

USINAS SIDERÚRGICAS DE MINAS GERAIS S/A - USIMINAS
CNPJ/MF 60.894.730/0001-05
NIRE 313.000.1360-0
Companhia Aberta

Minutes of the Ordinary Meeting of the Board of Directors of Usinas Siderúrgicas de Minas Gerais S/A - USIMINAS, held at the Company's office in São Paulo/SP and by TEAMS, on February 12, 2026, at 9 a.m.

Attending Members – Elias de Matos Brito – President, Oscar Montero Martinez, Ronald Seckelmann, Pedro Henrique Gomes Teixeira, Rita Rebelo Horta de Assis Fonseca, Edílio Ramos Veloso and Fernando Duelo Van Deusen (replacing Board Member Cynthia Graf). Bruno Lage de Araújo Paulino, Secretary.

The preparation of the minutes in summary form, by analog application of article 130, 1st paragraph of the Brazilian Corporate Law, and in accordance with article 14, 8th paragraph of the Bylaws, was unanimously approved.

Agenda:

Items for Approval:

Resignation of the Chairman of the Board of Directors and Election of a new Chairman, with a term of office until the next Shareholders' Meeting of the Company - Before the start of the meeting, the Board Members learned of the resignation of Mr. Alberto Ono from the position of Effective Member and Chairman of the Board of Directors. In view of such resignation, the Board, by unanimous vote of those present, decided to elect, pursuant to the Company's Bylaws, the Board Member Elias de Matos Brito as Chairman of the Board of Directors, to serve until the Company's next Shareholders' Meeting.

Deliberate on: (i) the Management Report; (ii) the Financial Statements of the fiscal year ended December 31st, 2025; (iii) Allocation of the Company's 2025 Results - It is registered herein the presence of the members of the Fiscal Council Paulo Frank Coelho da Rocha, Sérgio Carvalho Campos, Ricardo Reisen de Pinho and João Arthur Bastos Gasparino da Silva, pursuant to article 163, 3rd paragraph of the Brazilian Corporate Law. Rogério Magalhães was also present as representative of the Independent Auditors (EY).

The Board unanimously approved the Management Report and the Financial Statements of the fiscal year ended December 31st, 2025, to be submitted to the Annual Shareholders' Meeting, and authorized their issuance, in accordance with the recommendation issued by the Audit Committee and the material available at the Governance Portal.

The Board, in accordance with the applicable corporate legislation in force and to the Company's Bylaws, unanimously approved the Board of Officers' proposal, to be submitted to the Annual General Meeting, to absorb the loss for the fiscal year ended December 31, 2025, in the amount of R\$ 3,072,616,543.05, into the 'Investment and Working Capital Reserve', in accordance with the recommendation issued by the Audit Committee and the material available at the Governance Portal.

Modification of the Functional currency - The Board unanimously approved the modification of the Company's functional currency for American dollar, in accordance with the recommendation issued by the Audit Committee and the material available at the Governance Portal. The independent auditors (EY) stated that they have reviewed the documentation presented by Usiminas regarding the modification of the functional currency and do not have any objections, understanding that such modification is consistent with the applicable legislation and accounting standards. The documentation meets the requirements established by the Brazilian Accounting Pronouncements Committee (CPC 02), which addresses the adoption of the functional currency.

Appointment of a Member and Coordinator of the Audit Committee, to complete the term until the 2026 Annual Shareholders' Meeting – The Board unanimously approved the election Mr. **Paulo Eduardo Bicudo dos Santos** as a Member and Coordinator of the Audit Committee, with a term of office until the Company's Annual General Meeting to be held in 2026, in view of the resignation of Diego Garcia.

The composition of Usiminas' Audit Committee was consolidated as follows, all with a term of office until the 2026 AGM:

Usiminas – Audit Committee
Paulo Eduardo Bicudo dos Santos - Coordinator
Amanda Souza
Anitha Andrade Costa
Rita Rebelo Horta de Assis Fonseca

Closing – With nothing else to be discussed, the meeting was closed, and the minutes were drawn up in own Book, with the signature of the Board Members and the Secretary.