income.
 Annualized Non-Interest Expenses of the quarter / Average of Total Assets.
 CCL calculation is preliminary and will be updated once Banco de Mexico publishes official indicators.



## Changes vs. the previous quarter

**Net interest income (NII) decreased (5%) sequentially,** with NII of the loan portfolio (1%) down vs. the previous quarter, coupled with the recognition of a Ps (484) million impairment in foreign currency and UDIs accounts, despite improvements in the funding cost. With this, **NIM stood at 5.6%** down (20bps) compared to the previous quarter.

Non-interest income increased 1% sequentially, mainly due higher trading income.

**Fees charged were down (6%)** sequentially due to seasonality reflected in lower electronic banking service fees and lower origination fees from consumer loans. **Fees paid declined** (5%) due to lower commissions from loans granted and debt issuance. Altogether, **net fees declined (7%).** 

**Trading income rose 63%** quarterly, due to a favorable result on the valuation of currency transactions and derivatives, amidst high volatility in the markets.

**Other operating income (expense)** show a (32%) decline, equivalent to Ps (162) million, on lower income from foreclosed assets, liability prepayments and other recoveries.

**Non-interest expense** dropped (7%) mainly due to lower personnel expenses, already without the effect of the severance expenses recorded during the previous quarter, and lower professional fees. Altogether, **efficiency ratio improved** (206bps) sequentially ending at 47.6%.

Provisions had a (46%) decline during the quarter, primarily explained by the base effect of the higher additional reserves booked in the previous quarter. On the breakdown by portfolio, the commercial portfolio was down Ps (537) million, while the consumer portfolio registered a Ps (350) million decline across all its constituents, contrary to the effect of the previous quarter. Even, after adjusting for the additional provisions recognized in the previous quarter, provisions had a sequential (10%) decline.

**NIM** adjusted for credit risks reached 4.5%, a 71bps sequential increase, already without the effect of additional anticipated provisions during the previous quarter.

Altogether, **net income rose 53%** reaching Ps 5.97 billion; **ROE** increased 575bps ending at **17.6%**, **and ROA ended the** quarter at **1.9%** with a **69pbs quarterly improvement**.

## Accumulated changes vs. the previous year (2020)

**Net interest income (NII) declined (8%) annually,** due to lower NII of the loan portfolio, derived from the sharp drop in the average reference rate of Banxico TIIE28d, which totaled (299bp) during the period, dropping from 7.4% to 4.4%. This decline could not be offset by improvements in the funding cost strategy. Overall, **NIM dropped (70bps) to stand at 5.6%.** 

**Non-interest income increased 4%** annually, mainly driven by Ps 145 million higher trading income, and Ps 317 million higher other operating income. by.

**Fees charged increased 6% annually** due to higher electronic banking service fees and other fees charged. **Fees paid were up 28%** due to higher activity on the acquiring business, as well as an increase in loan origination and debt issuance fees. In sum, **Net Fees had a (7%) decline.** 

**Trading income increased 14%** due to positive results in the valuation of currency transactions and derivatives given the high volatility that prevailed in the markets, coupled with a higher position in foreign currency and minimal exposure to derivatives and securities compared to 1Q20.

**Other operating income (expense)** reflects a Ps 317 million increase, mainly on higher income from Insurance and other recoveries, as well as a decline in other losses and estimates.

**Non-interest income rose only 3.0%** in the year, mainly due to the Ps 290 million increase related to the amortization of capitalizable projects, followed by a Ps 143 million increase in personnel expenses and fees; advertising expenses were down Ps (232) million. With this, **efficiency ratio** increased 389bps ending at **47.6%**.

**Provisions were down (24%)** mainly following a Ps (703) million decline in the commercial portfolio, of which Ps (283) million correspond to the government portfolio from a reserves release, while the corporate portfolio shows a Ps (548) million decline driven by improvements in the client risk profile. Together, the corporate and commercial portfolios totaled a Ps 117 million increase. As for the consumer portfolio, it had a Ps 372 million increase, mainly associated with higher



requirements in the mortgage, auto and payroll portfolios. **NIM adjusted for credit risks** stood at **4.5%**, reflecting a (28bps) decline.

**Net income reached Ps 5.97 billion dropping (3%) annually**, reflecting the strong downward adjustments in the reference interest rate and lower credit provisions, after the additional provisions required for the pandemic booked in the previous quarters. **ROE** for the year stood at **17.6%**, reflecting a (414bps) contraction. **ROA declined (11bps)** ending at **1.9%** 

## **Capital**

**Shareholders' equity** totaled **Ps 137.24 billion** and increased 2% in the quarter. The main sequential changes are: a Ps 5.97 billion increase in net income; a Ps (1.66) billion decline in valuation of available-for-sale securities; a Ps (934) million decline in interest paid on subordinated obligations; a Ps (1.35) billion decline in valuation of cash flow hedging instruments, and a Ps 112 million increase on the executive stock compensation plan.

## **Regulatory Capital (Banco Mercantil del Norte)**

Banorte has fully adopted the capital requirements established to date by Mexican authorities and international standards, so-called Basel III, which came into effect in January 2013.

In June 2020, Banorte was confirmed as Level II - Systemically Important Financial Institution, which implies that Banorte must maintain a 0.90 pp capital buffer which will be gradually constituted in a maximum four-year term starting in December 2016. Therefore, **starting on December 2019**, **the minimum Capital Adequacy Ratio required for Banorte amounts to 11.40%** (corresponding to the regulatory minimum of 10.5% plus the 0.90 pp capital supplement).

Capitalization (Million Pesos)	1Q20	4Q20	1Q21	Chai 4Q20	nge 1Q20
Core Tier 1	100,589	129,929	132,136	1.7%	31.4%
Tier 1 Capital	147,558	179,701	183,236	2.0%	24.2%
Tier 2 Capital	9,194	8,894	8,123	(8.7%)	(11.6%)
Net Capital	156,752	188,595	191,359	1.5%	22.1%
Credit Risk Assets	650,260	706,194	639,199	(9.5%)	(1.7%)
Net Capital / Credit Risk Assets	24.1%	26.7%	29.9%	3.2 pp	5.8 pp
Total Risk Assets	827,030	933,801	879,814	(5.8%)	6.4%
Core Tier 1	12.16%	13.91%	15.02%	1.1 pp	2.9 pp
Tier 1	17.84%	19.24%	20.83%	1.6 pp	3.0 pp
Tier 2	1.11%	0.95%	0.92%	(0.0 pp)	(0.2 pp)
Capitalization Ratio	18.95%	20.20%	21.75%	1.55 pp	2.80 pp

<sup>(\*)</sup> The reported capitalization ratio of the period is submitted to the Central Bank of México.

At the end of 1Q21 the estimated Capital Adequacy Ratio (CAR) for Banorte was 21.75% considering credit, market, and operational risks. CAR when considering only credit risks totaled 29.94%. Moreover, the Core Tier 1 Capital reached 15.02% as of 1Q21, a level corresponding to a Systemically Important Institution Level I under CNBV classification. Had additional reserves not been constituted in June and December 2020, CAR in 1Q21 would have been 22.28% and Core Tier 1 Capital 15.57%.



The CAR increased +1.57pp vs. 4Q20 due to the following effects:

		1Q21 vs
		4Q20
		+1.57 pp
1.	Growth in Risk Assets – Credit***	+0.89 pp
2.	Net Income in 1Q21	+ 0.68 pp
3.	Growth in Risk Assets – Credit (Others)	+0.64 pp
4.	Growth in Risk Assets – Operation	-0.03 pp
5.	Capital Notes	-0.03 pp
6.	Permanent Investments, Intangibles, and Other Capital Effects*	-0.08 pp
7.	Growth in Risk Assets – Market	-0.25 pp
8.	Securities' mark-to-market valuation and Hedging Derivatives**	- 0.25 pp

<sup>\*</sup>Includes actuarial changes from employee liability, and variation of permanent and intangible investments.

The CAR increased +2.80 pp vs. 1Q20 due to:

		With Additional Reserves	Without Additional Reserves
		+2.80 pp	+3.33 pp
1.	Net Income growth	+2.88 pp	+2.88 pp
2.	Securities' mark-to-market valuation and Hedging Derivatives **	+ 0.91 pp	+0.91 pp
3.	Other capital effects*	+0.86 pp	+0.86 pp
4.	Growth in Risk Assets – Credit***	+0.40 pp	+0.34 pp
5.	Capital Notes	-0.13 pp	-0.13 pp
6.	Growth in Risk Assets – Operation	-0.15 pp	-0.15 pp
7.	Growth in Risk Assets – Credit (Others)	-0.17 pp	-0.17 pp
8.	Additional loan loss provisions	-0.59 pp	-0.00 pp
9.	Growth in Risk Assets – Market	-1.22 pp	-1.22 pp

<sup>\*</sup> Includes actuarial changes from employee liability, and variation of permanent and intangible investments.

In the case of not considering the Special Accounting Criteria authorized by the CNBV for the deferral of credits, in the face of the health contingency of COVID-19, the Capitalization Ratio would have been 21.71% with a Core Tier 1 ratio of 14.98%.

## **Evolution of Risk Assets**

In compliance with capitalization requirements established to date by Mexican authorities and the International Standards Basel III, Banorte classifies its Risk Assets as Credit, Market, and Operational, which are actively managed by the Institution to monitor its quality.

Total Risk Assets as of March 2021 reached Ps 879.81 billion, lower by Ps 54.62 billion vs. December 2020, and Ps 52.78 billion above those of March 2020.

The evolution of Risk Assets is presented below:

<sup>\*\*</sup> Includes derivatives for hedging positions not valued with market prices.

<sup>\*\*\*</sup> Includes benefits for internal model calibration.

<sup>\*\*</sup> Includes derivatives for hedging positions not valued with market prices

<sup>\*\*\*</sup> Includes benefits for internal model calibration.



Risk Assets	1Q20	4020	1Q21	Change		
(Million Pesos)	1420	4Q20	TQZT	4Q20	1Q20	
Total Credit	650,260	706,611	639,199	(9.54%)	(1.70%)	
Credit (Loan Portfolio)	539,000	559,914	519,548	(7.21%)	(3.61%)	
Credit (Others)	111,260	146,697	119,651	(18.44%)	7.54%	
Total Market	110,888	155,963	167,543	7.42%	51.09%	
Total Operational	65,882	71,860	73,072	1.69%	10.91%	
Total	827,030	934,435	879,814	(5.85%)	6.38%	

## The main quarterly changes in RWA:

- A decrease in Credit Risk Weighted Assets (Loan Portfolio) driven by both the annual internal model adjustment and decreases in the State and Municipal Government, Corporate and Credit Card loan portfolios during the guarter.
- A decline in Credit Risk Weighted Assets (Others) driven by the effect of the interest rate increase on the Credit Valuation Adjustment requirement for derivative operations (on a quarterly basis, the interest rate curve had significant increases in medium and long terms of around 132 bps).
- An increase in Market Risk Weighted Assets mainly due to the effect of balance sheet evolution, exchange rate volatility, and the impact of the decrease in credit APRs on internal balance models.

### The main annual changes in RWA:

- Decline in Credit Risk Weighted Assets (Loan Portfolio) driven by both the annual internal model adjustment and reductions in the State and Municipal Government, Corporate and Credit Card loan portfolios during the quarter.
- Increase in Market Risk Weighted Assets mainly due to the effect of balance sheet evolution, foreign exchange rate market volatility, and the impact of the decline in credit RWAs on internal balance models.

## Leverage Ratio (Banco Mercantil del Norte)

**Leverage Ratio** according to CNBV's regulation is presented below:

Leverage	1Q20	4Q20	1Q21	Change	
(Million Pesos)	1Q20 4Q20	IQZI	4Q20	1Q20	
Tier 1 Capital	147,558	179,701	183,236	2.0%	24.2%
Adjusted Assets	1,358,673	1,479,495	1,527,496	3.2%	12.4%
Leverage Ratio	10.86%	12.15%	12.00%	(15 bp)	114 bp

Adjusted Assets are defined according to the General Provisions applicable to Credit Institutions.



## **Long Term Savings**

## **Seguros Banorte**

Income Statement and Balance Sheet Highlights - Insurance - Seguros Banorte	1Q20	4Q20	1Q21	Cha	nge
(Million Pesos)				4Q20	1Q20
Interest Income (Net)	517	340	257	(24%)	(50%)
Premium Income (Net)	8,815	4,575	11,085	142%	26%
Net Increase in Technical Reserves	3,304	(248)	4,537	1926%	37%
Damages, Claims and Other Obligations	2,767	4,119	4,884	19%	77%
Technical Results	2,744	704	1,664	136%	(39%)
Net Interest Income (NII)	3,261	1,044	1,921	84%	(41%)
Other Fees (acquisition costs)	(706)	(480)	(627)	(31%)	11%
Securities-Realized Gains	50	43	37	(14%)	(26%)
Other Operating Income (Expenses)	200	299	269	(10%)	34%
Total Operating Income	2,805	906	1,600	77%	(43%)
Non Interest Expense	368	247	380	54%	3%
Operating Income	2,436	659	1,220	85%	(50%)
Taxes	732	186	361	94%	(51%)
Subsidiaries' Net Income	332	485	404	(17%)	22%
Minority Interest	(7)	(11)	(9)	19%	(23%)
Net Income	2,029	946	1,254	33%	(38%)
Charabaldar's Fauity	24.746	20 225	20 677	5%	20%
Shareholder's Equity Total Assets	24,746	28,325	29,677		20%
Technical Reserves	59,723	65,038	72,304	11%	26%
Premiums sold	28,696	29,897	36,094 43,507	21%	
	10,364	5,104	13,597	166%	31%
Coverage ratio of technical reserves	1.2	_		(0.02 pp)	0.02 pp
Solvency capital requirement coverage ratio	8.7	9.0	11.9	- 11	3.2 pp
Coverage ratio of minimum capital	229.1	255.4	267.7	12.3 pp	38.6 pp
Claims ratio	51%	85%		(10.1 pp)	
Combined ratio	59%	94%		(13.4 pp)	20.9 pp
ROE	34.8%	13.8%	17.5%		(17.2 pp)
ROE ex-Afore	90.0%	17.8%	30.9%	13.1 pp	(59.1 pp)

Interest income (Net) was down (24%) sequentially, and down (50%) annually, explained by the interest rate effect.

During the quarter, premiums written increased **166%** due to seasonal renewals and new business underwriting. Consequently, technical reserves grew Ps 4.78 billion in the quarter, associated with premium growth during the period. Compared to 1Q20, premiums were up 26%, due to the anticipated renewal of a life premium compared to last year's renewal date, and growth of different Insurance business products during the period.

At the end of 1Q21, Seguros Banorte's technical result was **Ps 1.66 billion**, up **136%** sequentially, driven by the seasonal effect of the period, reflecting a relevant increase in written premiums and higher technical reserves. On the other hand, higher claims in the life and health lines were related to the pandemic.

Damages, Claims and Other obligations increased 19% in the quarter, from **Ps 4.12 billion** in 4Q20 to **Ps 4.88 billion** in 1Q21, of which Ps 1.29 billion corresponded to COVID-19 claims during 4Q20 and Ps 1.83 billion corresponded to **COVID-19** claims in 1Q21.

Annual growth reached **Ps 2.12 billion**, of which **Ps 1.83 billion** correspond to COVID-19 claims. Excluding this effect, annual growth was 10%.

**Acquisition Costs rose 31%** in the **quarter,** reaching Ps 627 million, in line with the seasonality of the business, while compared to the same period in 2020 they **had an (11%)** decline due to lower selling agents expense.



The **Net Operating Income** was up **85%** in the quarter reaching **Ps 1.22 billion** reflecting the seasonal effect of the business, while the annual comparison shows a strong (50%) contraction due to higher reserves and claims as previously described.

Net Income for the quarter totaled Ps 1.25 billion, up 33% vs. 4Q20, and (38%) lower than 1Q20.

Quarterly **Net Income** for Seguros Banorte, excluding its subsidiary Afore XXI Banorte, totaled **Ps 858 million**, accounting for 10% of GFNorte's net income on 1Q21.

The ROE for the Insurance business ex-Afore XXI increased quarterly and stood at 30.9% in 1Q21.

Regarding the disclosure requested by the General Provisions applicable to Financial Groups' holding companies, for this reporting period:

- i. Risks assumed through the issuance of insurance premiums and bonds, with respect to operations and authorized branches of cancelled operations.
  - No cancellations were registered during 1Q21 that involved any technical risk.
- ii. Damages and claims, as well as compliance of reinsurers and bonding companies with their obligations.
  - In 1Q21 damage ratios remained under control and reinsurers complied with their obligations.
- iii. Costs generated from issuance of insurance policies and bonds.
  - There were no relevant events to disclose in 1Q21.
- iv. Transfer of risks through reinsurance and bonding contracts
  - In the Life and Damages book, risks were transferred to reinsurers, for the most part to foreign reinsurers under which there were 6 relevant businesses: 3 related to the government, 1 to the transformation industry, 1 to the communication services industry, and 1 regarding construction industry.
- v. Contingencies arising from non-compliance of reinsurers and bonding companies.
  - There were no relevant issues related to non-compliance during 1Q21.

## **Afore XXI Banorte**

Afore XXI Banorte	1Q20	4Q20	1021	1Q21 Change	
(Million Pesos)	19,20	4920	1921	4Q20	1Q20
Net Income	663	968	807	(17%)	22%
Shareholder's Equity	23,040	25,551	22,911	(10%)	(1%)
Total Assets	25,301	28,049	25,300	(10%)	(0%)
AUM (SIEFORE)	865,906	1,016,188	1,021,105	0%	18%
ROE	10.9%	15.4%	13.3%	(2.1 pp)	2.4 pp

In 1Q21, Afore XXI Banorte reported **net income** of **Ps 807 million**, **(17%)** lower vs. 4Q20 due to (7%) lower income in the period, as well as lower financial products compared to the previous quarter. Compared to 1Q20, net income rose 22%.

**ROE** reached **13.3%**, down **(2.1pp)** during the quarter, and up 2.4pp vs. 1Q20. Excluding goodwill, **Return on Tangible Equity (ROTE)** stood at **43.2%**.

Afore XXI Banorte represented 4.6% of the Financial Group's net income during 1Q21.

Afore XXI Banorte's **assets under management** of as of March 2021 totaled **Ps 1.02 trillion**, practically unchanged in the quarter, but 18% higher vs. 1Q20.



