

2Q21 RESULTS

WEBCAST

INSTITUTIONAL PRESENTATION

AGENDA

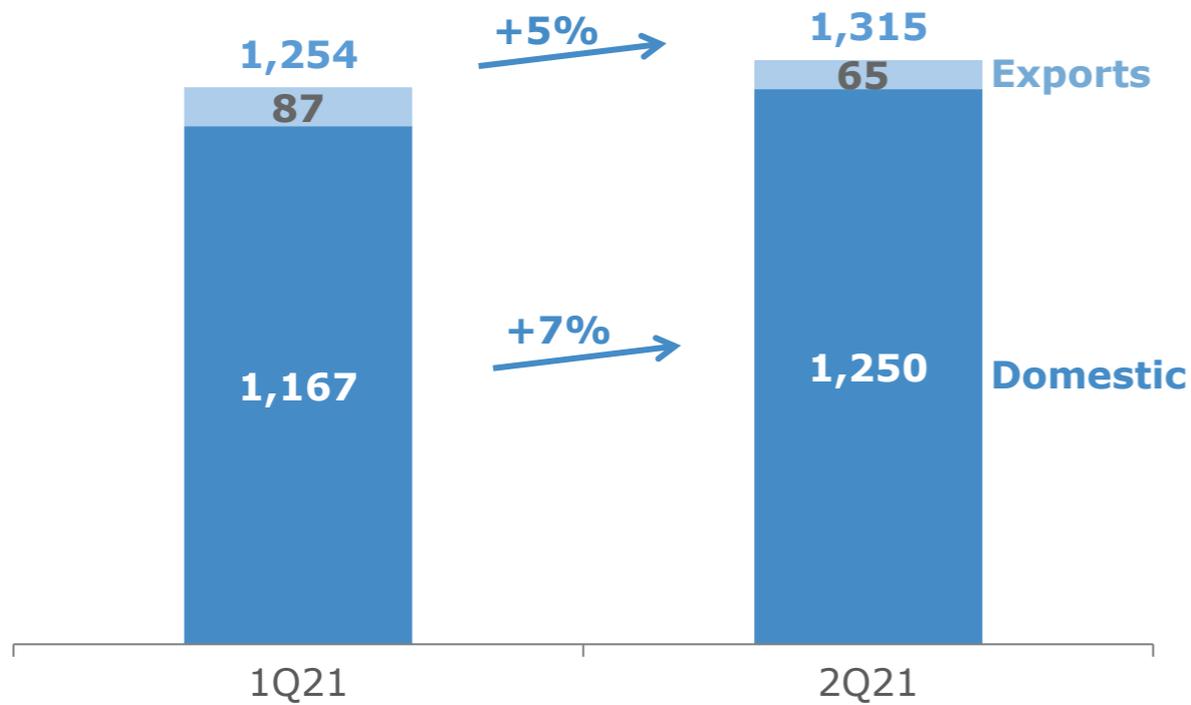
<u>WEBCAST.....</u>	<u>03</u>
<u>INSTITUTIONAL PRESENTATION.....</u>	<u>18</u>

2Q21 Results

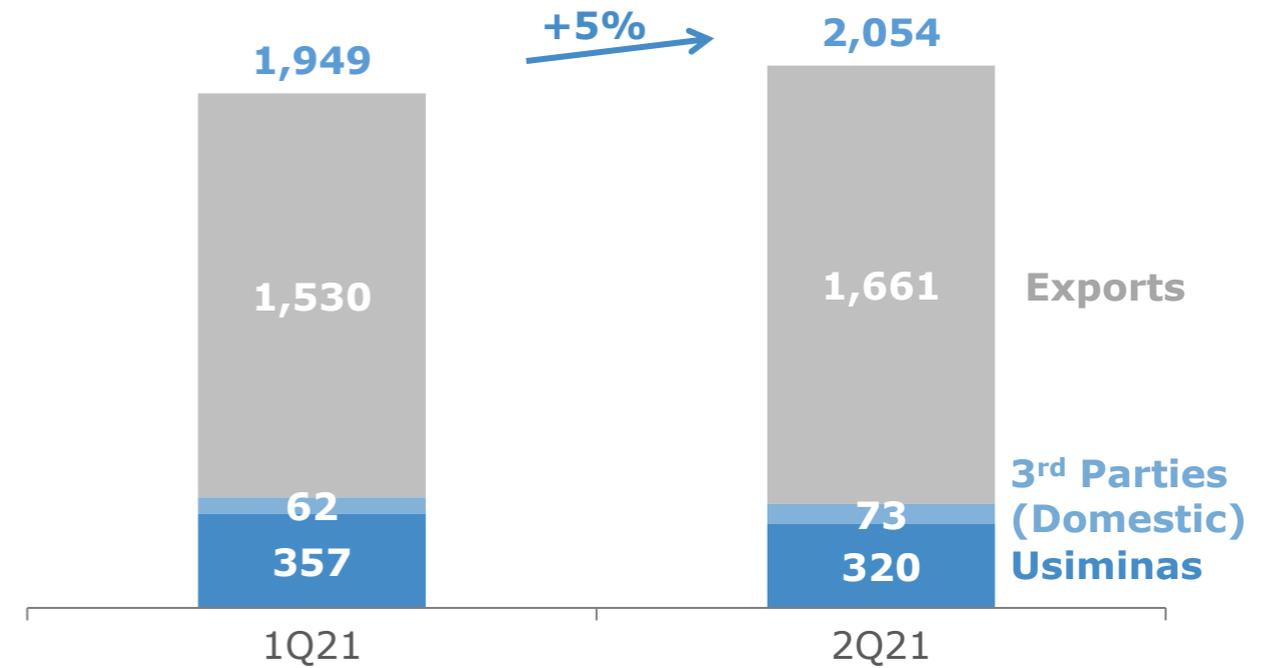
WEBCAST

Highlights

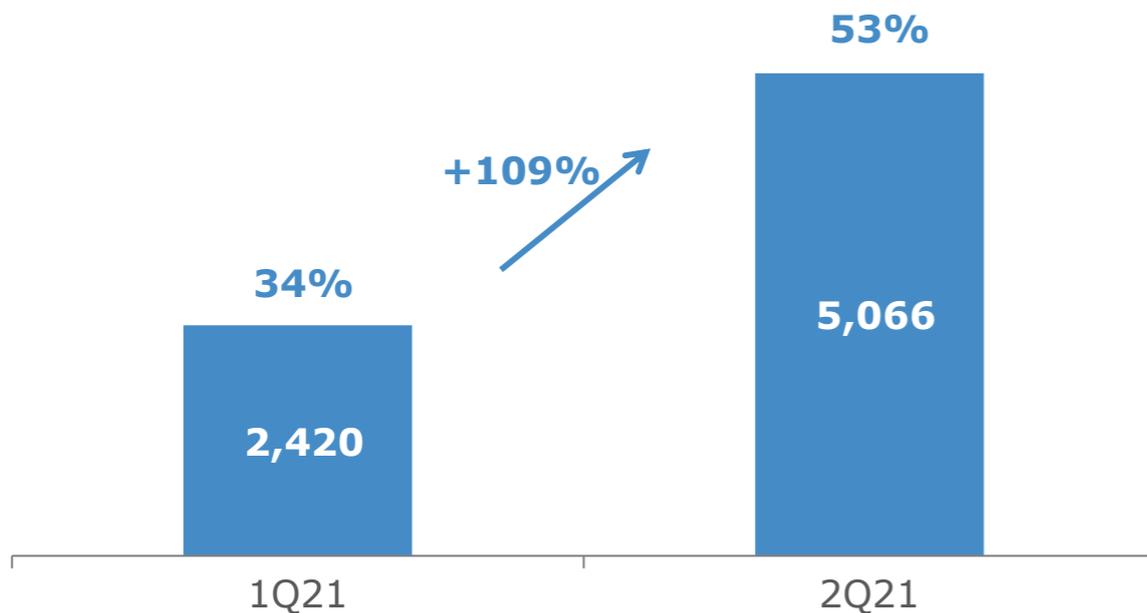
Steel Unit Sales – thousand tons



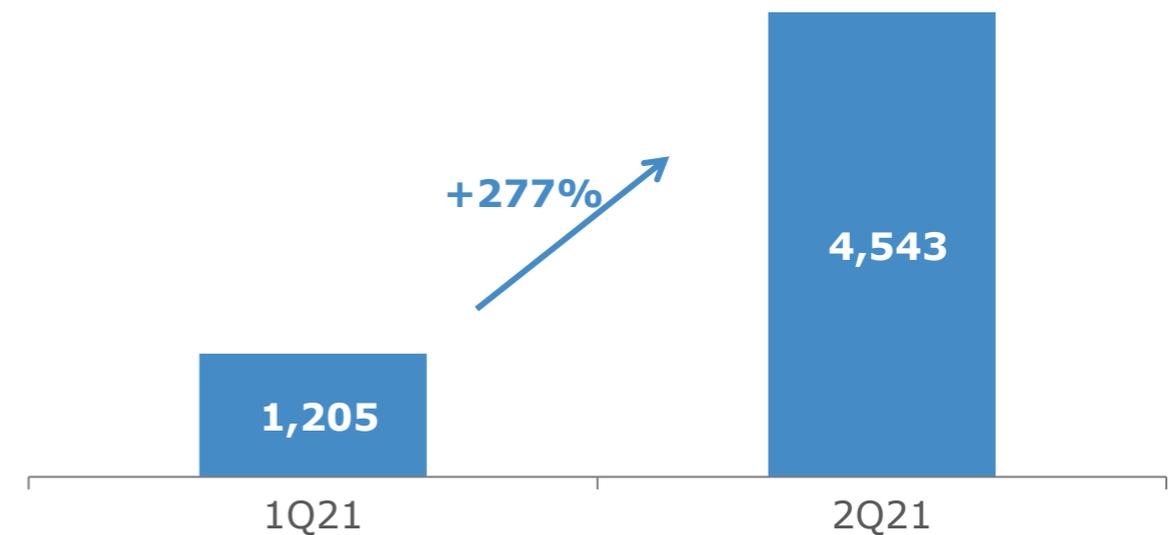
Iron Ore Sales – thousand tons



Adjusted EBITDA – R\$ million



Net Profit – R\$ million



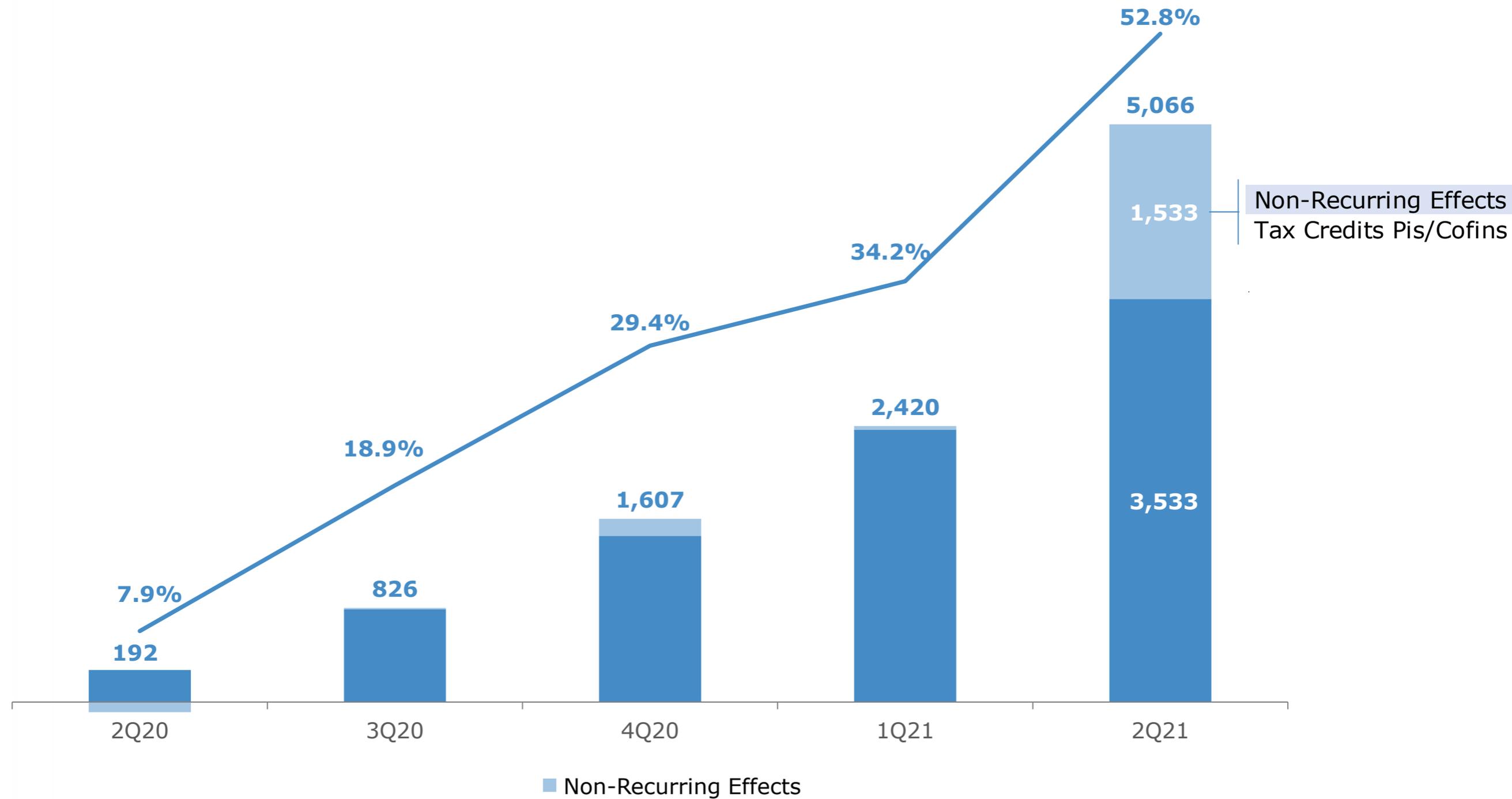
Negative FX variation of R\$355 million

Tax Credit Pis/Cofins of R\$2.437 million
Positive FX variation of R\$483 million

