





# Financial Results as of December 31<sup>st</sup>, 2018

Contact information: <u>investor@banorte.com</u> <u>investors.banorte.com</u> +52 (55) 1670 2256







GBOOY

XNOR

# Index

| I.   | Executive Summary  | 3  |
|------|--|----|
| II.  | Management's Discussion & Analysis<br>Recent Events            |    |
|      | Bank   |    |
|      | Long Term Savings  |    |
|      | Brokerage<br>SOFOM and other Finance Companies                 |    |
|      | Recovery Banking   |    |
| III. | General Information  |    |
|      | Infrastructure   |    |
|      | GFNORTE's Analyst Coverage                                     |    |
|      | Ratings  |    |
|      | Ownership on Subsidiaries                                      |    |
|      | Holding Company Capital Structure                              |    |
|      | Group's Main Officers<br>Integration of the Board of Directors |    |
| IV.  | Financial Statements   | 37 |
|      | Holding  |    |
|      | Grupo Financiero Banorte                                       |    |
|      | Bank   |    |
|      | Seguros Banorte  |    |
|      | Information by Segments  | 55 |
| V.   | Appendix   | 60 |
|      | Accounting & Regulatory Changes                                |    |
|      | Loan Portfolio Sales to Sólida                                 | 64 |
|      | Derivatives  |    |
|      | Internal Control   |    |
|      | Internal and External Liquidity Sources                        |    |
|      | Dividend Policy  |    |
|      | Related Parties Loans  |    |
|      | Loan or tax liabilities  |    |
|      | People in Charge   |    |
|      | Basis for submitting and presenting Financial Statements       |    |



# I. Executive Summary

#### **GFNorte reports Net Income of Ps 31.96 billion on December 31<sup>st</sup>, 2018**

#### Recurring Net income totaled Ps 30.31 billion, +27% higher vs. 2017

2018 was a challenging year for Grupo Financiero Banorte, and one of the most important projects throughout the year was the acquisition and integration process with Grupo Financiero Interacciones. This merger took Banorte one step further into becoming one of Mexico's most profitable and efficient financial groups, with a business model that enables broader customer reach, and greater benefits. The most relevant results presented for the period ended on December 31, 2018, are the following:

**Reported net income for the quarter was Ps 10.18 billion**, which represents **30%** growth vs. the previous quarter. Such result includes an extraordinary income net of taxes of Ps 1.65 billion, generated from a sale and leaseback transaction of real estate assets owned by the bank. Net income per share totaled Ps 3.53.

Adjusting for the extraordinary income, recurring net income for the quarter totaled Ps 8.54 billion, showing a +9% quarterly increase, and recurring EPS of Ps 2.96.

**Recurring accumulated net income** for 2018 amounted to **Ps 30.31 billion**, showing a **+27%** increase which took **recurring EPS to Ps 10.51.** Reported accumulated net income reached Ps 31.96 billion representing a +34% annual growth. Reported EPS totaled Ps 11.08.

In terms of **profitability**, **NIM** reached **5.4%**, showing a decline vs. the previous quarter; however, accumulated recurring NIM for the year **increased +16 bps**, totaling **5.6%** as a result of natural loan growth, and the income contribution from the insurance and annuities businesses.

**Recurring quarterly ROE** was **20.1%** on strong results, while recurring annual ROE was **19.3%**. Meanwhile reported ROE for the group stood at 23.8% for the quarter, and 20.3% for the year. In both cases there is an improvement vs. their corresponding results in the previous year.

**Recurring ROA** totaled **2.1%**, flat vs. the previous quarter, +20bps annually. Reported ROA for the quarter was 2.5%, and 2.2% for the year.

**Recurring efficiency ratio** for the quarter and for the year reached **40.0%**. Reported efficiency showed a significant improvement during the quarter totaling **36.6%**, while the accumulated result also improved to **39.0%** from 42.8% in 2017.

**Performing loans** grew **+3%** quarterly, with corporate and commercial portfolios showing the largest growth rates of +7%, followed by consumer which increased by +2%.

Asset quality improves consecutively. NPL ratio totaled 1.68%, a +14bps improvement vs. 1.81% in 3Q18. Coverage ratio improves +602 bps reaching 142.1%.

The **total bank deposits** were up +**3%** during the quarter, and 17% annually, showing good results across the different deposit segments.

The bank's **Capital Ratio** reached **17.2%; Core Equity Tier 1 (CET1)** stood at **12.7%**, while **leverage ratio** ended the quarter at **8.4%**.



| Income Statement Highlights - GFNorte     | 4Q17    | 3Q18    | 4Q18    | Cha   | nge    | 2017    | 2018    | Change |
|---|---------|---------|---------|-------|--------|---------|---------|--------|
| (Million Pesos)                           | 46(17   | 3610    | 40(10   | 3Q18  | 4Q17   | 2017    | 2010    | 2017   |
| Interest Income                           | 29,580  | 37,445  | 39,203  | 5%    | 33%    | 110,509 | 137,583 | 24%    |
| Interest Expense                          | 11,727  | 17,217  | 17,600  | 2%    | 50%    | 44,635  | 60,754  | 36%    |
| Technical Results (Insurance & Annuities) | (1,214) | (1,167) | (2,004) | (72%) | 65%    | (2,507) | (2,003) | 20%    |
| Net Interest Income                       | 16,640  | 19,061  | 19,600  | 3%    | 18%    | 63,366  | 74,825  | 18%    |
| Net Service Fees ¬                        | 3,279   | 3,453   | 3,730   | 8%    | 14%    | 11,738  | 13,041  | 11%    |
| Trading                                   | 331     | 877     | 1,263   | 44%   | 281%   | 2,657   | 4,228   | 59%    |
| Other Operating Income (Expenses) ° *     | 699     | 452     | 2,795   | 518%  | 300%   | 1,077   | 4,259   | 296%   |
| Non Interest Income                       | 4,310   | 4,783   | 7,788   | 63%   | 81%    | 15,473  | 21,528  | 39%    |
| Total Income                              | 20,949  | 23,844  | 27,387  | 15%   | 31%    | 78,839  | 96,354  | 22%    |
| Non Interest Expense ¬ °                  | 8,732   | 9,461   | 10,013  | 6%    | 15%    | 33,782  | 37,610  | 11%    |
| Provisions                                | 3,544   | 4,065   | 3,906   | (4%)  | 10%    | 13,114  | 16,079  | 23%    |
| Operating Income                          | 8,674   | 10,318  | 13,468  | 31%   | 55%    | 31,943  | 42,665  | 34%    |
| Taxes                                     | 2,476   | 2,767   | 3,375   | 22%   | 36%    | 9,048   | 11,637  | 29%    |
| Subsidiaries & Minority Interest          | 283     | 265     | 89      | (66%) | (69%)  | 924     | 929     | 1%     |
| Discontinued Operations                   | 2       | -       | -       | N.A.  | (100%) | 89      | -       | (100%) |
| Net Income                                | 6,482   | 7,816   | 10,182  | 30%   | 57%    | 23,908  | 31,958  | 34%    |