### **Pensiones Banorte**

Income Statement and Balance Sheet Highlights - Annuities - Pensiones Banorte	1Q20	4Q20	1Q21	Cha	ange
(Million Pesos)				4Q20	1Q20
Interest Income (Net)	3,469	2,888	5,146	78%	48%
Premium Income (Net)	3,489	4,615	4,367	(5%)	25%
Net Increase in Technical Reserves	4,642	4,617	6,480	40%	40%
Claims and Other Obligations	1,826	2,162	2,213	2%	21%
Technical Results	(2,978)	(2,164)	(4,325)	(100%)	(45%)
Net Interest Income (NII)	491	725	821	13%	67%
Securities-Realized Gains	11	86	5	(94%)	(53%)
Other Operating Income (Expenses)	(1)	14	6	(57%)	755%
Total Operating Income	501	824	832	1%	66%
Non Interest Expense	97	109	125	15%	29%
Operating Income	405	716	707	(1%)	75%
Taxes	122	215	213	(1%)	75%
Subsidiaries' Net Income	1	2	1	(33%)	12%
Net Income	284	503	496	(1%)	75%
Shareholder's Equity	5,150	6,448	6,933	8%	35%
Total Assets	141,415	167,078	174,042	4%	23%
Technical Reserves	134,008	157,786	164,297	4%	23%
Premiums sold	3,489	4,615	4,367	(5%)	25%
Coverage ratio of technical reserves	1.0	1.0	1.0	0.0 pp	0.0 pp
Solvency capital requirement coverage ratio	26.3	7.1	7.4	0.3 pp	(19.0 pp)
ROE	22.7%	32.4%	29.6%	(2.8 pp)	7.0 pp

In 1Q21, **Net interest income (Net)** was Ps 5.15 Billion, **representing a relevant 78%** increase compared to the previous quarter, driven by the inflation update effect. In the annual comparison, Net interest income (Net) increased 48% mainly due to the same inflation effect.

**Technical Results were down Ps (2.16) billion**, due to lower Premiums and a strong increase in technical reserves. Most of this quarterly increase was driven by a Ps 1.98 billion inflation update effect in the period. Compared with annual figures, technical results declined (45%), similarly, due to the update in reserves due to the effect of inflation, in addition to growth in new Annuities.

**Net income** of Pensiones Banorte had a **slight (1%) decline during the quarter**, driven by higher costs associated to the launch of certain investment projects, while compared to 1Q20, net income **rose Ps 212 million or 75%**.Out of those 212, Ps 118 million were explained by the release of reserves due to the COVID effect.

At the end of 1Q21, net income of Pensiones Banorte represented 5.8% of the Financial Group's net income.

ROE was 29.6% in the quarter, down by 2.8pp with respect to the previous quarter.



## **Brokerage**

Brokerage Sector	1Q20	4Q20	1Q21	Change	
(Million Pesos)	1020	4020	ועצו	4Q20	1Q20
Net Income	313	356	420	18%	34%
Shareholder's Equity	4,998	6,130	6,633	8%	33%
Assets Under Custody	813,377	889,022	946,103	6%	16%
Total Assets	186,199	245,804	285,833	16%	54%
ROE	26.0%	23.9%	26.4%	2.5 pp	0.4 pp
Net Capital (1)	3,640	4,525	4,909	8%	35%

<sup>1)</sup> Net capital structure: Core Equity =Ps 4.91 billion, Additional Capital= Ps 0 million.

The Brokerage business (Casa de Bolsa Banorte and Operadora de Fondos) reported **net income** of **Ps 420 million in 1Q21**, up 18% sequentially, explained by 9% higher interest income on securities, and a 210% increase equivalent to Ps 91 million, on interest from repurchase agreements, in addition to a 13% increase in non-interest expense. In the year, net income grew 34% due to the combined effect of a significant decline in Interest expense, Ps 16 million higher Net fees, Ps 13 million higher other operating income and Ps 36 million lower Non-interest expense.

Net income from the brokerage business in 1Q21 accounted for 4.9% of the group's net income.

## **Assets Under Management**

At the end of 1Q21, AUMs totaled Ps 946 billion, up 6% during the quarter, and 16% higher annually.

Assets under management of mutual funds **totaled Ps 225 billion**, **up 8.4% annually**. Assets held in **fixed income funds** totaled **Ps 202 billion**, **2% higher in the quarter**, and 6% higher in the year. Assets held in **equity funds** amounted to **Ps 23 billion**, up 5% in the quarter and 38% higher in the year.

As of 1Q21, Banorte held an 8.5% share of the mutual fund market: 10.8% of fixed income funds, and 3% of equity funds.



## **SOFOM and other Finance Companies**

SOFOM & Other Finance Companies	1Q20	4Q20	1Q21	Cha	nge
(Million Pesos)				4Q20	1Q20
Warehousing					
Net Income	10	10	9	(9%)	(6%)
Shareholder's Equity	255	283	292	3%	14%
Inventories	758	945	832	(12%)	10%
Total Assets	937	1,154	1,033	(10%)	10%
ROE	15.6%	14.6%	12.8%	(1.8 pp)	(2.8 pp)
Arrendadora y Factor (previous Sólida A	dministrado	ora de Porta	afolios*)		
Net Income	(146)	78	259	233%	278%
Shareholder's Equity	2,867	9,335	9,593	3%	235%
Loan Portfolio (1)	1,652	38,725	37,522	(3%)	2171%
Past Due Loans	33	351	350	(0%)	948%
Loan Loss Reserves	100	540	525	(3%)	428%
Total Assets	8,803	45,725	44,410	(3%)	404%
ROE	(19.9%)	3.4%	11.2%	7.8 pp	31.0 pp
Sólida AyF Merger (Historic Consolidatio	n Exercise)				
Net Income	57	78	259	233%	357%
Shareholder's Equity	8,978	9,335	9,593	3%	7%
Loan Portfolio (1)	37,802	38,725	37,522	(3%)	(1%)
Past Due Loans	385	351	350	(0%)	(9%)
Past Due Loan Ratio	1.0%	0.9%	0.9%	0.0 pp	(0.1 pp)
Loan Loss Reserves	572	540	525	(3%)	(8%)
Total Assets	45,176	45,725	44,410	(3%)	(2%)
ROE	2.5%	3.4%	11.2%	2.3 pp	3.4 pp
Ixe Servicios					
Net Income	(0.2)	(0.4)	(18.7)	N.A.	N.A.
Shareholder's Equity	137	135	117	(14%)	(15%)
Total Assets	137	135	128	(5%)	(6%)
ROE	(0.7%)	(1.1%)		(58.4 pp)	

<sup>1)</sup> Includes operating lease portfolio of Ps 2.15 billion, and proprietary fixed assets of Ps 1.26 billion, both registered in property, plant, and equipment (net).

## **Leasing and Factoring** (Merger between Sólida and Arrendadora)

Results shown are those resulting from the merger, as well as those from a historic exercise for comparison purposes.

**Net income** in 1Q21 totaled **Ps 259 million**, a 233% increase compared to the previous quarter and 357% in the annual comparison. This improvement is mainly explained by no declines in valuation of investment projects during the quarter, which is recorded in other income, and by lower administrative expenses.

**Past due loan ratio reached 0.9%** and remained flat compared to the previous quarter. Coverage ratio totaled 149.9%, (3.8p.p.) lower than the previous quarter. **Capital ratio for 1Q21** totaled 21.38%, considering total risk weighted assets of Ps 36.55 billion. Leverage ratio as of December 2020 and March 2021, respectively, was 15.83% and 16.95% considering adjusted assets of Ps 47.56 billion and Ps 46.11 billion pesos.

In 1Q21, Net Income from Leasing and Factoring represented 3% of the group's total results.

As of December 2020, Arrendadora y Factor Banorte continues to rank second in terms of portfolio size among the 61 companies in this sector, according to the Asociación Mexicana de Sociedades Financieras de Arrendamiento, Crédito y Factoraje, A.C. (AMSOFAC).

### Warehouse

In 1Q21, the Warehousing business reported net income of Ps 9 million, (9%) lower than 4Q20, on lower income from clients during the season. ROE reached 12.8%, and capital ratio totaled 230%, considering a Ps 245 million net capital, and negotiable certificates of deposit issued in active warehouses totaled Ps 2.13 billion.

Almacenadora Banorte ranked in third place among the warehousing businesses in the sector in terms of certificates of deposit as of September 2020.



## **III.** General Information

## **GFNORTE's Analyst Coverage**

In compliance with requirements from BOLSA MEXICANA DE VALORES, S.A.B. DE C.V, the list of brokers who provide analysis coverage to Ticker GFNORTEO are:

BROKER	ANALYST	RECOMMENDATION	DATE
Actinver	Lilian Ochoa	Buy	22-Jan-21
Barclays	Gilberto García	Buy	25-Jan-21
BBVA	Rodrigo Ortega	Buy	11-Apr-21
BOFA - Merill Lynch	Mario Pierry	Buy	3-Dec-20
Brasil Plural	Eduardo Nishio	Buy	24-Jul-20
BTG Pactual	Eduardo Rosman	Buy	21-Jan-21
Citi	Jorg Friedman	Buy	15-Apr-21
Credit Suisse	Marcelo Telles	Buy	21-Apr-21
GBM	Carlos de Legarreta	Buy	29-Oct-20
Goldman Sachs	Tito Labarta	Buy	22-Jan-21
Intercam	Alejandro González	Buy	20-Jan-21
Invex	Montserrat Antón	Buy	27-Jan-21
JP Morgan	Domingos Falavina	Buy	25-Jan-21
Santander	Claudia Benavente	Buy	21-Jan-21
Scotia	Jason Mollin	Buy	22-Apr-21
UBS	Philip Finch	Buy	20-Apr-21
Vector	Marco Montañez	Buy	21-Jan-21
HSBC	Carlos Gómez	Hold	7-Feb-21
ltaú BBA	Arturo Langa	Hold	22-Jan-21
Monex	Verónica Uribe	Hold	29-Oct-20
Nau	lñigo Vega	Hold	29-Mar-21
Morgan Stanley	Jorge Kuri	Sell	22-Jan-21

## **Capital Structure**

## **Holding Company Capital Structure**

Number of Shares (Million)	SERIES O
Number of Strates (Million)	As of March 2021
Number of Shares Outstanding	2,883,456,594
Shares held in GFNorte's Treasury	0



## IV. Financial Statements

## **Grupo Financiero Banorte**

Interest Income   16,519   32,350   32,967   30,266   32,220   10,149   32,224   34,83   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,63   36,	Income Statement -GFNorte (Million Pesos)	1Q20	2Q20	3Q20	4Q20	1Q21
Charged Frees   360   346   354   380   352   2668   270   270   281   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314   314					,	
Fees Paid						
Permissis in Technical Reserves   7.946   1.216   4.252   4.358   1.176   1.296   1.216   4.252   4.358   1.176   1.296   1.216   4.252   4.358   1.176   1.296   1.216   4.252   4.358   1.176   1.296   4.358   1.176   1.296   4.358   1.296   4.358   1.296   4.358   1.296   4.358   4.368   4.368   4.368   4.368   4.268   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.368   4.		291	270	281	314	314
Net norease in Technical Reserves	Net Interest Income from interest & fees (NII)	22,351	19,395	22,911	21,038	22,775
Damages, Claims and Other Obligations   4.592   5.613   5.633   5.433   6.281   7.097     Net Interest Income (NI)   21,968   20,683   20,601   19,590   20,002     Preventive Provisions for Loan Losses   4.344   8.456   3.138   5.993   3.215     Net Interest Income Adjusted for Credit Risk   17,623   12,227   17,623   13,587   16,788     Find Transfers   400   476   489   513   477     Account Mensagement Fees   578   508   548   529   494     Eactronic Bankina Services   2.336   2.027   2.379   3.033   2.916     For Commercial and Mortasea Loans   495   394   1.29   366   2.96     For Consumer and Credit Card Loans   495   394   1.29   366   2.96     For Consumer and Credit Card Loans   495   394   1.148   1.529   1.146     Fiduciary   119   102   113   153   106     Income from Real Estate Portfolios   5   11   6   19   100     Mutual Funds   461   486   501   504   484     Francial Advising Fees   417   488   501   504   484     Trading & Francial Advising Fees   417   489   501   504   484     Trading & Francial Advising Fees   473   353   317   227   339     Telest Arrance Fees   473   353   317   227   339     Telest Arrance Fees   473   353   317   227   339     Chief Fees Faid   961   966   1.066   1.066   1.064   1.248   1.249     Chief Fees Faid   961   966   1.066   1.064   1.249   1.249     Currency and Metals   1.235   3.661   1.244   1.229   1.249   1.249     Currency and Metals   1.235   3.661   1.249   1.229   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.249   1.						
Net Interest Income (NII)						
Net Interest Income Adjusted for Credit Risk						
Fund Transfers	Preventive Provisions for Loan Losses	4,344	8,456	3,138	5,993	3,215
Account Management Fees	Net Interest Income Adjusted for Credit Risk	17,623	12,227	17,463	13,587	16,788
Bentronic Banking Services   2,336   2,0277   2,379   3,033   2,916   For Commercial and Mortage Loans   495   394   129   366   296   For Consumer and Credit Card Loans   1,242   1,049   1,148   1,292   1,166   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160   1,160						
For Commercial and Mortaace Loans   495   394   129   366   296   507 Consumer and Credit Card Leans   1,242   1,049   1,148   1,292   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164   1,164						
For Consumer and Credit Card Loans						
Income from Real Estate Portfolios         5         11         6         19         10           Mutual Fundis         484         486         501         504         484           Trading A Financial Advising Fees         147         126         128         142         188           Cher Foch Charded On Services         6,115         5,406         5,708         6,775         6,306           Instradance Fees         473         353         317         227         6,306           Other Fees Paid         961         966         1,666         1,224         1,202           Fees Paid on Services         2,660         2,337         2,611         3,176         3,166           Net Service Fees         3,455         3,069         3,068         3,099         3,214           Currency and Metals         1,235         (501)         (303)         (1,483)         175           Derivatives         (1,66)         (1111)         80         92         2,011           Valuation         (169)         277         404         44         1,016         1,02         1,16         2,02         1,16         1,16         1,16         1,16         1,16         1,12         1,12		1,242	1,049	1,148	1,292	1,164
Mutual Funds						
Trading & Financial Advising Fees   147   126   128   223   250   260   260   260   233   250   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260   260						
Cheer Fees Charned						
Interchange Fees   1,226						
National Pees   1473   353   317   227   339   20her Fees Paid   966   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,066   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060   1,060	Fees Charged on Services	6,115	5,406			6,380
Cher Fees Paid   961   966   1,066   1,264   1,202   268   1,3176   3,166   Net Service   Sees Paid on Service   Sees   3,455   3,069   3,096   3,599   3,214						
Pees Paid on Services   2,660   2,337   2,611   3,176   3,166   Net Service Fees   3,455   3,069   3,096   3,599   3,214   Currency and Metals   1,235   (501)   (309)   (1,483)   575   Derivatives   (1,238)   1,139   531   309   111   Neodiable Instruments   (166)   (1111)   80   92   (579)   Valuation   (169)   527   302   (1,083)   107   Currency and Metals   (862)   774   464   1,930   764   Derivatives   1,742   (323)   2   (169)   5   Neodiable Instruments   455   724   359   180   87   Neodiable Instruments   455   724   359   180   87   Neodiable Instruments   455   724   359   180   87   Trading   1,335   1,175   826   1,941   857   Trading   1,335   1,175   826   1,941   857   174   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941   1,941						
Net Service Fees				,		, -
Derivatives			-			
Nearottable Instruments	Currency and Metals	1,235	(501)	(309)	(1,483)	575
Valuation		1 1 1				
Currency and Metals						
Negotiable Instruments					,	
Trading Income         1,335         1,175         826         1,941         857           Trading Income         1,166         1,703         1,128         858         964           Loan Portfolios         80         63         90         69         99           Income from foreclosed assets         88         132         165         129         87           Provisions Release         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -						
Trading Income						
Loan Recovery						
Loan Portfolios   80   63   90   69   99   99   1ncome from foreclosed assets   88   132   165   129   87   Provisions Release	-	,		,		
Income from foreclosed assets   88	•					
Impairment of Assets		88	132	165	129	87
Lease Income   100   77   11   62   64     From Insurance   211   322   198   317   275     Securitization Operation Valuation Result   31   6   15   (36)   0     Other Operating Expense   (128)   541   178   319   298     Total Other Operating Income (Expense)   327   1,140   656   859   822     Total Non Interest Income   4,949   5,911   4,880   5,315   5,000     Total Operating Income   22,572   18,139   22,343   18,903   21,788     Personnel   3,930   3,891   4,037   4,660   4,006     Employee Profit Sharing (PTU)   133   133   133   136   139     Professional Fees   749   801   861   962   806     Administrative and Promotional Expenses   2,382   2,032   2,075   2,141   2,223     Rents, Depreciation & Amortization   1,946   2,047   2,074   2,136   2,243     Taxes other than income tax & non deductible expenses   498   483   496   648   553     Contributions to IPAB/Fobaproa   828   919   951   931   912     Total Non Interest Expense   10,466   10,307   10,627   11,612   10,883     Operating Income   12,106   7,832   11,717   7,290   10,905     Subsidiaries' Net Income   353   648   492   509   429     Pre-Tax Income   12,459   8,480   12,208   7,800   11,334     Income Tax   3,555   947   2,477   2,268   1,909     Tax on Assets		-	-	-	-	-
From Insurance   211   322   198   317   275   Securitization Operation Valuation Result   31   6   15   (36)   0   0   0   0   0   0   0   0   0	· · · · · · · · · · · · · · · · · · ·			- 11		64
Securitization Operation Valuation Result Other Operating Expense						
Total Other Operating Income (Expense)         327         1,140         656         859         822           Total Non Interest Income         4,949         5,911         4,880         5,315         5,000           Total Operating Income         22,572         18,139         22,343         18,903         21,788           Personnel         3,930         3,891         4,037         4,660         4,006           Employee Profit Sharing (PTU)         133         133         133         136         139           Professional Fees         749         801         861         962         806           Administrative and Promotional Expenses         2,382         2,032         2,075         2,141         2,223           Rents, Depreciation & Amortization         1,946         2,047         2,074         2,136         2,243           Taxes other than income tax & non deductible expenses         498         483         496         648         553           Contributions to IPAB/Fobaproa         828         919         951         931         912           Total Non Interest Expense         10,466         10,307         10,627         11,612         10,883           Operating Income         12,106         7,832 <td></td> <td>31</td> <td>6</td> <td>15</td> <td>(36)</td> <td>0</td>		31	6	15	(36)	0
Total Non Interest Income         4,949         5,911         4,880         5,315         5,000           Total Operating Income         22,572         18,139         22,343         18,903         21,788           Personnel         3,930         3,891         4,037         4,660         4,006           Employee Profit Sharing (PTU)         133         133         133         136         139           Professional Fees         749         801         861         962         806           Administrative and Promotional Expenses         2,382         2,032         2,075         2,141         2,223           Rents, Depreciation & Amortization         1,946         2,047         2,074         2,136         2,243           Taxes other than income tax & non deductible expenses         498         483         496         648         553           Contributions to IPAB/Fobaproa         828         919         951         931         912           Total Non Interest Expense         10,466         10,307         10,627         11,612         10,883           Operating Income         12,106         7,832         11,717         7,290         10,905           Subsidiaries' Net Income         353         648	Other Operating Expense	(128)	541	178	319	298
Total Operating Income         22,572         18,139         22,343         18,903         21,788           Personnel         3,930         3,891         4,037         4,660         4,006           Employee Profit Sharing (PTU)         133         133         133         136         139           Professional Fees         749         801         861         962         806         Administrative and Promotional Expenses         2,382         2,032         2,075         2,141         2,223         Rents, Depreciation & Amortization         1,946         2,047         2,074         2,136         2,243           Taxes other than income tax & non deductible expenses         498         483         496         648         553           Contributions to IPAB/Fobaproa         828         919         951         931         912           Total Non Interest Expense         10,466         10,307         10,627         11,612         10,883           Operating Income         12,106         7,832         11,717         7,290         10,905           Subsidiaries' Net Income         353         648         492         509         429           Pre-Tax Income         12,459         8,480         12,208         7,800         1						-
Personnel	Total Non Interest Income	4,949	5,911	4,880	5,315	,
Employee Profit Sharing (PTU)         133         133         133         136         139           Professional Fees         749         801         861         962         806           Administrative and Promotional Expenses         2,382         2,032         2,075         2,141         2,223           Rents, Depreciation & Amortization         1,946         2,047         2,074         2,136         2,243           Taxes other than income tax & non deductible expenses         498         483         496         648         553           Contributions to IPAB/Fobaproa         828         919         951         931         912           Total Non Interest Expense         10,466         10,307         10,627         11,612         10,883           Operating Income         12,106         7,832         11,717         7,290         10,905           Subsidiaries' Net Income         353         648         492         509         429           Pre-Tax Income         12,459         8,480         12,208         7,800         11,334           Income Tax         3,555         947         2,477         2,268         1,909           Tax on Assets         -         -         -         -	Total Operating Income	22,572	18,139		18,903	21,788
Professional Fees         749         801         861         962         806           Administrative and Promotional Expenses         2,382         2,032         2,075         2,141         2,223           Rents, Depreciation & Amortization         1,946         2,047         2,074         2,136         2,243           Taxes other than income tax & non deductible expenses         498         483         496         648         553           Contributions to IPAB/Fobaproa         828         919         951         931         912           Total Non Interest Expense         10,466         10,307         10,627         11,612         10,883           Operating Income         12,106         7,832         11,717         7,290         10,905           Subsidiaries' Net Income         353         648         492         509         429           Pre-Tax Income         12,459         8,480         12,208         7,800         11,334           Income Tax         3,555         947         2,477         2,268         1,909           Tax on Assets         -         -         -         -         -         -           Taxes         3,228         1,886         3,178         1,757			•		•	
Administrative and Promotional Expenses 2,382 2,032 2,075 2,141 2,223 Rents, Depreciation & Amortization 1,946 2,047 2,074 2,136 2,243 Taxes other than income tax & non deductible expenses Contributions to IPAB/Fobaproa 828 919 951 931 912 Total Non Interest Expense 10,466 10,307 10,627 11,612 10,883 Operating Income 12,106 7,832 11,717 7,290 10,905 Subsidiaries' Net Income 353 648 492 509 429 Pre-Tax Income 12,459 8,480 12,208 7,800 11,334 Income Tax 3,555 947 2,477 2,268 1,909 Tax on Assets	Employee Profit Sharing (PTU)	133	133	133	136	139
Rents, Depreciation & Amortization         1,946         2,047         2,074         2,136         2,243           Taxes other than income tax & non deductible expenses         498         483         496         648         553           Contributions to IPAB/Fobaproa         828         919         951         931         912           Total Non Interest Expense         10,466         10,307         10,627         11,612         10,883           Operating Income         12,106         7,832         11,717         7,290         10,905           Subsidiaries' Net Income         353         648         492         509         429           Pre-Tax Income         12,459         8,480         12,208         7,800         11,334           Income Tax         3,555         947         2,477         2,268         1,909           Tax on Assets         -         -         -         -         -         -           Deferred Income Tax         (328)         939         702         (511)         769           Taxes         3,228         1,886         3,178         1,757         2,678           Net Income from Continuos Operations         -         -         -         -         - <td>Professional Fees</td> <td>749</td> <td>801</td> <td>861</td> <td>962</td> <td>806</td>	Professional Fees	749	801	861	962	806
Taxes other than income tax & non deductible expenses         498         483         496         648         553           Contributions to IPAB/Fobaproa         828         919         951         931         912           Total Non Interest Expense         10,466         10,307         10,627         11,612         10,883           Operating Income         12,106         7,832         11,717         7,290         10,905           Subsidiaries' Net Income         353         648         492         509         429           Pre-Tax Income         12,459         8,480         12,208         7,800         11,334           Income Tax         3,555         947         2,477         2,268         1,909           Tax on Assets         -         -         -         -         -         -           Deferred Income Tax         (328)         939         702         (511)         769           Taxes         3,228         1,886         3,178         1,757         2,678           Net Income from Continuos Operations         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	Administrative and Promotional Expenses		2,032	2,075	2,141	2,223
expenses Contributions to IPAB/Fobaproa         498         483         496         648         553           Contributions to IPAB/Fobaproa         828         919         951         931         912           Total Non Interest Expense         10,466         10,307         10,627         11,612         10,883           Operating Income         12,106         7,832         11,717         7,290         10,905           Subsidiaries' Net Income         353         648         492         509         429           Pre-Tax Income         12,459         8,480         12,208         7,800         11,334           Income Tax         3,555         947         2,477         2,268         1,909           Tax on Assets         -         -         -         -         -         -           Deferred Income Tax         (328)         939         702         (511)         769           Taxes         3,228         1,886         3,178         1,757         2,678           Net Income from Continuos Operations         -         -         -         -         -         -         -           Discontinued Operations         -         -         -         -         -	•	1,946	2,047	2,074	2,136	2,243
Contributions to IPAB/Fobaproa         828         919         951         931         912           Total Non Interest Expense         10,466         10,307         10,627         11,612         10,883           Operating Income         12,106         7,832         11,717         7,290         10,905           Subsidiaries' Net Income         353         648         492         509         429           Pre-Tax Income         12,459         8,480         12,208         7,800         11,334           Income Tax         3,555         947         2,477         2,268         1,909           Tax on Assets         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -<		498	483	496	648	553
Total Non Interest Expense         10,466         10,307         10,627         11,612         10,883           Operating Income         12,106         7,832         11,717         7,290         10,905           Subsidiaries' Net Income         353         648         492         509         429           Pre-Tax Income         12,459         8,480         12,208         7,800         11,334           Income Tax         3,555         947         2,477         2,268         1,909           Tax on Assets         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </td <td>•</td> <td>828</td> <td>919</td> <td>951</td> <td>931</td> <td>912</td>	•	828	919	951	931	912
Subsidiaries' Net Income         353         648         492         509         429           Pre-Tax Income         12,459         8,480         12,208         7,800         11,334           Income Tax         3,555         947         2,477         2,268         1,909           Tax on Assets         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	·					
Pre-Tax Income         12,459         8,480         12,208         7,800         11,334           Income Tax         3,555         947         2,477         2,268         1,909           Tax on Assets         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	Operating Income	12,106	7,832	11,717	7,290	10,905
Income Tax   3,555   947   2,477   2,268   1,909     Tax on Assets	Subsidiaries' Net Income	353	648	492	509	429
Income Tax   3,555   947   2,477   2,268   1,909     Tax on Assets	Pre-Tax Income					
Tax on Assets         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         <			,			
Taxes         3,228         1,886         3,178         1,757         2,678           Net Income from Continuos Operations         9,231         6,593         9,030         6,043         8,656           Discontinued Operations         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </td <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>		-	-	-	-	-
Net Income from Continuos Operations         9,231         6,593         9,030         6,043         8,656           Discontinued Operations         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -						
Discontinued Operations         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -						
Minority Interest (113) (75) (124) (77) (112)		9,231	6,593	9,030	6,043	8,656
Net Income 9,118 6,518 8,906 5,966 8,544	•	(113)	(75)	(124)	(77)	(112)
	Net Income	9,118	6,518	8,906	5,966	8,544