Results – Consolidated

Adjusted EBITDA and Margin – Quarterly – R\$ Million

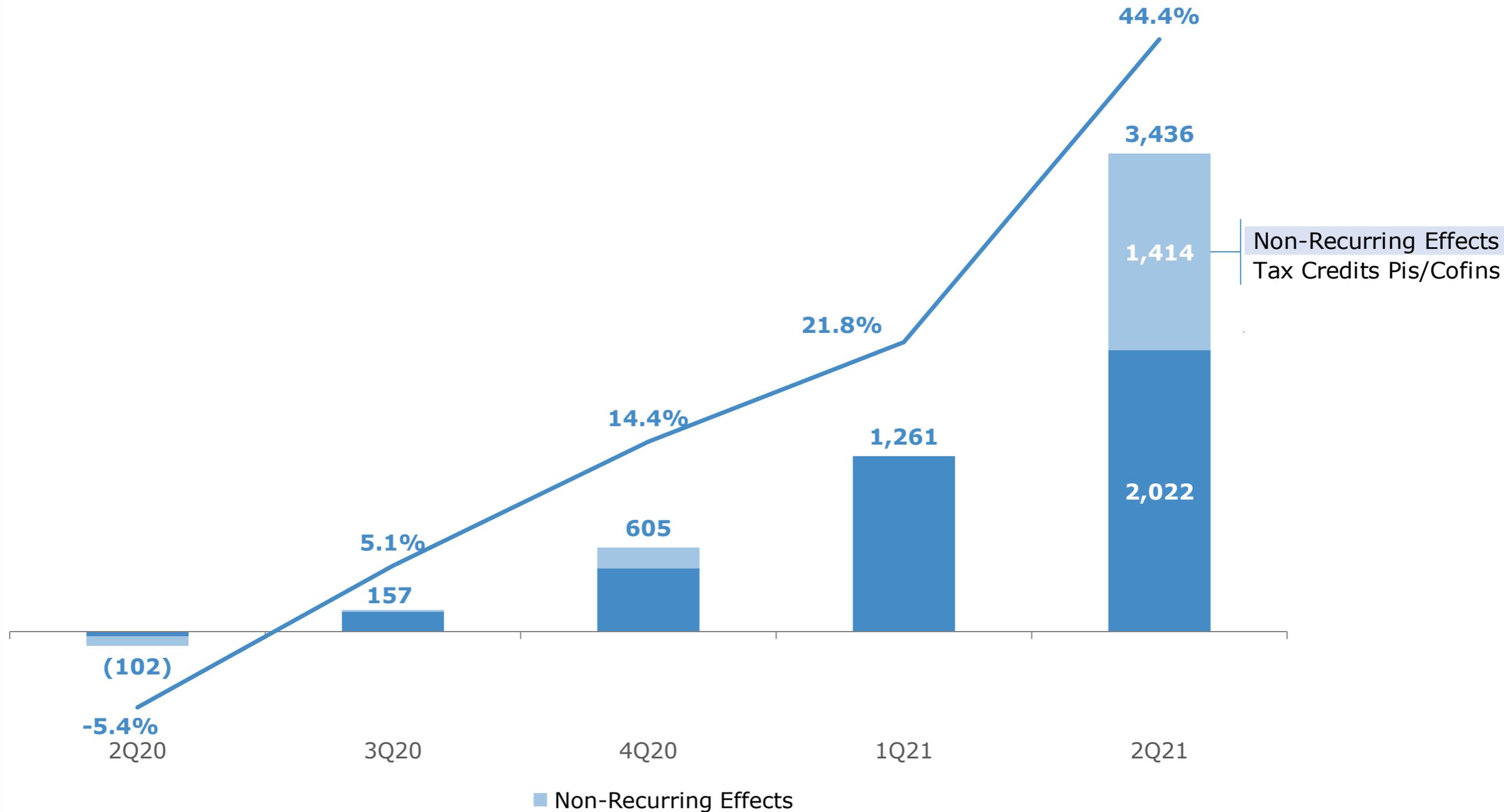
Highest EBITDA in history



Results – Steel Unit

Adjusted EBITDA and Margin – Quarterly – R\$ Million

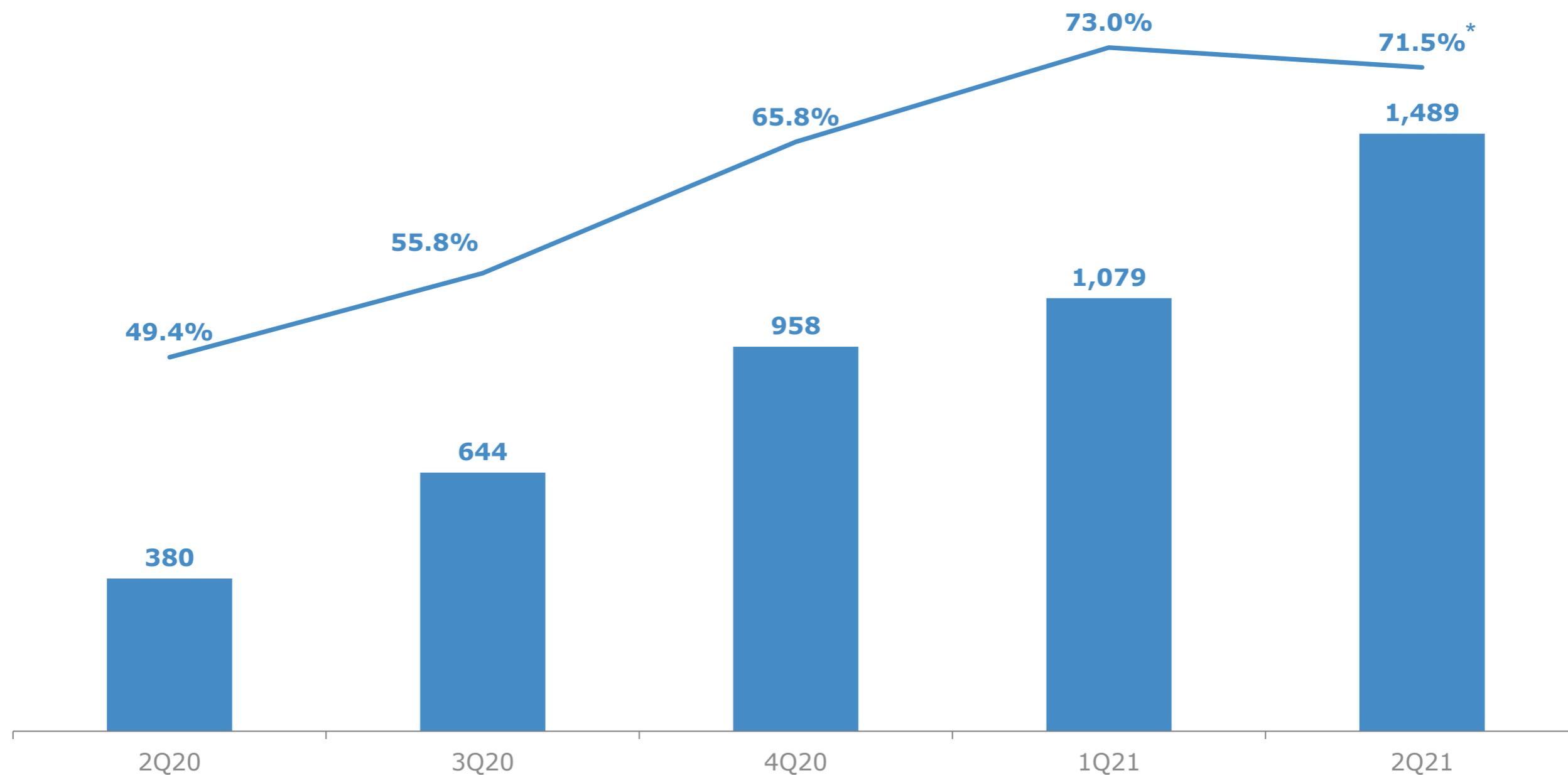
Highest EBITDA in history



Results – Mining Unit – Mineração Usiminas

Adjusted EBITDA and Margin – Quarterly – R\$ Million

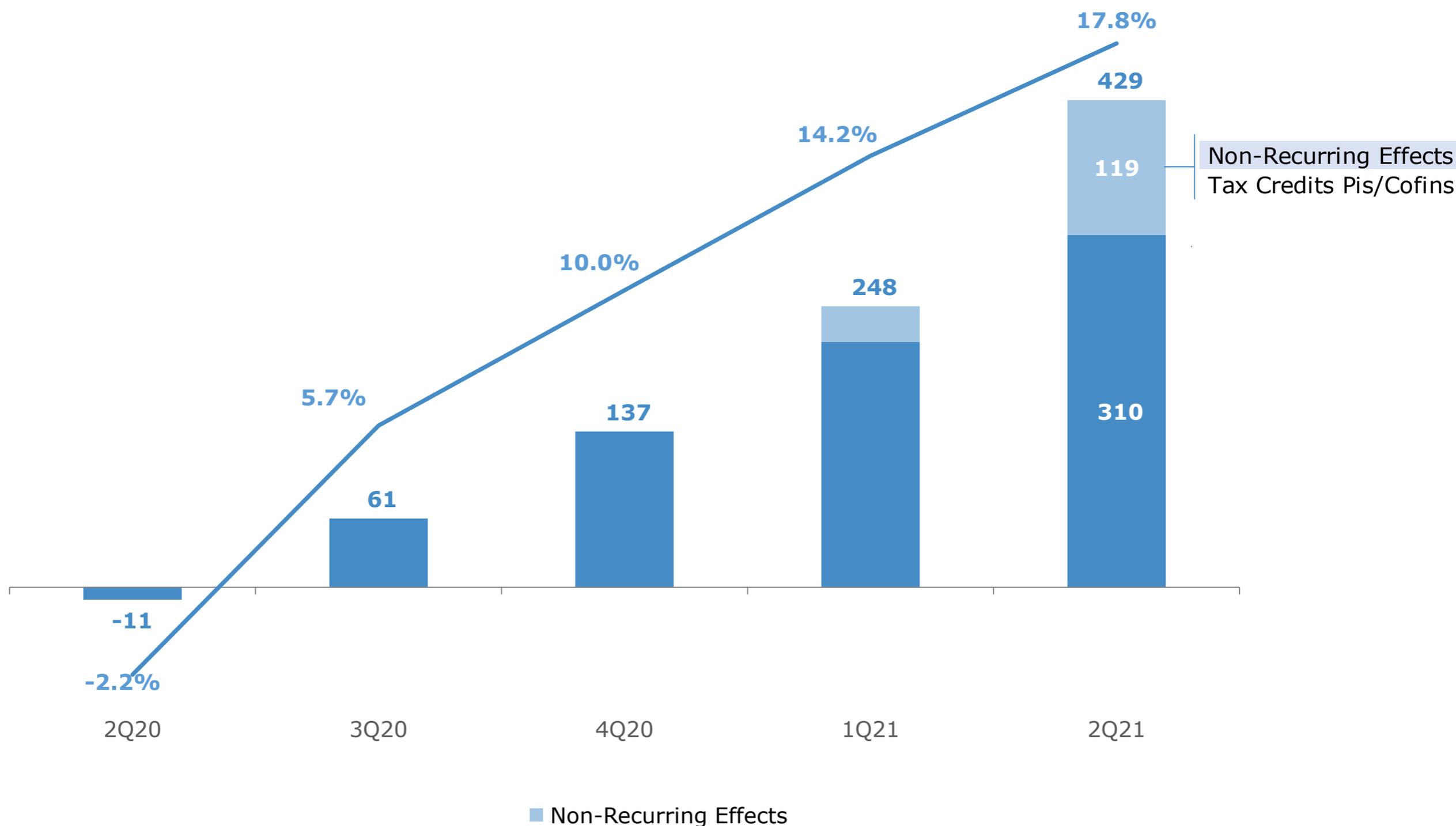
Highest EBITDA in history



* In 2Q21 there was a reclassification of CFEM

Adjusted EBITDA and Margin – Quarterly – R\$ Million

Highest EBITDA in history*

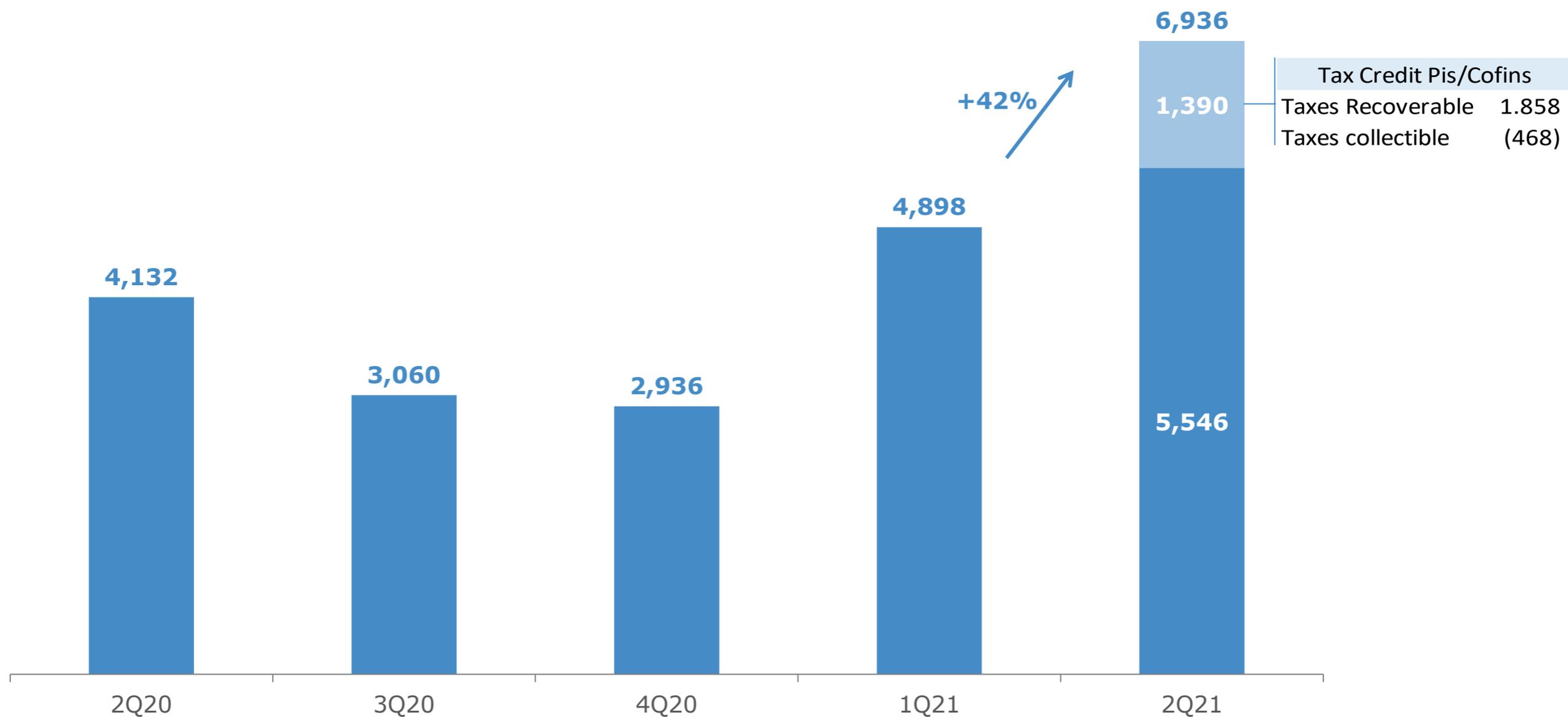


* Largest quarterly volume in history: 378.5 thousand tons

Other Financial Indicators

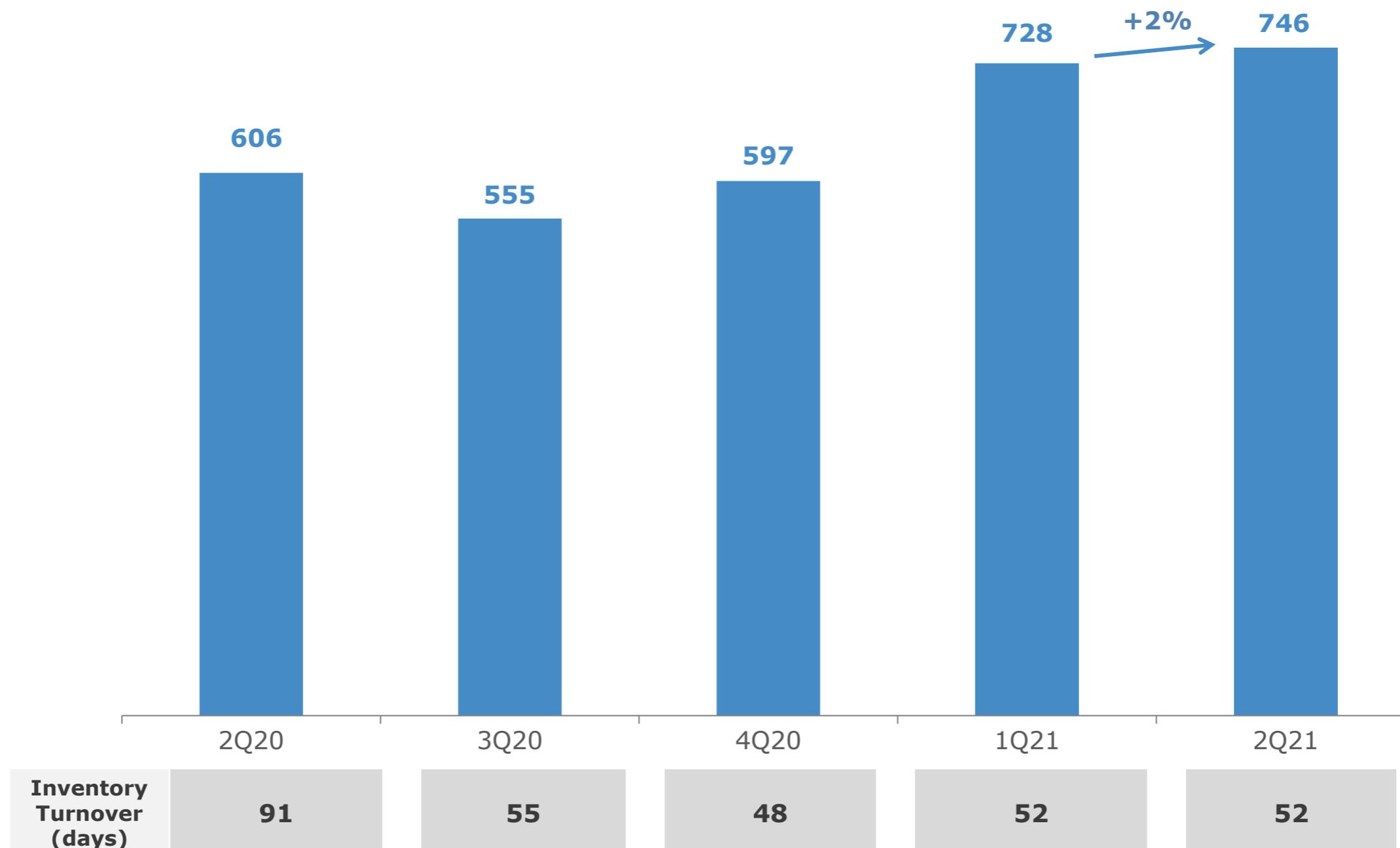
Working Capital – Consolidated

R\$ million



Working Capital – Steel Inventories

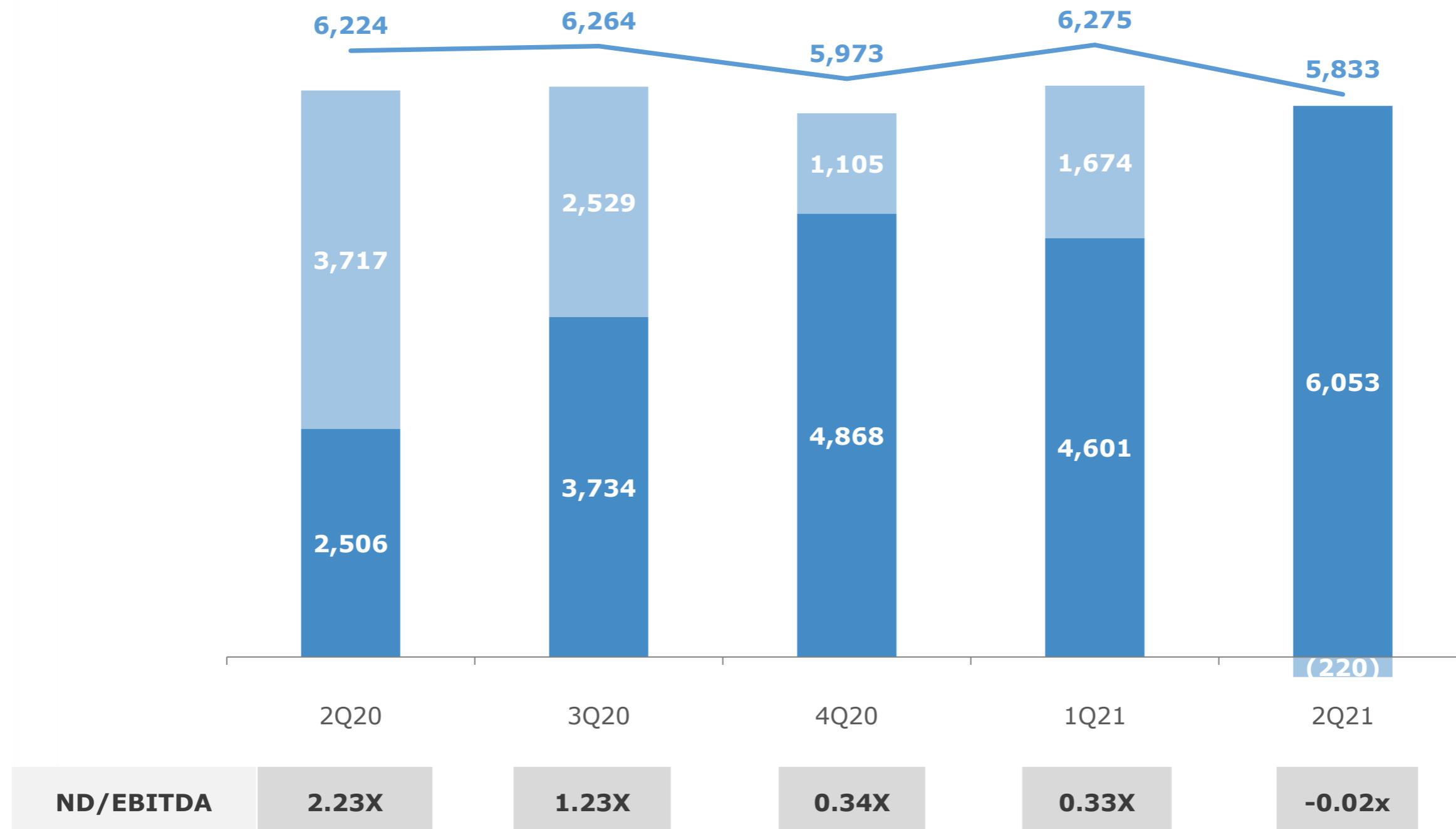
Thousand tons



Cash Position and Indebtedness – Consolidated

With interest – Quarterly – R\$ million

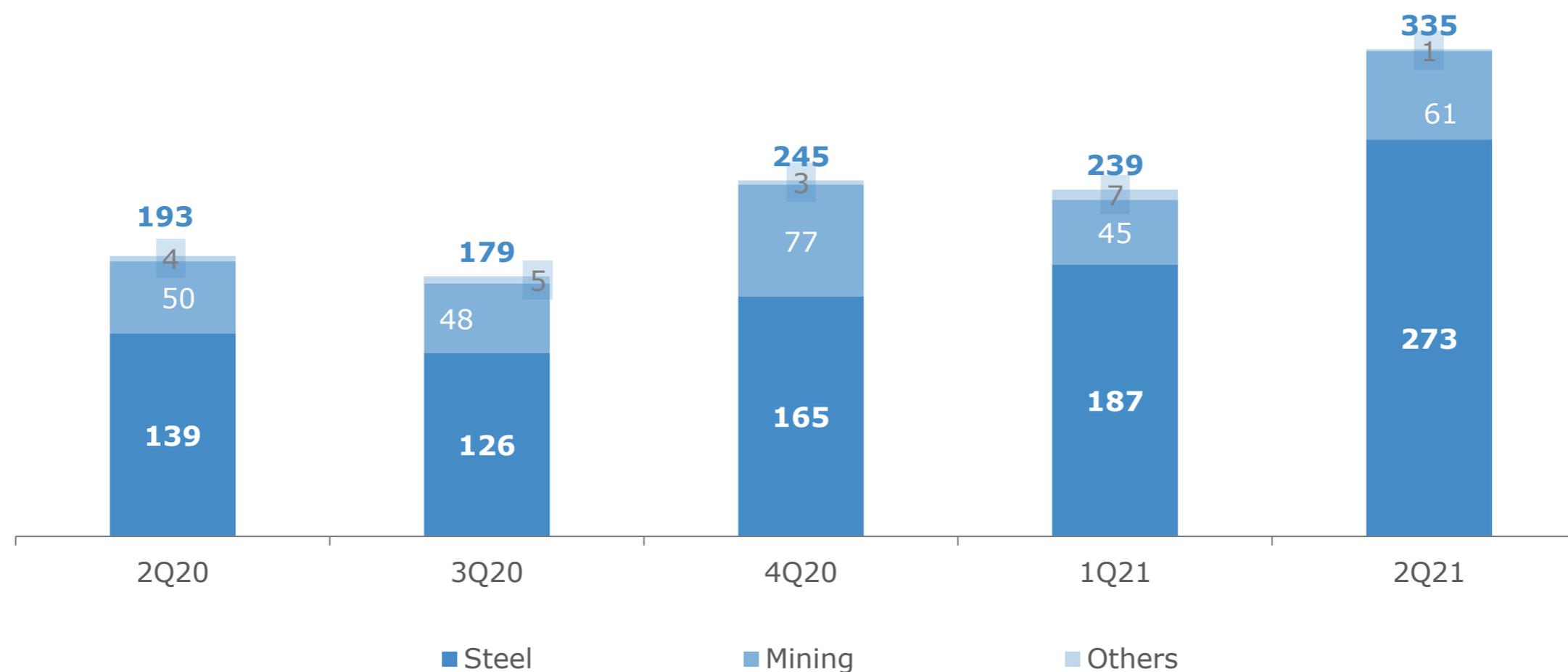
Duration: R\$: 38 months
US\$: 56 months