| (Million Pessos)         3018         4017           Asset Under Management         2,423,321         2,752,489         2,607,083         (6%)         8%           Parforming Loans (a)         615,598         751,735         777,192         3%         26%           Past Due Loans (b)         12,482         13,895         13,263         (5%)         6%           Total Loans Net (d)         611,958         746,725         771,611         3%         26%           Acquired Collection Rights (e)         2,477         2,610         2,417         (7%)         (2%)           Total Code Portbilo (d+e)         614,435         749,335         774,028         3%         26%           Total Code Portbilo (d+e)         614,435         749,333         776,301         3%         18%           Total Code Portbilo (d+e)         640,821         737,033         756,301         3%         18%           Equity         147,583         171,461         174,464         2%         18%           Profitability:         NIM (1)         5.6%         5.7%         5.4%         5.5%         5.6           ROA (3)         2.0%         2.1%         2.5%         1.9%         2.2         0.3 <t< th=""><th>Balance Sheet Highlights - GFNorte</th><th>1017</th><th>0040</th><th>1010</th><th>Cha</th><th>inge</th><th></th><th></th></t<>            | Balance Sheet Highlights - GFNorte  | 1017       | 0040      | 1010      | Cha  | inge |        |        |  |
|---|---|------------|-----------|-----------|------|------|--------|--------|--|
| Performing Loans (a)         615,598         751,735         777,192         3%         26%           Past Due Loans (b)         12,482         13,895         13,263         (5%)         6%           Total Loans (a+b)         628,080         765,630         790,455         3%         26%           Acquired Collection Rights (e)         2,477         2,610         2,417         (7%)         (2%)           Total Loans Net (d)         614,435         749,335         774,028         3%         26%           Total Collection Rights (e)         2,417         1,584,791         1,620,470         2%         20%           Total Loansities         1,354,147         1,584,791         1,620,470         2%         20%           Total Labilities         1,206,564         1,413,330         1,446,006         2%         20%           Financial Ratios GFNorte         4Q17         3Q18         4Q18         2017         2018           Frinancial Ratios GFNorte         4Q17         3Q18         4Q18         2017         2018           Financial Ratios GFNorte         4Q17         3Q18         4Q18         2017         2018           Financial Ratios GFNorte         4Q17         3Q18         4Q18         2017<  | (Million Pesos)   | 4Q17       | 3Q18      | 4Q18      | 3Q18 | 4Q17 |        |        |  |
| Past Due Loans (b)         12,482         13,895         13,263         (5%)         6%           Total Loans (a+b)         628,080         765,630         790,455         3%         26%           Total Loans Net (d)         611,958         746,725         771,611         3%         26%           Acquired Collection Rights (e)         2,477         2,610         2,417         (7%)         (2%)           Total Assets         1,354,147         1,584,791         1,620,470         2%         20%           Total Assets         1,354,147         1,584,791         1,620,470         2%         20%           Total Labilities         1,206,564         1,413,330         1,446,006         2%         20%           Equity         147,583         171,461         174,464         2%         18%           Profitability:         1         1.96,564         5.7%         5.4%         5.5%         5.6%           ROA (3)         2.0%         2.1%         2.5%         17.0%         20.3%         1.9%         2.2%         1.9%         2.2%         0.2.3%         0.2.6%         2.6%         2.6%         2.6%         2.6%         2.6%         2.6%         2.6%         2.6%         2.6%         2  | Asset Under Management  | 2,423,321  | 2,752,489 | 2,607,083 | (5%) | 8%   |        |        |  |
| Total Loans (a+b)       622,080       765,630       790,455       3%       26%         Total Loans Net (d)       611,958       746,725       771,611       3%       26%         Acquired Collection Rights (e)       2,477       2,610       2,417       (7%)       (2%)         Total Assets       1,354,147       1,584,791       1,620,470       2%       20%         Total Labilities       1,354,147       1,584,791       1,620,470       2%       20%         Total Labilities       1,206,564       1,413,330       1,446,006       2%       20%         Equity       147,583       171,461       174,464       2%       18%         Financial Ratios GFNorte       4Q17       3Q18       4Q18       2017       2018         Financial Ratios GFNorte       4Q17       3Q18       4Q18       2%       18%       17.0%       20.33         ROA (3)       2.0%       2.1%       2.5%       5.4%       17.0%       20.33       19%       2.2%       2.1%       2.2%       2.2%       2.3%       2.6%       2.6%       2.6%       2.6%       2.6%       2.6%       2.6%       2.6%       2.6%       2.6%       2.6%       2.6%       2.6%       2.6%  | Performing Loans (a)  | 615,598    | 751,735   | 777,192   | 3%   | 26%  |        |        |  |
| Total Loans Net (d)         611,958         746,725         777,611         3%         26%           Acquired Collection Rights (e)         2,477         2,610         2,417         (7%)         (2%)           Total Credit Portfolio (d+e)         614,435         749,335         774,028         3%         26%           Total Assets         1,354,147         1,584,791         1,620,470         2%         20%           Total Loans Net (d)         640,821         737,033         776,6301         3%         18%           Total Labilities         1,206,564         1,413,330         1,446,006         2%         20%           Financial Ratios GFNorte         4Q17         3Q18         4Q18         2017         2018           Profitability:  | Past Due Loans (b)  | 12,482     | 13,895    | 13,263    | (5%) | 6%   |        |        |  |
| Acquired Collection Rights (e)         2,477         2,610         2,417         (7%)         (2%)           Total Credit Portfolio (d+e)         614,435         749,335         774,028         3%         26%           Total Assets         1,354,147         1,584,791         1,620,470         2%         20%           Total Labilities         640,821         737,033         756,301         3%         18%           Total Liabilities         1,206,564         1,413,330         1,446,006         2%         20%           Equity         147,583         171,461         174,464         2%         18%           Profitability:         147,583         171,461         174,464         2%         18%           Profitability:  | Total Loans (a+b)   | 628,080    | 765,630   | 790,455   | 3%   | 26%  |        |        |  |
| Total Credit Portholio (d+e)       614,435       749,335       774,028       3%       26%         Total Assets       1,354,147       1,584,791       1,620,470       2%       20%         Total Labilities       640,821       737,033       756,301       3%       18%         Total Liabilities       1,206,564       1,413,330       1,446,006       2%       20%         Equity       147,583       171,461       174,464       2%       18%         Financial Ratios GFNorte       4Q17       3Q18       4Q18       2017       2018         Financial Ratios GFNorte       4Q17       3Q18       4Q18       2017       203         ROA (3)       2.0%       2.0%       2.0%       2.0%       2.0%  | Total Loans Net (d)   | 611,958    | 746,725   | 771,611   | 3%   | 26%  |        |        |  |
| Total Assets         1,354,147         1,584,791         1,620,470         2%         20%           Total Deposits         640,821         737,033         756,301         3%         18%           Total Liabilities         1,206,564         1,413,330         1,446,006         2%         20%           Equity         147,583         171,461         174,464         2%         18%           Financial Ratios GFNorte         4Q17         3Q18         4Q18         2017         2018           Profitability:         NIM (1)         5.6%         5.7%         5.4%         5.5%         5.6%           ROE (2)         18.1%         19.7%         23.8%         17.0%         20.3         1.9%         2.2           Operation:         Efficiency Ratio (4)         41.7%         39.7%         36.6%         42.8%         39.0°           Operating Efficiency Ratio (5)         2.6%         2.5%         2.6%  | Acquired Collection Rights (e)  | 2,477      | 2,610     | 2,417     | (7%) | (2%) |        |        |  |
| Total Deposits         640,821         737,033         756,301         3%         18%           Total Liabilities         1,206,564         1,413,330         1,446,006         2%         20%           Equity         147,583         171,461         174,464         2%         18%           Financial Ratios GFNorte         4Q17         3Q18         4Q18         2017         2018           Financial Ratios GFNorte         5.5%         5.5%         5.6%         5.6%         5.6%         5.6%           ROA (3)         2.0%         2.1%         2.3%         2.1%         2.2%         2.3%           Operating Efficiency Ratio (4)         41.7%         39.7%         36.6%         2.5% <td>Total Credit Portfolio (d+e)</td> <td>614,435</td> <td>749,335</td> <td>774,028</td> <td>3%</td> <td>26%</td> <td></td> <td></td>       | Total Credit Portfolio (d+e)  | 614,435    | 749,335   | 774,028   | 3%   | 26%  |        |        |  |