GFNorte - Balance Sheet					
(Million Pesos)	1Q20	2Q20	3Q20	4Q20	1Q21
ASSETS					
Cash and Due from Banks	90,877	106,047	100,081	109,306	116,394
Margin Accounts	9,701	18,353	16,312	18,099	11,012
Negotiable Instruments	238,956	243,834	223,752	223,390	260,030
Securities Available for Sale	204,963	231,114	251,225	244,823	236,274
Securities Held to Maturity	156,631	169,514	189,366	193,652	207,858
Investment in Securities	600,550	644,463	664,342	661,865	704,162
Non-assigned Securities for Settlement	-	-	-	-	-
Debtor Balance in Repo Trans, net	2,810	1,928	3,797	4,036	3,148
Securities Lending For trading purposes	- 48,940	- 61,705	- 53,819	48,233	- 28,458
For hedging purposes	1,292	2,384	1,885	2,043	609
Operations w/Derivatives & Securities	1,202	2,004	1,000	2,040	000
Transactions with Derivatives	50,232	64,089	55,704	50,277	29,068
Operations w/Derivatives & Securities	53,042	66,017	59,500	54,313	32,215
Valuation adjustments for Asset Coverage	65	62	58	54	51
Commercial Loans	318,439	326,535	324,981	325,183	324,529
Financial Intermediaries´ Loans	9,067	9,502	9,882	11,172	8,445
Consumer Loans	117,537	115,601	118,321	116,484	116,092
Mortgage Loans	173,226	177,282	182,685	187,736	191,220
Medium and Residential	170,143	174,331	179,791	184,980	188,529
low income housing	8	5	5	4	4
Loans acquired from INFONAVIT or FOVISSSTE	3,075	2,946	2,889	2,752	2,687
Restructuring or improvement guaranteed by development banks or public trusts	-	-	-	-	-
Government Entities Loans	161,549	162,717	162,609	161,563	160,042
Performing Loans	779,818	791,637	798,478	802,138	800,328
Commercial PDL's	7,047	2,604	2,212	2,530	3,649
Financial Intermediaries PDL's	4	-	-	-	-
Consumer PDL's	4,052	4,229	2,350	4,706	4,694
Mortgage PDL's	2,070	2,305	1,811	1,658	2,071
Medium and Residential	1,834	2,025	1,612	1,429	1,819
low income housing	0	1	1	1	050
Loans acquired from INFONAVIT or FOVISSSTE Restructuring or improvement guaranteed by development banks or public trusts	235	279	198	228	252
Government Entities PDL's	40	115	288	38	192
Past Due Loans	13,212	9,254	6,660	8,931	10,607
Gross Loan Portfolio	793,030	800,891	805,138	811,070	810,935
Preventive Loan Loss Reserves	18,504	18,555	17,666	20,004	19,670
Net Loan Portfolio	774,525	782,337	787,473	791,066	791,265
Acquired Collection Rights	1,500	1,438	1,341	1,617	1,529
Total Credit Portfolio	776,025	783,774	788,814	792,682	792,794
Account Receivables from Insurance and Annuities	2,205	2,432	2,591	2,756	3,157
Premium Debtors (Net)	8,003	9,196	7,032	4,353	11,144
Account Receivables from Reinsurance	8,162	8,872	7,924	7,269	7,521
Benef. receivab. securization transactions	161	156	151	110	2
Sundry Debtors & Other Accs Rec, Net	85,131	50,981	55,704	42,481	37,992
Inventories	758	1,299	1,053	945	832
Foreclosed Assets, Net	1,096	1,075	976	1,553	1,552
Real Estate, Furniture & Equipment, Net	19,833	31,151	31,682	32,627	32,806
Investment in Subsidiaries	13,489	13,894	14,368	14,804	13,511
Long-term assets held for sale		-	-	-	-
Deferred Taxes, Net	3,742	201	0	0	(0
Goodwill and Intangibles	51,139	40,257	39,203	39,439	39,790
Other Assets Short and Long Term	5,300	5,351	5,515	5,247	5,272
Other Assets	199,020	164,866	166,199	151,585	153,579
	199.070	[04.000	[00.199	[0].500	[::::::::::::::::::::::::::::::::::::::



OFN					
GFNorte - Balance Sheet (Million Pesos)	1Q20	2Q20	3Q20	4Q20	1Q21
LIABILITIES					
Demand Deposits	433,849	469,861	496,641	520,283	541,002
Time Deposits-Retail	274,681	265,100	251,418	252,271	246,883
Time Deposits-Money Market	26,894	28,433	26,741	14,248	8,069
Global Account of deposits without movements	2,213	2,368	2,489	2,585	2,639
Senior Unsecured Debt  Deposits	35,355 <b>772,993</b>	35,386 <b>801,148</b>	35,815 <b>813,104</b>	32,325 <b>821,712</b>	31,937 <b>830,531</b>
Demand Loans	5,000	001,140	013,104	021,712	030,331
Short Term Loans	20,824	47,365	22,185	22,499	20,054
Long Term Loans	11,675	14,452	13,223	13,522	13,962
Due to Banks & Correspondents	37,499	61,817	35,408	36,021	34,016
Technical Reserves	162,887	179,930	183,866	187,846	200,479
Non-assigned Securities for Settlement	-	-	-	-	-
Creditor Balance in Repo Trans, Net	354,238	353,211	352,628	353,094	371,414
Secs to be received in Repo Trans, Net	-	-	0	0	0
Repos (Credit Balance)	16	8	2	13	19
Securities' Loans	-	-	0	8	13
Transactions with Derivatives Other sold collateral	-	-	-	-	-
Total Collateral sold	16	8	2	21	31
For trading purposes	50,574	58,754	50,121	44,097	24,508
For hedging purposes	10,487	7,682	7,189	4,990	5,566
Operations w / Derivatives & Securities					
Transactions with Derivatives	61,062	66,436	57,310	49,087	30,073
Total Operations w/ Derivatives & Securities	415,316	419,655	409,939	402,202	401,518
Valuation adjustments for financial liability coverage	-	-	-	-	-
Obligations in securitization transactions	-	-	-	-	-
Payable Accountsfor Reinsurance	2,311	3,159	2,918	2,269	3,145
Income Tax Payable	3,538	2,718	3,521	4,365	1,895
Profit Sharing Payable	639	280	407	538	187
Provision for future capital increase not formalized	-	-	-	-	_
by its governing entity	04.400	4.004	44.400	4.000	4.000
Creditors for settlement of transactions	31,188	4,621	11,182	4,892	4,020
Margin Accounts Payable Other Creditors & Accounts Payable	- 46,614	- 44,126	50,021	42,775	43,030
Other Payable Accounts	81,979	51,745	65,131	52,570	49,132
Subordinated Non Convertible Debt	58,423	57,321	66,241	57,152	58,759
Deferred Taxes, Net	(0)	0	897	1,618	1,139
Deferred Credits	382	462	430	1,411	1,346
TOTAL LIABILITIES	1,531,790	1,575,237	1,577,935	1,562,801	1,580,066
EQUITY					
Paid-in Capital	14,944	14,901	14,901	14,919	14,936
Provision for future capital increase not formalized	-	-	-	-	-
by its governing entity	40.004	40.040	40.500	40.000	47.000
Share Subscription Premiums Subordinated Convertible Debentures	48,091	48,316	48,509	48,269	47,863
Subscribed Capital	63,034	63,217	63,410	63,188	62,799
Capital Reserves	5,418	8,746	8,753	9,215	9,719
Retained Earnings	125,934	120,910	119,734	118,773	148,359
Surplus (Deficit) of Secs Available for Sale	(2,851)	574	1,771	3,801	2,199
Results from Valuation of Hedging Secs	(3,895)	(1,398)	(1,677)	(887)	(2,214)
Result in the valuation reserve for unexpired risks			, , ,	, ,	, , ,
variations in rates	1	(184)	(190)	(231)	(110)
Results from Conversions	348	326	269	134	166
Remeasurements defined benefits for employees	(1,894)	(1,927)	(1,960)	(2,259)	(2,229)
Surplus (Deficit) in Capital Restatement Adjustments in the Employee's Pensions	-	-	-	-	-
Accumulated Effect of Deferred Taxes	-	-	_	-	_
Net Income	9,118	15,636	24,542	30,508	8,544
Earned Capital	132,179	142,684	151,242	159,053	164,434
Minority Interest	2,277	2,443	2,719	2,862	2,908
Total Equity	197,490	208,344	217,371	225,103	2,900
TOTAL LIABILITIES & EQUITY	1,729,280	1,783,581	1,795,306	1,787,904	1,810,207
TOTAL LIABILITIES & EXVITT	1,123,200	1,703,301	1,790,000	1,707,304	1,010,207