■ Cash ■ Net Debt — Gross Debt

Capex – Consolidated

Quarterly - R\$ million



Follow-up of Goals:

Indicator	Goal	Status
Number of women	10% of women in the company's Industrial area by 2022;	
Accident frequency rate	Zero Accident Target. LTI Frequency Rate less than 0.3 in 2021;	
Carbon Emissions	GHG emission inventories in the year 2021	
	Conect to the CDP and GHG Protocol inventory;	
Dam Safety	Migration to filtering in 2T21;	
	De-characterization of the Central dam in 1T22	

 In line with the planning
  Late in relation to the planning
  Not achieved on time

ODS



Institutional Presentation

2Q21

AGENDA

1

Usiminas

2

Pillars of Usiminas' Management

People

Clients

Results

3

Governance and Highlights

4

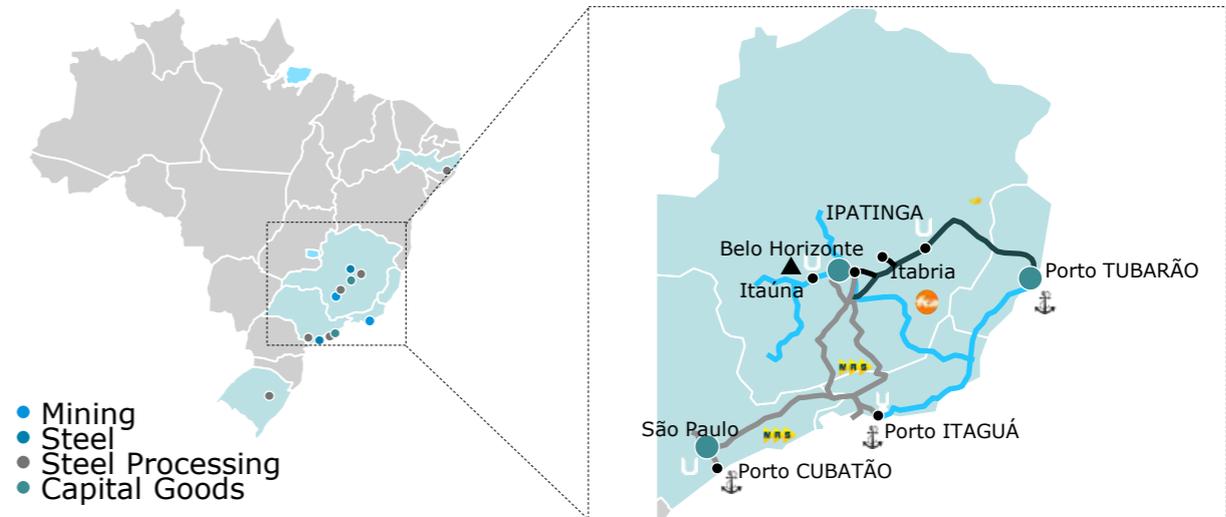
Appendix

Usiminas at a Glance

Company Overview

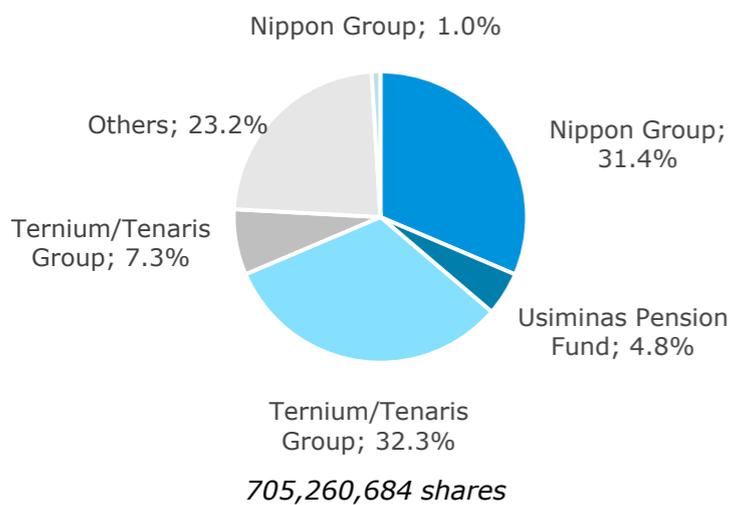
- ✓ Usiminas is one of the largest flat steel producers in Brazil, with operations in several segments of the value chain, such as mining and logistics, capital goods, service and distribution centers and customized solutions
- ✓ Two steel plants strategically located along Brazil's main industrial axis, with sales force present in the main regions of the country
- ✓ First Brazilian steel company certified by ISO 9001
- ✓ Founder of the most enduring environmental education project in the private sector since 1984

Geographic Footprint

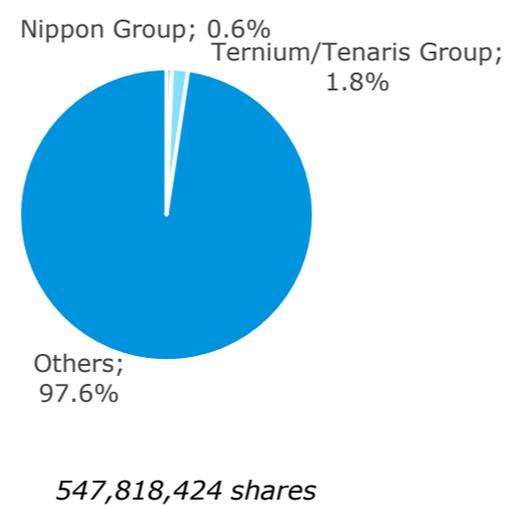


Shareholder Structure (% of total capital, except otherwise indicated)

Voting Capital



Preferred Shares

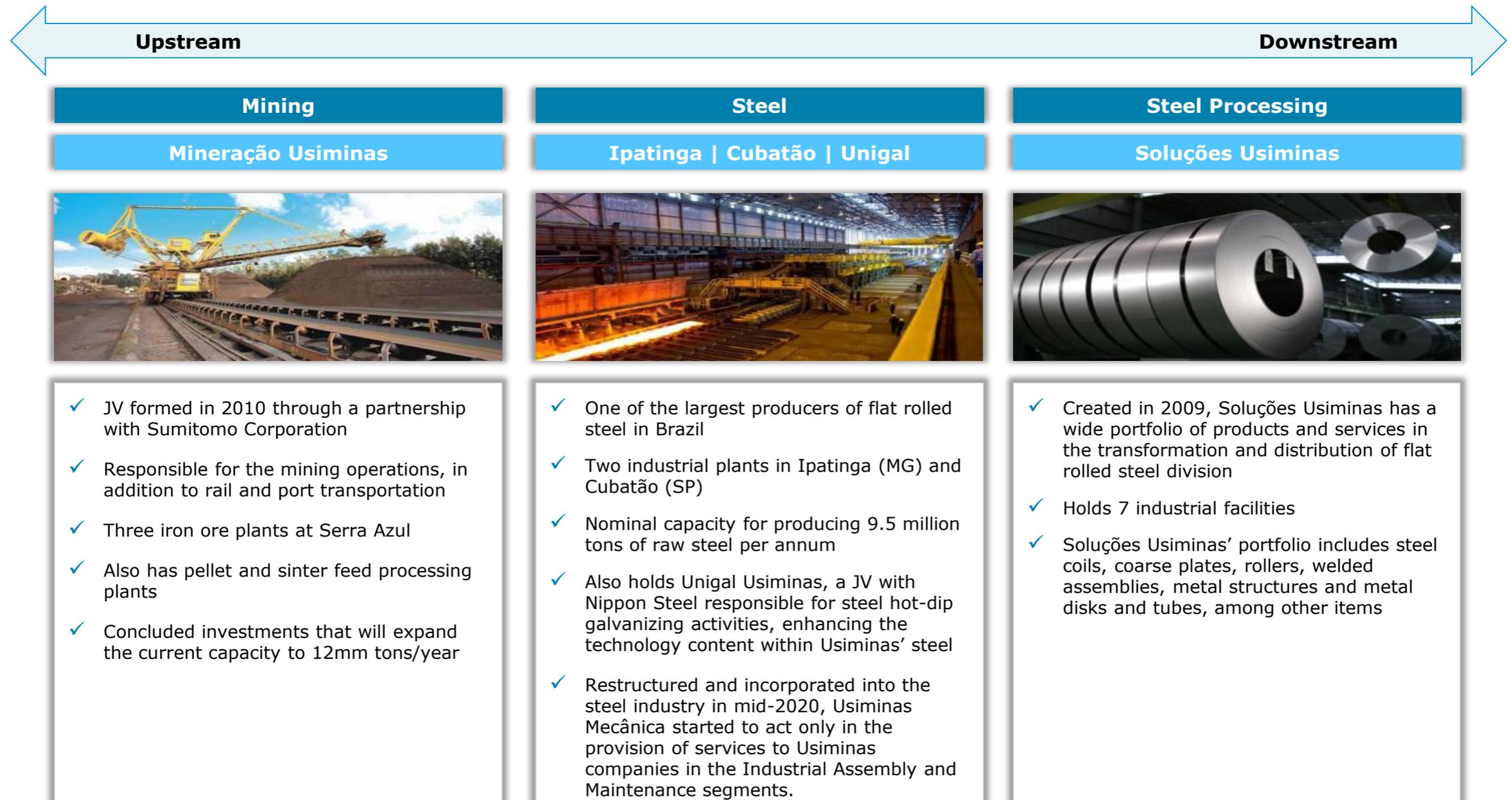


56% of ON and 44% of PN

Financial Highlights (in R\$m, except otherwise indicated)

	2016	2017	2018	2019	2020
Net Revenues	8,454	10,734	13,737	14,950	16,088
<i>Growth YoY</i>	-17%	27%	28%	9%	8%
Adjusted EBITDA	660	2,186	2,693	1,973	3,194
<i>Margin</i>	8%	20%	20%	13%	24%
Net Income	(577)	315	829	377	1,292
<i>Margin</i>	(7%)	3%	6%	3%	8%
Total Debt	6,942	6,656	5,854	5,111	5,793
Cash and Equivalents	2,257	2,314	1,693	1,921	4,868
Net Debt	4,684	4,342	4,161	3,189	1,105
<i>Net Debt / EBITDA</i>	7.1 x	2.0 x	1.6 x	1.6 x	0,3 x

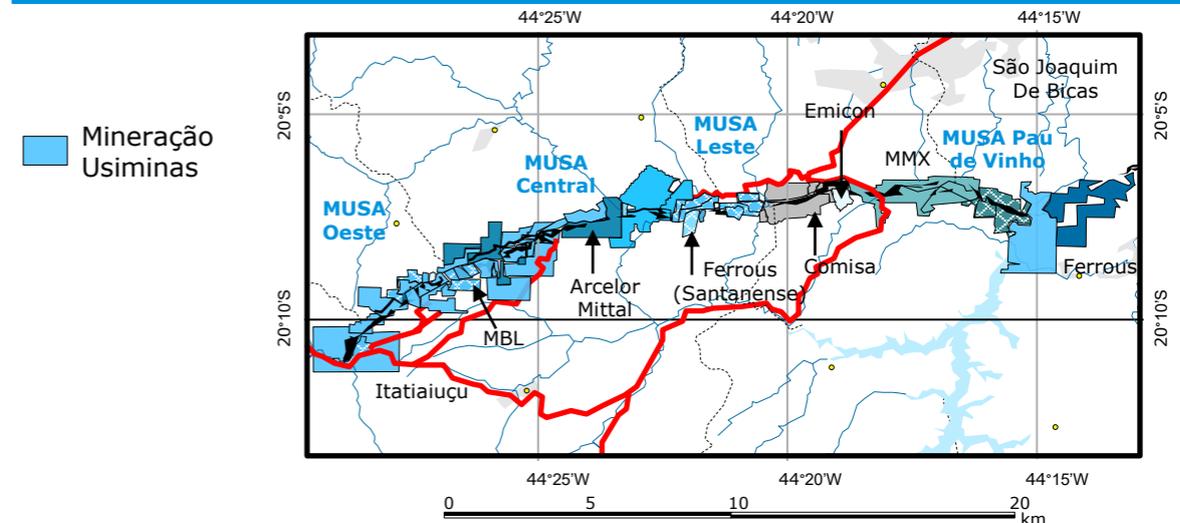
Complete Solutions on Products and Services



Overview

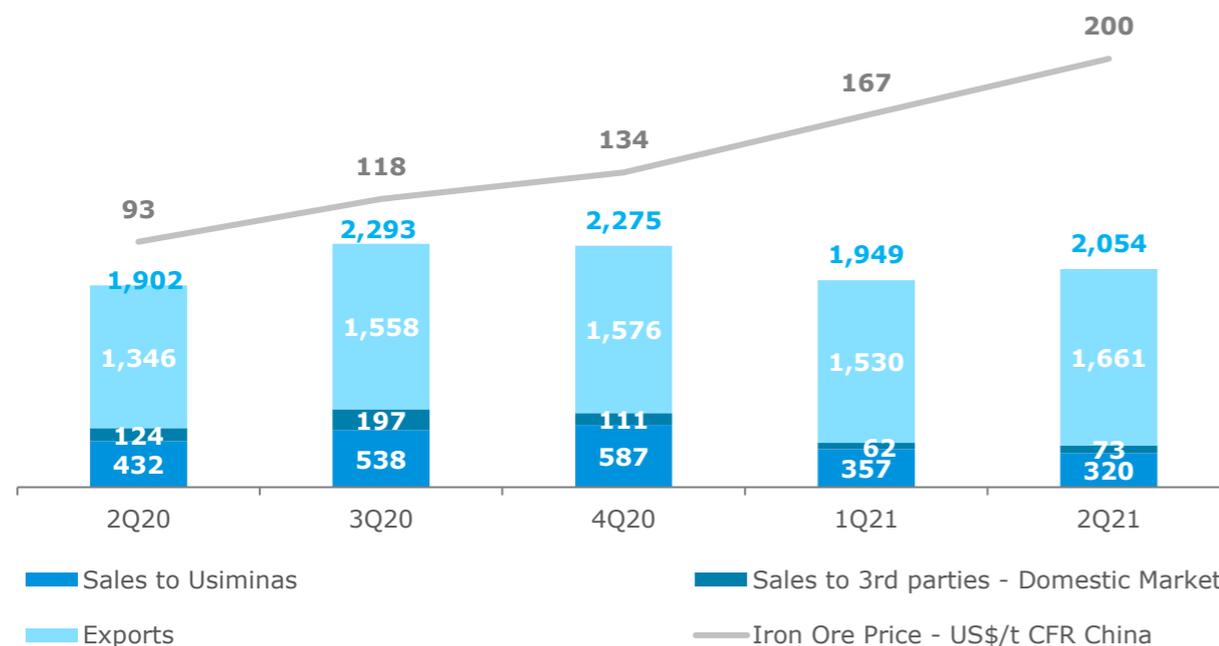
- JV formed in 2010 through a partnership with Sumitomo Corporation (30% economic stake) responsible for mining and railway operations
- Three mining sites in the Serra Azul region (MG), with resources of 2.4 billion tons of iron ore
- Asset base also includes pellet and sinter feed processing plants
- Concluded investments that will expand the currently capacity to 12 mm tons/year
- The company also has voting equity stake of 20% of MRS Logística and a strategic field in Sepetiba Bay (RJ)

Assets Location

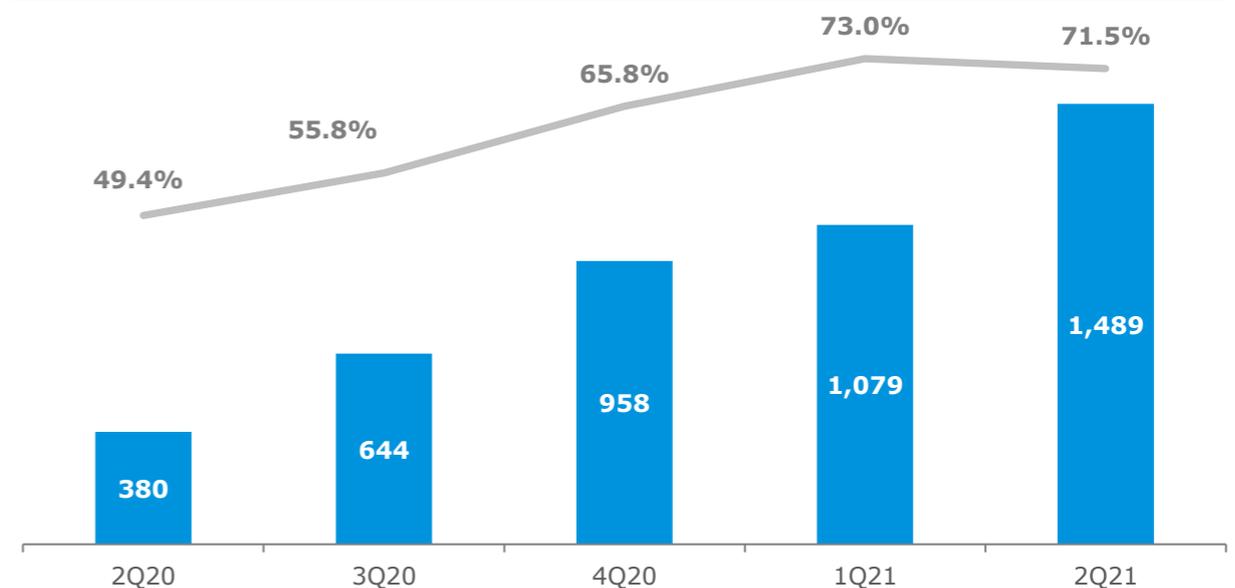


Iron Ore Sales and Price PLATTS (62% FE CFR China)

Mining Business Unit - Thousand tons – Prices in US\$/ton



EBITDA (R\$ mm) and EBITDA Margin (%)



1. Mining and Logistics (Cont'd)

Key Projects

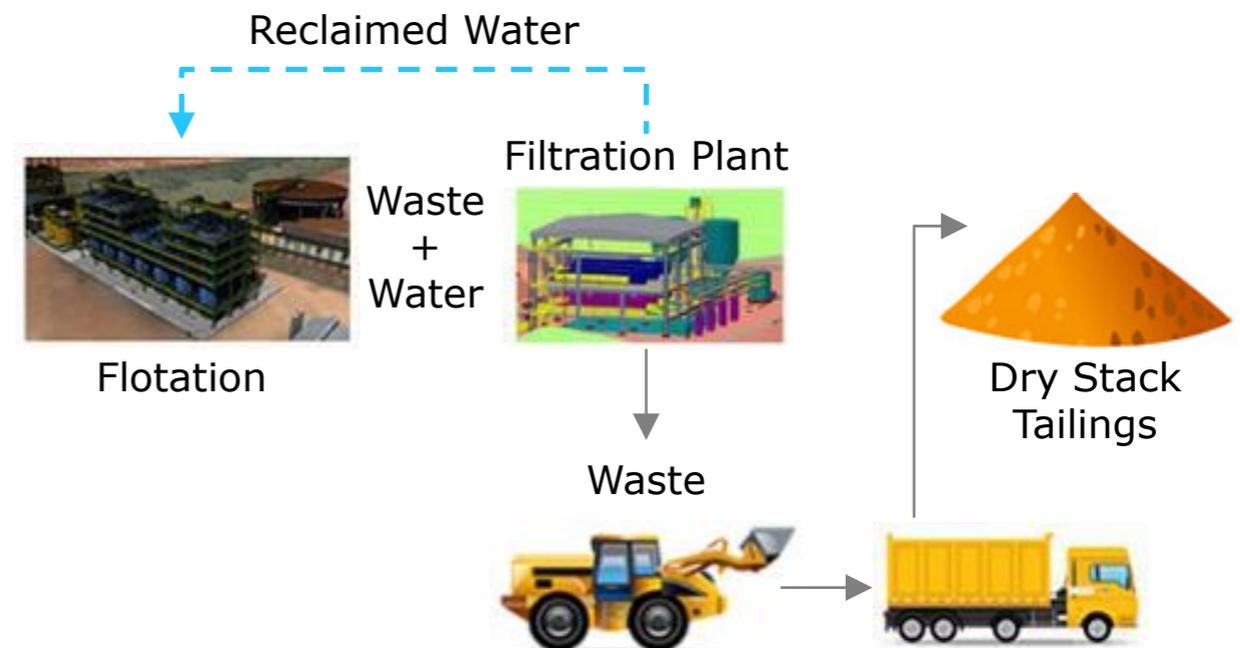
Friables

- ✓ Started operation in 2014
- ✓ Two iron ore processing plants
- ✓ Increased nominal capacity from 8 million to 12 million tons / year of iron ore
- ✓ Iron ore with better quality, higher concentration of iron content and lower impurity level



Dry Stacking (ongoing)

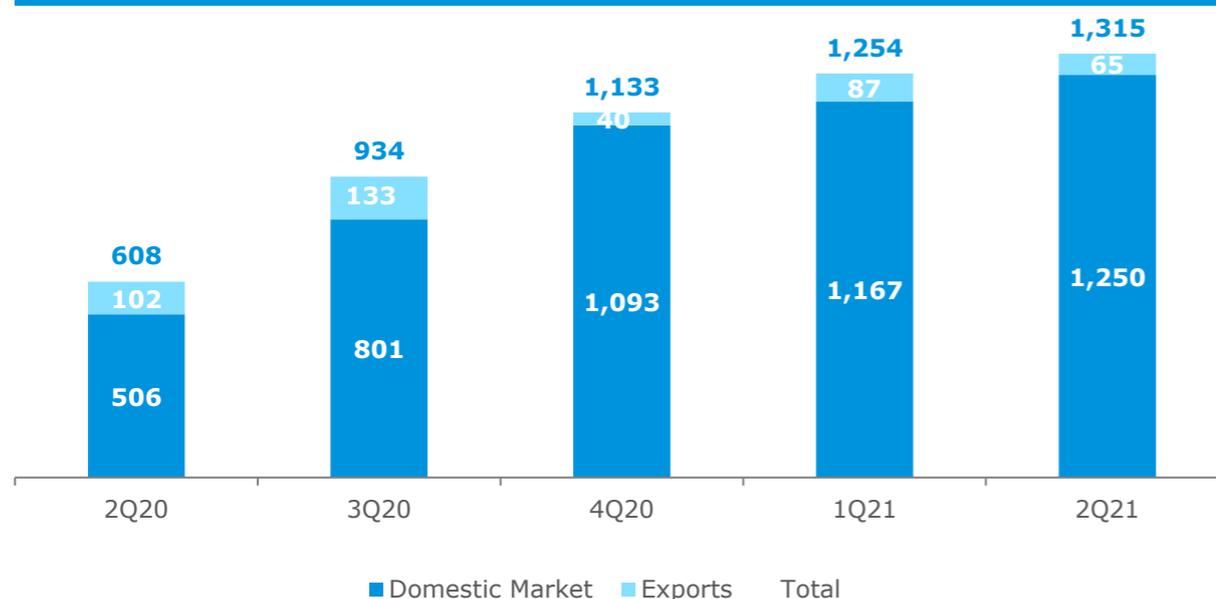
- ✓ MUSA is investing in the dry stacking technique. With an investment of approximately R\$200 million, the process will start operating in 2021.