| Total Liabilities         1,206,564         1,413,330         1,446,006         2%         20%           Equity         147,583         171,461         174,464         2%         18%           Financial Ratios GFNorte         4Q17         3Q18         4Q18         2017         2018           Profitability:   | Total Assets  | 1,354,147  | 1,584,791 | 1,620,470 | 2%   | 20%  |        |        |  |
| Equity         147,583         171,461         174,464         2%         18%           Financial Ratios GFNorte         4Q17         3Q18         4Q18         2017         2018           Profitability:         NIM (1)         5.6%         5.7%         5.4%         5.5%         5.6%           ROE (2)         18.1%         19.7%         23.8%         17.0%         20.3%           Qoperation:         Efficiency Ratio (4)         41.7%         39.7%         36.6%         42.8%         39.0%           Operating Efficiency Ratio (5)         2.6%         2.5%         2.5%         2.6% <th< td=""><td>Total Deposits</td><td>640,821</td><td>737,033</td><td>756,301</td><td>3%</td><td>18%</td><td></td><td></td></th<>           | Total Deposits  | 640,821    | 737,033   | 756,301   | 3%   | 18%  |        |        |  |
| Financial Ratios GFNorte         4Q17         3Q18         4Q18         2017         2018           Profitability:         NIM (1)         5.6%         5.7%         5.4%         5.5%         5.6%           ROE (2)         18.1%         19.7%         23.8%         17.0%         20.3%           ROA (3)         2.0%         2.1%         2.5%         1.9%         2.2           Operation:         Efficiency Ratio (4)         41.7%         39.7%         36.6%         42.8%         39.0°           Operating Efficiency Ratio (5)         2.6%         2.5%         2.5%         2.6% </td <td>Total Liabilities</td> <td>1,206,564</td> <td>1,413,330</td> <td>1,446,006</td> <td>2%</td> <td>20%</td> <td></td> <td></td> | Total Liabilities   | 1,206,564  | 1,413,330 | 1,446,006 | 2%   | 20%  |        |        |  |
| Profitability:         NM (1)         5.6%         5.7%         5.4%         5.5%         5.6           ROE (2)         18.1%         19.7%         23.8%         17.0%         20.3           ROA (3)         2.0%         2.1%         2.5%         1.9%         2.2           Operation:   | Equity  | 147,583    | 171,461   | 174,464   | 2%   | 18%  |        |        |  |
| NIM (1)         5.6%         5.7%         5.4%         5.5%         5.6%           ROE (2)         18.1%         19.7%         23.8%         17.0%         20.3           ROA (3)         2.0%         2.1%         2.5%         1.9%         2.2           Operation:  | Financial Ratios GFNorte  | 4Q17       | 3Q18      | 4Q18      |      |      | 2017   | 2018   |  |
| ROE (2)       18.1%       19.7%       23.8%       17.0%       20.3'         ROA (3)       2.0%       2.1%       2.5%       1.9%       2.2'         Operation:        2.6%       2.5%       1.9%       2.2'         Operation:         39.7%       36.6%       42.8%       39.0'         Operating Efficiency Ratio (4)       41.7%       39.7%       36.6%       42.8%       39.0'         Operating Efficiency Ratio (5)       2.6%       2.5%       2.5%       2.6%       2.6'       2.6'         CCL Banorte and SOFOM - Basel III (6)       123.4%       107.6%       107.0%       123.4%       107.0'         Asset Quality:       Past Due Loan Ratio       2.0%       1.8%       1.7%       2.0%       1.7'         Cost of Risk (7)       2.3%       2.3%       2.0%       2.2%       2.3'         Market References       3.3%       2.3%       2.0%       2.2%       2.3'         Banxico Reference Rate       7.25%       7.75%       8.25%       7.25%       7.25%       7.25%         TIE 28 days (Average)       7.42%       8.11%       8.25%       7.05%       7.99'  | Profitability:  |            |           |           |      |      |        |        |  |
| ROA (3)         2.0%         2.1%         2.5%         1.9%         2.2           Operation:  | NIM (1)   | 5.6%       | 5.7%      | 5.4%      |      |      | 5.5%   | 5.6%   |  |
| Operation:         41.7%         39.7%         36.6%         42.8%         39.0°           Operating Efficiency Ratio (4)         41.7%         39.7%         36.6%         42.8%         39.0°           Operating Efficiency Ratio (5)         2.6%         2.5%         2.5%         2.6%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         129.2%         1.1%         129.2%         1.4%         107.0%         107.0%         107.0%         107.0%         107.0%         107.0%         107.0%         107.0%         107.0%         107.0%         107.0%         107.0%         107.0%         107.0%         107.0%         107.0%   | ROE (2)   | 18.1%      | 19.7%     | 23.8%     |      |      | 17.0%  | 20.3%  |  |
| Efficiency Ratio (4)       41.7%       39.7%       36.6%       42.8%       39.0°         Operating Efficiency Ratio (5)       2.6%       2.5%       2.5%       2.6%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       123.4%       107.0%       129.2%       142.1%       129.2%       142.1%       129.2%       142.1%       129.2%       123.4%       129.2%       123.4%       129.2%       123.4   | ROA (3)   | 2.0%       | 2.1%      | 2.5%      |      |      | 1.9%   | 2.2%   |  |
| Operating Efficiency Ratio (5)         2.6%         2.5%         2.5%         2.6%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         107.0%         123.4%         123.4%         123.4%         123.4%          123.4% <th 1<="" td=""><td>Operation:</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th>    | <td>Operation:</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | Operation: |           |           |      |      |        |        |  |
| CCL Banorte and SOFOM - Basel III (6)       123.4%       107.6%       107.0%       123.4%       107.0%         Asset Quality:   | Efficiency Ratio (4)  | 41.7%      | 39.7%     | 36.6%     |      |      | 42.8%  | 39.0%  |  |
| Asset Quality:         2.0%         1.8%         1.7%         2.0%         1.7           Past Due Loan Ratio         2.0%         1.8%         1.7%         2.0%         1.7           Coverage Ratio         129.2%         136.1%         142.1%         129.2%         142.1%           Cost of Risk (7)         2.3%         2.3%         2.0%         2.2%         2.3%           Market References         3 <th< td=""><td>Operating Efficiency Ratio (5)</td><td>2.6%</td><td>2.5%</td><td>2.5%</td><td></td><td></td><td>2.6%</td><td>2.6%</td></th<>  | Operating Efficiency Ratio (5)  | 2.6%       | 2.5%      | 2.5%      |      |      | 2.6%   | 2.6%   |  |
| Past Due Loa Ratio         2.0%         1.8%         1.7%         2.0%         1.7           Coverage Ratio         129.2%         136.1%         142.1%         129.2%         142.1%           Cost of Risk (7)         2.3%         2.3%         2.0%         2.2%         2.3%           Market References         7.25%         7.75%         8.25%         7.25%         8.25%           TIIE 28 days (Average)         7.42%         8.11%         8.25%         7.05%         7.99%   | CCL Banorte and SOFOM - Basel III (6)   | 123.4%     | 107.6%    | 107.0%    |      |      | 123.4% | 107.0% |  |
| Coverage Ratio         129.2%         136.1%         142.1%         129.2%         142.1%           Cost of Risk (7)         2.3%         2.3%         2.0%         2.2%         2.3%         2.3%         2.2%         2.3%         2.2%         2.3%         2.2%         2.3%         2.2%         2.3%         2.2%         2.3%         110         2.2%         2.3%         3%         <  | Asset Quality:  |            |           |           |      |      |        |        |  |
| Cost of Risk (7)         2.3%         2.3%         2.0%         2.2%         2.3%           Market References   | Past Due Loan Ratio   | 2.0%       | 1.8%      | 1.7%      |      |      | 2.0%   | 1.7%   |  |
| Market References           Banxico Reference Rate         7.25%         7.75%         8.25%         7.25%         8.25%           TIIE 28 days (Average)         7.42%         8.11%         8.25%         7.05%         7.99%   | Coverage Ratio  | 129.2%     | 136.1%    | 142.1%    |      |      | 129.2% | 142.1% |  |
| Banxico Reference Rate         7.25%         7.75%         8.25%         7.25%         8.25%           TIIE 28 days (Average)         7.42%         8.11%         8.25%         7.05%         7.99%   | Cost of Risk (7)  | 2.3%       | 2.3%      | 2.0%      |      |      | 2.2%   | 2.3%   |  |
| TIIE 28 days (Average)         7.42%         8.11%         8.25%         7.05%         7.99%  | Market References   |            |           |           |      |      |        |        |  |
|   | Banxico Reference Rate  | 7.25%      | 7.75%     | 8.25%     |      |      | 7.25%  | 8.25%  |  |
| Exchange Rate Peso/Dolar         19.66         18.72         19.65         18.67         19.66  | TIE 28 days (Average)   | 7.42%      | 8.11%     | 8.25%     |      |      | 7.05%  | 7.99%  |  |
|   | Exchange Rate Peso/Dolar  | 19.66      | 18.72     | 19.65     |      |      | 18.67  | 19.08  |  |