GFNorte - Memorandum Accounts	1Q20	2Q20	3Q20	4Q20	1Q21
(Million Pesos)	1920	2920	3420	+Q20	IGEI
On behalf of Third Parties					
Customer's Banks	85	24	21	62	4
Dividends Receivable from Customers	-	-	-	-	
Interest Receivable from Customers	-	-	-	-	
Settlement of Customer Transactions	208	(270)	123	(30)	4
Customer Premiums	-	` -	-	-	
Settlement with Clients' Foreign Currency	-	-	-	-	
Margin Accounts in Futures' Operations	-	-	-	-	
Other Current Accounts	-	-	-	-	
Customers' Current Account	293	(245)	145	32	9
Client Securities Received in Custody	605,481	641,824	670,163	669,495	720,88
Securities and Documents Received in Guarantee	-	-	-	-	
Client Securities Abroad	-	-	-	-	
Clients' Securities	605,481	641,824	670,163	669,495	720,88
Clients' Repurchase Operations	179,276	163,653	240,237	238,032	277,30
Clients' Repo Transactions w / Securities	-	-	-	-	
Collateral received in guarantee for customer	179,276	163,653	240,237	238,040	277,3°
accounts	173,270	100,000	240,201	200,040	211,0
Purchase of Futures & Forward Contracts, national	-	-	-	-	
Sale of Futures and Forward Contracts, national	-	-	-	-	
Clients' Option Purchase Operations	-	-	-	-	
Clients' Option Sales Operations					
Purchase Operations of derivatives	-	-	-	-	
Clients' Sales Operations of derivatives	_	_	_	_	
Trusts under Management	1,036	1,054	1,066	204	18
Transactions On Behalf of Clients	359,588	328,360	481,539	476,276	554,8
Investment Bank Trans. on behalf of Third	87,728	88,149	100,948	97,374	127,7
TOTAL ON BEHALF OF THIRD PARTIES	1,053,090	1,058,087	1,252,794	1,243,176	1,403,5
	1,055,050	1,000,007	1,202,707	1,273,170	1,700,0
Endorsement Guarantees Granted	- 204 733	203.470	202.420	202 701	276.0
Loan Obligations	294,733 422,525	293,470	292,420 308,883	292,701 308 516	
Loan Obligations Trusts	422,525	319,659	308,883	308,516	309,9
Loan Obligations Trusts Mandates	422,525 7,326	319,659 7,645	308,883 7,786	308,516 7,472	309,99 7,02
Loan Obligations Trusts Mandates <b>Properties in Trusts and Warrant</b>	422,525 7,326 429,851	319,659 7,645 327,304	308,883 7,786 316,669	308,516 7,472 315,988	309,99 7,00 316,9
Loan Obligations Trusts Mandates <b>Properties in Trusts and Warrant</b> Properties in Custody or Management	422,525 7,326 429,851 660,642	319,659 7,645 327,304 669,104	308,883 7,786 316,669 677,620	308,516 7,472 315,988 633,424	309,99 7,00 316,9 632,9
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received	422,525 7,326 429,851 660,642 163,758	319,659 7,645 327,304 669,104 240,920	308,883 7,786 316,669 677,620 289,443	308,516 7,472 315,988 633,424 282,054	276,9' 309,99 7,00 316,9' 632,9' 384,94
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered	422,525 7,326 429,851 660,642	319,659 7,645 327,304 669,104	308,883 7,786 316,669 677,620	308,516 7,472 315,988 633,424	309,99 7,00 316,9 632,9
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit	422,525 7,326 429,851 660,642 163,758 247,107	319,659 7,645 327,304 669,104 240,920 307,649	308,883 7,786 316,669 677,620 289,443 432,443	308,516 7,472 315,988 633,424 282,054 421,090	309,9 7,0 316,9 632,9 384,9 543,7
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit	422,525 7,326 429,851 660,642 163,758	319,659 7,645 327,304 669,104 240,920	308,883 7,786 316,669 677,620 289,443	308,516 7,472 315,988 633,424 282,054	309,99 7,00 316,90 632,90 384,90 543,76
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee	422,525 7,326 429,851 660,642 163,758 247,107	319,659 7,645 327,304 669,104 240,920 307,649	308,883 7,786 316,669 677,620 289,443 432,443	308,516 7,472 315,988 633,424 282,054 421,090	309,9 7,0 316,9 632,9 384,9 543,7
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody	422,525 7,326 429,851 660,642 163,758 247,107	319,659 7,645 327,304 669,104 240,920 307,649	308,883 7,786 316,669 677,620 289,443 432,443	308,516 7,472 315,988 633,424 282,054 421,090	309,99 7,00 316,90 632,90 384,90 543,76
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody	422,525 7,326 429,851 660,642 163,758 247,107	319,659 7,645 327,304 669,104 240,920 307,649	308,883 7,786 316,669 677,620 289,443 432,443	308,516 7,472 315,988 633,424 282,054 421,090	309,99 7,00 316,9 632,9 384,9
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee	422,525 7,326 429,851 660,642 163,758 247,107	319,659 7,645 327,304 669,104 240,920 307,649	308,883 7,786 316,669 677,620 289,443 432,443	308,516 7,472 315,988 633,424 282,054 421,090	309,99 7,00 316,90 632,90 384,90 543,76
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad	422,525 7,326 429,851 660,642 163,758 247,107	319,659 7,645 327,304 669,104 240,920 307,649	308,883 7,786 316,669 677,620 289,443 432,443	308,516 7,472 315,988 633,424 282,054 421,090	309,99 7,00 316,90 632,90 384,90 543,76
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement with FX of the Corp Abroad	422,525 7,326 429,851 660,642 163,758 247,107	319,659 7,645 327,304 669,104 240,920 307,649	308,883 7,786 316,669 677,620 289,443 432,443	308,516 7,472 315,988 633,424 282,054 421,090	309,9 7,0 316,9 632,9 384,9 543,7
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement with FX of the Corp Abroad Debts with the Contingency Fund	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - -	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - -	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - -	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - -	309,9 7,0 316,9 632,9 384,9 543,7
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement with FX of the Corp Abroad Debts with the Contingency Fund Contingent assets & Liabilities	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - - - - - - 79	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - - - - - - 79	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - - - - 109	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - - - - - - 167	309,9 7,0 316,9 632,9 384,9 543,7 2,4
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement with FX of the Corp Abroad Debts with the Contingency Fund Contingent assets & Liabilities Uncollected Accrued Interest from Past Due Loans	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - -	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - -	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - -	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - -	309,9 7,0 316,9 632,9 384,9 543,7. 2,4
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement with FX of the Corp Abroad Debts with the Contingency Fund Contingent assets & Liabilities Uncollected Accrued Interest from Past Due Loans Investments of Retirement Savings Funds	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - - - - - - 79	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - - - - - - 79	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - - - - 109	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - - - - - - 167	309,94 7,00 316,9 632,9 384,9 543,74 2,44
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement with FX of the Corp Abroad Debts with the Contingency Fund Contingent assets & Liabilities Uncollected Accrued Interest from Past Due Loans Investments of Retirement Savings Funds Integration of the Credit Portfolio	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - - - - - - 79 295	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - - - - 79 289 -	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - - 109 180	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - - - 167 178 -	309,99 7,01 316,91 632,91 384,90 543,71 2,44
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement with FX of the Corp Abroad Debts with the Contingency Fund Contingent assets & Liabilities Uncollected Accrued Interest from Past Due Loans Investments of Retirement Savings Funds Integration of the Credit Portfolio Miscellaneous accounts	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - - - - - - 79 295 - 292,976	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - - - - - 79 289 - - 289,983	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - - 109 180 - 304,055	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - - - - 167 178 - - 295,069	309,94 7,00 316,9 632,9 384,9 543,74 2,44
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement with FX of the Corp Abroad Debts with the Contingency Fund Contingent assets & Liabilities Uncollected Accrued Interest from Past Due Loans Investments of Retirement Savings Funds Integration of the Credit Portfolio Miscellaneous accounts Proprietary Transactions	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - - - - - - 79 295	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - - - - 79 289 -	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - - 109 180	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - - - 167 178 -	309,9 7,0 316,9 632,9 384,9 543,7. 2,4
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement with FX of the Corp Abroad Debts with the Contingency Fund Contingent assets & Liabilities Uncollected Accrued Interest from Past Due Loans Investments of Retirement Savings Funds Integration of the Credit Portfolio Miscellaneous accounts Proprietary Transactions Repo Securities to be Received	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - - - - - - 79 295 - 292,976	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - - - - 79 289 - - 289,983	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - - 109 180 - 304,055	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - - - - 167 178 - - 295,069	309,9 7,0 316,9 632,9 384,9 543,7. 2,4
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement with FX of the Corp Abroad Debts with the Contingency Fund Contingent assets & Liabilities Uncollected Accrued Interest from Past Due Loans Investments of Retirement Savings Funds Integration of the Credit Portfolio Miscellaneous accounts Proprietary Transactions Repo Securities to be Received (Minus) Repo Creditors	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - - - - - - 79 295 - 292,976	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - - - - 79 289 - - 289,983	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - - 109 180 - 304,055	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - - - - 167 178 - - 295,069	309,9 7,0 316,9 632,9 384,9 543,7. 2,4
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement w ith FX of the Corp Abroad Debts w ith the Contingency Fund Contingent assets & Liabilities Uncollected Accrued Interest from Past Due Loans Investments of Retirement Savings Funds Integration of the Credit Portfolio Miscellaneous accounts Proprietary Transactions Repo Securities to be Received (Minus) Repo Creditors Net Repo Transactions	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - - - - - - 79 295 - 292,976	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - - - - 79 289 - - 289,983	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - - 109 180 - 304,055	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - - - - 167 178 - - 295,069	309,9 7,0 316,9 632,9 384,9 543,7. 2,4
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement w ith FX of the Corp Abroad Debts w ith the Contingency Fund Contingent assets & Liabilities Uncollected Accrued Interest from Past Due Loans Investments of Retirement Savings Funds Integration of the Credit Portfolio Miscellaneous accounts Proprietary Transactions Repo Securities to be Received (Minus) Repo Creditors Net Repo Transactions Repo Debtors	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - - - - - - 79 295 - 292,976	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - - - - 79 289 - - 289,983	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - - 109 180 - 304,055	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - - - - 167 178 - - 295,069	309,94 7,00 316,9 632,9 384,9 543,74 2,44
Loan Obligations Trusts Mandates Properties in Trusts and Warrant Properties in Custody or Management Collateral Received Collateral Received or sold or delivered Drafts in Transit Assets' Deposit Letters of Credit to the Corporation as Guarantee Securities to the Corporation for Custody Government Secs of the Corp under Custody Securities of the Corp given as Guarantee Securities of the Corp Abroad Settlement w ith FX of the Corp Abroad Debts w ith the Contingency Fund Contingent assets & Liabilities Uncollected Accrued Interest from Past Due Loans Investments of Retirement Savings Funds Integration of the Credit Portfolio Miscellaneous accounts Proprietary Transactions Repo Securities to be Received (Minus) Repo Creditors Net Repo Transactions	422,525 7,326 429,851 660,642 163,758 247,107 - 2,766 - - - - - - 79 295 - 292,976	319,659 7,645 327,304 669,104 240,920 307,649 - 2,867 - - - - - 79 289 - - 289,983	308,883 7,786 316,669 677,620 289,443 432,443 - 2,101 - - - 109 180 - 304,055	308,516 7,472 315,988 633,424 282,054 421,090 - 3,325 - - - - - 167 178 - - 295,069	309,94 7,00 316,9 632,9 384,9 543,74 2,44



## GFNORTE - CONSOLIDATED STATEMENT OF CASH FLOW JANUARY 1, 2021 - MARCH 31, 2021

(Million Pesos)

Net Income	8,544
ems charged to results that do not generate or require use of resources	
Depreciation	1,311
Technical Reserves	11,016
Provisions	(836)
Income taxes and deferred	2,678
Minority Interest	(317)
	13,852
hanna in itama valetad te encustiana	22,396
hange in items related to operations	7.007
Change in Margin Accounts Change in Invesment in Securities	7,087 (42,297)
Change in repo debtors	(42,297) 888
Change in derivatives (assets)	
	19,779
Change in purchased receiphles (not)	(199) 88
Change in purchased receivables (net)	
Change in accounts receivable insurance and bonding institutions (net)	(401)
Change in Reinaurence (net)	(6,791)
Change in Reinsurance (net)	(251)
Change in benefits to receive from securitizations	108 1
Change in other energing assets (net)	-
Change in other operating assets (net)	1,420
Change in core deposits	8,819
Change in interbank loans and other entities	(2,005)
Change in repo creditors	18,319
Change in collateral pledged sold	10
Change in derivatives (liability)	(19,590)
Change in Technical Reserves (net)	1,617
Change in Reinsurance (net) (liability)	876
Change in subordinated debt with characteristics of liabilities	1,607
Change in other operating liabilities	(108)
Change in hedging instruments (the related hedged transaction activities)	2,010
Income Tax Payments	(5,635)
et cash generated or used from operations	7,748
evestment Activities	=-
Charges for disposal of property, furniture and equipment	72
Payments for acquisition of property, furniture and equipment	(1,558)
Subsidiaries and associated acquisitions payment	(9)
Charges for cash dividends	1,723
et cash generated or used from investment activities	228
inancing Activities	
Payments of intrests of subordinated debentures	(918)
let cash flows from financing activities	(918)
let Cash Increase (decrease) and equivalents value	7,058
ffects for changes in cash and equivalents value	30
ash and cash equivalents at beginning of period	109,306
ash and cash equivalents at end of period	116,394



### GFNORTE - CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

JANUARY 1, 2021 – MARCH 31, 2021 (Million Pesos)

			(1	Willion Peso	os)	<u> </u>			<u> </u>		<u> </u>	
	CONTRII CAPI						EARNED (	CAPITAL				
	Fixed Paid-in Capital	Premium from sale of securities	Capital Reserves	Retained Earnings	Valuation Effects of Securities Available for Sale	Results from val of instrum Cash flow hedges	Results in the val. reserve for unexpired risks variations in rates	Results from Conversions	Remeasurements defined benefits for employees	Net Income	Minority Interest	Total Stockholders' Equity
Balance as of December 31, 2020	14,919	48,269	9,215	118,773	3,801	(887)	(231)	134	(2,259)	30,508	2,862	225,104
Changes stemming from stockholders' decisions												
Repurchase of payment plan based on shares payable Capitalization of profits	17	(403)	504	30,508	(5)					(30,508)		113 0
Total	17	(403)	504	30,508	(5)	0	0	0	0	(30,508)	0	113
Changes stemming from profits												
Total profits:												
Net Income										8,544		8,544
Result from valuation of securities available for sale					(1,597)							(1,597)
Effect of subsidiaries, associates and mutual funds Result from valuation of instruments of cash flow hedges		(3)		(4)		(1,327)		32				25 (1,327)
Result in valuation of current risk reserve due to changes in rates							121					121
Remeasurements defined benefits for employees									30			30
Interest of subordinated debentures				(918)								(918)
Total	0	(3)	0	(922)	(1,597)	(1,327)	121	32	30	8,544	0	4,878
Recognition of minority interest											47	47
Balance as of March 31, 2021	14,936	47,863	9,719	148,359	2,199	(2,214)	(110)	166	(2,229)	8,544	2,909	230,142



## **Bank**

Income Statement - Bank (Million Pesos)	1Q20	2Q20	3Q20	4Q20	1Q21
Interest Income	29,491	28,517	26,257	24,971	24,491
Interest Expense	12,042	11,172	8,829	8,094	8,357
Charged Fees	358	346	354	380	352
Fees Paid	291	270	281	314	314
Net Interest Income (NII)	17,517	17,421	17,501	16,942	16,171
Preventive Provisions for Loan Losses	4,262	8,527	3,122	5,953	3,231
Net Interest Income Adjusted for Credit Risk	13,254	8,895	14,379	10,989	12,940
Fund Transfers	400	476	489	513	473
Account Management Fees	598	526	564	543	509
Electronic Banking Services	2,336	2,027	2,379	3,033	2,916
For Commercial and Mortgage Loans	495 1.241	394	129	366	277
For Consumer Loans Fiduciary	1,241	1,048 102	1,148 112	1,292 153	1,164 106
Income from Real Estate Portfolios	2	3	2	12	6
Trading & Financial Advising Fees	-	-	-		-
Trading & Financial Advising Fees	0	0	0	0	0
Other Fees Charged	592	540	651	598	670
Fees Charged on Services	5,782	5,116	5,475	6,511	6,122
Interchange Fees	1,226	1,018	1,228	1,684	1,625
Insurance Fees	-	-	-	-	- 4 4 4 0
Other Fees Paid	909	918	998	1,194	1,118
Fees Paid on Services	2,135	1,936	2,226	2,879	2,743
Net Fees	3,647	<b>3,180</b> (500)	<b>3,248</b> (306)	3,633	<b>3,379</b> 574
Foreign Exchange Derivatives	1,219 (1,238)	1,139	531	(1,476) 309	111
Negotiable Instruments	(119)	(75)	65	56	(264)
Valuation	(137)	565	291	(1,111)	420
Currency and Metals	(862)	774	464	1,930	764
Derivatives	1,742	(323)	2	(169)	5
Negotiable Instruments	305	385	277	84	3
Trading	1,185	836	743	1,845	772
Trading Income	1,048	1,402	1,034	734	1,193
Loan Recovery Loan Portfolios	67	- 52	76	54	85
Income from foreclosed assets	92	121	178	189	86
Provisions Release	-	-	-	-	-
Losses and Estimates	(319)	(162)	(167)	(136)	(168)
Impairment of Assets	-	-	-	-	-
Lease Income	18	19	(26)	4	2
From Insurance	470	-	-	-	-
Other Operating Expense  Total Other Operating Income (Expenses)	173 <b>31</b>	658 <b>687</b>	260 <b>321</b>	399 <b>510</b>	342 <b>348</b>
Total Non-Interest Income	4,726	5,268	4,603	4,876	4,919
Total Operating Income	17,980	14,163	18,983	15,865	17,860
Personnel	3,755	3,704	3,846	4,477	3,823
Employee Profit Sharing (PTU)	131	131	131	131	138
Professional Fees	624	650	731	888	699
Administrative and Promotional Expenses	2,091	1,789	1,773	1,796	1,859
Rents, Depreciation & Amortization	1,862	1,967	1,993	2,053	2,152
Taxes other than income tax & non-deductible					
expenses	428	419	428	556	453
Contributions to IPAB/Fobaproa	828	919	951	931	912
Total Non-Interest Expense	9,718	9,579	9,853	10,832	10,036
Operating Income	8,263	4,584	9,129	5,034	7,824
Subsidiaries' Net Income	29	19	27	28	28
Pre-Tax Income	8,292	4,603	9,156	5,062	7,852
Income Tax	2,576	317	2,004	1,912	1,285
Tax on Assets					
Deferred Income Tax	(465)	617	518	(750)	593
Taxes	2,112	934	2,522	1,161	1,879
Net Income from Continuos Operations	6,180	3,669	6,634	3,900	5,974
Discontinued Operations	-	-	-	-	-
Minority Interest	(0)	(0)	(0)	2 004	0
Net Income	6,180	3,669	6,634	3,901	5,974



Bank - Balance Sheet	1020	2020	2020	4020	1024
(Million Pesos)	1Q20	2Q20	3Q20	4Q20	1Q21
ASSETS					
Cash and Due from Banks	88,668	105,537	99,615	108,743	115,954
Margin Accounts	9,701	18,353	16,312	18,099	11,012
Negotiable Instruments	79,968	95,379	36,918	41,432	39,609
Securities Available for Sale	157,021	184,050	163,887	153,063	142,487
Securities Held to Maturity	19,711	19,497	33,379	33,277	40,044
Investment in Securities	256,700	298,926	234,184	227,772	222,139
Non-assigned Securities for Settlement	-	-	-	-	-
Debtor Balance in Repo Trans,net	1,930	1,928	2,297	3,036	2,848
Securities Lending	-	-	-	-	-
For trading purposes	48,940	61,705	53,819	48,233	28,458
For hedging purposes	1,292	2,384	1,885	2,043	609
Operations w/Derivatives & Securities	-	=	-	-	-
Transactions with Derivatives	50,232	64,089	55,704	50,277	29,068
Operations w/Derivatives & Securities	52,162	66,017	58,000	53,313	31,915
Valuation adjustments for Asset Coverage	65	62	58	54	51
Commercial Loans	288,409	300,483	299,343	297,305	295,257
Financial Intermediaries´ Loans	24,011	23,733	24,763	24,898	22,723
Consumer Loans	116,200	115,593	118,314	116,477	116,085
Mortgage Loans	173,226	177,282	182,685	187,736	191,220
Medium and Residential	170,143	174,331	179,791	184,980	188,529
low income housing	8	5	5	4	4
Loans acquired from INFONAVIT or FOVISSSTE	3,075	2,946	2,889	2,752	2,687
Restructuring or improvement guaranteed by	_	_	_	_	_
development banks or public trusts					
Government Entities' Loans	161,246	161,457	161,247	156,115	156,941
Loans granted as Federal Agent	-	-	-	-	-
Performing Loans	763,091	778,548	786,350	782,532	782,226
Commercial PDL's	6,700	2,240	1,864	2,183	3,303
Financial Intermediaries PDL's	4	-	-	-	-
Consumer PDL's	4,018	4,229	2,349	4,705	4,694
Mortgage PDL's	2,070	2,305	1,811	1,658	2,071
Medium and Residential	1,834	2,025	1,612	1,429	1,819
low income housing	0	1	1	1	0
Loans acquired from INFONAVIT or FOVISSSTE	235	279	198	228	252
Restructuring or improvement guaranteed by					
development banks or public trusts	-	-	-	-	-
Government Entities PDL's	35	111	284	33	188
Past Due Loans	12,827	8,885	6,307	8,580	10,257
Gross Loan Portfolio	775,918	787,433	792,658	791,112	792,483
Preventive Loan Loss Reserves	17,932	18,075	17,169	19,464	19,145
Net Loan Portfolio	757,986	769,358	775,489	771,648	773,339
Acquired Collection Rights	1,261	1,438	1,341	1,617	1,529
Total Credit Portfolio	759,247	770,796	776,830	773,264	774,867
Benef, receivab, securization transactions	161	156	151	110	2
Sundry Debtors & Other Accs Rec, Net	83,264	48,306	53,442	40,495	35,643
Inventories	-	-	-	-	-
Foreclosed Assets, Net	818	800	722	1,384	1,406
Real Estate, Furniture & Equipment, Net	15,167	26,482	27,277	28,289	28,638
Investment in Subsidiaries	468	491	564	519	552
Long-term assets held for sale	-	-	-	-	-
5	4,351	1,126	214	-	422
	4,301	1,120		-	
Deferred Taxes, Net Goodwill and Intangibles	22 727	11 /170	10 111	മ റാറ	11 211
Goodwill and Intangibles	22,727 146	11,470 106	10,111	9,929	
·	22,727 146 127,103	11,470 106 88,937	10,111 112 92,593	9,929 213 80,939	11,211 208 78,082