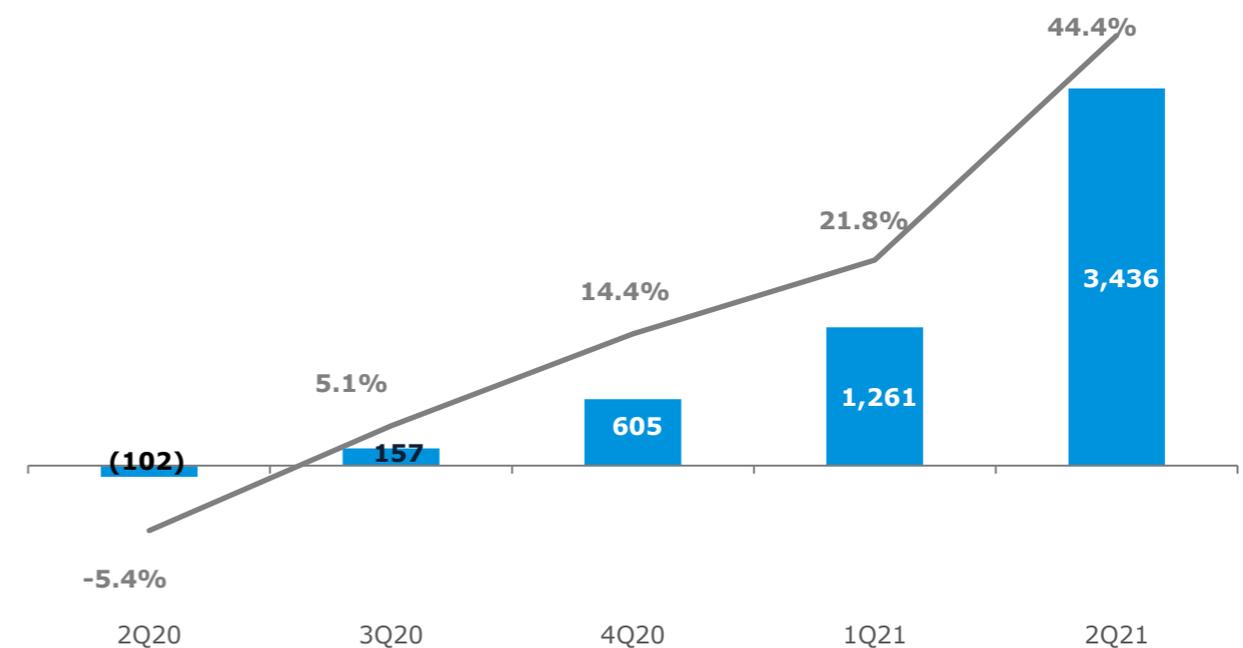
Overview

- One of the largest producers of flat rolled steel in Brazil
- Two industrial plants in Ipatinga (MG) and Cubatão (SP)
- Nominal crude steel production capacity of 9.5 mm per year
- The company owns Unigal Usiminas, a JV with Nippon Steel engaged in steel hot-dip galvanizing, enhancing the technology content within Usiminas' steel
- Largest center of steel research in Latin America
- Restructured and incorporated into the steel industry in mid-2020, Usiminas Mecânica started to act only in the provision of services to Usiminas companies in the Industrial Assembly and Maintenance segments.

Steel Sales Evolution (Thousand tons)



EBITDA (R\$ mm) and EBITDA Margin (%)



Steel (Cont'd)

Flat steel consumption markets

Heavy Plates



Hot Rolled



Cold Rolled



Galvanized



Civil Construction



Machinery and Equipment



Pipelines



Capital Goods



Wind Energy



Oil and Gas



Civil Construction



Machinery and Equipment



Pipelines



Auto Industry



Solar Energy



Oil and Gas



Civil Construction



White Line



Auto Industry



Civil Construction



White Line

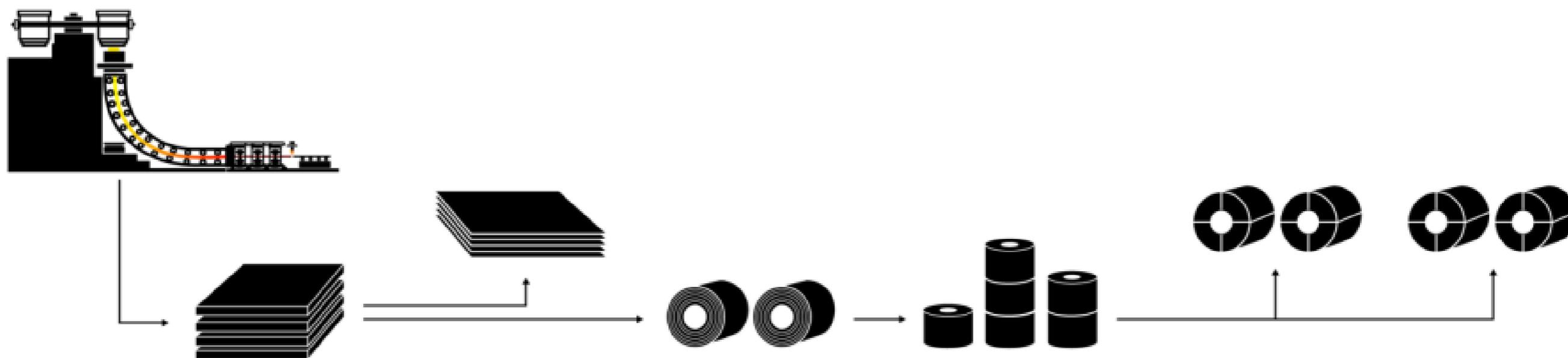


Auto Industry



Solar Energy

- Crude steel capacity of 9.5 million tons annually, being 5 million tons in Ipatinga and 4.5 million in Cubatão, which had the operation of its crude steel production temporarily suspended and currently processes purchased slabs



	Heavy Plates	Hot Rolled	Cold Rolled	Galvanized		Total
				Electro Galvanized	HDG	
Total Production Capacity ¹ of Products for Sale	1,900	4,200	2,200	350	1,020	9,670
Generation of Products for Sale with the Equipment in Operation ²	900	2,070	2,200	350	900	6,420

- ¹ According to the theoretical mix of sales in the implementation of the line.
- ² Excluding the temporarily suspended capacities of Heavy Plates and Hot Strip Laminator #1 in Cubatão.

Steel (Cont'd)

Key Projects

CLC Technology



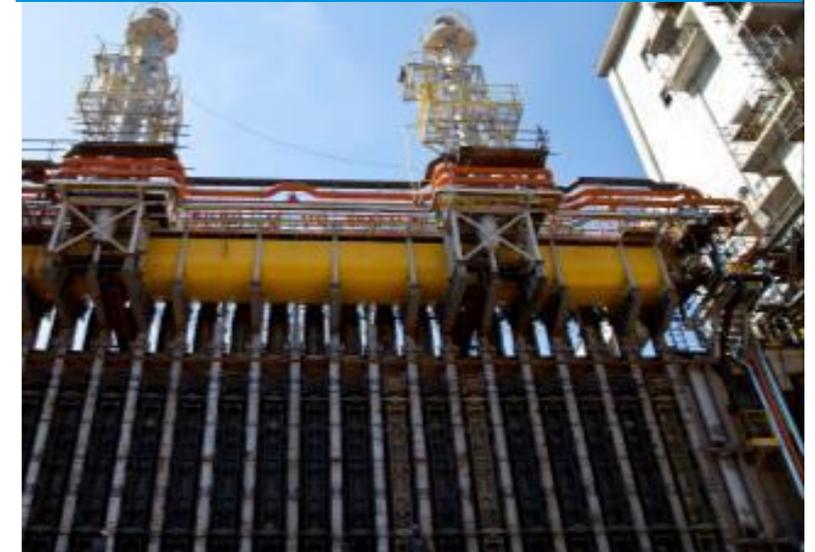
- ✓ Licensed in 2009
- ✓ Consists of an accelerated cooling process for heavy plates.
- ✓ The project enabled Usiminas' to meet specific requirements from Petrobras (application on pre-salt operation, besides the shipbuilding sector)

Hot-dip Galvanizing Line



- ✓ Doubled the capacity to 1 million tons / year
- ✓ Expertise in ultra-high strength steel production (dual phase)
- ✓ Started operations in 2011

Coke Plant Revamp – Ipatinga



- ✓ Started operations in May 2015
- ✓ Metallurgical coke with adequate specifications for pig iron production in the blast furnace process
- ✓ Reduction of particle emissions, gases and volatile substances
- ✓ Coke gas to be used in the operational facilities of Ipatinga Mill and electricity generation
- ✓ Total capacity of coke plant of 1.4 million tons/year

Steel (Cont'd)

Key Projects

Revamp of the Blast Furnace #3



- ✓ Estimated investment of 600 million for 2021
- ✓ Total value of the renovation of R\$ 2.09 billion, to be disbursed by 2023
- ✓ AF3 will continue operating normally until mid 2023

Steel (Cont'd)

Focus on developing new steel and improving production processes

Research and Development



Largest Center for Steel Research in Latin America

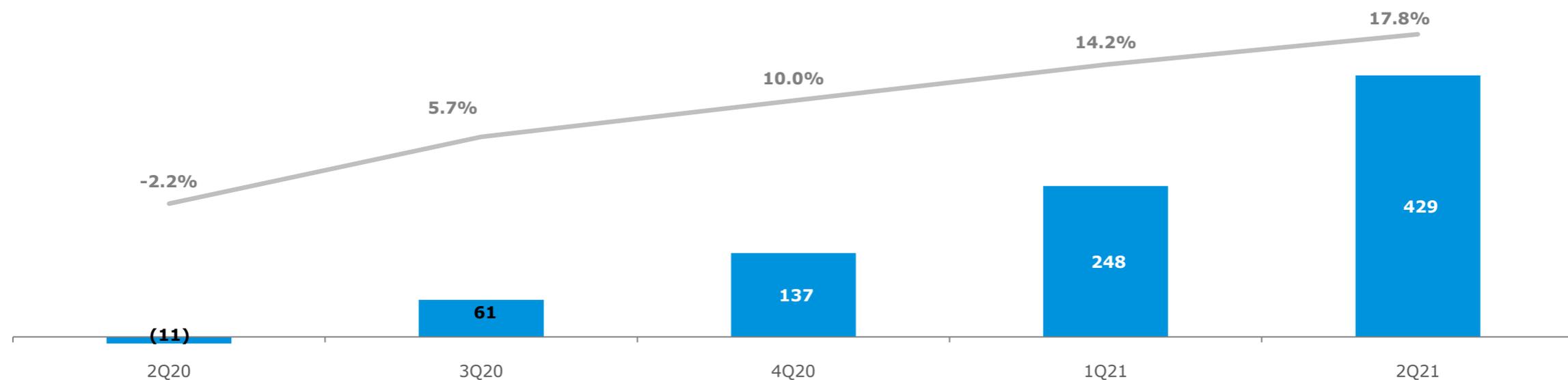
- More than **40 years of operation**
- **17 LABORATORIES**
- Improve processes and develop products
- **CONTRIBUTE TO THE LEADERSHIP OF USIMINAS IN THE GENERATION OF PATENTS IN BRAZIL**

**Steel mill with the largest number of patents in Latin America.
Annual R&D investment around R\$30million.**

Overview – Soluções Usiminas

- Soluções Usiminas engages in steel transformation and distribution
- The company is controlled by Usiminas, that holds a 68.9% stake
- Its portfolio includes the production of steel coils, coarse plates, rollers, welded assemblies, metal structures and metal disks and tubes, among other items
- Located in seven different sites with an installed capacity to transform 1.9 million tons of steel per year

EBITDA (R\$ mm) and EBITDA Margin (%) – Steel Processing - Quarterly



AGENDA

1

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2

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Results

3

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4

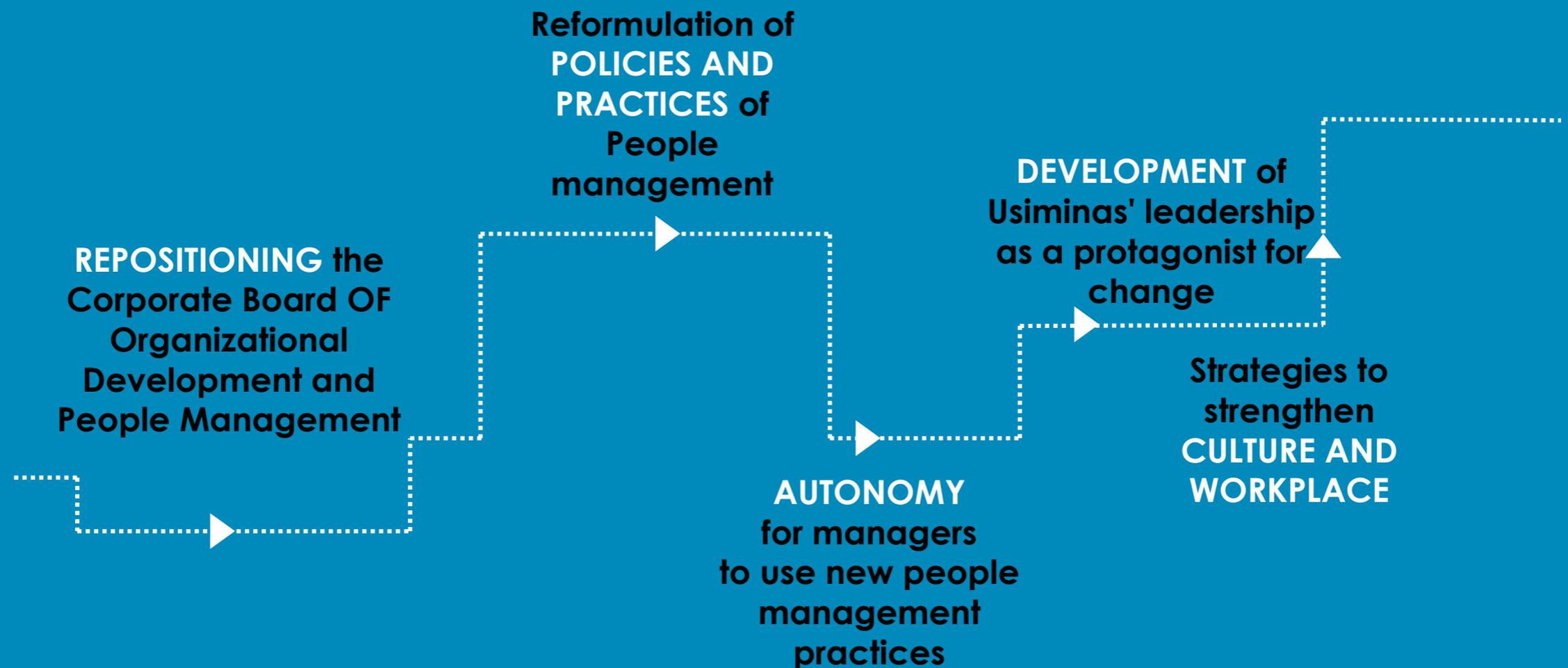
Appendix

PILLARS OF USIMINAS' MANAGEMENT

People, Clients and Results



PEOPLE



People

Social and Environmental Highlights

Highlights



“Projeto Superar”

Awarded by **World Steel Association**
 “Excellence in health and safety – Impact on occupational health.”



“Todos pela Água”

was the greatest winner in the category “**Best sustainable partner project**” of “IX Prêmio Hugo Werneck” in Sustainability & Love to Nature.



51,000

oncology sessions and **1593 patients recovered** from Covid in 2020



832

Scholarship at “Colégio São Francisco Xavier” in 2019.



Márcio Cunha Hospital

recognized by Newsweek magazine as the **17th best hospital** in Brazil and **among the 3 best** in Minas Gerais in 2020.

“Mobiliza Caminhos do Vale” Project

Promotes the recovery of rural roads based on steel aggregates, having as a counterpart the realization of socio-environmental projects and the recovery of springs by the municipalities

- ✓ **3.2 Million** tons of applied Siderbrita
- ✓ **1.3 Million** beneficiaries
- ✓ **3,209 km** of rural roads recovered
- ✓ **126,000** trips on 25 tons’ trucks
- ✓ **84 municipalities** in the east of Minas Gerais
- ✓ **4,789** springs in recovery process
- ✓ **1.09 million** seedlings planted (average 396/spring)
- ✓ **337,675** wood fence posts used
- ✓ **1,046,789** meters of wire fixed



People

Social and Environmental Highlights

“Mobiliza Todos pela Água” Project

Enters into partnerships with municipal councils, using slag to recover springs



People

Social and Environmental Highlights

“Mobiliza Pelo Trabalho” Project

Manufacture of interlocking blocks based on steel aggregate using inmates labor

88,255

benefited people

750m²/month
of production

100t

of **Siderbrita**
used per month

50%

less costly*

Gains in **accessibility** and **convenience** for the population
Re-socialization and **remission** of punishment for the inmates



*compared to similars on the market.