NIM= Annualized Net Interest Income / Average Earnings Assets.
 Annualized earnings as a percentage of average quarterly equity over the period, minus minority interest, for the same period.
 Annualized earnings as a percentage of average quarterly assets over the period, minus minority interest, for the same period.
 Non-Interest Expense / Total Income
 Annualized Non-Interest Expense / Average Total Assets.
 Preliminary CCL calculation. To be updated upon Banco de Mexico's official indicators.
 Cost of Risk = Annualized Provisions / Average Total Loans.

"As a result of changes to the B6 criterion Bank's Loan Book, starting on 1Q18 and retroactively for 2017, "Loan Recovery" and "Provisions Release" items previously under Other Operating Income (Expenses)" were reclassified and now reconcile under "Preventive Provisions for Loan Losses".

¬As of 1Q18 and retroactively for 2017, a component of Administrative Expenses from Banorte USA will now be reclassified under Fees Paid,

°As of 1Q18 and retroactively for 2017a component of Administrative °Expenses from the Leasing business was reclassified under Other Income.

#### I. Executive Summary



| Subsidiaries Net Income              | 1017  | 0040  | 1010   | Cha   | nge    | 0047   | 0040   | Change |
|--------------------------------------|-------|-------|--------|-------|--------|--------|--------|--------|
| (Million Pesos)                      | 4Q17  | 3Q18  | 4Q18   | 3Q18  | 4Q17   | 2017   | 2018   | 2017   |
| Banco Mercantil del Norte            | 4,763 | 5,900 | 8,645  | 47%   | 81%    | 18,012 | 24,377 | 35%    |
| Banorte- Ixe-Broker Dealer           | 146   | 238   | 214    | (10%) | 47%    | 691    | 851    | 23%    |
| Operadora de Fondos Banorte-Ixe      | 85    | 97    | 89     | (8%)  | 5%     | 281    | 347    | 23%    |
| Retirement Funds - Afore XXI Banorte | 311   | 342   | 222    | (35%) | (29%)  | 1,284  | 1,256  | (2%)   |
| Insurance                            | 606   | 689   | 645    | (6%)  | 6%     | 2,775  | 3,434  | 24%    |
| Annuities                            | 340   | 230   | 189    | (18%) | (44%)  | 882    | 818    | (7%)   |
| BAP (Holding)                        | 1     | 194   | 24     | (1%)  | 30%    | 2      | 234    | 1063%  |
| Leasing and Factoring                | 219   | 177   | 203    | 15%   | (7%)   | 771    | 861    | 12%    |
| Warehousing                          | 13    | 1     | 2      | 253%  | (82%)  | 42     | 17     | (59%)  |
| Sólida Administradora de Portafolios | (44)  | (147) | (216)  | (47%) | (391%) | (963)  | (793)  | 18%    |
| Ixe Servicios                        | (1)   | (0)   | (0)    | (29%) | 37%    | (2)    | (1)    | 33%    |
| G. F. Banorte (Holding)              | 43    | 96    | 164    | 70%   | 279%   | 132    | 557    | 321%   |
| Total Net Income                     | 6,482 | 7,816 | 10,182 | 30%   | 57%    | 23,908 | 31,958 | 34%    |

| Share Data                                | 4Q17    | 3Q18    | 4Q18    | Cha<br>3Q18 | nge<br>4Q17 | 2017    | 2018    | Change<br>2017 |
|---|---------|---------|---------|-------------|-------------|---------|---------|----------------|
| Earnings per share (Pesos)                | 2.337   | 2.711   | 3.531   | 30%         | 51%         | 8.619   | 11.083  | 29%            |
| Earnings per share Basic (Pesos)          | 2.354   | 2.728   | 3.557   | 30%         | 51%         | 8.684   | 11.389  | 31%            |
| Dividend per Share for the period (Pesos) | 0.00    | 0.00    | 0.00    | NA          | -           | 8.73    | 3.45    | (60%)          |
| Payout for the period                     | 0.0%    | 0.0%    | 0.0%    | NA          | -           | 40.0%   | 0.0%    | (100%)         |
| Book Value per Share (Pesos)              | 52.55   | 58.74   | 59.75   | 2%          | 14%         | 52.55   | 59.75   | 14%            |
| Issued Shares (Million)                   | 2,773.7 | 2,883.5 | 2,883.5 | 0%          | 4%          | 2,773.7 | 2,883.5 | 4%             |
| Stock Price (Pesos)                       | 107.83  | 135.30  | 95.78   | (29%)       | (11%)       | 107.83  | 95.78   | (11%)          |
| P/BV (Times)                              | 2.05    | 2.30    | 1.60    | (30%)       | (22%)       | 2.05    | 1.60    | (22%)          |
| Market Capitalization (Million Dollars)   | 15,211  | 20,837  | 14,054  | (33%)       | (8%)        | 15,211  | 14,054  | (8%)           |
| Market Capitalization (Million Pesos)     | 299,091 | 390,132 | 276,177 | (29%)       | (8%)        | 299,091 | 276,177 | (8%)           |



#### Share performance



# II. Management's Discussion & Analysis

Throughout this document there are references to reported and recurring figures, the latter are related to ongoing business activities, without the effect of the extraordinary asset sale & leaseback transaction.

For comparison effects, it is important to consider that GFNorte holds a 98.2619% ownership of the bank, therefore certain figures may vary between the Group and the bank.

| Net Interest Income (NII)                 | 4Q17      | 3Q18      | 4Q18      | Cha   | nge  | 2017      | 2018      | Change |
|---|-----------|-----------|-----------|-------|------|-----------|-----------|--------|
| (Million Pesos)                           | 40(17     | 2010      | 46(10     | 3Q18  | 4Q17 | 2017      | 2010      | 2017   |
| Interest Income                           | 26,626    | 33,921    | 35,105    | 3%    | 32%  | 100,315   | 125,631   | 25%    |
| Interest Expense                          | 11,517    | 16,944    | 17,316    | 2%    | 50%  | 43,941    | 59,703    | 36%    |
| Loan Origination Fees                     | 297       | 334       | 338       | 1%    | 14%  | 1,171     | 1,283     | 10%    |
| Fees Paid                                 | 210       | 273       | 284       | 4%    | 35%  | 695       | 1,052     | 51%    |
| NII excluding Insurance and Annuities Co. | 15,197    | 17,038    | 17,844    | 5%    | 17%  | 56,850    | 66,160    | 16%    |
| Premium Income (Net)                      | 5,596     | 5,983     | 5,838     | (2%)  | 4%   | 25,043    | 29,067    | 16%    |
| Technical Reserves                        | 2,965     | 2,458     | 3,260     | 33%   | 10%  | 12,645    | 13,508    | 7%     |
| Damages, Claims and Other Obligations     | 3,845     | 4,692     | 4,582     | (2%)  | 19%  | 14,906    | 17,563    | 18%    |
| Technical Results                         | (1,214)   | (1,167)   | (2,004)   | (72%) | N.A. | (2,507)   | (2,003)   | 20%    |
| Interest Income (Expenses) net            | 2,657     | 3,190     | 3,760     | 18%   | 42%  | 9,024     | 10,669    | 18%    |
| Insurance and Annuities NII               | 1,443     | 2,023     | 1,756     | (13%) | 22%  | 6,517     | 8,665     | 33%    |
| GFNORTE's NII                             | 16,640    | 19,061    | 19,600    | 3%    | 18%  | 63,366    | 74,825    | 18%    |
| Credit Provisions *                       | 3,544     | 4,065     | 3,906     | (4%)  | 10%  | 13,114    | 16,079    | 23%    |
| NII Adjusted for Credit Risk              | 13,096    | 14,996    | 15,693    | 5%    | 20%  | 50,252    | 58,746    | 17%    |
| Average Earning Assets                    | 1,194,474 | 1,342,962 | 1,456,619 | 8%    | 22%  | 1,157,638 | 1,329,316 | 15%    |
| Net Interest Margin (1)                   | 5.6%      | 5.7%      | 5.4%      |       |      | 5.5%      | 5.6%      |        |
| NIM after Provisions (2) *                | 4.4%      | 4.5%      | 4.3%      |       |      | 4.3%      | 4.4%      |        |
| NIM adjusted w/o Insurance & Annuities    | 5.6%      | 5.6%      | 5.4%      |       |      | 5.4%      | 5.5%      |        |
| NIM from loan portfolio (3)               | 8.6%      | 8.4%      | 7.8%      |       |      | 8.5%      | 8.3%      |        |

NIM = Annualized Net Interest Income / Average Interest Earnings Assets. 1)

NIM= Annualized Net Interest Income adjusted by Loan Loss Provisions / Average Interest Earnings Assets. 2)

NIM = Annualized Net Interest Income from Ioans / Average Performing Loans As a result of changes to the B6 criterion Bank's Loan Book, starting on 1Q18 and retroactively for 2017, "Loan Recovery" and "Provisions Release" items previously under "Other Operating Income (Expenses)" were reclassified and now reconcile under "Preventive Provisions for Loan Losses

#### Net Interest Income (NII)

NII excluding Insurance and Annuities grew +5% as a result of good performance in credit origination (loan portfolio grew +3% vs. 3Q18), and had a slight contribution from the +25bps hike in the reference rate in November, while the latest hike in December had a mild impact on interest paid. Loan portfolio NIM stood at 7.8%, showing a decline vs. the 8.4% in the previous quarter, same behavior as NIM without Insurance and Annuities which totaled 5.4%, as a result of the cumulative impact of the +8.5% growth in average earning assets from the recent asset acquisitions performed by the group, whose effects on income will be fully evident until the next quarter.

Regarding Insurance and Annuities' NII, there is a (13%) decline resulting from an increase in insurance reserves. During the quarter there were less reserves released, while there was a renewal of health insurance policies which generated additional reserves. On the other hand, Annuities had lower issuances during the guarter, following a seasonal effect during the first and last guarters of the year.

Overall GFNorte's NII grew +3% resulting from income from loan originations, repo transactions, and mark-to-market adjustments. NIM ended at 5.4%, showing a decline due to high growth in earning assets at the end of the period. The accumulated result increased +18% as a result of significant revenue increases in Insurance and Annuities, and repos, as well as from ongoing loan growth. NIM for the year totaled 5.6%, showing a +16bp improvement vs. 2017.