Bank - Balance Sheet	1Q20	2Q20	3Q20	4Q20	1Q21
(Million Pesos)					
LIABILITIES Demond Deposits	454 040	470 440	E06 E00	E20 747	E 4 E 0 E 2
Demand Deposits Time Deposits-Retail	451,842 275,566	479,142 265,347	506,588 251,496	530,747 252,331	545,953 246,944
Time Deposits-Noney Market	26,894	28,433	26,741	14,248	8,069
Global Account of deposits without movements	2,213	2,368	2,489	2,585	2,639
Senior Unsecured Debt	35,355	46,430	46,823	43,342	31,937
Deposits	791,870	821,721	834,137	843,253	835,542
Demand Loans	5,000	0	0	0	0
Short Term Loans	8,332	40,754	16,672	8,261	8,224
Long Term Loans	4,197	4,156	4,073	6,404	6,632
Due to Banks & Correspondents	17,529	44,910	20,745	14,665	14,856
Non-assigned Securities for Settlement	-	-	-	-	-
Creditor Balance in Repo Trans, Net	175,685	190,404	113,037	115,962	113,047
Secs to be received in Repo Trans, Net	-	-	-	-	-
Repos (Credit Balance)	16	8	2	13	19
Securities' Loans	-	-	-	-	-
Transactions with Derivatives	-	-	-	-	-
Other sold collateral	-	-	-	-	-
Total Collateral sold	16	8	2	13	19
		50.754	50.404	44.007	0.4.500
For trading purposes	50,574	58,754	50,121	44,097	24,508
For hedging purposes	10,487	7,682	7,189	4,990	5,566
Operations w/ Derivatives & Securities	-	-	-	40.007	
Transactions with Derivatives	61,062	66,436	57,310	49,087	30,073
Total Operations w/ Derivatives & Securities	236,763	256,847	170,348	165,062	143,139
Valuation adjustments for financial liability coverage	-	-	-	-	-
Obligations in securitization transactions	-	-		-	
Income Tax Payable	2,402	1,204	1,714	2,388	1,220
Profit Sharing Payable	639	280	407	538	187
Provision for future capital increase not formalized by its governing entity	-	-	-	-	-
Creditors for settlement of transactions	29,983	3,524	8,670	4,251	3,140
Margin Accounts Payable	-	- 0,024		-,201	0,140
Other Creditors & Accounts Payable	42.155	39,933	45,620	38,353	38,753
Other Payable Accounts	75,179	44,941	56,412	45,530	43,300
Subordinated Non Convertible Debt	58,423	57,321	66,241	57,152	58,759
Deferred Taxes, Net	-	-	-	265	-
Deferred Credits	221	304	271	1,211	1,183
TOTAL LIABILITIES	1,179,984	1,226,044	1,148,153	1,127,138	1,096,778
EQUITY					
Paid-in Capital	18,794	18,794	18,795	18,795	18,795
Provision for future capital increase not formalized by	_				_
its governing entity					
Share Subscription Premiums	2,336	2,546	2,747	2,964	3,076
Subordinated Convertible Debentures		-		-	
Subscribed Capital	21,131	21,340	21,541	21,759	21,871
Capital Reserves	17,330	18,959	18,959	18,959	18,959
Retained Earnings	77,595	75,094	74,280	73,302	92,748
Surplus (Deficit) of Secs Available for Sale	(2,824)	597	1,796	3,871	2,213
Results from Valuation of Hedging Secs	(3,965)	(1,423)	(1,707)	(905)	(2,255
Result in the valuation reserve for unexpired risks	-	-	-	-	-
variations in rates	477	400	445	_	0.0
Results from Conversions	177	160	115	7	(2.202
	(1,963)	(1,997)	(2,031)	(2,333)	(2,303
• •	-	-	-	-	•
Surplus (Deficit) in Capital Restatement				_	
Surplus (Deficit) in Capital Restatement Adjustments in the Employee's Pensions	-	-	-	-	
Surplus (Deficit) in Capital Restatement Adjustments in the Employee's Pensions Accumulated Effect of Deferred Taxes		- 0.040	-	-	E 07.
Surplus (Deficit) in Capital Restatement Adjustments in the Employee's Pensions Accumulated Effect of Deferred Taxes Net Income	6,180	9,849	16,483	20,384	
Surplus (Deficit) in Capital Restatement Adjustments in the Employee's Pensions Accumulated Effect of Deferred Taxes Net Income Earned Capital	92,529	101,240	107,895	113,285	115,368
Remeasurements defined benefits for employees Surplus (Deficit) in Capital Restatement Adjustments in the Employee's Pensions Accumulated Effect of Deferred Taxes Net Income Earned Capital Minority Interest Total Equity	,				5,974 <b>115,368</b> 3 <b>137,242</b>

First Quarter 2021



Pank Mamarandum Assaunts					
Bank - Memorandum Accounts (Million Pesos)	1Q20	2Q20	3Q20	4Q20	1Q21
Investment Banking transactions for third parties, net	87,728	88,149	100,948	97,374	127,770
TOTAL ON BEHALF OF THIRD PARTIES	87,728	88,149	100,948	97,374	127,770
Proprietary Transactions	01,120	00,140	100,040	01,014	121,110
Endorsement Guarantees Granted	-	-	-	-	-
Loan Obligations	254,795	251,928	250,998	256,306	242,137
Trusts	422,525	319,659	308,883	308,516	309,954
Mandates	7,326	7,645	7,786	7,472	7,024
Properties in Trusts and Warrant	429,851	327,304	316,669	315,988	316,978
Properties in Custody or Management	401,255	398,204	390,787	370,011	363,861
Collateral Received	160,559	217,035	283,231	280,054	365,480
Collateral Received or sold	66,285	120,962	188,150	183,050	266,471
Drafts in Transit	-	-	-	-	-
Deposits of assets	-	-	-	-	-
Letters of Credit to the Corporation as Guarantee	-	-	-	-	-
Securities to the Corporation for Custody	-	-	-	-	-
Government Secs of the Corp under Custody	-	-	-	-	-
Securities of the Corp given as Guarantee	-	-	-	-	-
Securities of the Corp Abroad	-	-	-	-	-
Settlement with FX of the Corp Abroad	-	-	-	-	-
Debts with the Contingency Fund	-	-	-	-	-
Contingent assets & liabilites	79	79	109	167	122
Uncollected Accrued Interest from Past Due Loans	294	289	180	178	286
Investments of Retirement Savings Funds	-	-	-	-	-
Integration of the Credit Portfolio	-	-	-	-	-
Miscellaneous accounts	265,946	265,147	276,898	267,726	303,489
Proprietary Transactions	1,579,063	1,580,948	1,707,021	1,673,480	1,858,824
Repo Securities to be Received	-	-	-	-	-
(Minus) Repo Creditors	-	-	-	-	-
Net Repo Transactions	-	-	-	-	-
Repo Debtors	-	-	-	-	-
(Minus) Repo Securities to be Delivered	-	-	-	-	-
Net Repo Transactions					
TOTAL PROPRIETARY	1,579,063	1,580,948	1,707,021	1,673,480	1,858,824

First Quarter 2021



# BANORTE - CONSOLIDATED STATEMENT OF CASH FLOW JANUARY 1, 2021 - MARCH 31, 2021 (Million Pesos)

Net Income	5,974
tems charged to results that do not generate or require use of resources	
Depreciation	587
Provisions	(798)
Income taxes and deferred	1,878
Minority Interest	(28)
	1,639
	7,613
Change in items related to operations	
Change in Margin Accounts	7,087
Change in Invesment in Securities	3,975
Change in repo debtors	188
Change in derivatives (assets)	19,779
Changein Loan Portfolio (net)	(1,691)
Change in purchased receivables (net)	88
Change in benefits to receive from securitizations	108
Change in foreclosed assets (net)	(22)
Change in other operating assets (net)	3,603
Change in core deposits	(7,711)
Change in interbank loans and other entities	191
Change in repo creditors	(2,915)
Change in collateral pledged sold	5
Change in derivatives (liability)	(19,590)
Change in subordinated debt with characteristics of liabilities	1,608
Change in other operating liabilities	(177)
Change in hedging instruments (the related hedged transaction	660
activities)	000
Income Tax Payments	(3,743)
Net cash generated or used from operations	9,056
Investment Activities	
Charges for disposal of property, furniture and equipment	403
Payments for acquisition of property, furniture and equipment	(1,335)
Payments for Subsidiaries and associated Dispositions	(9)
Net cash generated or used from investment activities	(941)
Financing Activities	(-)
Payments of intrests of subordinated debentures	(934)
Net cash flows from financing activities	(934)
Net Cash Increase (decrease) and equivalents value	7,181
Effects for changes in cash and equivalents value	30
Cash and cash equivalents at beginning of period	108,743
Cash and cash equivalents at end of period	115,954



#### BANORTE - CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

JANUARY 1, 2021- MARCH 31, 2021 (Million Pesos)

	CONTRI CAPI	=				EAF	RNED CAP	ITAL			
	Fixed Paid-in Capital	Premium from sale of securities	Capital Reserves	Retained Earnings	Valuation Effects of Securities Available for Sale	Results from val of instrum Cash flow hedges	Results from Conversions	Remeasurements defined benefits for employees	Net Income	Minority Interest	Total Stockholders' Equity
Balance as of December 31, 2020	18,795	2,964	18,959	73,302	3,871	(905)	7	(2,333)	20,384	3	135,047
Changes stemming from stockholders' decisions											
Capitalization of profits				20,384					(20,384)		0
Payment plan based on equity-settle shares in equity instruments		112									112
Total	0	112	0	20,384	0	0	0	0	(20,384)	0	112
Changes stemming from profits											
Total profits: Net Income Result from valuation of securities available for sale					(1,658)				5,974		5,974 (1,658)
Effect of subsidiaries, associates and mutual funds				(4)							(4)
Convertion accumulated effect							25				25
Result from valuation of instruments of cash flow hedges						(1,350)					(1,350)
Remeasurements defined benefits for employees								30			30
Interest of subordinated debentures				(934)							(934)
Total	0	0	0	(938)	(1,658)	(1,350)	25	30	5,974	0	2,083
Recognition of minority interest											0
Balance as of Marzo 31, 2021	18,795	3,076	18,959	92,748	2,213	(2,255)	32	(2,303)	5,974	3	137,242



# **Seguros Banorte**

Income Statement - Insurance - Seguros Banorte (Million Pesos)	1Q20	2Q20	3Q20	4Q20	1Q21
Interest Income	517	643	396	340	257
Interest Expense	-	-	-	-	-
Premium Income (Net)	8,815	5,772	3,792	4,575	11,085
Net Increase in Technical Reserves	3,304	765	(875)	(248)	4,537
Damages, Claims and Other Obligations	2,767	3,674	3,321	4,119	4,884
Net Interest Income	3,261	1,976	1,742	1,044	1,921
Fees Charged on Services	-	-	-	-	-
Fees Paid on Services	706	519	555	480	627
Securities-Valuation Gains	-	-	-	-	-
Securities Trading	50	58	33	43	37
Trading Income	50	58	33	43	37
From Insurance	203	167	191	302	270
Losses and Estimates	(6)	(10)	(11)	(3)	(1)
Other Operating Income (Expense)	3	3	2	(0)	0
Total Other Operating Income (Expenses)	200	160	182	299	269
Total Non-Interest Income	(456)	(301)	(340)	(138)	(321)
Total Operating Income	2,805	1,675	1,402	906	1,600
Personnel	105	112	107	110	107
Employee Profit Sharing (PTU)	1	1	1	5	1
Professional Fees	78	70	71	9	63
Administrative and Promotional Expenses	117	96	87	47	130
Rents, Depreciation & Amortization	45	44	46	48	45
Taxes other than income tax & non-deductible expenses	22	27	28	29	34
Contributions to IPAB/Fobaproa	-	-	-	-	-
Total Non-Interest Expense	368	351	339	247	380
Operating Income	2,436	1,324	1,062	659	1,220
Subsidiaries' Net Income	332	630	463	485	404
Pre-Tax Income	2,768	1,953	1,525	1,143	1,624
Income Tax	736	399	319	227	364
Deferred Income Tax	(4)	(4)	(4)	(41)	(4)
Taxes	732	395	316	186	361
Net Income from Continuos Operations	2,036	1,558	1,210	957	1,263
Discontinued Operations	-	-	-	-	-
Minority Interest	(7)	(13)	(10)	(11)	(9)
Net Income	2,029	1,545	1,200	946	1,254



Insurance - Seguros Banorte - Balance Sheet	1000			1000	1001
(Million Pesos)	1Q20	2Q20	3Q20	4Q20	1Q21
ASSETS					
Cash and Due from Banks	1,765	2,861	3,014	2,973	86
Margin Accounts	-	-	-	-	-
Negotiable Instruments	24,424	26,497	27,705	29,869	32,163
Securities Available for Sale	554	596	600	602	551
Securities Held to Maturity	(0)	(0)	(0)	(0)	(0)
Investment in Securities	24,978	27,094	28,306	30,471	32,714
Debtor Balance in Repo Trans,net	1,654	851	2,157	2,000	5,337
Securities Lending	-	-	-	-	-
Transactions with Derivatives	-	-	-	-	-
Operations w/Derivatives & Securities	1,654	851	2,157	2,000	5,337
Valuation adjustments for Asset Coverage	-	-	-	-	-
Acquired Collection Rights	-	-	-	-	-
Account Receivables	289	346	405	448	284
Premium Debtors (Net)	7,581	8,937	6,392	3,986	10,876
Account Receivables from Reinsurance	8,162	8,872	7,924	7,269	7,521
Benef.receivab.securization transactions	-	-	-	-	-
Sundry Debtors & Other Accs Rec, Net	-	-	-	-	-
Inventories	-	-	-	-	-
Real Estate, Furniture & Equipment, Net	346	342	416	413	414
Investment in Subsidiaries	12,849	13,241	13,620	14,104	12,785
Long-term assets held for sale	-	-	-	-	-
Deferred Taxes, Net	298	298	298	335	335
Goodw ill and Intangibles	1,710	2,322	2,517	2,943	1,857
Other Assets Short and Long Term	91	93	94	95	95
	31,326	34,450	31,666	29,594	34,167
TOTAL ASSETS	59,723	65,256	65,143	65,038	72,304



Insurance - Seguros Banorte - Balance Sheet					
(Million Pesos)	1Q20	2Q20	3Q20	4Q20	1Q21
LIABILITIES					
Technical Reserves	28,696	31,526	30,257	29,897	36,094
Total Operations w/ Derivatives & Securities	-0,000	-	-		-
Valuation adjustments for financial liability coverage	_	_	_	_	_
Obligations in securitization transactions	_	_	_	_	_
Payable Accountsfor Reinsurance	2,311	3,159	2,918	2,269	3,145
Income Tax Payable	754	1,146	1,460	1,675	368
Profit Sharing Payable	7.54	1,140	1,400	1,075	300
Provision for future capital increase not formalized by its					
governing entity	-	-	-	-	-
Creditors for settlement of transactions	_	_	_	_	_
Margin Accounts Payable	_	-	_	_	-
Other Creditors & Accounts Payable	2,800	2,834	2,713	2,475	2,624
Other Payable Accounts	3,554	3,980	4,173	4,150	2,992
Subordinated Non Convertible Debt	-	-	-	-	-
Deferred Taxes, Net	354	351	347	343	340
Deferred Credits	61	56	57	53	56
TOTAL LIABILITIES	34,977	39,072	37,752	36,712	42,627
EQUITY					
Paid-in Capital	13,928	13,928	13,928	13,928	13,928
Provision for future capital increase not formalized by its	_	_	_	_	_
governing entity					
Share Subscription Premiums	-	-	-	-	-
Subordinated Convertible Debentures	-	-	-	-	-
Subscribed Capital	13,928	13,928	13,928	13,928	13,928
Capital Reserves	2,716	3,268	3,268	3,268	3,268
Retained Earnings	5,600	5,047	5,047	5,046	10,765
Surplus (Deficit) of Secs Available for Sale	107	172	175	196	164
Results from Valuation of Hedging Secs	-	-	-	-	-
Result in the valuation reserve for unexpired risks variations	2	(182)	(188)	(229)	(108)
in rates				, ,	, ,
Results from Conversions	0	0	0	0	0
Remeasurements defined benefits for employees	12	12	12	10	10
Surplus (Deficit) in Capital Restatement	-	-	-	-	-
Adjustments in the Employee's Pensions	-	-	-	-	-
Accumulated Effect of Deferred Taxes	-	0.570	4 770	- - 740	4.054
Net Income	2,029	3,573	4,773	5,719	1,254
Earned Capital	<b>10,466</b> 352	<b>11,890</b> 366	<b>13,087</b> 376	<b>14,011</b> 386	<b>15,354</b> 395
Minority Interest  Total Equity	24,746	26,184	27,391	28,325	<b>29,677</b>
TOTAL LIABILITIES & EQUITY	59,723	65,256	65,143	65,038	72,304
TOTAL EIADILITIES & EXOLIT	33,123	03,230	00,140	03,030	12,304



# **Information by Segments**

#### GFNorte - Income Statement as of March 31 '21

(Million Pesos)

	Holding	Banorte	Ahorro y Previsión	Arrendadora y Factor	Almacenadora	Casa de Bolsa Banorte
Interest Income	143	24,843	5,413	614	17	3,401
Premium Income (Net)	-	-	15,440	-	-	-
Interest Expense	-	8,672	-	373	0	2,782
Net Increase in Technical Reserves	-	-	11,016	-	-	-
Damages, Claims and Other Obligations	<u> </u>		7,097			
Net Interest Income (NII)	143	16,171	2,741	241	16	619
Preventive Provisions for Loan Losses		3,231	-	(16)		
Net Interest Income Adjusted for Credit Risk	143	12,940	2,741	257	16	619
Loan Origination Fees	-	6,122	-	26	-	361
Fees Paid	-	2,743	630	20	0	54
Trading Income	-	1,193	42	2	-	(272)
Other Operating Income (Expenses)	-	348	275	170	10	19
Non Interest Income	-	11,598	989	219	10	(110)
Total Operating Income	143	24,538	3,729	476	26	509
Administrative and Promotional Expenses	41	10,036	493	149	13	240
Operating Income	102	7,824	1,934	286	13	434
Subsidiaries' Net Income	8,415	28	404	(5)		0
Pre-Tax Income	8,517	7,852	2,338	281	13	434
Income Tax	-	1,285	364	0	4	215
Deferred Income Tax	(10)	593	208	22	0	(95)
Net Income from Continuos Operations	8,527	5,974	1,766	259	9	314
Discontinued Operations	-	-	-	-	-	-
Minority Interest	-	0	(8)	(0)	(0)	
Net Income	8,527	5,974	1,758	259	9	314