People

Social and Environmental Highlights

“Mobiliza Caminhos do Vale” Project

Socio-environmental projects as counterpart in **Marliéria**



Slope containment works, leading to a **100% annual attendance** in the local schools

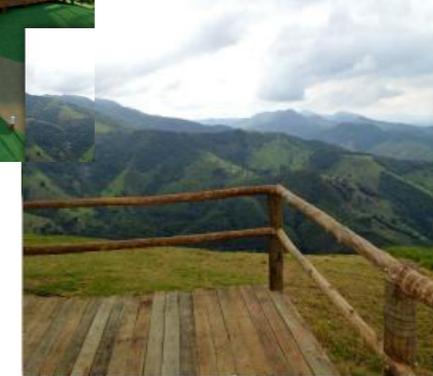
Contrapartidas sócio ambientais em **Paraíso e Iapú**



Workshop on **Ecology** and **Environmental Preservation**, environmental awareness and tree seed plantation in the springs by community children



Increase in **tourism** and **handicraft**, and helping the local products flow



Construction of the **free flight ramp** in the community of Achado, 2nd largest in the State of Minas Gerais

People

Social and Environmental Initiatives

Education and Culture

São Francisco Xavier School

First educational institution in Brazil to obtain ISO 9001



Usiminas Institute

Usiminas invested over R\$260 million, encouraging around 2,000 social projects



Projects and Programs

Xerimbabo Usiminas Project

Promotes protection and environmental education free of charge for more than 2 million young people



“Plante uma vida” Project

The initiative promotes the planting of native tree by employees who had a children in the year



People

Social and Environmental Initiatives

São Francisco Xavier Foundation

Márcio Cunha Hospital – Unit I

Reference center in the area of health in Brazil



Márcio Cunha Hospital – Unit II

Hospitalization, Ambulatory Care, Diagnostic Imaging Center and Usifamília



Carlos Chagas Municipal Hospital

Reference for the municipalities of the Itabira microregion to SUS patients



Cubatão Hospital

General Hospital for services of medium complexity, reference for the region of São Vicente, Cubatão, Guarujá and Praia Grande



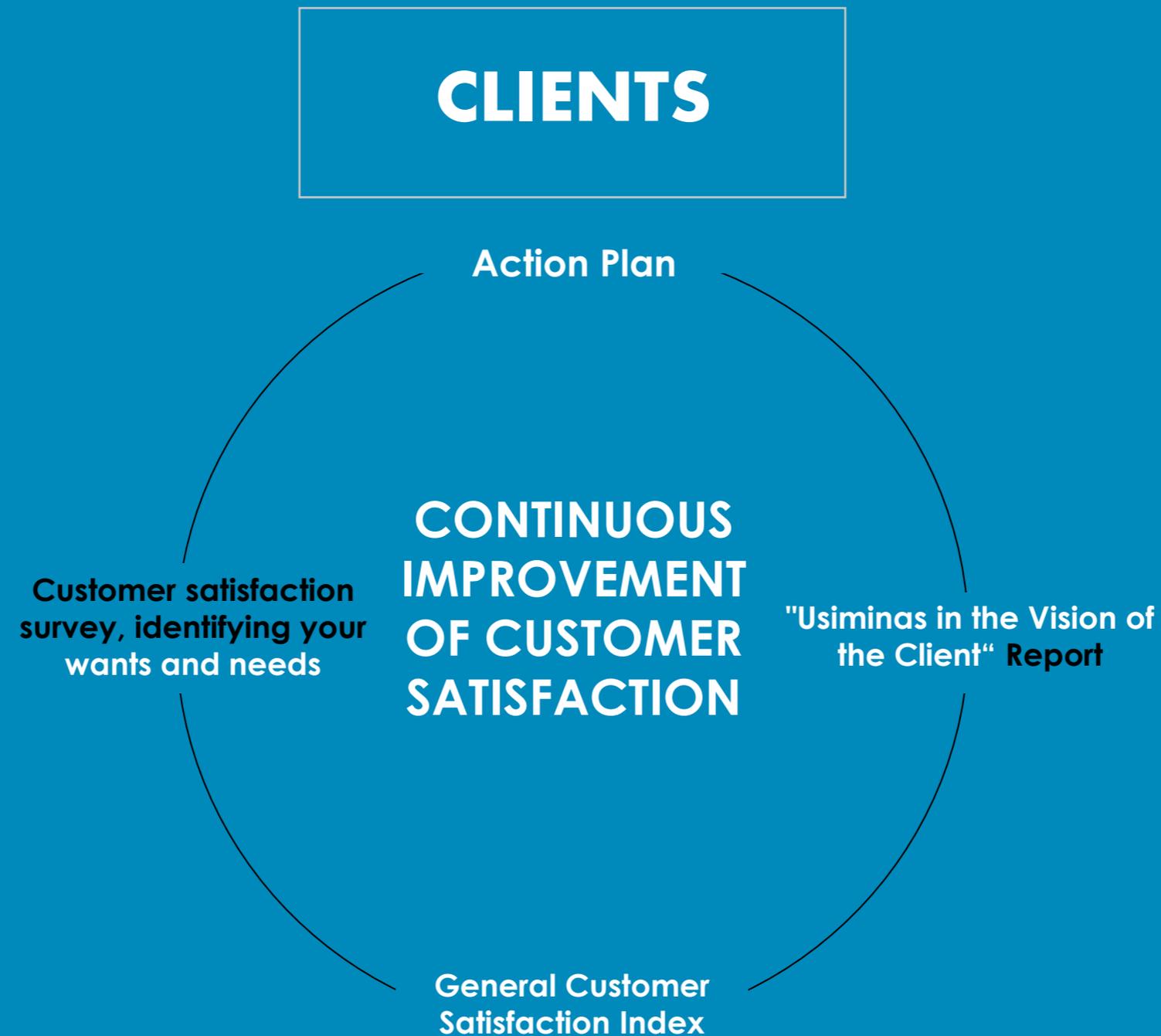
People

Social and Environmental Highlights

Awards and Recognition

- 2020 - Toyota Business Practices Award – Soluções Usiminas won in the Environment category
- 2020 – Aberje Award – Usiminas won in the Diversity and Inclusion category
- 2019 – “Boas Práticas Ambientais” State Award – Recognition from SEMAD and Sisema
- 2019 – “Chico Mendes Institute Social-Environmental Award” - Proactive posture in relation to sustainable development
- 2018 - “Sustentabilidade Américas” Award – Biggest Americas’ Award
- 2018 – “Hugo Werneck” Award – Best Sustainable Partner Project: “Todos pela Água”
- 2017 – “Boas Práticas Ambientais” Award – Recognition from FEAM and FIEMG
- 2017 – “World Steel Association”: Biggest World Award (Belgium)





Clients

Customer Satisfaction, Awards and Recognition

AWARDS AND RECOGNITION

Brazil Leaders Award – Steel Category

Toyota Business Practices 2020

Whirlpool Supplier Award Quality Excellence 2019

Latin American Quality Awards 2019 - Latin American Excellence Model

Top Supplier Ford – Raw Material and Stamping 2018

Gestamp Supplier Quality – Excellence Award 2017

MotoHonda Supplier – Excellence in Quality and Delivery 2017

Mercedes Benz award for environmental responsibility 2017

Ranking of the "100 most Innovative Companies in Brazil"

Toyota Global Suppliers Award

PSA Peugeot-Citroen Award

MAIN SUPPLIER FOR THE AUTOMOTIVE MARKET



RESULTS

CRISE
 Deterioration of results
 Loss of Market Cap.
 Furnace shutdown

SURVIVAL
 Capital increase of R\$ 1Bi
 Debt Restructuring
 Change of the business model in Cubatão

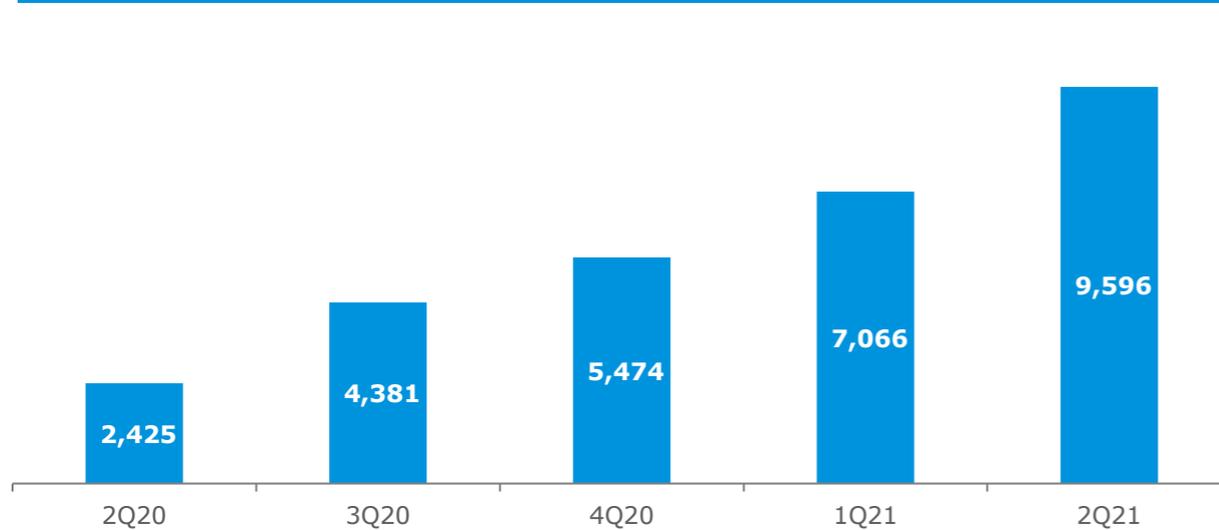
CONSTRUCTION OF RESULTS
 Focus on results
 Group of Ten
 Restructuring the team
 Valorization of employees
 Austerity measures
 Revenue increase

CONSTRUCTION OF THE FUTURE
 Retrieval of AF1 in Ipatinga
 Retake of ITM Flotation and ITM Leste in Itatiaiuçu
 New products
 Improvements for customers
 "Exploring Opportunities" and "Vale do Vale"

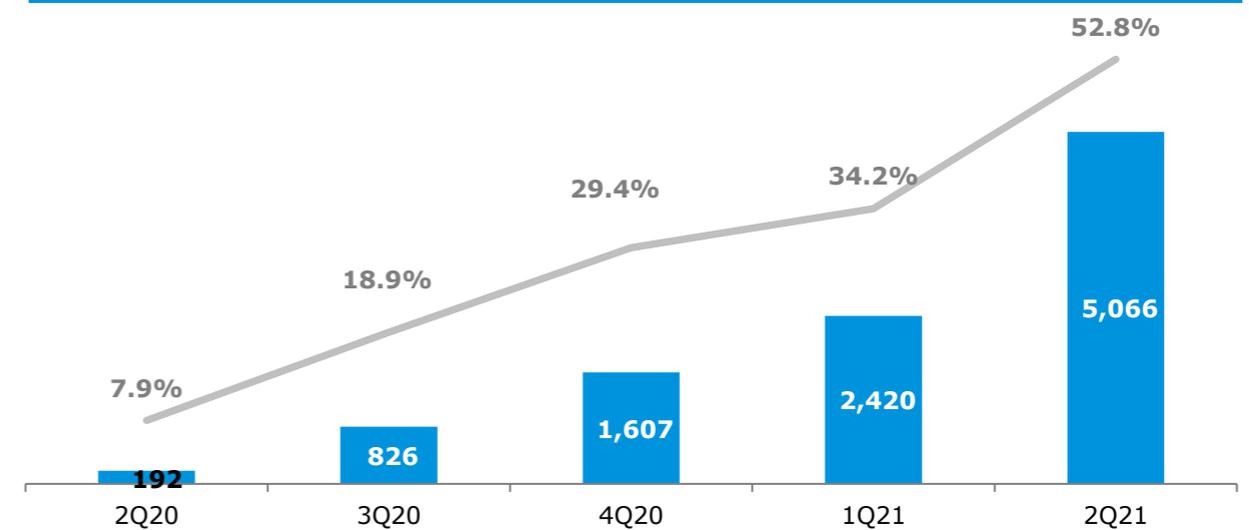
Results

(R\$ Million, except otherwise indicated)

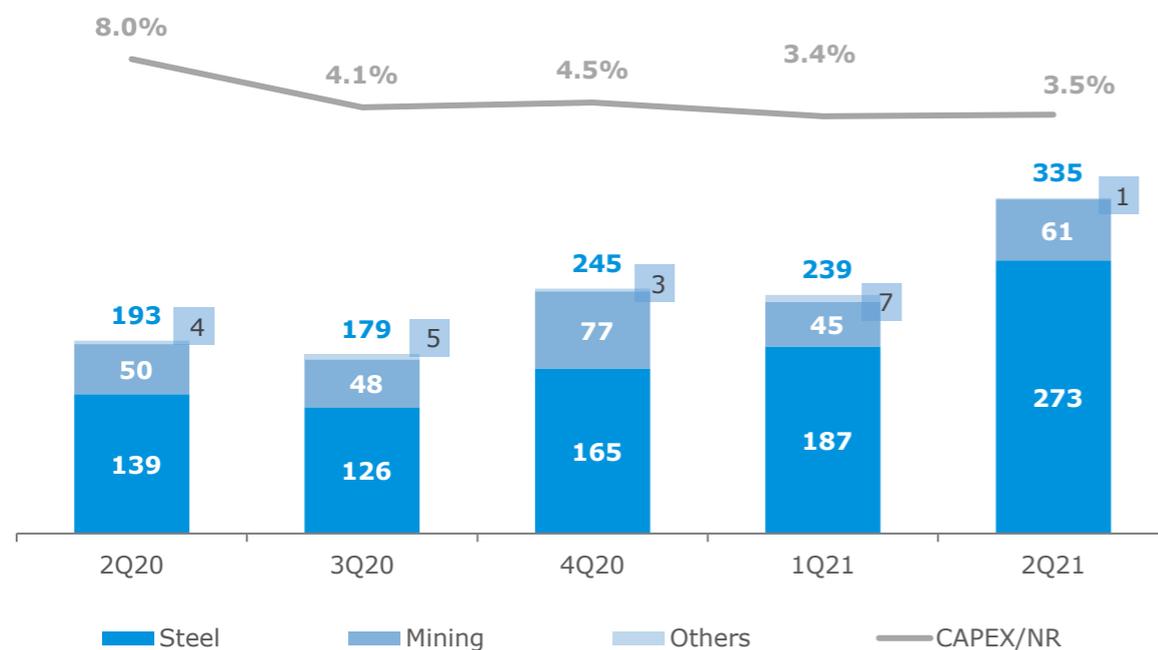
Net Revenues



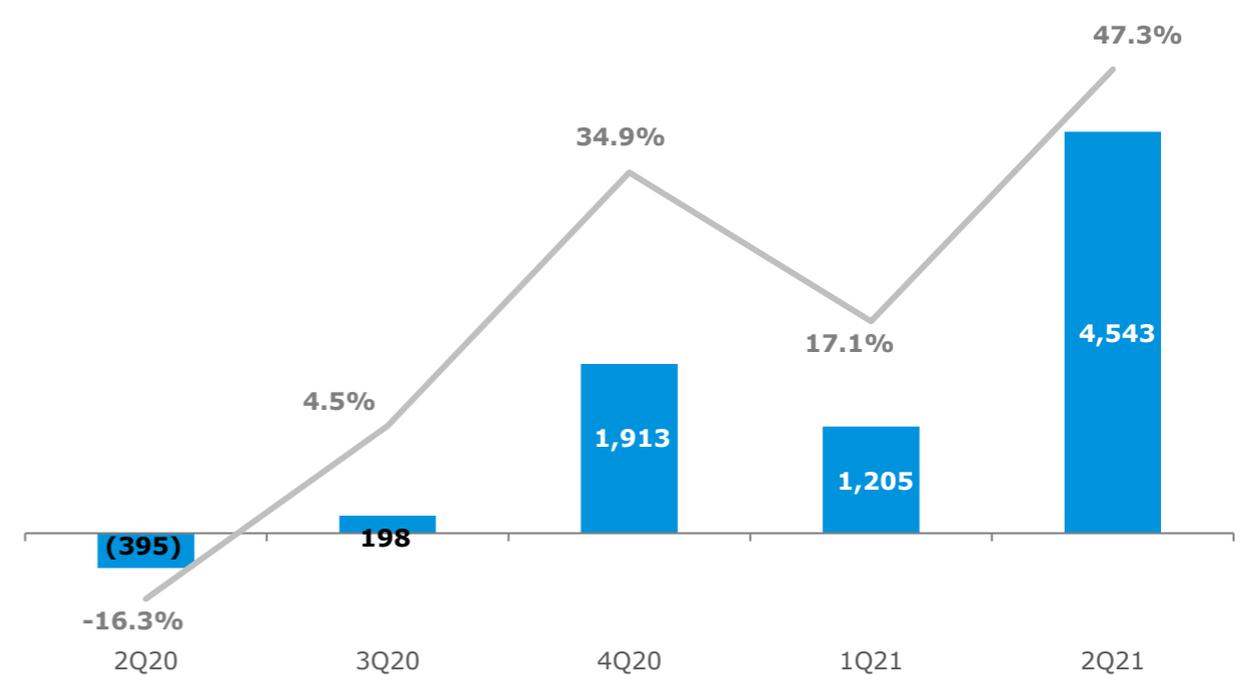
Adjusted EBITDA and Adjusted EBITDA Margin



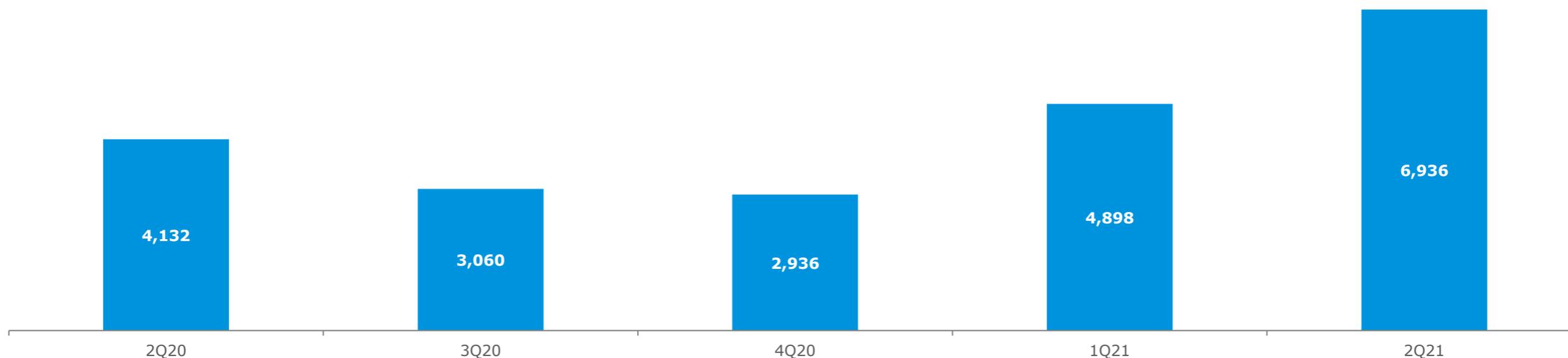
Capex and Capex as % of Net Revenues



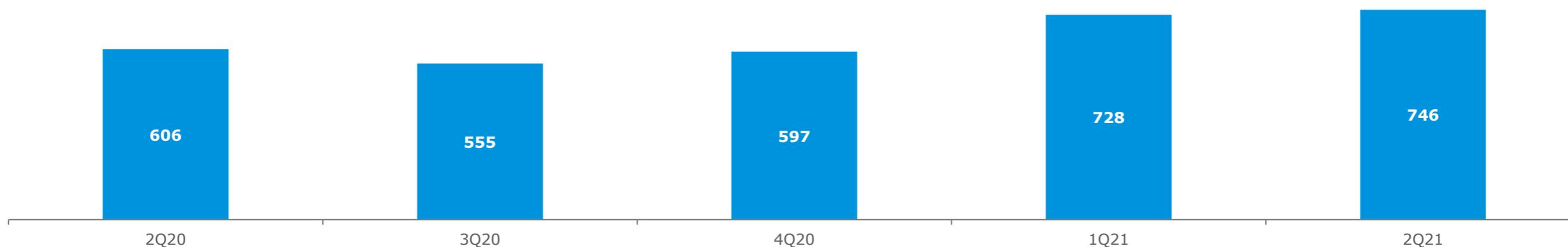
Net Income and Net Margin



Working Capital (R\$ million)



Working Capital – Steel inventories (Thousand tons)



Days in Inventory

91

55

48

52

52

42

Financial Restructuring

In 2016, Usiminas implemented important actions to preserve its financial and operational capacity

Capital Increase		
	Ordinary Shares	Preferred Shares
Capital Increase Amount	R\$1 billion	R\$50 million
Subscription Price	R\$5.00/sh	R\$1.28/sh
# Subscribed Shares	200 million	39 million
Homologation	AGE	RCA
Closing Date	July 19, 2016	June 3, 2016
Share Price @Closing Date	R\$7.05/sh	R\$1.82/sh