During the year, there was a +16% increase in interest income without Insurance and Annuities as a consequence of strong loan growth, in addition to the impact from the +100bps total increase to the reference rate during the year, resulting in loan portfolio NIM of 8.3%, below the 8.5% figure in 2017. This reduction is explained by the mathematical effect of incorporating the acquired loan book in the NIM formula.

Furthermore, accumulated **income from Insurance and Annuities** grew **+33%**, driven by growth in the Insurance business, mainly in life, damages and auto portfolios. The pensions business shows an increase from the incorporation of the acquired portfolios during the year.

#### Non-Interest Income

| Non-Interest Income                   | 4Q17  | 3Q18  | 4Q18  | Cha  | nge  | 2017   | 2018   | Change |
|---------------------------------------|-------|-------|-------|------|------|--------|--------|--------|
| (Million Pesos)                       | 40(17 | 3410  | 40010 | 3Q18 | 4Q17 | 2017   | 2010   | 2017   |
| Net Service Fees ¬                    | 3,279 | 3,453 | 3,730 | 8%   | 14%  | 11,738 | 13,041 | 11%    |
| Trading                               | 331   | 877   | 1,263 | 44%  | 281% | 2,657  | 4,228  | 59%    |
| Other Operating Income (Expenses) ° * | 699   | 452   | 2,795 | 518% | 300% | 1,077  | 4,259  | N.A.   |
| Non-Interest Income                   | 4,310 | 4,783 | 7,788 | 63%  | 81%  | 15,473 | 21,528 | 39%    |

 As a result of changes to the B6 criterion Bank's Loan Book, starting on 1Q18 and retroactively for 2017, "Loan Recovery" and "Provisions Release" items previously under "Other Operating Income (Expenses)", were reclassified and now reconcile under "Preventive Provisions for Loan Losses".
 As of 1Q18 and retroactively for 2017, a component of Administrative Expenses from Banorte USA will now be reclassified under Fees Paid, and a component of

As of 1Q18 and retroactively for 2017, a component of Administrative Expenses from Banorte USA will now be reclassified under Fees Paid, and a component o
Administrative Expenses from the Leasing business was reclassified under Other Income.

There is a **+12%** increase on **quarterly recurring non-interest income**, and a **+24% annual growth** mainly driven by an increase in net service fees, and a significant increase in trading income resulting from derivatives sold to customers.

Regarding **reported non-interest income**, quarterly growth was **+63%**, and annual growth totaled 39%; in both cases, this result was mostly explained by the sale & lease back of bank assets for a gross amount of **Ps 2.41 billion**.

#### **Service Fees**

| Service Fees<br>(Million Pesos)    | 4Q17  | 3Q18  | 4Q18  | Cha<br>3Q18 | nge<br>4Q17 | 2017   | 2018   | Change<br>2017 |
|------------------------------------|-------|-------|-------|-------------|-------------|--------|--------|----------------|
| Fund Transfers                     | 380   | 418   | 430   | 3%          | 13%         | 1,489  | 1,634  | 10%            |
| Account Management Fees            | 662   | 627   | 645   | 3%          | (3%)        | 2,529  | 2,517  | (0%)           |
| Electronic Banking Services        | 1,902 | 2,007 | 2,362 | 18%         | 24%         | 6,903  | 8,268  | 20%            |
| Basic Banking Services Fees        | 2,944 | 3,053 | 3,437 | 13%         | 17%         | 10,921 | 12,419 | 14%            |
| For Commercial and Mortgage Loans  | 178   | 376   | 492   | 31%         | 177%        | 694    | 1,272  | 83%            |
| For Consumer Loans                 | 1,146 | 1,179 | 1,253 | 6%          | 9%          | 4,296  | 4,711  | 10%            |
| Fiduciary                          | 133   | 129   | 135   | 5%          | 2%          | 422    | 498    | 18%            |
| Income from Real Estate Portfolios | 40    | 15    | 113   | 671%        | 181%        | 107    | 189    | 76%            |
| Mutual Funds                       | 372   | 458   | 451   | (1%)        | 21%         | 1,343  | 1,673  | 25%            |
| Trading & Financial Advisory Fees  | 134   | 138   | 131   | (5%)        | (2%)        | 721    | 702    | (3%)           |
| Other Fees Charged (1)             | 306   | 288   | 250   | (13%)       | (18%)       | 1,038  | 1,103  | 6%             |
| Fees Charged on Services           | 5,252 | 5,635 | 6,263 | 11%         | 19%         | 19,542 | 22,567 | 15%            |
| Interchange Fees                   | 875   | 961   | 1,173 | 22%         | 34%         | 3,099  | 4,000  | 29%            |
| Insurance Fees                     | 186   | 316   | 294   | (7%)        | 59%         | 1,218  | 1,479  | 22%            |
| Other Fees Paid                    | 912   | 905   | 1,066 | 18%         | 17%         | 3,487  | 4,047  | 16%            |
| Fees Paid on Services ¬            | 1,972 | 2,182 | 2,534 | 16%         | 28%         | 7,803  | 9,526  | 22%            |
| Net Service Fees                   | 3,279 | 3,453 | 3,730 | 8%          | 14%         | 11,738 | 13,041 | 11%            |

1) Includes fees from letters of credit, transactions with pension funds, warehousing services, financial advisory services and securities trading among others. <sup>o</sup> As of 1Q18 and retroactively for 2017, a component of Administrative Expenses from Banorte USA will now be reclassified under Fees Paid

**Fees charged on services grew 11%** during the quarter, attributed primarily to income from electronic banking services, to the increase in origination fees from commercial and mortgage loans, and to income from the sale of real estate portfolios. During 2018, the **accumulated result** increased **+15%** mainly explained by growth in electronic banking services, and fees from commercial, mortgage and consumer loan origination, resulting from higher customer activity.

On the other hand **fees paid increased +16%** in the quarter, with interchange fees showing the largest increase, as well as growth in other fees paid. On an annual basis, there is a **+22%** increase explained by higher interchange activity in the acquirer business, followed by Insurance fees paid, and other fees paid related to loan origination and debt, as well as by correspondent banking fees.



#### Trading

| Trading Income<br>(Million Pesos) | 4Q17  | 3Q18 | 4Q18  | Cha<br>3Q18 | nge<br>4Q17 | 2017  | 2018  | Change<br>2017 |
|-----------------------------------|-------|------|-------|-------------|-------------|-------|-------|----------------|
| Currency and Metals               | (9)   | (97) | (136) | (40%)       | 1448%       | (153) | (119) | 22%            |
| Derivatives                       | 387   | (2)  | 1,184 | N.A.        | 206%        | 493   | 1,979 | 301%           |
| Negotiable Instruments            | (639) | 109  | (266) | (343%)      | (58%)       | (709) | (135) | 81%            |
| Valuation                         | (260) | 10   | 782   | N.A.        | N.A.        | (370) | 1,724 | N.A.           |
| Currency and Metals               | 452   | 638  | 509   | (20%)       | 12%         | 1,729 | 2,113 | 22%            |
| Derivatives                       | (189) | 70   | (63)  | (190%)      | (67%)       | 137   | (71)  | N.A.           |
| Negotiable Instruments            | 328   | 160  | 35    | (78%)       | (89%)       | 1,161 | 461   | (60%)          |
| Trading                           | 592   | 868  | 481   | (45%)       | (19%)       | 3,027 | 2,503 | (17%)          |
| Trading Income                    | 331   | 877  | 1,263 | 44%         | 281%        | 2,657 | 4,228 | 59%            |

Trading Income **increased +44% for the quarter, and +59% annually** due to derivative contracts sold to customers totaling Ps 700 million, registered under derivatives valuation, and from increased activity in FX transactions with customers, which had higher transaction margins.

#### **Other Operating Income (Expenses)**

| Other Operating Income (Expenses) | 4047  | 3Q18  | 4049  | Cha    | nge    | 2017    | 204.0   | Change |
|-----------------------------------|-------|-------|-------|--------|--------|---------|---------|--------|
| (Million Pesos)                   | 4Q17  | 3618  | 4Q18  | 3Q18   | 4Q17   | 2017    | 2018    | 2017   |
| Loan Recovery*                    | 5     | 2     | 2     | (15%)  | (60%)  | 13      | 9       | (33%)  |
| Loan Portfolios                   | 64    | 69    | 56    | (19%)  | (14%)  | 190     | 227     | 19%    |
| Income from Foreclosed Assets     | 156   | 188   | (60)  | (132%) | (139%) | 159     | 275     | 73%    |
| Provisions Release*               | 3     | 29    | (29)  | (199%) | N.A.   | 8       | 16      | 100%   |
| Losses and Estimates              | (583) | (650) | (391) | 40%    | (33%)  | (1,636) | (2,310) | (41%)  |
| Impairment of Assets              | 134   | -     | (7)   | N.A.   | (105%) | (493)   | (180)   | 64%    |
| Lease Income                      | 125   | 121   | 114   | (6%)   | (8%)   | 447     | 465     | 4%     |
| FromInsurance                     | 199   | 197   | 218   | 11%    | 10%    | 835     | 870     | 4%     |
| Others                            | 596   | 496   | 2,891 | 482%   | 385%   | 1,553   | 4,887   | 215%   |
| Other Operating Income (Expenses) | 699   | 452   | 2,795 | 518%   | 300%   | 1,077   | 4,259   | 296%   |

\* As a result of changes to the B6 criterion Bank's Loan Book, starting on 1Q18 and retroactively for 2017, "Loan Recovery" and "Provisions Release" items previously under "Other Operating Income (Expenses)" were reclassified and now reconcile under "Preventive Provisions for Loan Losses

**Recurring other operating income (expenses)** show a quarterly **(15%)** decline, totaling **Ps 385 million**, and a **+72%** increase annually, reaching **Ps 1.85 billion**, as a result of higher income from foreclosed assets, higher insurance and leasing income, and others.

The significant **increase** in **reported other operating income (expenses)**, both during the quarter and for the year, is explained by the **Ps 2.41 billion non-recurring gross income**, totaling **Ps 2.79 billion** and Ps 4.25 billion respectively.

#### **Non-Interest Expense**

| Non-Interest Expense<br>(Million Pesos)               | 4Q17  | 3Q18  | 4Q18   | Chai<br>3Q18 | nge<br>4Q17 | 2017   | 2018   | Change<br>2017 |
|---|-------|-------|--------|--------------|-------------|--------|--------|----------------|
| Personnel   | 3,445 | 3,721 | 3,915  | 5%           | 14%         | 13,447 | 15,022 | 12%            |
| Professional Fees                                     | 875   | 772   | 1,090  | 41%          | 25%         | 2,926  | 3,330  | 14%            |
| Administrative and Promotional ¬°                     | 1,931 | 2,086 | 1,959  | (6%)         | 1%          | 7,554  | 7,954  | 5%             |
| Rents, Depreciation & Amortization                    | 1,245 | 1,435 | 1,458  | 2%           | 17%         | 5,058  | 5,625  | 11%            |
| Taxes other than income tax & non deductible expenses | 453   | 481   | 615    | 28%          | 36%         | 1,772  | 2,075  | 17%            |
| Contributions to IPAB                                 | 696   | 845   | 853    | 1%           | 23%         | 2,634  | 3,149  | 20%            |
| Employee Profit Sharing (PTU)                         | 88    | 120   | 123    | 2%           | 40%         | 391    | 455    | 16%            |
| Non-Interest Expense                                  | 8,732 | 9,461 | 10,013 | 6%           | 15%         | 33,782 | 37,610 | 11%            |

\* As of 1Q18 and retroactively for 2017, a component of Administrative Expenses from Banorte USA will now be reclassified under Fees Paid, and also a component of Administrative Expenses from the Leasing business was reclassified under Other Income

The quarterly +6% increase in non-interest expense includes a one-time Ps 300 million advisory fee, Ps 150 million in one-time severance payments, and 300 million pesos related to managing the recently acquired business.



On the **annual** result, the +**11%** growth includes Ps 450 million in one-time advisory fees, and Ps 250 million from severance payments to employees. Additionally, there are Ps 765 million related to managing the recently acquired business.

**The Recurring Efficiency ratio** reached **40%** for both the quarter and the year, as a result of operating efficiency from lower administrative and operating expenses, and controlled cost of funds aligned with market conditions. Reported efficiency ratio for the quarter was 36.6% and 39% for the year.



#### Net Income

| Net Income<br>(Million Pesos) | 4Q17  | 3Q18   | 4Q18   | Cha<br>3Q18 | nge<br>4Q17 | 2017   | 2018   | Change<br>2017 |
|-------------------------------|-------|--------|--------|-------------|-------------|--------|--------|----------------|
| Operating Income              | 8,674 | 10,318 | 13,468 | 31%         | 55%         | 31,943 | 42,665 | 34%            |
| Subsidiaries' Net Income      | 375   | 375    | 245    | (35%)       | (35%)       | 1,265  | 1,385  | 10%            |
| Pre-Tax Income                | 9,049 | 10,693 | 13,713 | 28%         | 52%         | 33,208 | 44,050 | 33%            |
| Taxes                         | 2,476 | 2,767  | 3,375  | 22%         | 36%         | 9,048  | 11,637 | 29%            |
| Discontinued Operations       | 2     | -      | -      | N.A.        | (100%)      | 89     | -      | (100%)         |
| Minority Interest             | (93)  | (110)  | (156)  | 42%         | 69%         | (341)  | (456)  | (34%)          |
| Net Income                    | 6,482 | 7,816  | 10,182 | 30%         | 57%         | 23,908 | 31,958 | 34%            |

**Recurring Net Income grows +7%** in the quarter, and **+26%** in the **year**, both cases explained by good overall performance from the insurance business, mutual funds, and brokerage. Reported results show a **+31%** increase for the quarter and **+34%** for the year.

During the period, **recurring taxes** had a **(4%)** decline, and a +21% growth for the year, showing an effective tax rate of **23.5%** for the quarter and **26.2%** for the year. **Reported taxes** in the period grew +**22%**, and +**29%** for the year, driven by the tax generated by the asset sale & leaseback transaction posted in November.

Regarding **recurring net Income for the quarter and full year**, they show growth rates of +9% and +27% respectively. Reported net income totaled +30% and +34% respectively. Recurring EPS for the year is Ps 10.51 and reported EPS is Ps 11.08.

#### Profitability

|   | 4Q17  | 3Q18  | 4Q18  |
|---|-------|-------|-------|
| ROE                                     | 18.1% | 19.7% | 23.8% |
| Goodw ill & Intangibles (billion pesos) | 28    | 42    | 45    |
| Average Tangible Equity (billion pesos) | 115   | 122   | 123   |
| ROTE                                    | 22.3% | 25.4% | 32.0% |

**Recurring ROE** was **20.1%** in the **quarter** and **19.3%** for the **full year**; meanwhile **reported ROE** was **23.8%** and 20.3% respectively.

During the period, reported **ROTE** totaled **32%**, while the **recurring** figure was **27%**; both numbers above their respective 2017 results.

|  | 4Q17 | 3Q18 | 4Q18 |
|--|------|------|------|
| ROA  | 2.0% | 2.1% | 2.5% |
| Average Risk Weighted Assets (billion pesos) | 621  | 662  | 692  |
| RRWA   | 3.9% | 4.3% | 4.6% |

The Goodwill increase vs. the previous period was attributed to the initial recognition of overvalued assets and liabilities from GFI, which were not registered. During the quarter, there were Ps 486 million assets recognized, and Ps 1.22 billion liabilities which were not recognized, in addition to a Ps 18 million valuation increase related to goodwill from Uniteller (NIF B7 norm specifies a 1-year timeframe to register such adjustments).

**Recurring ROA** stays flat at **2.1%** for both the quarter and full year periods. Reported ROA in the period is 2.5%, and 2.2% for the year.



#### Regulatory Capital (Banco Mercantil del Norte)

Banorte has fully adopted the capitalization requirements established to date by Mexican authorities and international standards, so-called Basel III, which came into effect in January 2013.

In July 2018, Banorte was confirmed as Level II - Domestic Systemically Important Financial Institution, which implies that Banorte must maintain a capital buffer of 0.90 bps, to be constituted progressively in up to four years, starting on December 2016. Therefore, starting on December 2017, the **minimum Capitalization Ratio required for Banorte amounts to 11.175%** (corresponding to the regulatory minimum of 10.5% plus the constituent capital supplement to date).

| Capitalization 4Q17              |         | 3Q18    | 4TQ18   | Change |          |  |
|----------------------------------|---------|---------|---------|--------|----------|--|
| (Million Pesos)                  | 40(17   | 3410    | 41010   | 3Q18   | 4Q17     |  |
| Core Tier 1 Capital              | 75,220  | 89,977  | 94,970  | 5.5%   | 26.3%    |  |
| Tier 1 Capital                   | 95,323  | 109,074 | 113,835 | 4.4%   | 19.4%    |  |
| Tier 2 Capital                   | 13,286  | 13,903  | 14,472  | 4.1%   | 8.9%     |  |
| Net Capital                      | 108,609 | 122,977 | 128,307 | 4.3%   | 18.1%    |  |
| Credit Risk Assets               | 507,721 | 618,134 | 627,037 | 1.4%   | 23.5%    |  |
| Net Capital / Credit Risk Assets | 21.39%  | 19.9%   | 20.46%  | 0.6 pp | (0.9 pp) |  |
| Total Risk Assets                | 626,976 | 742,240 | 747,352 | 0.7%   | 19.2%    |  |
| Core Tier 1                      | 12.00%  | 12.12%  | 12.71%  | 0.6 pp | 0.7 рр   |  |
| Tier 1                           | 15.20%  | 14.70%  | 15.23%  | 0.5 pp | 0.0 pp   |  |
| Tier 2                           | 2.12%   | 1.87%   | 1.94%   | 0.1 pp | (0.2 pp) |  |
| Capitalization Ratio             | 17.32%  | 16.57%  | 17.17%  | 0.6 pp | (0.2 pp) |  |

(\*) The reported capitalization ratio of the period is submitted to the Central Bank.

At the end of 4Q18 the estimated Capitalization Ratio (CR) for Banorte was 17.17% considering credit, market and operational risk; and, 20.46% considering only credit risks. Moreover, Total Tier 1 Capital reached 12.71% as of 4Q18.

The Capitalization Ratio increased +0.60 bps vs. 3Q18 due to the following effects:

| 1.       | Net income growth for 4Q18                                | + 1.18 pp |
|----------|---|-----------|
| 2.       | Other Capital Effects*                                    | + 0.30 pp |
| 3.       | Permanent Investments & Intangibles                       | - 0.03 pp |
| 4.       | Interest paid on Tier 1 capital notes                     | - 0.04 pp |
| 5.       | Change in Risk Assets                                     | - 0.11 pp |
| 6.       | Capital Notes efficiency loss                             | - 0.14 pp |
| 7.       | Goodwill**  | -0.19 pp  |
| 8.       | Securities' (mark-to-market)                              | -0.37 pp  |
| * Inclue | ding the mark-to-market valuation effect on Capital Notes |           |

\*\* Initial fair market value valuation of Assets & Liabilities related to the merger

#### The Capitalization Ratio decreased -0.16 bps vs. 4Q17, as follows:

| 1.    | Profit growth for 4Q18                | + 3.32 pp |
|-------|---------------------------------------|-----------|
| 2.    | Other Capital effects*                | + 0.11 pp |
| 3.    | Capital Notes                         | - 0.14 pp |
| 4.    | Interest paid on Tier 1 Capital Notes | - 0.16 pp |
| 5.    | Goodwill**                            | - 0.19 pp |
| 6.    | Permanent Investments and Intangibles | - 0.38 pp |
| 7.    | Securities' (mark-to-market)          | - 0.33 pp |
| 8.    | Growth in Risk Assets                 | - 0.88 pp |
| 9.    | Merger Effect                         | - 1.51 pp |
| * 1 1 |                                       |           |

\* Including the mark-to-market valuation effect on Capital Notes

\*\* Initial fair market value valuation of Assets & Liabilities related to the merger

#### Leverage Ratio (Banco Mercantil del Norte)

Leverage Ratio according to CNBV's regulation is presented below:

| Leverage        | 4Q17      | 3Q18      | 4Q18      | Cha    | ange     |
|-----------------|-----------|-----------|-----------|--------|----------|
| (Million pesos) | 40(17     | 3410      | 4010      | 3Q18   | 4Q17     |
| Tier 1 Capital  | 95,323    | 109,074   | 113,835   | 4.4%   | 19.4%    |
| Adjusted Assets | 1,133,176 | 1,317,442 | 1,353,919 | 2.8%   | 19.5%    |
| Leverage Ratio  | 8.41%     | 8.28%     | 8.41%     | 0.1 рр | (0.0 pp) |

Adjusted Assets are defined according to the General Provisions applicable to Credit Institutions.



#### Deposits

| Deposits                             | 4047    | 2010    | 4040    | Cha   | nge  |
|--------------------------------------|---------|---------|---------|-------|------|
| (Million Pesos)                      | 4Q17    | 3Q18    | 4Q18    | 3Q18  | 4Q17 |
| Non-Interest Bearing Demand Deposits | 300,910 | 283,036 | 303,340 | 7%    | 1%   |
| Interest Bearing Demand Deposits     | 95,742  | 125,289 | 110,670 | (12%) | 16%  |
| Total Demand Deposits*               | 396,652 | 408,325 | 414,010 | 1%    | 4%   |
| Time Deposits – Retail               | 193,617 | 211,890 | 222,748 | 5%    | 15%  |
| Core Deposits                        | 590,270 | 620,215 | 636,758 | 3%    | 8%   |
| Money Market                         | 58,352  | 120,383 | 122,477 | 2%    | 110% |
| Total Bank Deposits                  | 648,622 | 740,598 | 759,235 | 3%    | 17%  |
| GFNorte's Total Deposits             | 640,821 | 737,033 | 756,301 | 3%    | 18%  |
| Third Party Deposits                 | 157,748 | 175,253 | 150,850 | (14%) | (4%) |
| Total Assets Under Management        | 806,370 | 915,851 | 910,085 | (1%)  | 13%  |

\* Starting on 1Q18 and retroactively for 2017, accounts that were previously registered under Interest Bearing Demand Deposits will now be registered under Non-interest Bearing Demand Deposits, according to their particular situation.

**Banorte's total deposits increased +3%** during the quarter and **+8%** during the year. The quarterly increase is mainly explained by higher time deposits in line with seasonality effects for the period, while **demand deposits** had a slight **+1%** growth, together with an increase in demand deposits which had a higher cost. On the annual comparison, time deposits, as well as interest-bearing demand deposits show a significant increase as a consequence of a strong strategy towards increasing average account balances and client loyalty.

**Trading desk operations** show a **+2%** quarterly growth, and **+110%** annually, in line with the strategy to fund the acquired assets at lower costs. Overall, **total bank deposits grew +3%**, and **+17%** respectively.

#### Loans

| Performing Loan Portfolio<br>(Million Pesos) | 4Q17    | 3Q18    | 4Q18    | Cha<br>3Q18 | nge<br>4Q17 |
|--|---------|---------|---------|-------------|-------------|
| Mortgages                                    | 135,334 | 150,462 | 155,748 | 4%          | 15%         |
| Auto Loans                                   | 19,189  | 23,260  | 24,131  | 4%          | 26%         |
| Credit Card                                  | 33,906  | 35,590  | 36,657  | 3%          | 8%          |
| Payroll                                      | 52,469  | 54,102  | 52,653  | (3%)        | 0%          |
| Consumer                                     | 240,899 | 263,414 | 269,187 | 2%          | 12%         |
| Commercial                                   | 137,501 | 163,218 | 173,941 | 7%          | 27%         |
| Corporate                                    | 102,220 | 127,409 | 136,639 | 7%          | 34%         |
| Government                                   | 134,905 | 197,636 | 197,373 | (0%)        | 46%         |
| Recovery Bank                                | 72      | 58      | 52      | (10%)       | (28%)       |
| Total  | 615,598 | 751,735 | 777,192 | 3%          | 26%         |

**Total Performing Loans increased by Ps 25.46 billion, +3%** quarterly, highlighting **corporate** loan growth of **Ps 9.23** billion, up **+7%**; **commercial** loans, **+ Ps 10.72 billion**, up **+7%**, followed by **consumer** loans which grew **Ps 5.77** billion, up **+2%** quarterly driven by a **+4%** growth in **mortgage** loans, a **+Ps 5.29** billion asset increase.

For **the full year**, total performing loans **grew +26%**, driven by a **+46% growth** in **government loans** as a result of the incorporation of GFI's portfolio (government loans account for 25% of the total loan book), followed by a significant **+34%** increase in **corporate** loans, and a **+27%** in the **commercial** portfolio.



#### **Consumer Portfolio**

The consumer portfolio shows excellent growth rates in mortgages, auto loans and credit cards; however, there is a **- 3% slowdown in payroll loans**, which is in line with a strategy to improve asset quality in this particular product, and a more restrictive risk policy.

For the full year, **consumer** loans shows a **+12%** growth rate, above that of the system's and main peers'. Growth in **auto loans** is noteworthy, showing a **+26%** increase, followed **by mortgages +15%**, and credit cards +8%, thus keeping Banorte in  $3^{rd}$  place among the top players.

Market share position (CNBV records as of November 2018):

- **Mortgages.** Banorte shows annual growth rates considerably above market rates, (+15.6% compared to +9.9%), and a market share of 19.5% consolidating its **second place within the banking system**.
- Auto Loans. Solid annual growth driven by loan origination through exclusivity agreements with auto dealerships. Banorte holds a 17.7% market share, gaining +182bps in the year, thus leading loan growth among the main banking players.
- **Credit Cards.** Moderate +8% origination growth in order to preserve asset quality, but **led growth among top players**, ranking 4<sup>th</sup> in the market.
- **Payroll Loans.** Shows a decline as a result of a more moderate loan origination strategy aimed at preserving asset quality. Banorte holds a 21.2% market share, and **ranks third in the market.**
- **Commercial.** Shows a +7% expansion in the quarter, and +27% annual growth. Market share (including corporate loans, according to the regulator's methodology), stood at 11.1%, ranking fourth in the banking system.

GFNorte's **SME** performing shows a slight **+Ps 102 million increase** vs. the previous period, and a **+1% increase** vs. the previous year. NPL ratio totaled 5.5%, showing an improvement vs. 6.0% during the previous quarter.

| SME's Loans                          | 4047   | 4Q17 3Q18 4Q1 |        | 1017     | 4040     | Cha | nge |
|--------------------------------------|--------|---------------|--------|----------|----------|-----|-----|
| (Million Pesos)                      | 4Q17   |               |        | 3Q18     | 4Q17     |     |     |
| Performing Portfolio                 | 33,447 | 33,533        | 33,635 | 0%       | 1%       |     |     |
| % of Performing Commercial Portfolio | 24.3%  | 20.5%         | 19.3%  | (121 bp) | (499 bp) |     |     |
| % of Total Performing Portfolio      | 5.4%   | 4.5%          | 4.3%   | (13 bp)  | (111 bp) |     |     |
| NPL Ratio                            | 5.3%   | 6.0%          | 5.5%   | (52 bp)  | 18 bp    |     |     |

• Corporate Loans. The portfolio reached an ending balance of Ps 136.64 billion representing a +7% sequential and +34% annual increase, showing good credit demand in this segment. GFNorte's corporate loan book is well diversified by industry and regions, and showed low concentration risk. Its 20 main corporate borrowers accounted for 23.8% of the group's total portfolio. The group's largest corporate exposure represented 3% of the total portfolio; whereas number 20 represented 0.6% of it. 75% of GFNorte's main corporate borrowers have an A1 rating, 5% are A2, 10% are B1, 5% are B2 and the rest have B3 rating.

**As of December 31, 2018 GFNorte's loan exposure to home builders was Ps 1.94 billion** among Urbi Desarrollos Urbanos, S.A.B. de C.V., Corporación Geo, S.A.B. de C.V., and Desarrolladora Homex, S.A.B. de C.V., (0.4%) lower than the previous quarter. This exposure represented 0.2% of the total loan portfolio, lower than the previous quarter. Total portfolio was 100% guaranteed, without changes vs. the previous quarter. For Corporación GEO and Desarrolladora Homex, loan exposure is fully guaranteed. Loan Loss Reserve coverage for these companies was 37.9% as of 4Q18. Solida held a balance of Ps 2.68 billion in investment projects from these companies, (52%) lower vs. 3Q18 related to a change in the accounting methodology to value these assets. The valuation loss was registered in Retained Earnings.



- Government Book. Loan book is slightly down vs. the previous quarter, with a total balance of Ps 197.37 billion. Annual portfolio growth is attributed to the incorporation of GFI's portfolio. GFNorte's government portfolio is diversified by regions, and shows adequate concentration risk given that 29.3% of the loans are granted to Federal Government entities. 82.3% of loans to states and municipalities are backed by a fiduciary guarantee, (consisting of Federal budget transfers and local revenues such as payroll tax), while short term loans (with no guarantee) account for 17.7% of the portfolio. As a result, as of November 2018, market share was of 34.2%, ranking first in the system.
- **Infrastructure:** As a result of the merger, the group incorporated a portfolio of infrastructure loans as follows:

| Infrastructure Loans<br>(Million Pesos) | Sep-18 | Dic-18 | Change<br>Sep-18 |
|---|--------|--------|------------------|
| Performing Portfolio                    | 44,461 | 44,061 | (1%)             |
| % of Total Performing Portfolio         | 5.9%   | 5.7%   | (25 bp)          |
| NPL Ratio                               | 0.0%   | 0.0%   | 0 bp             |

#### Past Due Loans

|                    | 4Q17 3Q18 | 4Q17 3Q18 4Q18 | Change |      |      |
|--------------------|-----------|----------------|--------|------|------|
| (Million Pesos)    |           | 3410           | 40(10  | 3Q18 | 4Q17 |
| Past Due Loans     | 12,482    | 13,895         | 13,263 | (5%) | 6%   |
| Loan Loss Reserves | 16,122    | 18,906         | 18,844 | (0%) | 17%  |
| Acquired Rights    | 2,477     | 2,610          | 2,417  | (7%) | (2%) |

At the end of the period, **Past Due Loans showed a (5%) decline** due to an overall improvement in asset quality. However, auto loans, mortgages and corporate loans showed a slight deterioration. On the contrary, accumulated 2018 results show a **+6%** increase explained by deterioration in corporate, mortgage and commercial loans. Further detail by product is presented below:

| Past Due Loans<br>(Million Pesos) | 4Q17   | 3Q18   | 4Q18   | Char<br>3Q18 | nge<br>4Q17 |
|-----------------------------------|--------|--------|--------|--------------|-------------|
| Credit Cards                      | 2,188  | 2,281  | 2,151  | (130)        | (36)        |
| Payroll                           | 2,020  | 2,287  | 1,995  | (291)        | (24)        |
| Auto Loans                        | 233    | 249    | 261    | 12           | 28          |
| Mortgages                         | 1,323  | 1,448  | 1,464  | 16           | 141         |
| Commercial                        | 3,239  | 3,750  | 3,300  | (450)        | 61          |
| Corporate                         | 3,481  | 3,864  | 4,087  | 223          | 606         |
| Government                        | -      | 16     | 4      | (12)         | 4           |
| Total                             | 12,482 | 13,895 | 13,263 | (632)        | 780         |

**NPL ratio** stood at **1.68%**, showing a +137bps improvement across most products vs. the previous quarter, except for auto, SMEs and corporate loans which remained flat.

The NPL ratios for the **year** represent **an overall improvement across most products.** Credit Card and Payroll portfolios show a significant improvement as a result of diligent loan origination supported by analytics tools and adequate risk management.



| Past Due Loans Ratios | 4Q17 | 1Q18 | 2Q18 | 3Q18 | 4Q18 |
|-----------------------|------|------|------|------|------|
| Credit Cards          | 6.1% | 6.1% | 6.3% | 6.0% | 5.5% |
| Payroll               | 3.7% | 2.9% | 3.3% | 4.1% | 3.7% |
| Auto Loans            | 1.2% | 0.9% | 1.1% | 1.1% | 1.1% |
| Mortgages             | 1.0% | 0.9% | 0.9% | 1.0% | 0.9% |
| Commercial            | 2.3% | 2.5% | 2.5% | 2.2% | 1.9% |
| SMEs                  | 5.3% | 5.6% | 5.5% | 6.0% | 5.5% |
| Commercial            | 1.3% | 1.4% | 1.5% | 1.2% | 0.9% |
| Corporate             | 3.3% | 3.2% | 3.0% | 2.9% | 2.9% |
| Government            | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Total                 | 2.0% | 1.9% | 2.0% | 1.8% | 1.7% |

**The expected loss for Banco Mercantil del Norte,** the group's largest subsidiary, **was 1.9% and the unexpected loss was 4.2%**, both with respect to the total portfolio as of 4Q18. These ratios were 2.0% and 4.2%, respectively during 3Q18, and 2.2% and 4.1% in 4Q17.

Banco Mercantil del Norte's Net Credit Losses (NCL) including write-offs was 2.1%; (5bps) lower vs. 3Q18.

Quarterly changes in accounts that affect Non Performing Loans' balances for the Financial Group were:

| Past Due Loan Variations                            |         |
|---|---------|
| (Million Pesos)                                     |         |
| Balance as of September '18                         | 13,895  |
| Transfer from Performing Loans to Past Due Loans    | 6,716   |
| Portfolio Purchase                                  | -       |
| Renewals  | (144)   |
| Cash Collections                                    | (901)   |
| Discounts   | (160)   |
| Charge Offs   | (4,027) |
| Foreclosures  | (45)    |
| Transfer from Past Due Loans to Performing<br>Loans | (2,148) |
| Loan Portfolio Sale                                 | -       |
| Foreign Exchange Adjustments                        | 77      |
| Fair Value Ixe                                      | -       |
| