

USINAS SIDERÚRGICAS DE MINAS GERAIS S.A. – USIMINAS
CNPJ/MF 60.894.730/0001-05
NIRE 313.000.1360-0
Publicly-Held Company

Minutes of the Extraordinary Meeting of the Board of Directors of Usinas Siderúrgicas de Minas Gerais S/A – USIMINAS. On September 29, 2025, the Board of Directors considers the decision transcribed in these minutes and decided by electronic messages to be adopted.

Participating Counselors – Alberto Akikazu Ono – Chairman; Oscar Montero Martinez, Ronald Seckelmann, Pedro Henrique Gomes Teixeira, Rita Rebelo Horta de Assis Fonseca, Edílio Ramos Veloso, Elias de Matos Brito and Cynthia Inés Graff Caride. Bruno Lage de Araújo Paulino, Secretary.

It is hereby recorded that the Board Members presented statements of votes that will be attached to these minutes and filed in the minutes book of the Board of Directors.

Agenda:

I. Items for Approval:

1. Appointment of an Effective Member of the Board of Directors, in view of the existing vacancy, pursuant to Article 150 of the Brazilian Corporation Law and Article 12, Paragraph 6, item (c) of the Company's Bylaws - The Board of Directors took note of the appointment of TT Group by Ms. **Cynthia Inés Graf Caride** as an effective member of the Board of Directors of Usiminas, due to the vacancy of the position due to the death of Mr. Sergio Leite de Andrade.

In view of this, the Board Members unanimously elected, with the abstention of Board Member **Cynthia Inés Graf Caride**, pursuant to Article 150 of Law No. 6,404/1976 and Article 12, Paragraph 6, item (c) of the Company's Bylaws, Ms. **Cynthia Inés Graf Caride**, Argentinean, divorced, lawyer, holder of Passport No. 23.126.913, with professional address at Av. Leandro N. Alem 1067, 22nd floor, Buenos Aires – Argentina, as an effective member of the Board of Directors.

The composition of the Board of Directors was thus consolidated, all with a term of office until the Company's Annual General Meeting to be held in 2026:

Usiminas – Board of Directors – Effectives
Alberto Akikazu Ono
Ronald Seckelmann
Pedro Henrique Gomes Teixeira
Oscar Montero Martinez
Cynthia Inés Graf Caride
Elias de Matos Brito
Rita Rebelo Horta de Assis Fonseca
Edílio Ramos Veloso
Usiminas – Board of Directors – Alternates
Tatsuya Miyahara
Murilo Pinheiro Rico
Leticia Domingues Costa Braga
Vacant
Mario Giuseppe Antonio Galli
Fernando Duelo Van Deusen
Roberto Luis Prosdocimi Maia
Walace Caldeira Pinto

Closure - As nothing else was discussed, the meeting was closed, and these minutes were drawn up in the proper Book, with the signature of the Counselors and the Secretary. Belo Horizonte, September 29, 2025.