Debt Renegotiation	
Creditors Involved	
Tenor	<ul style="list-style-type: none"> • 10 years (three years of grace period) • Installments increasing gradually
Cost	<ul style="list-style-type: none"> • CDI+3% p.a.
Completion	<ul style="list-style-type: none"> • September 2016

R\$ 6.3bn Renegotiated with no haircut

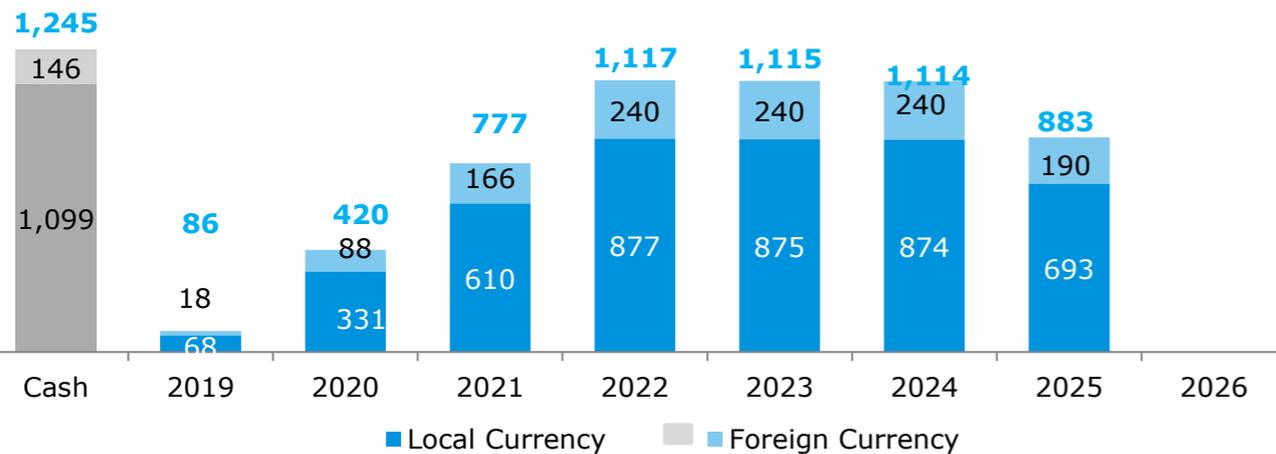
92% of Usiminas indebtedness

DEBT PROFILE

2019 brought important events that changed the Company's debt profile

Previous Profile: 06/30/2019

Duration: R\$: 39 months
US\$: 42 months

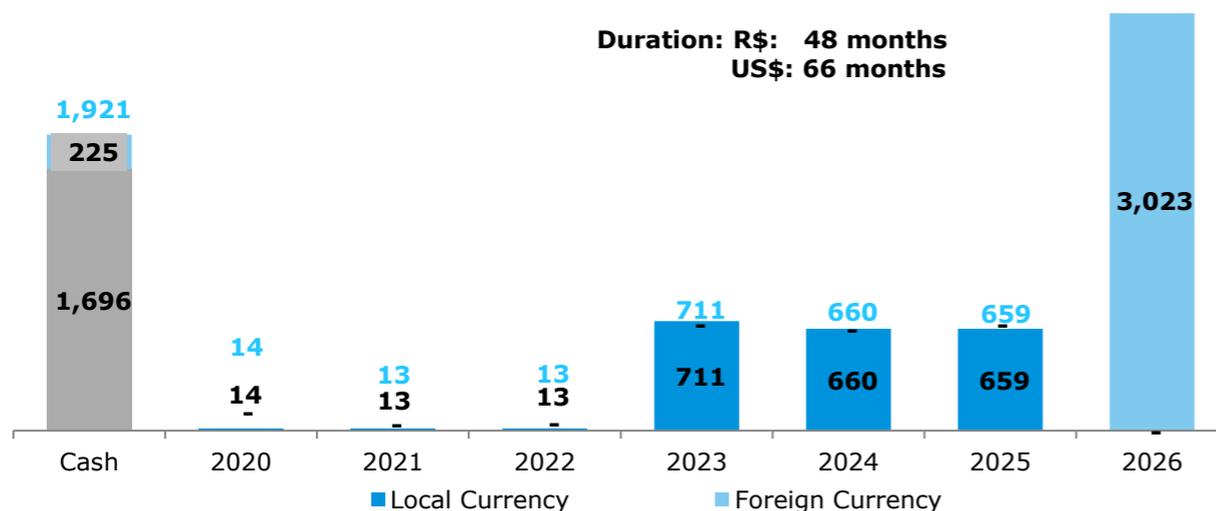


Important Events

07/11/2019	10/16/2019	09/30/2019
Bonds Issuance US\$ 750 million	Receipt of credits due by Eletrobras	Debentures Issuance R\$ 2 billion
<u>Maturity</u> 7 anos	R\$ 751 million	<u>Maturity</u> 1 st Series : 2023 2 nd Series : 2024 and 2025
<u>Yield</u> 6,125% a.a.	<i>In order to prepay debt.</i>	<u>Coupon:</u> 1 st Series: CDI + 1,7% 2 nd Series: CDI + 2,1%
<u>Coupon</u> 5,875% a.a.	<u>Liquidation:</u> 10/21/2019	<u>Liquidation</u> 10/23/2019
<u>Liquidation:</u> 07/18/2019		

The New Profile (Proforma unaudited): 12/31/2019 – after bonds, debentures and Eletrobras credits

Duration: R\$: 48 months
US\$: 66 months



"Cash Sweep" exclusion



CAPEX Flexibility



Release of Collaterals.

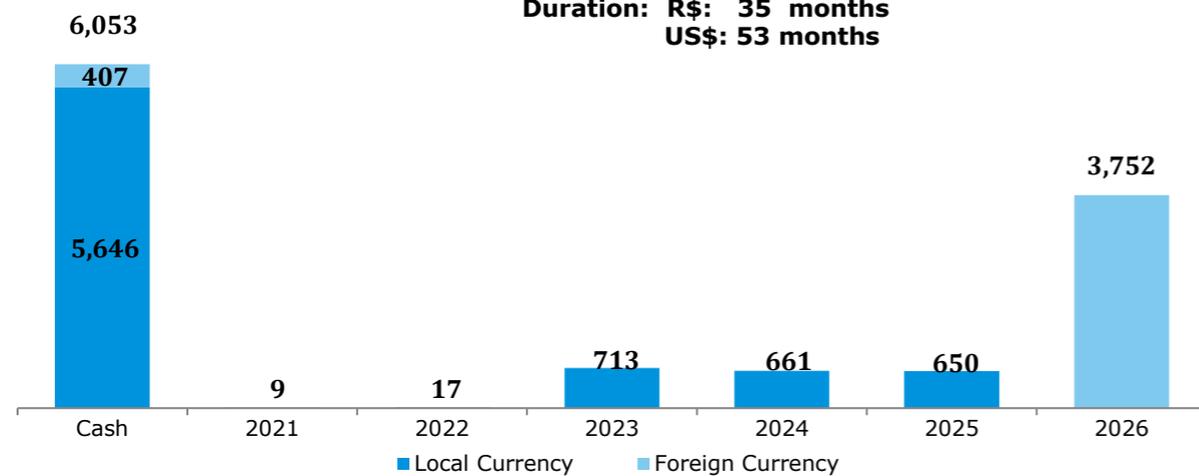
Liquidity and Indebtedness

(R\$mmm)

Debt Repayment Schedule

Current cash position covers all the debt

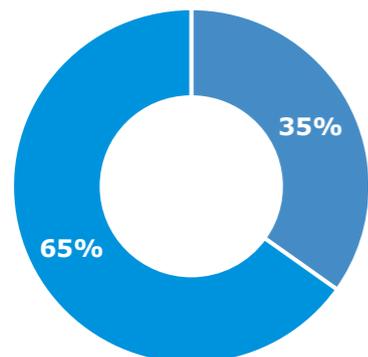
Duration: R\$: 35 months
US\$: 53 months



Debt Profile by Category

Total Debt

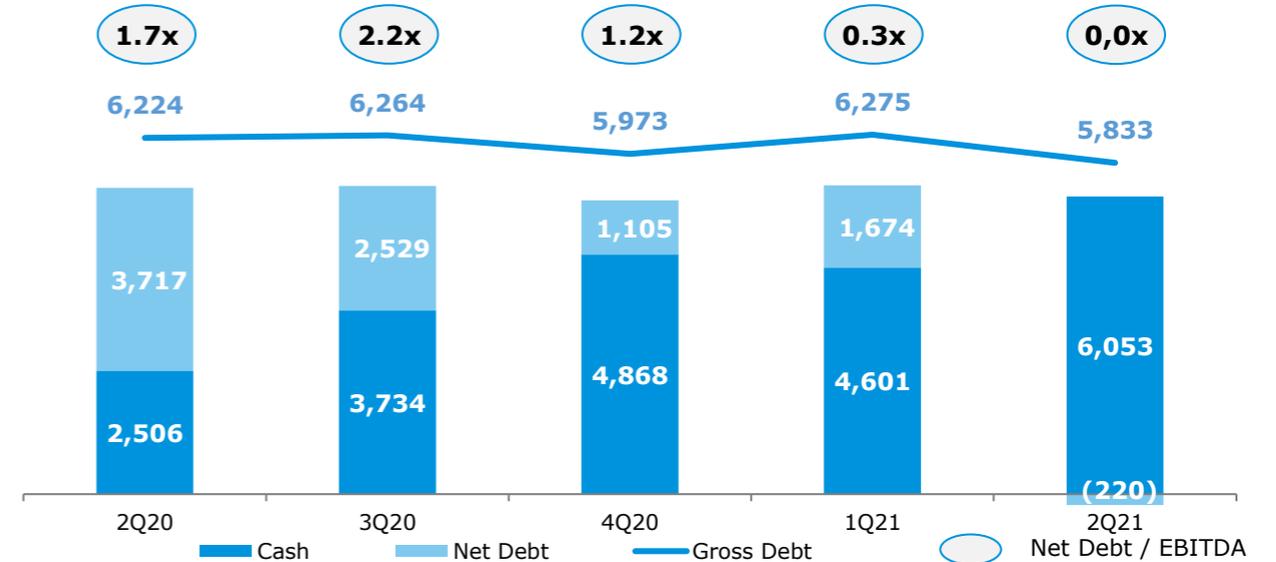
Cost of Debt



■ BRL ■ USD

Local Currency	CDI + 1.7% CDI + 2.1%
Foreign Currency	5.875%

Cash Position and Indebtedness



Credit Rating

	Global	National	Outlook
MOODY'S	Ba3	AA-.br	Stable
S&P Global	BB-	brAA+	Stable
FitchRatings	BB	AA+(bra)	Stable

AGENDA

1

Usiminas

2

Pillars of Usiminas' Management

People

Clients

Results

3

Governance and Highlights

4

Appendix

Usiminas' Corporate Governance

Usiminas' model of corporate governance meets government and market requirements for listed companies, preserving and encouraging transparency

New Shareholders Agreement

- ✓ On October, 2018, the Company's amended and restated the Usiminas Shareholders Agreement - valid until November, 2031

Corporate Governance Model

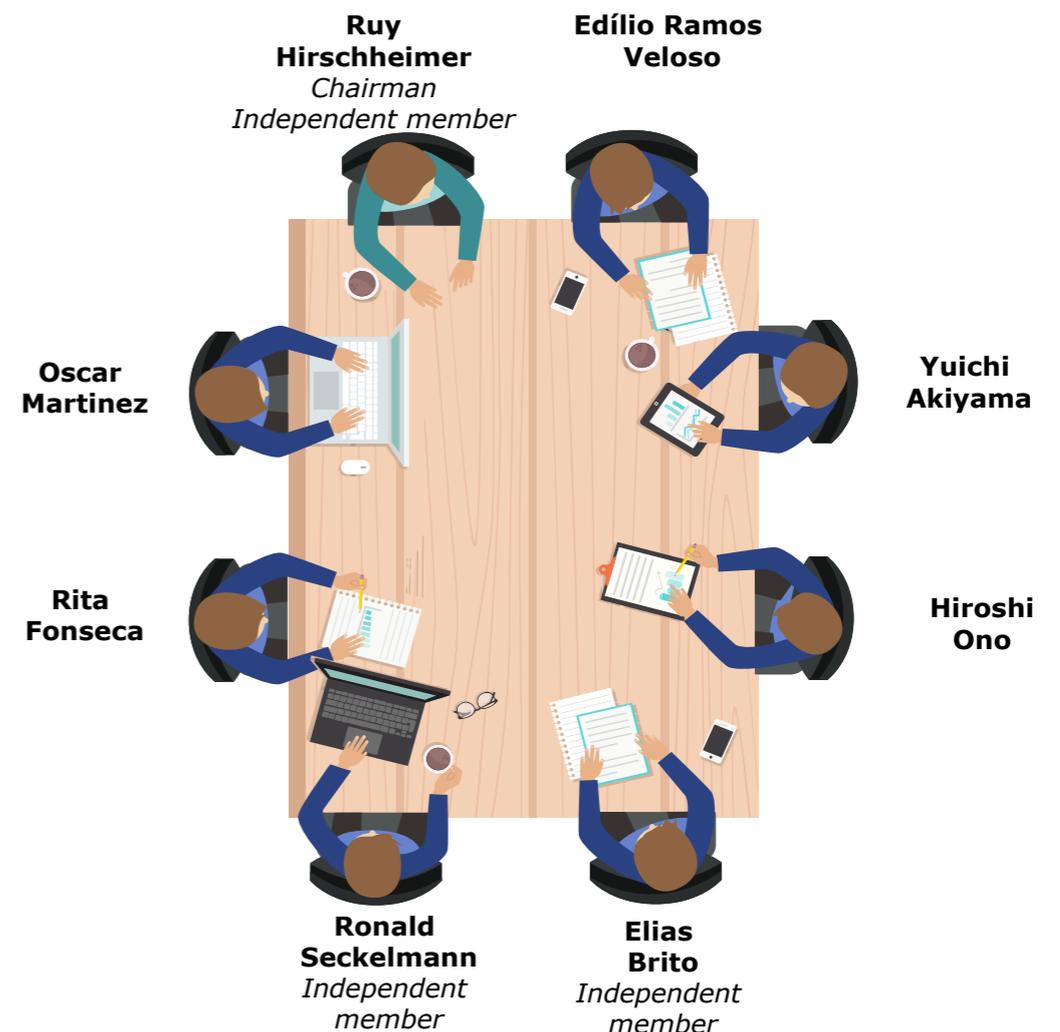
- ✓ The Board of Directors is responsible for general strategic policies
- ✓ 7 current members and their respective alternates, besides the Chairman
- ✓ Election for unified terms of 2 years
- 2 committees supporting the BoD:
 - ✓ Human Resources Committee
 - ✓ Audit Committee
- Permanent Fiscal Council
 - ✓ Review of the financial statements, investment plans, budgets, opinion on dividend distribution, etc
 - ✓ Five members elected in General Meeting

- ✓ Listing on B3 Level 1, ADR on OTC Market (New York) and Latibex exchange (Madrid)
- ✓ Improvement in quarterly reports, including the disclosure of consolidated financial statements and special audit revision
- ✓ Disclosure of an annual calendar of corporate events
- ✓ Minimum Free Float of 25%
- ✓ Evaluation of Board of Directors, Management, and Committees
- ✓ Minimum dividend payout of 25% of the net profit (after legal reserves and contingencies - in compliance with Law N° 6,404)

Source: Company's 1Q19 Institutional Presentation (available at ri.usiminas.com/enu/download-center)

Note: Independent board members based on the criteria of the Brazilian Code of Corporate Governance and Novo Mercado.

Board of Directors (Current Members)



Usiminas' Corporate Governance (Cont'd)

Recently approved programs that ensure safety for the investor, transparency of actions, management control and clarity in communication

Integrity Program

- ✓ Code of Ethics and Conduct
- ✓ Anticorruption Policy
- ✓ Competition Policy
- ✓ Policy of Conflict of Interests and Transactions with Related Parties
- ✓ Policy of Rewards, Gifts and Hospitalities
- ✓ Policy of Sponsorship and Donations
- ✓ Policy of Relationship with Third Intermediary Parties

Policies of the Brazilian Corporate Governance Code

- ✓ Policy of Destination of Results
- ✓ Policy of on the Remuneration of the Members of the Board of Officers
- ✓ Policy of Contracting of Extra-audit Services
- ✓ Policy of Disclosure of Information and Negotiation with Securities

Approved by the Board of Directors in October 2018

AGENDA

1

Usiminas

2

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Clients

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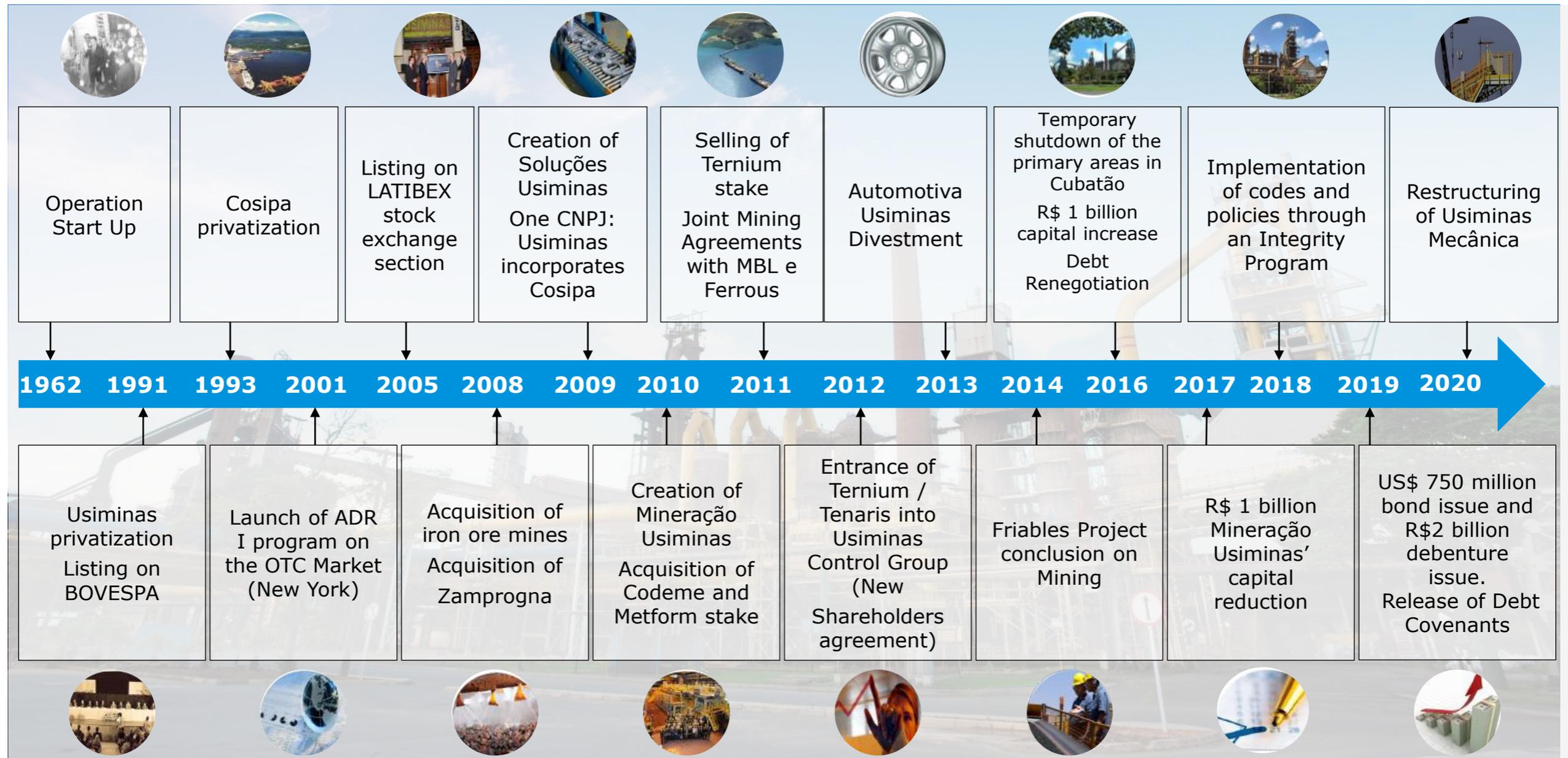
3