#### GFNorte - Income Statement as of March 31 '21

(Million Pesos)

	Operadora de Fondos Banorte	IXE Servicios	Total	Charges Intercompany Eliminations	Credits Intercompany Eliminations	Final Balance
Interest Income	13	0	34,444	2,080	208	32,572
Premium Income (Net)	-	-	15,440	100	-	15,340
Interest Expense	-	-	11,827	-	2,030	9,797
Net Increase in Technical Reserves	-	-	11,016	-	-	11,016
Damages, Claims and Other Obligations	-	-	7,097	-	-	7,097
Net Interest Income (NII)	13	0	19,945	-	-	20,002
Preventive Provisions for Loan Losses	-	-	3,215	-	-	3,215
Net Interest Income Adjusted for Credit Risk	13	0	16,730		-	16,788
Loan Origination Fees	484	-	6,993	612	-	6,380
Fees Paid	350	-	3,796	-	630	3,166
Trading Income	-	(1)	964	-	-	964
Other Operating Income (Expenses)	9	(18)	813	13	23	822
Non Interest Income	843	(19)	13,529	625	652	12,297
Total Operating Income	856	(19)	30,259	625	652	29,085
Administrative and Promotional Expenses	11	1	10,983	207	307	10,883
Operating Income	145	(19)	10,720	-	-	10,905
Subsidiaries' Net Income	2	-	8,844	8,415	-	429
Pre-Tax Income	147	(19)	19,564	-	-	11,334
Income Tax	41	0	1,909	-	-	1,909
Deferred Income Tax	0	-	719	50	-	769
Net Income from Continuos Operations	107	(19)	16,936	-	-	8,656
Discontinued Operations	-	-	-	-	-	
Minority Interest			(8)	104		(112)
Net Income	107	(19)	16,929	11,531	2,990	8,544



GFNorte - Balance Sheet as of March 31 '21

(Million Pesos)						
ASSETS	Holding	Banorte	Ahorro y Previsión	Arrendadora y Factor	Almacenadora	Casa de Bolsa Banorte
Cash and Due from Banks	8	115,954	116	106	1	3,752
Margin Accounts	_	11,012			_	-
Investment in Securities	_	222,139	203,500	_	_	278,982
Negotiable Instruments	_	39,609	35,503	-	-	184,918
Securities Available for Sale	_	142,487	655	-	-	93,244
Securities Held to Maturity	_	40,044	167,342	_	_	820
Debtor Balance in Repo Trans, net	13,107	2,848	6,356	-	_	
Transactions with Derivatives For trading purposes		28,458	-	-	_	
Transactions with Derivatives For hedging purposes	_	609	_	-	_	_
Valuation adjustments for Asset Coverage		51			-	
Gross Loan Portfolio		774,867		33,583		
Net Loan Portfolio		773,339		33,583		
Performing Loans		782,226		33,757		
Commercial Loans	_	295,257	_	29,111		
Financial Intermediaries' Loans	_	22,723		708		
Government Entities' Loans		156,941		3,932		
Consumer Loans	_	116,085	_	5,932		
	-	191,220	-	0	-	-
Mortgage Loans  Medium and Residential	-	·	-	-	-	-
Low income housing	-	188,529 4	-	-	-	-
-	-		-	-	-	-
Loans acquired from INFONAVIT or FOVISSSTE		2,687		-	-	
Past Due Loans	-	10,257	-	350	-	-
Commercial PDL's	-	3,303	-	346	-	-
Financial Intermediaries PDL's Government Entities PDL's	-	188	-	4	-	-
Consumer PDL's		4,694	_	0		
Mortgage PDL's	_	2,071		-		
Medium and Residential	_	1,819	_	_	_	_
Low income housing	_	0				
-	_	252				
Loans acquired from INFONAVIT or FOVISSSTE	·			-		<u>-</u>
Preventive Loan Loss Reserves	-	19,145	-	525	-	-
Acquired Collection Rights	-	1,529	-	-	-	-
Account Receivables from Insurance and Annuities	-	-	3,157	-	-	-
Premium Debtors (Net)	-	-	11,144	-	-	-
Account Receivables from Reinsurance	-	-	7,521	-	-	-
Benef.receivab.securization transactions	-	2	-	-	-	-
Sundry Debtors & Other Accs Rec, Net Inventories	17 -	35,643 -	3 -	931	121 832	•
Foreclosed Assets, Net	-	1,406	-	146	-	-
Real Estate, Furniture & Equipment, Net	-	28,638	426	3,414	55	64
Investment in Subsidiaries	187,911	552	12,785	63	-	2
Long-term assets held for sale	-	-	-	-	-	
Deferred Taxes, Net	122	422	-	1,038	5	
Total other Assets	26,116	11,419	2,235	5,130	18	225
Goodwill	25,329	1,402	-	-	-	
Intangible	787	9,809	2,139	320	2	37
Other Assets	-	208	96	4,810	16	188



GFNorte - Balance Sheet as of March 31 '21

(Million Pesos)

(Million Pesos)						
ASSETS	Operadora de Fondos Banorte	IXE Servicios	Total	Charges Intercompany Eliminations	Credits Intercompany Eliminations	Final Balance
Cash and Due from Banks	1,299	40	121,276	129	5,011	116,394
Margin Accounts	-	-	11,012	-	-	11,012
Investment in Securities	-	-	704,621	-	459	704,162
Negotiable Instruments	-	-	260,030	-	-	260,030
Securities Available for Sale	-	-	236,386	-	112	236,274
Securities Held to Maturity	-	-	208,205	-	347	207,858
Debtor Balance in Repo Trans, net	-	-	22,311	-	19,163	3,148
Transactions with Derivatives For trading purposes	-	_	28,458	_		28,458
Transactions with Derivatives For hedging purposes	-	-	609	-	-	609
Valuation adjustments for Asset Coverage			51			51
Gross Loan Portfolio			808,450	2,889	18,545	792,794
Net Loan Portfolio			806,921	2,889	18,545	791,265
Performing Loans			815,984	2,889	18,545	800,328
Commercial Loans			324,368	604	443	324,529
	-	-		604		
Financial Intermediaries' Loans  Government Entities' Loans	-	-	23,431	2 294	14,987	8,445
	-	-	160,873	2,284	3,115	160,042
Consumer Loans	-	-	116,092	-	-	116,092
Mortgage Loans	-	-	191,220	-	-	191,220
Medium and Residential	-	-	188,529	-	-	188,529
Low income housing	-	-	4	-	-	4
Loans acquired from INFONAVIT or FOVISSSTE			2,687	<del>-</del>		2,687
Past Due Loans	-	-	10,607	-	-	10,607
Commercial PDL's	-	-	3,649	-	-	3,649
Financial Intermediaries PDL's	-	-	-	-	-	-
Government Entities PDL's	-	-	192	-	-	192
Consumer PDL's	-	-	4,694	-	-	4,694
Mortgage PDL's	-	-	2,071	-	-	2,071
Medium and Residential	-	-	1,819	-	-	1,819
Low income housing	-	-	0	-	-	0
Loans acquired from INFONAVIT or FOVISSSTE			252			252
Preventive Loan Loss Reserves	-	-	19,670	-	-	19,670
Acquired Collection Rights	-	-	1,529	-	-	1,529
Account Receivables from Insurance and Annuities	-	-	3,157	-	-	3,157
Premium Debtors (Net)	-	-	11,144	-	-	11,144
Account Receivables from Reinsurance	-	-	7,521	-	-	7,521
Benef.receivab.securization transactions	-	-	2	-	-	2
Sundry Debtors & Other Accs Rec, Net	197	86	38,246	-	254	37,992
Inventories	-	-	832	-	-	832
Foreclosed Assets, Net	-	-	1,552	-	-	1,552
Real Estate, Furniture & Equipment, Net	0	-	32,598	252	44	32,806
Investment in Subsidiaries	110	-	201,422	2,901	190,811	13,511
Long-term assets held for sale	-	-	-	-	-	-
Deferred Taxes, Net	0	-	1,587	-	1,587	-
Total other Assets	12	2	45,157	-	95	45,062
Goodwill	-	-	26,731	-	-	26,731
Intangible	12	2	13,109	-	50	13,059
Other Assets	-	-	5,317		45	5,272
TOTAL ASSETS	1,618	128	2,040,005	6,171	235,968	1,810,207



#### GFNorte - Balance Sheet as of March 31 '21

(Million Pesos)

(Million Pesos)						
LIABILITIES & EQUITY	Holding	Banorte	Ahorro y Previsión	Arrendadora y Factor	Almacenadora	Casa de Bolsa Banorte
Deposits		835,542				
Demand Deposits		545,953				_
Time Deposits	-	255,013		-		_
Time Deposits-Retail	_	246,944	_	-	_	_
Time Deposits-Money Market	_	8,069	_	_	_	_
Senior Unsecured Debt	_	31,937	_	_	_	_
Cuenta global de captación sin movimientos	_	2,639		_	_	_
	_	14,856	-	22 420	709	_
Due to Banks & Correspondents	_		-	33,438	703	_
Immediate Redemption Loans	-	0	-	-	-	-
Short Term Loans	-	8,224	-	26,108	709	-
Long Term Loans	-	6,632	-	7,330	-	-
Technical Reserves	-	-	200,391	-	-	-
Non-assigned Securities for Settlement	-	-	-	-	-	-
Creditor Balance in Repo Trans, Net	-	113,047	-	-	-	277,530
Collateral sold or pledged as collateral	-	19	-	-	-	13
Transactions with Derivatives for trading purposes	-	24,508	-	-	-	-
Transactions with Derivatives for hedging purposes	-	5,566	-	-	-	-
Valuation adjustments for financial liability coverage	-	-	-	-	-	-
Payable Accounts for Reinsurance	-	-	3,145	-	-	-
Other Payable Accounts	0	43,300	3,270	1,272	32	1,448
Income Tax Payable	-	1,220	368	74	16	218
Profit Sharing Payable	-	187	-	-	-	-
Creditors for settlement of transactions	0	3,140	-	-	-	888
Creditors for collateral received in cash	-	2,848	-	-	-	_
Other Creditors & Accounts Payable	0	35,904	2,902	1,197	16	342
Subordinated Non Convertible Debt	-	58,759		-	-	_
Deferred Taxes, Net	-	-	2,623	-	-	103
Deferred Credits	_	1,183	56	107		1
TOTAL LIABILITIES	0	1,096,778	209,484	34,816	741	279,094
EQUITY		1,000,110	200,101	0 1,010		2.0,00.
Subscribed Capital	62,779	21,871	21,370	12,310	87	2,061
Paid-in Capital	14,941	18,795	15,776	12,310	87	•
Share Subscription Premiums	47,838	3,076	5,594	16	-	77
Contributions for future capital increases agreed by the governing	,000	0,010	0,001			
body	-	-	-	-	-	-
Earned Capital	164,501	115,368	16,062	(2,900)	205	3,117
Capital Reserves	9,719	18,959	916	643	56	296
Retained Earnings	148,415	92,748	13,411	(3,802)	140	2,291
Surplus (Deficit) of Secs Available for Sale	2,227	2,213	77	-	-	81
Results from Valuation of Hedging Secs	(2,214)	(2,255)	-	-	-	-
Result in the valuation reserve for unexpired risks variations in rates	(110)	-	(109)	-	-	-
Results from Conversions	166	32	-	-	-	135
Surplus (Deficit) in Capital Restatement	,= ==		-	-	-	-
Remeasurements defined benefits for employees	(2,229)	(2,303)	1759	-	-	24.4
Net Income  Capital Mayoritario	8,527 227,280	5,974 137,239	1,758 37,432	9,409	292	
	ZZ1,ZOU					
Minority Interest	007.000	127.242	326	184	202	
Total Equity	227,280	137,242	37,759		292	-
TOTAL LIABILITIES & EQUITY	227,280	1,234,021	247,243	44,410	1,033	284,273



#### GFNorte - Balance Sheet as of March 31 '21

(Million Pesos)

(Million Pesos)						
LIABILITIES & EQUITY	Operadora de Fondos Banorte	IXE Servicios	Total	Charges Intercompany Eliminations	Credits Intercompany Eliminations	Final Balance
Deposits			835,542	5,011		830,531
Demand Deposits			545,953	4,950		541,002
Time Deposits	_		255,013	61	_	254,953
Time Deposits-Retail		_	246,944	61	_	246,883
·	_	-	8,069	01	-	8,069
Time Deposits-Money Market	•	-		-	-	
Senior Unsecured Debt	-		31,937	-	-	31,937
Cuenta global de captación sin movimientos	-		2,639	44.007	-	2,639
Due to Banks & Correspondents	-		49,002	14,987	-	34,016
Immediate Redemption Loans	-	-	0	-	-	0
Short Term Loans	-	-	35,040	14,987	-	20,054
Long Term Loans	-	-	13,962	-	-	13,962
Technical Reserves	-		200,391	-	88	200,479
Non-assigned Securities for Settlement	-		-	-	-	-
Creditor Balance in Repo Trans, Net	-		390,577	19,163	-	371,414
Collateral sold or pledged as collateral	-		31	-	-	31
Transactions with Derivatives for trading purposes	-		24,508	-	-	24,508
Transactions with Derivatives for hedging purposes	-	-	5,566	-	-	5,566
Valuation adjustments for financial liability coverage	-		-			-
Payable Accounts for Reinsurance	-		3,145	-	-	3,145
Other Payable Accounts	163	11	49,496	405	41	49,132
Income Tax Payable	-	0	1,895	-	-	1,895
Profit Sharing Payable	-	-	187	-	-	187
Creditors for settlement of transactions	-		4,028	8	-	4,020
Creditors for collateral received in cash	-		2,848	-	-	2,848
Other Creditors & Accounts Payable	163	11	40,537	397	41	40,182
Subordinated Non Convertible Debt	-		58,759	-	-	58,759
Deferred Taxes, Net			2,726	1,587	-	1,139
Deferred Credits	-		1,346	-	-	1,346
TOTAL LIABILITIES	163	11	1,621,089	41,153	129	1,580,066
EQUITY						
Subscribed Capital	170	144	120,792	58,315	322	62,799
Paid-in Capital	170	144	64,192	49,256	-	14,936
Share Subscription Premiums	-		56,600	9,060	322	47,863
Contributions for future capital increases agreed by the governing body	-		-	-	-	-
Earned Capital	1,285	(28)	297,609	133,518	343	164,434
Capital Reserves	34		30,625	20,905	-	9,719
Retained Earnings	1,144	(11)	254,336	106,301	325	148,359
Surplus (Deficit) of Secs Available for Sale	-	-	4,598	2,399	-	2,199
Results from Valuation of Hedging Secs	-	-	(4,469)	(2,255)	-	(2,214)
Result in the valuation reserve for unexpired risks variations in rates	-	-	(219)	(109)	-	(110)
Results from Conversions	-	-	333	167	-	166
Surplus (Deficit) in Capital Restatement	-	-	(4.500)	(0.000)	-	(0.000)
Remeasurements defined benefits for employees  Net Income	107	(19)	(4,522) 16,929	(2,293) 8,402	18	(2,229) 8,544
Capital Mayoritario	1,455		418,402	191,833	665	227,233
Minority Interest	1,400		514	.01,000	2,394	2,908
Total Equity	1,455		418,916	191,833	3,059	230,142
TOTAL LIABILITIES & EQUITY	1,618		2,040,005	232,986	3,188	1,810,207
	1,010	120	2,040,003	232,300	3,100	1,010,207



### V. Appendix

### **Accounting & Regulatory Changes**

Numbers in this section are stated in million pesos.

#### Early termination of support programs for mortgage loan debtors

On June 30<sup>th</sup>, 2010, the Federal Government, through the SHCP (Tax and Credit Institutions Authority), signed an agreement to early terminate support programs for mortgage loan debtors; therefore, as of January 1, 2011, the Holding entity absorbed the discount that was early applied to mortgage loan debtors that were enrolled in the program.

The agreement established a set of payment obligations by the Federal Government which were payable in 5 equal annual amortizations ending on June 1, 2015, on which Banorte received Ps 29 million, including monthly interest from the day after the cutoff date until the ending month before the payment date.

As of March 31<sup>st</sup>, 2021, the remaining balance of CETES ESPECIALES which have not been repurchased by the Federal Government amounts to Ps 598 million, with maturities between 2022 and 2027.

# Special accounting treatment of the support programs granted by the Institution derived from the COVID-19 Contingency

Given the negative impact generated in various activities of the economy derived from the SARS-CoV2 (COVID-19) virus epidemic in Mexico, the Institution has decided to support its clients by implementing various support programs that will be applicable to all customers who enroll into the program from March 25<sup>th</sup> through July 31<sup>st</sup>, 2020, according to the following:

#### Credit card:

- The support consists of voiding the monthly minimum payment of the card for 4 months, without affecting the individual's credit bureau record, nor charging collection expenses or late payment fees; this will be valid upon receipt of an e-mail confirmation of successful enrollment in the program.
- The normal payment requirement will be the month immediately after the end of the support period, that is, August 2020.
- The balance held in the account during the support period will accrue ordinary interest that will be calculated monthly, which will be informed to the client, but not capitalized.
- Payments will be allowed at any time.
- Credit cards enrolled in the support program remain available for purchases and cash withdrawals pursuant to the applicable credit policies and the current terms and conditions.

#### Payroll loans:

- Program consists of postponing payment of principal, interest, insurance, and fees equivalent to 4 months, depending on payment frequency.
- The deferral applies upon e-mail confirmation of successful enrollment in the program.
- At the end of the support period, payment requirements will be resumed in the same amount as before the program.
- The client will not pay additional interest during the program or the extension of the term.
- Advance payments are allowed at any time without penalties if customers wish to conclude their loan payments on the original date.

#### Personal loans:

Program consists of postponing payment of principal, interest, insurance, and fees equivalent to 4 months, depending
on the frequency of payment.



- The deferral applies upon e-mail confirmation of successful enrollment in the program.
- At the end of the support period, payment requirements will be resumed in the same amount as before the program.
- The client will not pay additional interest during the program or the extension of the term.
- Advance payments are allowed at any time without penalties if customers wish to conclude their loan payments on the original date.

#### Auto loans:

- Program consists of deferring principal and interest payment on the loan for the following 4 months after receiving email confirmation of successful enrollment in the program.
- The 4 monthly payments will be appended to the end of the original term.
- The normal payment will be resumed immediately after the end of the deferral period.
- Accrued interest during the 4-months period will not generate any additional interest or fees.
- Advance payments are allowed at any time without penalties if customers wish to conclude their loan payments on the original date.

#### Mortgage loans:

- Program consists of deferring principal and interest payment on the loan for the following 4 months after receiving email confirmation of successful enrollment in the program.
- The 4 monthly payments will be appended to the end of the original term.
- The normal payment will be resumed immediately after the end of the deferral period.
- Accrued interest during the 4-months period will not generate any additional interest or fees.
- Advance payments are allowed at any time without penalties if customers wish to conclude their loan payments on the original date.

#### **SME loans:**

#### For term-loans:

- Support consists of not requiring monthly payment (principal and interest) for up to 4 months
- Deferred installment will be appended to the end of the original term.
- Loans close to the end of their term, will be extended for up to 4 months.

#### For revolving loans:

- Support consists of not requiring the monthly interest payment for up to 4 months and at the same time the credit term will be extended for up to 4 months.
- Interest is appended to end of the term.
- Making full or partial payment of the principal at the end of the original term or during the life of the loan, does not exempt the client from paying the deferred interest.
- The credits that are about to end will have an extension of the term according to the remaining months and the payment of the principal will be sent forward to the new end date.
- During the extension of the term, the corresponding interest payment must be covered according to the requirements set forth in the loan agreement.



By virtue of the foregoing, on March 27, 2020 (through official letter P285 / 2020), and on April 15, 2020 (through official letter P293 / 2020) and through the communication of June 26, 2020, the National Banking and Securities Commission (the "Commission"), issued Special Accounting Criteria, applicable to the Institution for the period of February 28, 2020 and until July 31, 2020, by which it authorized that those credits in force as of February 28, 2020, and the credits granted In March 2020, according to paragraph 12 of criterion B-6 "loan portfolio" (criterion B-6) to which the payment of principal and interest was deferred according to the program, are not considered as restructured loans in terms of paragraphs 79 and 80, likewise, if the requirements established in paragraphs 82 and 84 of Criterion B-6 are not applicable to them, as appropriate, and for them to remain as a current portfolio during the term agreed upon in said Program. Therefore, these credits are considered as a current portfolio for the determination of the preventive estimate.

Additionally, the loans for which payments will be deferred shall not be considered as restructured in accordance with the provisions set forth on paragraph 40 of Criterion B-6, nor shall they be reported as past due loans to the credit information entities.

The amounts that would have been recorded and presented both in the balance sheet and in the income statement by type of portfolio, had this special accounting criteria not been applied, as well as the details of the items and amounts by type of portfolio affected by accounting due to the application of the special accounting criteria as of March 31<sup>st</sup>, 2021, are:

Concept	Balances with COVID support	Estimated effects in portfolio	Balances without COVID support
PERFORMING LOAN PORTFOLIO			
Commercial Loans	\$493,016	\$ (1,046)	\$491,970
Consumer Loans	116,092	(165)	115,927
Mortgage Loans	191,220	(383)	190,837
TOTAL PERFORMING L PORTFOLIO	OAN 800,328	(1,594)	798,734
PAST DUE LOAN PORTFOLIO			
Commercial Loans	3,841	1,046	4,887
Consumer Loans	4,694	165	4,859
Mortgage Loans	2,072	383	2,455
TOTAL PAST DUE LOAN PORTFO	DLIO 10,607	1,594	12,201
TOTAL LOAN PORTFOLIO	810,935	-	810,935
(Less) LOAN RESERVES	(19,670)	(357)	(20,027)
LOAN PORTFOLIO, (NET)	791,265	(357)	790,908
TOTAL ASSETS	1,810,207	(357)	1,809,850
Provision for loan losses (Results)	3,215	357	3,572
NET RESULT	8,544	(357)	8,187
TOTAL EQUITY	230,142	(357)	229,785
TOTAL LIABILITIES AND EQUITY	\$1,810,207	(\$357)	1,809,850



As of March 31st, 2021, the amount of loans subject to program support is PS 114,103.

#### **New Financial Reporting Standards**

In accordance with the resolution that modify the general regulation applicable to Financial Institutions published on December 4, 2020, in the Official Gazette of the Federation (DOF), about rules published on March 13<sup>th</sup>, 2020, regarding the Financial Reporting Standards (NIF) issued by the Mexican Council of Financial Information Standards (CINIF), referred to in paragraph 3 of Criterion A-2 "Application of particular standards" of Annex 33, will enter into force on January 1<sup>st</sup>, 2022.

To date, we are in the process of analyzing the impact that such NIF may have on the financial statements.

NIFs issued and coming into force in January 1st, 2022 are:

- NIF B-17 "Determination of Reasonable Value".
- NIF C-3 "Accounts Receivable".
- NIF C-9 "Provisions, contingencies and commitments".
- NIF C-16 "Impairment of financial instruments receivable".
- NIF C-19 "Financial instruments payable".
- NIF C-20 "Financial instruments receivable principal and interest".
- NIF D-1 "Income from contracts with customers".
- NIF D-2 "Costs for contracts with customers", disclose for each one of them.
- NIF D-5 "Leases"
- NIF B-5 "Financial information by segments".
- NIF B-12 "Compensation of financial assets and financial liabilities".
- NIF C-2 "Investment in financial assets".
- NIF C-10 "Derivative and hedging financial instruments".
- NIF C-13 "Related parties".
- NIF C-14 "Transfer and derecognition of financial assets".
- NIF C-22 "Cryptocurrencies"

First Quarter 2021



# **Notes to Financial Statements**

#### FINANCIAL INSTRUMENTS AND VALUATION EFFECTS 1Q21

(Mi	(Million Pesos)							
Negotiable Instruments	Book Value	Interest	Unrealized gain (loss)	Market Value				
Government Securities	229,783	1,278	(412)	230,649				
Unrestricted	24,125	269	15	24,409				
BONDES D	-	-	-	-				
BONDES M	(217)	2	(10)	(225)				
BPA BREMS	-	-	-	-				
Government Securities	- 11	- 0	- 2	13				
Municipalities Securities	0	0	0	0				
UDI Securities	-	-	-	-				
CETES	20,765	234	(26)	20,972				
CETES (Special)	-	-	-	-				
Government Eurobonds	-	-	-	-				
Udibonds	3,565	33	49	3,648				
Treasury Notes	-	-	- (407)	-				
Restricted BONDES D	<b>205,658</b> 42,897	<b>1,009</b> 51	<b>(427)</b> (5)	<b>206,241</b> 42,943				
BONDES M	12,517	284	(300)	12,501				
BPA	142,531	659	(37)	143,153				
BREMS	-	-	-	-				
Government Securities	-	-	-	-				
Municipalities Securities	-	-	-	-				
UDI Securities	0	0	(0)	0				
CETES	4,415	-	(19)	4,396				
CETES (Special)	-	-	-	-				
Government Eurobonds	-	-	-	-				
Udibonds	3,299	16	(66)	3,248				
Banking Securities	18,329	14	11	18,353				
Unrestricted	2,865	0	0	2,866				
Bank Acceptances	4	-	-	4				
Bank Bonds	-	-	-	-				
Development Bank Securities	3	0	0	3				
Bank Securities	40	0	0	41				
Deposit Certificates	579	0	(0)	579				
Structured Notes	-	-	-	-				
Other Banking Securities	237	0	0	237				
Promissory Notes Restricted	2,002 <b>15,463</b>	0 <b>14</b>	(0) <b>11</b>	2,002 <b>15,488</b>				
Bank Acceptances	15,463	- 14	- "	15,466				
Bank Bonds				_				
Development Bank Securities	1,212	1	1	1,213				
Bank Securities	4,737	5	3	4,745				
Deposit Certificates	8,675	8	0	8,683				
Structured Notes	-	-	-	-				
Other Banking Securities	839	0	6	846				
Promissory Notes	-	-	-	-				
Private Securities	9,996	15	1,017	11,027				
Unrestricted	9,852	15	1,017	10,884				
Shares	449	-	479	927				
Investment Company Shares	7,117	-	383	7,500				
ADRs	-	-	-	-				
Stock Certificates BORHIS	-	-	-	-				
Corporate Stock Certificates	1,224	3	38	1,265				
Trust Stock Certificates	-	-	-	-				
Private Eurobonds Infrastructure and Real Estate Trusts	1,062	12	117	1,192				
Subordinated Debt	-	-	-	-				
Other Banking Securities	_	_	_	_				
CP	-	-	-	-				
Restricted	144	-	(0)	143				
Shares	144	-	(0)	143				
Stock Certificates BORHIS	-	-	-	-				
Corporate Stock Certificates	-	-	-	-				
Trust Stock Certificates	-	-	-	-				
Private Eurobonds	-	-	-	-				
Other Banking Securities	-	-	-	-				
Reasonable value adjustment lxe Bank Acq	250 400	1 207	- 646	-				
Total	258,108	1,307	616	260,030				



#### FINANCIAL INSTRUMENTS AND VALUATION EFFECTS 1Q21

(Million Pesos)

(Mi	Ilion Pesos)			
Securities Held for Sale	Book Value	Interest	Unrealized gain (loss)	Market Value
Government Securities	181,639	1,428	3,277	186,345
Unrestricted	29,295	357	841	30,493
BONDES D	-	-	-	-
BONDES M	-	-	-	-
BPA	-	-	-	-
BREMS Government Securities	7,778 452	11 1	(0)	7,790 453
Municipalities Securities	181	2	42	224
UDI Securities	-	-	-	-
CETES	207	-	(1)	206
CETES (Special)	-	-	-	-
Government Eurobonds	20,677	342	801	21,820
Udibonds Treasury Notes	-	_	_	-
Restricted	152,344	1,072	2,436	155,852
BONDES D	3,026	2	2	3,030
BONDES M	1,765	10	(75)	1,699
BPA	109,205	868	163	110,237
BREMS	- 2.022	-	- (42)	-
Government Securities  Municipalities Securities	3,032 2,540	6	(43) 25	2,995 2,568
UDI Securities	2,540	-	-	2,500
CETES	2,646	-	(10)	2,635
CETES (Special)	-	-	-	-
Government Eurobonds	30,130	183	2,375	32,687
Udibonds	-	-	-	-
Banking Securities	31,001	87	61	31,148
Unrestricted Bank Acceptances	20,992	65	56	21,114
Bank Bonds	-	-	-	-
Development Bank Securities	2,336	26	(23)	2,338
Bank Securities	2,358	18	46	2,421
Deposit Certificates	14,498	21	1	14,520
Structured Notes	541	-	23	564
Other Banking Securities	1,260	О	10	1,271
Promissory Notes	-	-		-
Restricted Bank Acceptances	10,008	21	5	10,035
Bank Bonds	-	-	_	-
Development Bank Securities	-	-	-	-
Bank Securities	10,008	21	5	10,035
Deposit Certificates	-	-	-	-
Structured Notes	-	-	-	-
Other Banking Securities	-	-	-	-
Promissory Notes	-	-	-	-
Private Securities	49.027	209	(26E)	40 700
Unrestricted	18,937 16,549	209 146	(365) (308)	18,780 16,387
Shares	32	-	49	81
Investment Company Shares	902	-	38	940
ADRs	-	-	-	-
Stock Certificates BORHIS	77	-	(77)	0
Corporate Stock Certificates	6,549	23	(331)	6,241
Trust Stock Certificates	- 000	-	-	- 0.136
Private Eurobonds Infrastructure and Real Estate Trusts	8,989	124	13	9,126
Subordinated Debt	-	-	-	-
Other Banking Securities	-	-	-	-
CP	-	-	-	-
Restricted	2,388	62	(57)	2,393
Shares	-	-	-	-
Stock Certificates BORHIS	-	- 2	- (0)	- 674
Corporate Stock Certificates  Trust Stock Certificates	669	_	(0)	671
Private Eurobonds	- 1,719	- 60	(57)	- 1,722
Other Banking Securities	-	-	-	-
Reasonable value adjustment lxe Bank Acq	-	-	-	-
Total	231,577	1,723	2,973	236,274



#### FINANCIAL INSTRUMENTS AND VALUATION EFFECTS 1Q21

(Million Pesos)

	Million Pesos)			
Securities Held to Maturity	Book Value	Interest	Unrealized	Market Value
Government Securities	200.840	2,333	gain (loss)	202 172
Unrestricted	200,840 185,380	2,088	_	203,173 187,468
BONDES D	-	-	_	-
BONDES M	243	4	-	248
BPA	-	-	-	-
BREMS	-	-	-	-
Government Securities	1,548	2	-	1,550
Municipalities Securities	2,156	17	-	2,173
UDI Securities	228	4	-	232
CETES (Special)	- 597	-	-	- 597
CETES (Special) Government Eurobonds	21,311	234	-	21,544
Udibonds	159,298	1,827	_	161,125
Treasury Notes	-	-	-	-
Restricted	15,460	245	-	15,705
BONDES D	-	-	-	-
BONDES M	12,551	240	-	12,791
BPA	-	-	-	-
BREMS	-	-	-	-
Government Securities	-	-	-	-
Municipalities Securities	2,908	5	-	2,914
UDI Securities	-	-	-	-
CETES	-	-	-	-
CETES (Special)	-	-	-	-
Government Eurobonds Udibonds	-	-	-	-
Odibolids	-	-	-	-
Banking Securities	1,001	202	_	1,203
Unrestricted	1,001	202	_	1,203
Bank Acceptances	-	-	_	-
Bank Bonds	-	_	_	_
Development Bank Securities	-	-	-	_
Bank Securities	821	8	_	829
Deposit Certificates	-	-	-	-
Structured Notes	180	195	-	375
Other Banking Securities	-	-	-	-
Promissory Notes	-	-	-	-
Restricted	-	-	-	=
Bank Acceptances	-	-	-	-
Bank Bonds	-	-	-	-
Development Bank Securities	-	-	-	-
Bank Securities	-	-	-	-
Deposit Certificates	-	-	-	-
Structured Notes	-	-	-	-
Other Banking Securities	-	-	-	-
Promissory Notes	-	-	-	-
Private Securities	2,972	857	_	3,829
Unrestricted	2,972	857	_	3,829
Shares	_,	-	_	-
Investment Company Shares	_	_	_	_
ADRs	_	_	_	_
Stock Certificates BORHIS	2	0	-	2
Corporate Stock Certificates	997	852	-	1,848
Trust Stock Certificates	-	-	-	-
Private Eurobonds	700	5	-	705
Infrastructure and Real Estate Trusts	-	-	-	-
Subordinated Debt	-	-	-	-
Other Banking Securities	1,274	-	-	1,274
CP Postrioted	-	-	-	-
Restricted	-	-	-	-
Shares Stock Certificates BORHIS	-	-	-	-
Corporate Stock Certificates	-	-	-	-
Trust Stock Certificates	-	-	-	-
Private Eurobonds	-	-	-	-
Other Banking Securities	-	_	-	_
Reasonable value adjustment lxe Bank Acq	(347)	_	_	(347)
Total	204,466	3,392	_	207,858
		0,002		20.,030



#### **REPURCHASE AGREEMENT OPERATIONS 1Q21**

(Million Pesos)

#### **Repo Debtors**

#### **Repo Creditors**

	MV Repo Debtors	VM Collateral received sold in Repo Trans	Debtor Balance	Creditor Balance	MV Repo Creditors
Goverment securities	252,278	249,146	3,148	16	340,959
Banking securities	12,999	12,999	-	0	24,322
Private Securities	3,536	3,539	(0)	3	6,132
Total	268,813	265,684	3,148	19	371,414

### DERIVATES FINANCIAL INSTRUMENTS OPERATIONS 1Q21

(Million Pesos)

Creditor Balance				
Instrument	Fair Value			
Futures				
TIIE 28 Futures				
Forward				
Fx Forward	369			
Options				
Rate options	188			
Fx options	575			
Warrants				
Swaps				
Rate swap	21,394			
Fx swap	5,765			
Credit swap	168			
Negotiable Total	28,458			
Options				
Rate Options				
Fx options				
Swaps				
Rate swap	86			
Fx swap	523			
Credit swap				
Hedging total	609			
Position total	29,068			



### DERIVATES FINANCIAL INSTRUMENTS OPERATIONS 1Q21

(Million Pesos)

Debtor Ba	lance
Instrument	Fair Value
Futures	
TIIE 28 Futures	-
Forward	
Fx Forward	61
Options	
Rate options	213
Fx options	317
Swaps	
Rate swap	15,948
Fx swap	7,968
Credit swap	-
Negotiable Total	24,508
Options	
Rate Options	-
Fx options	-
Swaps	
Rate swap	199
Fx swap	5,367
Credit swap	-
Hedging total	5,566
Position total	30,073

#### NOTIONAL PRINCIPAL AMOUNT IN DERIVATIVE OPERATIONS 1Q21 - Banorte

(Million Pesos)

PRODUCT	TYPE	UNDERLYING	NOTIONAL	OPERATIONS
FX Forwards	Purchases	Exchange Rate (USD/MXN)	1,777	195
FX Forwards	Sales	Exchange Rate (USD/MXN)	3,695	206
FX Forwards	Purchases	Exchange Rate (CAD/MXN)	0	0
FX Forwards	Sales	Exchange Rate (SEK/MXN)	0	0
FX Forwards	Purchases	Exchange Rate (EUR/USD)	0	0
FX Forwards	Sales	Exchange Rate (EUR/USD)	0	0
FX Options	Purchases	Exchange Rate (Dollar)	17,582	13
FX Options	Sales	Exchange Rate (Dollar)	14,762	9
Interest Rate Options	Purchases	TIIE	20,439	59
Interest Rate Options	Sales	TIIE	30,916	290
Interest Rate Options	Purchases	LIBOR	5,707	19
Interest Rate Options	Sales	LIBOR	5,947	21
Interest Rate Swaps	USD LIBOR	LIBOR	286,080	2,829
Interest Rate Swaps	MXN TIIE	TIIE	1,180,301	3,775
Interest Rate and FX Swaps	CS USDMXN	FIX/VARIABLE	148	2
Interest Rate and FX Swaps	CS USDMXN	VARIABLE/VARIABLE	109,124	118
Interest Rate and FX Swaps	CS USDMXN	FIX/FIX	22,407	40
Interest Rate and FX Swaps	CS CHFMXN	FIX/FIX	9,185	3
Interest Rate and FX Swaps	CS CHFMXN	FIXVARIABLE	5,152	2
Interest Rate and FX Swaps	CS EURMXN	FIX/FIX	17,515	75
Interest Rate and FX Swaps	CS UDIMXN	FIX/FIX	12,285	3
Interest Rate and FX Swaps	CS GBPMXN	FIX/FIX	2,900	12
Credit Derivatives	CDS USD	D2_PEMEX_150927	1,075	5



LOAN PORTFOLIO (Million Pesos)								
	Local Cu	irrency	UDI	S	Foreign Currency		Total	
	1Q20	1Q21	1Q20	1Q21	1Q20	1Q21	1Q20	1Q21
Performing Loans								
Commercial Loans	238,974	261,311	0	-	79,465	63,218	318,439	324,529
Financial Intermediaries' Loans	9,067	8,445	0	-	0	-	9,067	8,445
Consumer Loans	117,537	116,092	0	-	0	-	117,537	116,092
Mortgage Loans	173,125	191,142	100	78	0	-	173,226	191,220
Government Entities' Loans	150,716	149,126	2,599	-	8,234	10,916	161,549	160,042
Total	689,420	726,115	2,699	78	87,698	74,134	779,818	800,328
Past Due Loans								
Commercial Loans	5,050	3,432	0	0	1,998	217	7,047	3,649
Financial Intermediaries´ Loans	4	0	0	-	0	-	4	-
Consumer Loans	4,052	4,694	0	-	0	-	4,052	4,694
Mortgage Loans	2,059	2,061	11	10	0	0	2,070	2,071
Government Entities' Loans	40	192	-	-	-	-	40	192
Total	11,203	10,380	11	10	1,998	217	13,212	10,607
Total Propietary Loans	700,623	736,496	2,710	88	89,696	74,351	793,030	810,935

### COST OF BALANCES OF FINAPE, FOPYME, MORTGAGE UDIS AND MORTGAGE FOVI LOAN PORTFOLIOS AS OF 1Q21- GFNorte

/N Ailli	on E	0000	
(Milli	on r	esc	S

	TOTAL			
	PERIOD COST	BALANCE OF LOAN PORTFOLIO		
FINAPE	-	-		
FOPYME	-	-		
Mortgage UDIS	(5.2)	0.0		
Mortgage FOVI	-	-		
	(5.2)	0.0		



#### **DEFERRED TAXES 1Q21**

(Million Pesos)

(IVIIIIOIT F esos)		
ASSETS	INCOME TAX	NET
Global Loss Reserves Loan Portfolio	5,743	5,743
Non deductible provisions and cumulative income	1,584	1,584
Excess of accounting value over fiscal value on Reposessed Assets	332	332
Diminishable profit sharing	200	200
Fees received in advance	1,051	1,051
Effects from valuation of instruments	-	-
Tax losses pending amortization	660	660
Provisions for possible loss in loans	338	338
Loss on sale of foreclosed assets and credits	-	-
State Tax on Assets Deferred	-	-
Loss on sale of foreclosed assets and credits	-	-
Loss on sale of foreclosed assets and credits	204	204
Total Assets	10,112	10,112
LIABILITIES		
Pension Funds Contribution	(106)	(106)
Loan Portfolio Acquisitions	(463)	(463)
Projects to be capitalized	(6,383)	(6,383)
Intangibles' amortizations	-	-
Effects from valuation of instruments	(3,904)	(3,904)
Intangibles' amortizations	(347)	(347)
Unrealized Loss on Securities held for Sale	(47)	(47)
Total Liabilities	(11,251)	(11,251)
Assets (Liabilities) Accumulated Net	(1,139)	(1,139)

#### LONG TERM DEBT AS OF MARCH 31 2021 - BANCO MERCANTIL DEL NORTE

#### (Million Pesos)

		(-	willion Pesos	,					
TYPE OF DEBT	CURRENCY	DATE OF ISSUE	ORIGINAL AMOUNT	ORIGINAL AMOUNT (VALUED)	CURRENT AMOUNT	TERM	RATE	MATURITY	INTEREST PAYMENT
Non Convertible Subordinated Bonds Q Banorte 08U	UDIS	11-mar-08	495	1,749	1,869	20 years	4.950%	15-feb-28	182 days
Non Convertible Subordinated Bonds 2016 (BANOC36 311004)	USD	04-oct-16	500	9,607	6,014	15 years	5.750%	04-oct-26	180 days
Perpetual 5-Year Callable Subordinated Non-Preferred Non- Cumulative Tier 1 Capital Notes (BANORT 6 7/8 PERP)	USD	06-jul-17	350	6,413	7,154	Perpetual	6.875%	06-jul-22	Quarterly
Perpetual 10-Year Callable Subordinated Non-Preferred Non- Cumulative Tier 1 Capital Notes (BANORT 7 5/8 PERP)	USD	06-jul-17	550	10,077	11,242	Perpetual	7.625%	10-ene-28	Quarterly
Eurbond (Swiss francs) 2018 (BANO589)	CHF	14-jun-18	100	1,983	2,172	3.5 years	0.875%	14-dic-21	Annual
Certificates 94 BINTER 16U	UDIS	13-oct-16	365	2,000	2,465	10 years	4.970%	01-oct-26	182 days
Certificates 94 BANORTE 18-2	MXN	29-nov-18	2,663	2,663	2,663	4 years	TIIE+0.28%	24-nov-22	28 days
Stock certificates 94 BANORTE 19	MXN	17-may-19	5,400	5,400	5,400	3 years	TIIE +0.13%	13-may-22	28 days
Stock certificates 94 BANORTE 19-2	MXN	17-may-19	1,500	1,500	1,500	5 years	TIIE +0.17%	10-may-24	28 days
Eurbond (Swiss francs) 2019 (BANO397)	CHF	11-abr-19	250	4,694	5,430	3.5 years	1.550%	11-oct-22	Annual
Non Convertible Subordinated Bonds 2019 (BANOA64_999999)	USD	27-jun-19	600	11,501	12,264	Perpetual	6.750%	27-sep-24	Quarterly
Non Convertible Subordinated Bonds 2019 (BANOB48_999999)	USD	27-jun-19	500	9,584	10,220	Perpetual	7.500%	27-jun-29	Quarterly
Eurbond (Swiss francs) 2019 (BANO43)	CHF	18-sep-19	160	3,112	3,475	4.3 years	0.450%	18-dic-23	Annual
Eurbond (Swiss francs) 2020 (BANO664)	CHF	06-mar-20	225	4,826	4,887	4.8 years	0.500%	06-dic-24	Annual
Non Convertible Subordinated Bonds 2020 (BANOC21_999999)	USD	14-jul-20	500	11,309	10,220	Perpetual	8.375%	14-oct-30	Quarterly
Stock certificates 94 BANORTE 20U	UDIS	30-sep-20	107	700	721	10 years	2.760%	18-sep-30	182 days



#### BANK AND OTHER ENTITIES LOANS' AS OF 1Q21

(Million Pesos)

	LOCAL CURRENCY	FOREIGN CURRENCY	TOTAL
Loans from Foreign Banks generated from foreign country	-	0	0
Loans from Development Banks	12,268	4,413	16,681
Loans from Public Funds	9,926	1,398	11,324
Call Money & Loans from Banks	20,853	-	20,853
Loans from Fiduciary Funds	54	-	54
Provisions for Interest	90		90
	43,191	5,811	49,002
Eliminations			(14,987)
Total			34,016

# CORE DEPOSITS AND DUE TO BANKS & CORRESPONDENTS - INTEREST RATES 1Q21

CORE DEPOSITS (BANORTE)	
Demand Deposits	
Local Currency and UDIs	1.16%
Foreign Currency	0.03%
Time Deposits - Retail	
Local Currency and UDIs	3.13%
Foreign Currency	0.25%
Time Deposits - Money Market	
Local Currency and UDIs	4.21%
DUE TO BANKS & CORRESPONDENTS (BANG	ORTE)
Inmediate Redemption Loans	
Local Currency and UDIs	0.00%
Public Funds and Development Banks	
Local Currency and UDIs	6.14%
Foreign Currency	1.50%

#### MAIN CREDIT LINES RECEIVED 1Q21 (BANORTE)

Million pesos

	1Q20		4Q20			1Q21			
	Line	Used	% used	Line	Used	% used	Line	Used	% used
Bank Counterparty Lines (Call Money)	177,366	7,950	4.5%	174,237	-	0.0%	219,907	2,700	1.2%
Banxico (Repos for liquidity with the System of Payments) RSP*	65,003	7,789	12.0%	75,832	7,784	10.3%	77,350	7,789	10.1%
Banxico MXN & USD Credit Auction*	42,645	8,951	21.0%	52,266	-	0.0%	54,458	-	0.0%
Banxico Credit line with Government and Banking securities as collateral (Ordinary Facility)*	42,645	-	0.0%	52,266	-	0.0%	54,458	-	0.0%
Banxico Credit line with State and Municial Government securities as collateral (Extraordinary Facility)	89,355	-	0.0%	85,766	-	0.0%	87,127	-	0.0%
TOTAL	417,013	24,690	5.9%	440,366	7,784	1.8%	493,300	10,489	2.1%

<sup>\*</sup> The credit amount of the RSP, Banxico Credit Auction, and Green Facility are interchangeable.



## TRADING INCOME 1Q21 Million Pesos

Trading income	Consolidated
Securities - Unrealized gains	(468)
Negotiable instruments	(579)
Derivative instruments - Negotiation	115
Derivative instruments - Hedging	(4)
Impairment loss or revaluation increase	0
Result from foreign exchange valuation	579
Result from valuation of precious metals	(4)
Result from purchase/sale of securities and derivatives	93
Negotiable instruments	71
Securities held for sale	16
Derivative instruments - Hedging	5
Result from purchase/sale of foreign exchange	762
Result from purchase/sale of precious metals	2
Total	964



### **Internal Control**

For Grupo Financiero Banorte, S.A.B. de C.V. (GFNORTE), internal control is a shared responsibility among all its constituents; therefore, the Board of Directors, other Corporate Governance entities, senior management as well as each one of its executives and employees are part of the Internal Control System (ICS).

ICS is the general framework set forth by the Board of Directors with the objective of reaching institutional objectives through policies, and control and monitoring activities and procedures, which have a positive impact on risk management, on the trustworthiness of financial information being generated, and on regulatory compliance.

ICS establishes the objectives and general guidelines which provide a framework to activities and responsibilities applicable to all the personnel in charge of origination, operational processing, and execution. Such activities are monitored by teams specialized in risk monitoring, and in mitigating controls.

ICS is structured around three defense lines:

- A. **First.** The owners of support and business processes, who are ultimately responsible for the primary internal control function in their activities.
- B. **Second**. Risk, Credit, Legal and Comptroller departments, which provide permanent control and monitoring support, and
- C. Third. Internal Audit, with the independence granted by its direct line of report to the Internal Audit and Corporate Practices Committee, supervises all activities and the adequate development of all functions across all areas.

At GNORTE we are convinced that having an adequate control environment is yet another competitive advantage that drives our growth and solid presence in the domestic financial market. Therefore, all executives and employees alike perform their daily activities with discipline, with strict adherence to the norm, and following a philosophy of getting things done right the first time, without having to rely on reviews that might be carried out by other areas.

During the first quarter of 2021, there was continuous development of activities related to strengthening control, risk evaluation and management, establishment and monitoring of controls, and quality of information assurance, highlighting the following:

- A. The various Corporate Governance Committees have had the required financial, economic, accounting and/or legal information for proper decision-making.
- B. The policies and procedures manuals have been updated as per changes in external regulations, client support programs, new products, and changes in the Institution's processes or improvements to internal controls.
- C. The requests from different internal areas regarding internal control matters were addressed, both in support of the development of new institutional projects, as well as those that derive from regulatory changes.
- D. GFNORTE's business and operating support processes are constantly monitored through the Business Process and Management Comptrollers. They issue periodic compliance reports and identify areas of opportunity so that they can be remediated appropriately.
- E. Various activities regarding internal accounting control were taken, in accordance with the work plan established at the beginning of the year.
- F. Effectiveness tests related to the Business Continuity Plan were carried out in accordance with the calendar dates and scope for this purpose, approved by the corresponding Corporate Governance Committee, in this matter, regarding the global contingency represented by COVID 19, the Continuity Plan remains activated under its Pandemic section. The implemented actions continue responding to the considerations of each moment and are consistent with the assessment of an incremental risk.
- G. The effectiveness tests were carried out in accordance with the calendar and scope of the Business Continuity Plan. The Continuity strategy is maintained under its Pandemic section in the face of the situation generated by COVID-19. The implemented actions continue responding to the considerations of each moment and are in accordance with the risk assessment that is periodically monitored.
- H. The Information Security Officer (CISO) carried out its functions according to the Master Plan, reporting the findings and the details of the activities carried out to the General Director of GFNorte and to the Corresponding Corporate Governance Committees, maintaining a matrix coordination with the Comptroller as part of the SCI.
- The requirements of the Supervisory Authorities were answered, and the information requirements required by the external regulation were fulfilled.



### **Financial Situation and Liquidity**

Main sources of liquidity

The main liquidity source comes from the various deposit products that the institution offers to customers, such as interest bearing and non-interest-bearing demand deposits, and time deposits.

Regarding other sources of liquidity, Banorte has diverse mechanisms to access the debt and capital markets. The Institution obtains resources through the issuance of debt securities, including subordinated debt (Capital Notes), and loans and facilities from other institutions including the Central Bank and international banking institutions.

Liquid assets include investments in government securities and deposits held in the Central Bank and other foreign banks.

#### Important initiatives of Banorte's liquidity during 1Q21.

Banorte's liquidity strategy is aimed at maintaining adequate liquidity levels based on prevailing circumstances. In this sense and given the current contingency, management decided to maintain current liquidity levels prioritizing funding from client's deposits.

In addition, it should be noted that Banorte has not used the Central Bank of México´s Ordinary Facilities or Extraordinary Facilities during 1Q21.

Detailed information related to liquidity sources is reported in different headings of the GFNorte's Balance Sheet in this report.

#### **Related Parties Loans**

According to Article 73 of the Law of Credit Institutions, loans granted to related parties of credit institutions cannot exceed the established limit of 35% of the basic portion of net capital.

In the case of GFNorte as of March 31, 2021, and December 31, 2020, the amount of loans granted to third parties is as follows (billion pesos):

Lender	Mar-2021	% Basic Equity	Dec-2020	% Basic Equity
Banorte	Ps 14.80	8.2%	Ps 14.84	8.3%
	Ps 14.80		Ps 14.84	

The loans granted are under the 100% limit set forth by the LIC.

#### **Banorte**

As of **March 31<sup>st</sup>, 2021**, total loans granted to related parties, under Article 73 of the Law of Credit Institutions, was \$14.80 billion pesos (including \$1.78 billion pesos in — Letters of Credit "CC", which are registered in memorandum accounts), representing 1.9% of Banorte's total loan portfolio (excluding the balance of CC). Of the total related loans balance, \$11.38 billion pesos were loans granted to clients linked to members of the Board of Directors; \$2.89 billion pesos were granted to clients linked to shareholders and \$530 million pesos were linked to companies related to GFNORTE.

In accordance with Article 73 of the Law for Credit Institutions, the balance of GFNORTE's loan portfolio for individuals and corporations at the end of December 2020 was 8.2% of the basic part of the equity.

Related party loans have been granted under market conditions and rated in accordance with the policies, procedures and rating systems applicable to the rest of GFNORTE's loan portfolio based on the general dispositions applicable to credit institutions regarding rating of loan portfolios issued by CNBV. Additionally, 92% of the related party loans are rated in Category "A", and most of these loans were classified as commercial loans.



#### **Banorte**

As of **December 31<sup>st</sup>, 2020**, total loans granted to related parties, under Article 73 of the Law of Credit Institutions, was \$14.84 billion pesos (including \$2.66 billion pesos in — Letters of Credit "CC", which are registered in memorandum accounts), representing 1.9% of Banorte's total loan portfolio (excluding the balance of CC). Of the total related loans balance, \$11.02 billion pesos were loans granted to clients linked to members of the Board of Directors; \$3.27 billion pesos were granted to clients linked to shareholders and \$552 million pesos were linked to companies related to GFNORTE.

In accordance with Article 73 of the Law for Credit Institutions, the balance of GFNORTE's loan portfolio for individuals and corporations at the end of December 2020 was 8.3% of the basic part of the equity.

Related party loans have been granted under market conditions and rated in accordance with the policies, procedures and rating systems applicable to the rest of GFNORTE's loan portfolio based on the general dispositions applicable to credit institutions regarding rating of loan portfolios issued by CNBV. Additionally, 92% of the related party loans are rated in Category "A", and most of these loans were classified as commercial loans.

### Loan or tax liabilities

The tax credits listed below are currently in litigation:

	As of March 31, 2021
AFORE XXI BANORTE	\$2
Loan # 4429309391 Payroll Tax of the state of Coahuila	2
PENSIONES BANORTE	\$352
Financial year 2014	352
Million pesos	



### **People in Charge**

The undersigned represent under oath that, within the scope of our respective functions, we have drawn up the information relative to Grupo Financiero Banorte contained in this report, which, to the best of our knowledge, reasonably reflects its situation. Furthermore, we express that we are no aware that relevant information has been omitted or falsified in this quarterly report or that it contains information that may lead to errors to investors.

Act. Jose Marcos Ramirez Miguel Chief Executive Officer of Grupo Financiero Banorte, S.A.B. de C.V.

Eng. Rafael Arana de la Garza Chief Operating Officer & Chief Financial Officer

C.P. Isaias Velazquez Gonzalez Managing Director of Internal Audit

Lic. Jorge Eduardo Vega Camargo
Deputy Managing Director of Comptrollership

C.P.C. Mayra Nelly López López Executive Director of Accounting

### **Basis for submitting and presenting Financial Statements**

**Grupo Financiero Banorte (GFNorte).** Issues the financial statements in consolidated form with its Subsidiaries in accordance with the General Provisions Applicable to the Controlling and Sub-Controlling Companies of Financial Groups that regulate the matters that correspond jointly to the National Supervisory Commissions (the Provisions) published in the Official Gazette of the Federation on June 29, 2018.

Banorte. Issues the financial statements in consolidated form with its Subsidiaries in accordance with the General Provisions Applicable to the financial information of the Credit Institutions (the Provisions) published in the Official Gazette of the Federation on December 2, 2005, modified by means of published Resolutions in the aforementioned Official Gazette on March 3 and 28, September 15, December 6 and 8, 2006, January 12, March 23, April 26, November 5, 2007, March 10, August 22, September 19, October 14, December 4, 2008, April 27, May 28, June 11, August 12, October 16, November 9, December 1 and 24, 2009, January 27, February 10, April 9 and 15, May 17, June 28, July 29, August 19, September 9 and 28, October 25, November 26 and December 20, 2010, January 24 and 27, March 4, April 21, July 5, August 3 and 12, September 30, October 5 and 27, and December 28, 2011, June 19, July 5, October 23, November 28 and December 13, 2012, January 31, April 16, May 3, June 3 and 24, July 12, October 2 and December 24, 2013, January 7 and 31, March 26, May 12 and 19, July 3 and 31, September 24, October 30, December 8 and 31, 2014, January 9, 5 February, April 30, May 27 and June 23, 2015, August 27, September 21, October 29, November 9 and 13, December 16 and 31, 2015, April 7 and 28 and June 22, 2016, July 7 and 29, August 1, September 19 and 28, 2016, and December 27, 2016, January 6, April 4 and 27, May 31, June 26, 4 and 24 July, August 29, October 6 and 25, December 18, 26 and 27, 2017, January 22, March 14, April 26, May 11, June 26, July 23, August 29, September 4, October 5, November 15 and 27, 2018, and April 15, July 5, October 1, and November 4 and 25, 2019, March 13, April 9, June 9, August 21, October 12, November 19, and December 4, 2020, respectively.

**GFNorte and Banorte.** The financial information contained in this document has been prepared in accordance with the regulation issued by the National Banking and Securities Commission (CNBV) for the holding company and the financial entities that make up the Financial Group and the NIF issued by the Mexican Board of Standards of Financial Information, AC (CINF). The regulation of the CNBV and the NIFs differ from each other due to the specialized operations of the Credit Institutions. They also differ from the accounting principles generally accepted in the United States of America (US GAAP) and the regulations and principles established by the North American authorities for this type of financial entities. In order to present the information contained in an international format, the format for the classification and presentation of certain financial information differs from the format used for the financial information published in Mexico.

The information contained in this document is based on unaudited financial information of each of the entities to which it refers.