Governance and Highlights

4

Appendix

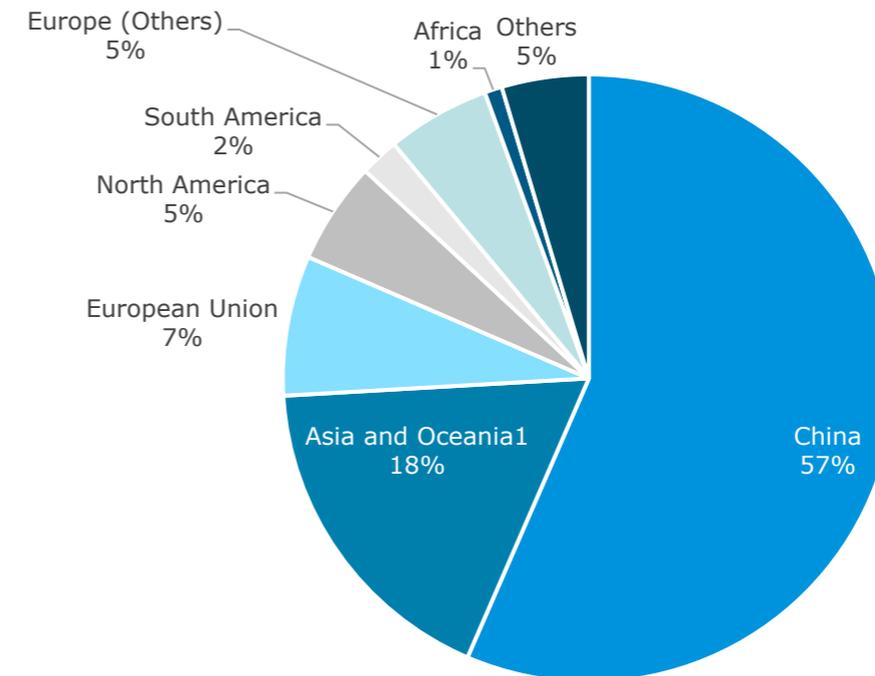
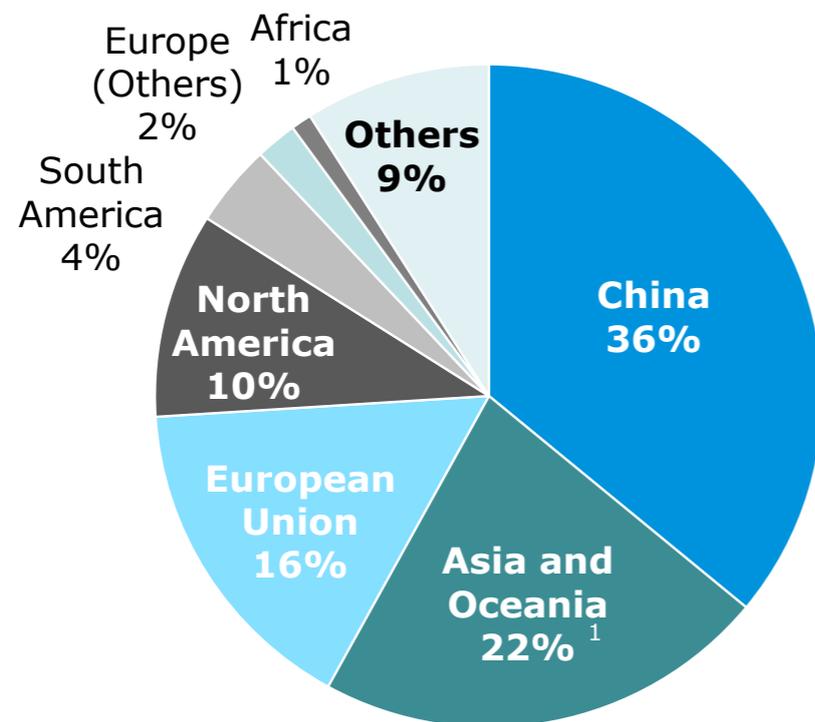
Over Half a Century of Leadership



World Crude Steel Production

2007

2020



1,348 million tons

+39%

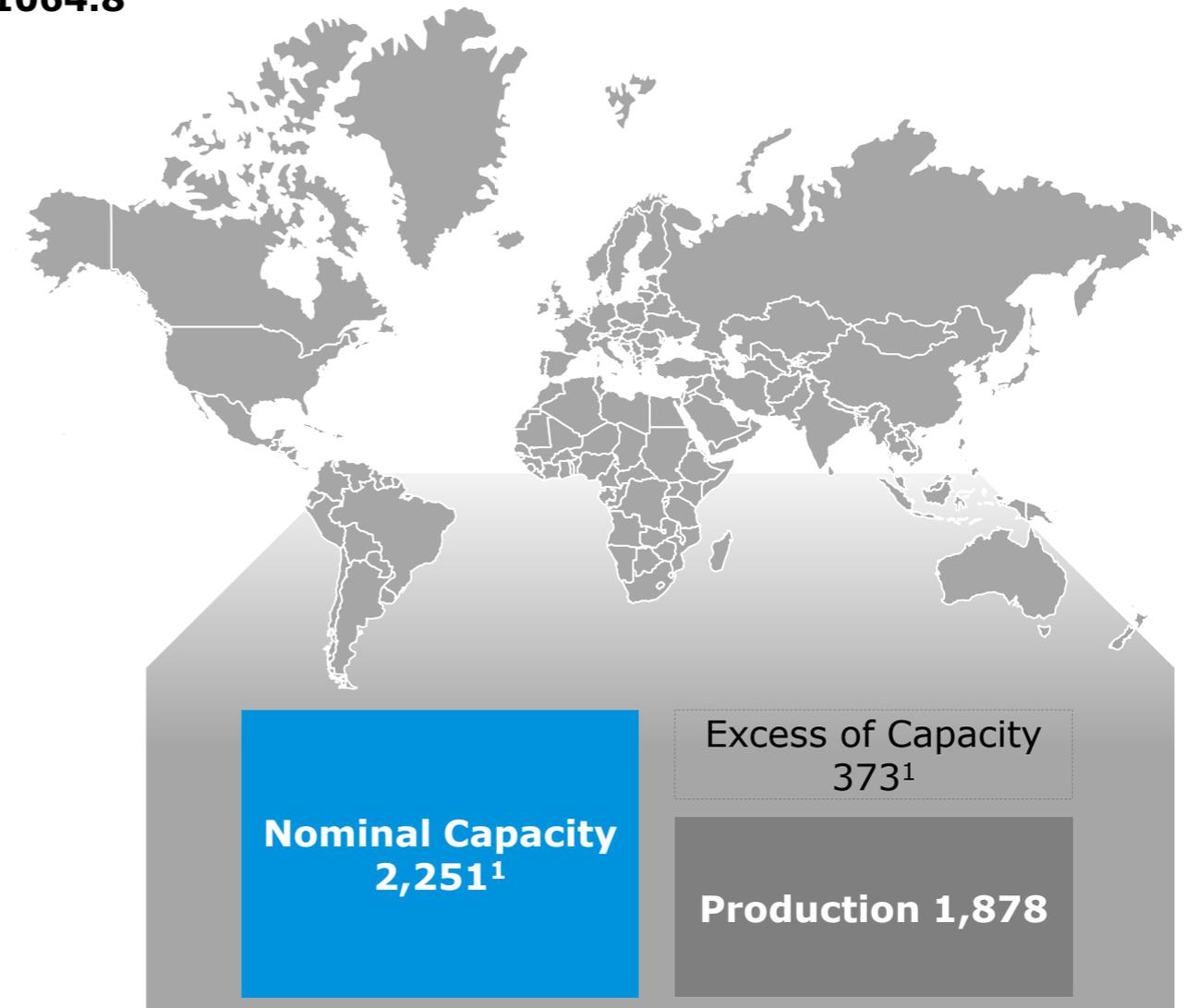
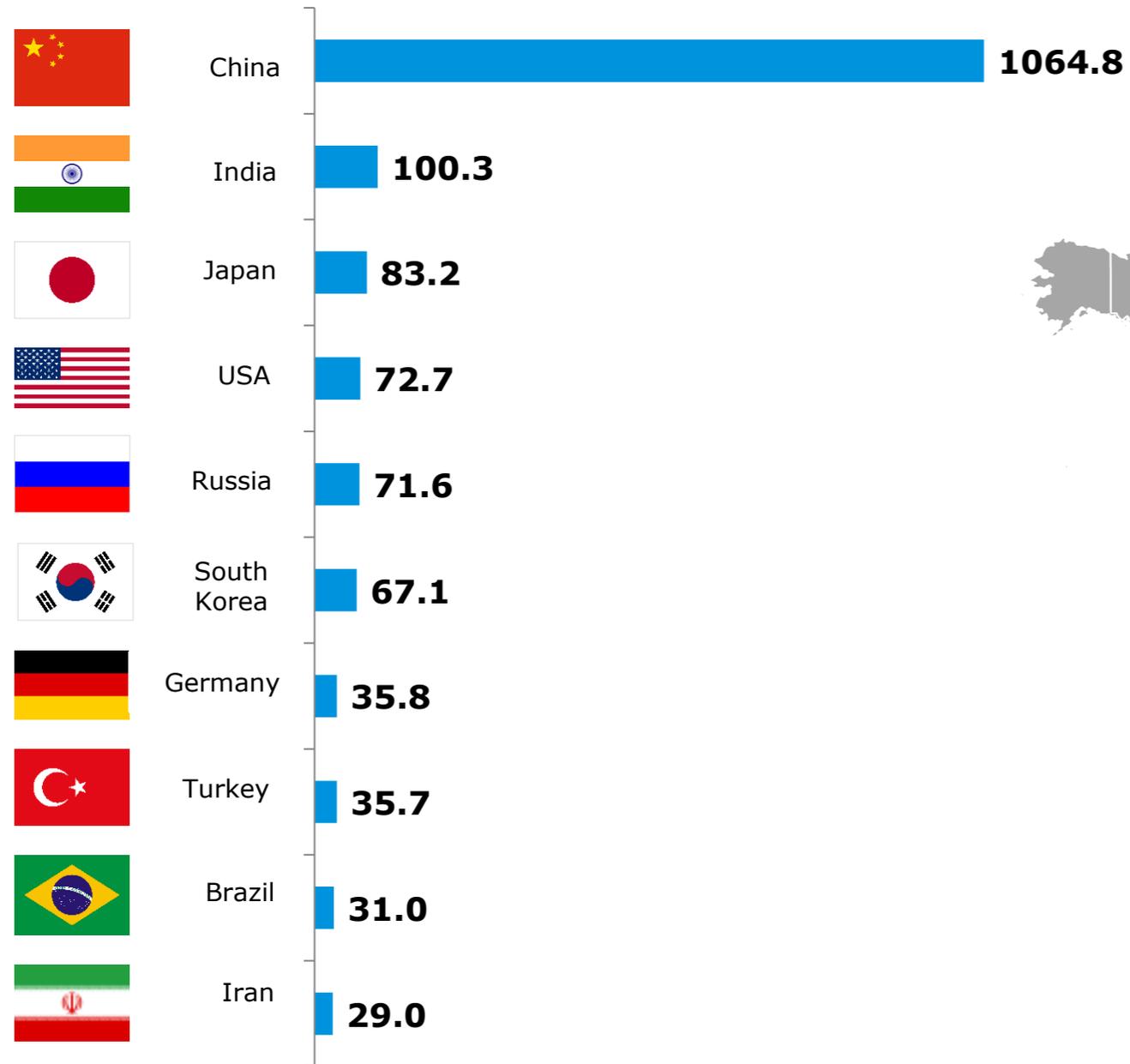
1,878 million tons

Source: World Steel Association and Company's 1Q19 Institutional Presentation (available at ri.usiminas.com/enu/download-center)

¹ Except China.

World Crude Steel Market in 2019

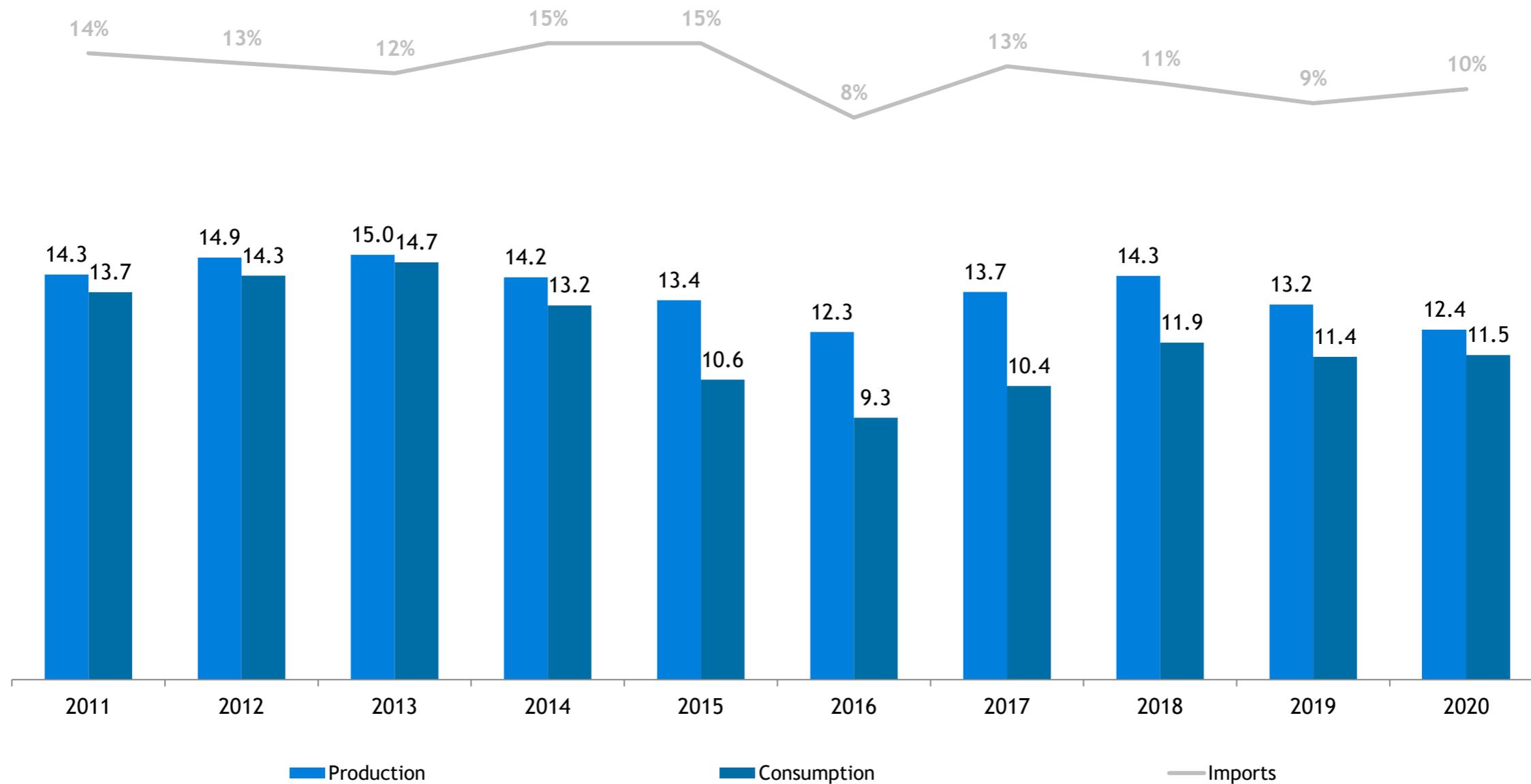
(Million tons)



Source: World Steel Association / OECD
¹ Latest data available as of 2017.

Brazilian Flat Steel Market

(Million tons)



Source: Instituto Aço Brasil / Usiminas
 Note: Excludes Slabs.



1

Leading position in the Brazilian steel market, with presence in strategic international markets



2

Diversification across products and markets



3

Assets strategically located in the country's main industrial and logistic axis in the country



4

Seasoned and specialized management team



5

Solid corporate governance



6

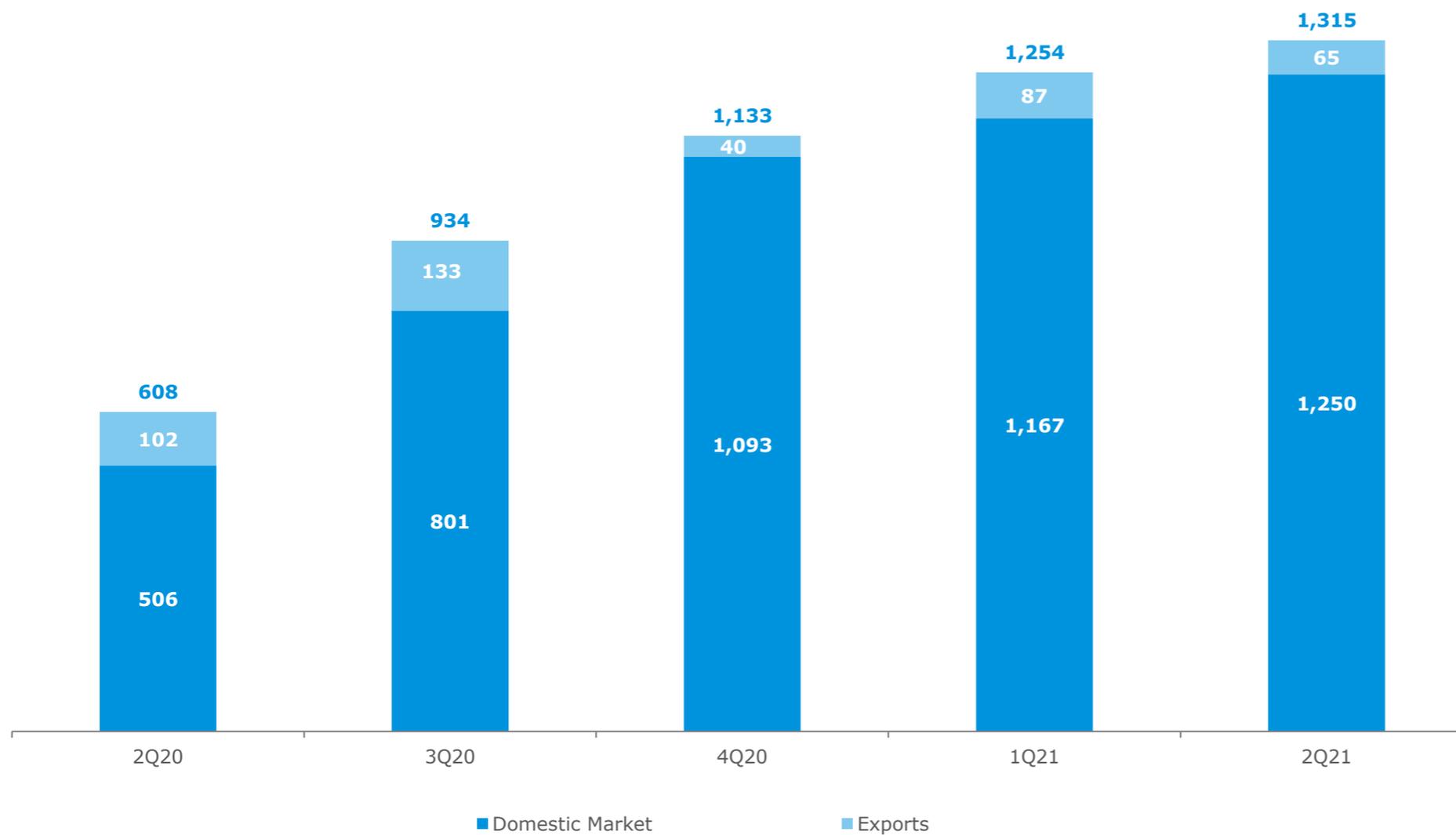
Culture of Employee, Social and Environmental Responsibility

Leading Position in the Brazilian Steel Market, with Presence in Strategic International Markets

Usiminas' leading position is underpinned by the superior quality of its products and the long-term relationship with key clients

Sales Volumes – Steel – (Thousand Tons – Quarterly)

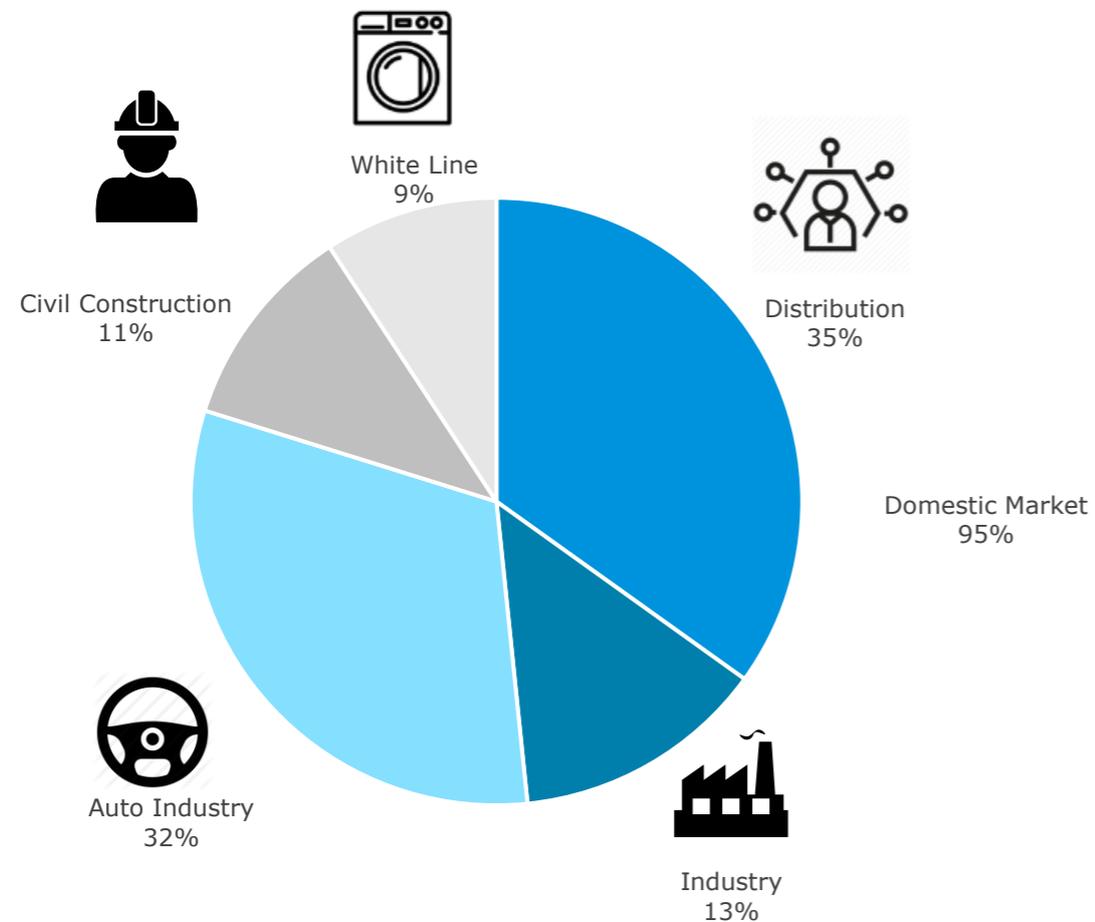
Awards Received



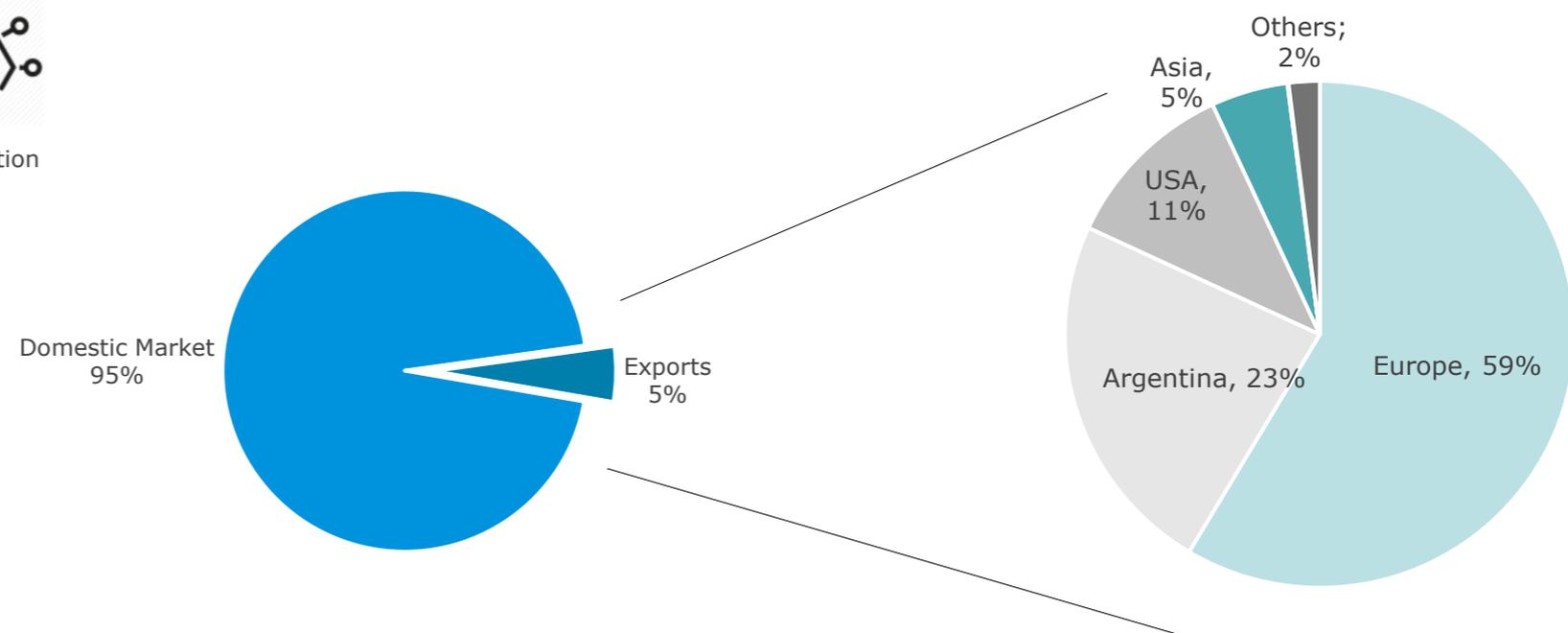
Diversification Across Products and Markets

Usiminas has capacity to produce a wide variety of steel, allowing for flexibility to adjust its production according to market demands domestically and internationally

End Markets Share of Volume, 2Q21



Revenues by Country Share of Net Revenue, 2Q21

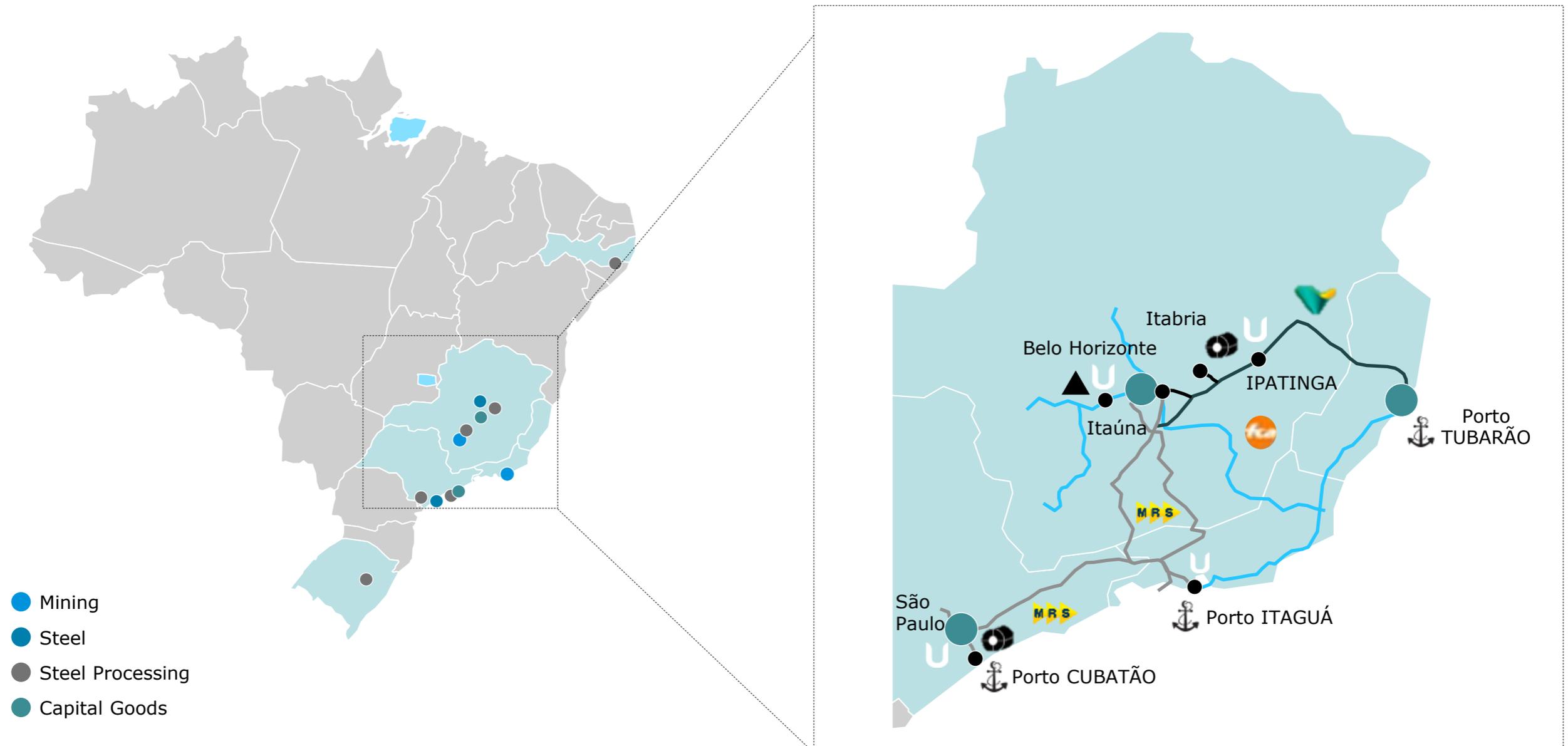


¹ Europe includes: Germany, UK, Spain, Belgium, Portugal, Switzerland and Netherlands

² Other includes: Colombia, Paraguay and Bolivia.

Assets Strategically Located in the Country's Main Industrial and Logistic Axis in the Country

The location of Usiminas' assets allows for access to raw materials (e.g. iron ore), consumption centers and logistic terminals (railways, ports)



Seasoned and Specialized Management Team

Usiminas' Executive Board consists of professionals with deep knowledge in their respective areas



Sergio Leite de Andrade
CEO

- Joined Usiminas in 1976 as Research Engineer, also working in several other areas in the company before being named CEO in 2016
- Holds a BS degree in Metallurgical Engineering by the Federal University of Rio de Janeiro (UFRJ) and a Master's degree in Metallurgical Engineering by the Federal University of Minas Gerais (UFMG)



Kohei Kimura
Technology and Quality Vice President Officer

- Prior to joining Usiminas, he worked at Nippon Steel & Sumitomo Metal Corporation
- Kohei Kimura holds M.Eng. in Metallurgy from Osaka University



Alberto Akikazu Ono
CFO and IR Vice President Officer

- Prior to joining Usiminas in 2009, he worked in other Mining & Metallurgy companies such as Aços Villares SA, CBMM, Votorantim Industrial and Votorantim Siderurgia
- Holds a Ph.D. in Metallurgy from The University of Tokyo and a M.Sc. in Metallurgical Engineering from the University of São Paulo



Miguel Angel Homes Camejo
Commercial Vice President Officer

- Prior to joining Usiminas, he was General Manager for the Andean Region of Ternium Colombia and Exports Manager at Ternium Sidor
- Graduated with a degree in Economy from Universidad Catolica Andres Bello, in Venezuela, and has completed different management programs at Chicago Booth and Stanford University in California, USA.



Américo Ferreira Neto
Industrial Vice President Officer

- He joined Usiminas as an apprentice at the age of 14. The professional path allowed Américo, in these three decades, to act in different areas until he was appointed VP Industrial in 2020
- Electrical engineer by Unisanta, with specialization in industrial automation by Unisantos and MBA in project management by FGV, Américo is a master's student in Electrical Engineering at the University of São Paulo (USP)



Yoshiaki Shimada
Corporate Planning Vice President Officer

- Prior being appointed VP of Corporate Planning, he served as a member of the Board of Directors of Usiminas. Before joining Usiminas, he worked in the Nippon group since 1986, with his last position as President and CEO of Nippon Steel North America, Inc.
- Bachelor of Laws from Keio University.

Solid Corporate Governance

Recently approved programs that ensure safety for the investor, transparency of actions, management control and clarity in communication

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Approved by the Board of Directors in October 2018

Culture of Employee, Social and Environmental Responsibility

Usiminas translates concepts into practice, conciliating the objective of all stakeholders

Employee

Investments in professional training and safety prove the ongoing commitment to the qualification, development and life of our people



More than 70 training hours per employee provided in 2020



400 leaders participating in the Trilha da Liderança (Leading path program)



100% of our employees were assessed in 2020



"Mãos Seguras" Hand safety program awarded by the **World Steel Association**, in the **Safety Excellence Category**

Social

The company's sponsorship policy planned and executed by the Institute favors projects that promote inclusion, training and human development



150 thousand people attended Instituto Cultural Usiminas shows



46 social, cultural and sports projects sponsored in **Minas Gerais** and **São Paulo**



27 million invested in combating **COVID-19**



832 scholarships in the Colégio São Francisco Xavier

Environmental

We believe that innovation and sustainability are essential to ensure that we continue to do business and stay competitive



1.76 million tons of recycled materials **reused**



13.402 tree saplings of different species were cultivated within the **Green Areas** program



1329 springs recovered by the **Caminhos do Vale** program



95% of the water used in the steel making process is recirculated on Usiminas steel plants

Rating Agencies' Views

Comments from latest available rating reports

S&P Global
Ratings

MOODY'S

FitchRatings

On February 19, 2021, S&P Global Ratings upgraded all of its issuer credit and issue-level ratings for Usiminas to 'BB-' from 'B+' on the global scale and to 'brAA+' from 'brAA' on the national scale.

The stable outlook reflects our expectation that Usiminas will benefit from business with favorable conditions and its financial flexibility to support greater investments to improve operating efficiency. Even with the expectation of a reduction in FOCF, we believe that Usiminas will remain comfortable in its credit metrics, with adjusted gross debt to EBITDA close to 2.0x and FFO to debt close to 45%.

The stable outlook also reflects higher iron ore prices, the strong recovery in domestic steel demand, and still healthy surcharges in the domestic market – allowing for price adjustments and resulting in a record projected EBITDA.

On November 3, 2020, we changed Usiminas' rating outlook to stable to reflect better-than-expected performance during the coronavirus pandemic, which will limit pressure on the company's credit and liquidity metrics in 2020.

Usiminas' Ba3 rating reflects its solid position in the Brazilian flat steel market and its track record of rapidly adapting to market operating conditions in Brazil. The ratings are also supported by Usiminas' adequate credit metrics and liquidity, and its enhanced financial flexibility to withstand volatility.

The AA-.br corporate family rating (CFR) as of June 29, 2021 of Usinas Siderúrgicas de Minas Gerais SA (Usiminas) reflects its solid position in the Brazilian flat steel market, as well as the company's ability to adapt its operations to the conditions of market in Brazil. The rating is also favored by its strong credit metrics and robust liquidity, in addition to its enhanced financial flexibility, factors that together help the company to withstand the volatility of its key end markets.

On June 18, 2021, Fitch Ratings upgraded the Long-Term Foreign and Local Currency IDRs (Issuer Default Ratings) of Usinas Siderúrgicas de Minas Gerais SA (Usiminas) to 'BB' from 'BB-', and its National Long-Term Rating to 'AA+(bra)' from 'A+(bra)'. In addition, Fitch upgraded to 'BB', from 'BB-', the rating of the senior unsecured notes due 2026, issued by Usiminas International S.a.r.l. and guaranteed by Usiminas.

The Outlook on Usiminas' Foreign and Local Currency IDRs and Long-Term National Rating remains Stable.

The rating upgrade reflects Usiminas' low absolute and relative debt levels, its manageable debt amortization profile and performance despite the coronavirus pandemic, as well as the maintenance of a solid operating profile amid a favorable environment for the steel in Brazil, after the worst moment of the pandemic.

Income Statement – Per Business Unit

(R\$m, except otherwise indicated)

Income Statement per Business Units - Non Audited - Quarterly

R\$ million	Mining		Steel*		Steel Processing		Adjustment		Consolidated	
	2Q21	1Q21	2Q21	1Q21	2Q21	1Q21	2Q21	1Q21	2Q21	1Q21
Net Revenue	2.084	1.479	7.734	5.776	2.418	1.743	(2.639)	(1.932)	9.596	7.066
Domestic Market	259	225	7.426	5.440	2.416	1.742	(2.639)	(1.932)	7.462	5.474
Exports	1.825	1.254	308	336	2	1	-	-	2.134	1.592
COGS	(544)	(366)	(5.702)	(4.459)	(2.021)	(1.502)	2.313	1.725	(5.954)	(4.602)
Gross Profit or Loss	1.540	1.113	2.032	1.317	396	240	(326)	(207)	3.642	2.463
Operating Income and Expenses	(91)	(73)	1.190	(269)	27	1	2	4	1.127	(338)
Selling	(66)	(51)	(36)	(29)	(18)	(19)	-	-	(120)	(99)
General and Administrative	(8)	(8)	(93)	(96)	(14)	(14)	6	2	(109)	(115)
Other Operating Income and expenses, Net	(18)	(15)	1.319	(144)	59	34	(3)	1	1.357	(124)
EBIT	1.449	1.040	3.222	1.049	423	241	(324)	(204)	4.770	2.126
Depreciation and amortization	40	39	213	212	6	7	(8)	(8)	251	249
Equity in the results of investees	26	12	599	481	-	-	(570)	(456)	55	37
EBITDA (Instruction CVM 527)	1.515	1.090	4.034	1.741	429	248	(902)	(668)	5.076	2.411
EBITDA Margin	72,7%	73,7%	52,2%	30,1%	17,8%	14,2%	34,2%	34,6%	52,9%	34,1%
Adjusted EBITDA	1.489	1.079	3.436	1.261	429	248	(289)	(168)	5.066	2.420
Adj.EBITDA Margin	71,5%	73,0%	44,4%	21,8%	17,8%	14,2%	10,9%	8,7%	52,8%	34,2%

*Consolidated 70% of Unigal and 100% of Usiminas Mecânica

Note: All intercompany transactions are made at arm's length basis.

*Consolidated 70% of Unigal

Environmental, Social and Governance (ESG)

Follow-up of Goals:

Subject	Indicator	Goal	Status	Comments
Diversity and Inclusion	Index of women in the company's Industrial area	10% of women in the company's Industrial area by 2022;	●	On 06/30/21, the percentage of women under the Industrial VP totaled 3.6%. This development is in line with the plan.
Workplace safety	Recorded accident frequency rate	Zero Accident Target. Lost Time Accident frequency rate less than 0.3 in 2021;	●	On 06/30/21, the Lost Time Accident frequency rate was 0.56. The Company is taking several preventive actions to reverse this result.
CO2 / Energy	Carbon Emission	Conducting GHG emission inventories in 2021 with independent certification;	●	The target was fully achieved. The Company completes its emissions inventory with independent certification in the 2Q21.
		Participation in the CDP (Carbon Disclosure Project) and disclosure of the inventory through the GHG Protocol;	●	The Company responded to CDP's "Climate Change" module on 07/28/21, and disclosure through the GHG Protocol is scheduled for 3Q21
Dams	Dam Safety	Migration of the traditional waste disposal method to filtering in the 2Q21;	●	Change in schedule due to project adjustments. New forecast for completion in 2H21, with investments of around R\$200 million.
		Decharacterization of the Central dam in the 1Q22, certified by the proper authorities;	●	85% physical progress on the project, surpassing the plan.

● Following the schedule

● Delayed in relation to planning.

● Not achieved on time.



NÍVEL 1
B3

ADR
Nível I



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Declarations relative to business perspectives of the Company, operating and financial results and projections, and references to the growth of the Company, constitute mere forecasts and were based on Management's expectations in relation to future performance. These expectations are highly dependent on market behavior, on Brazil's economic situation, on the industry and on international markets, and are therefore subject to change.





Relações com Investidores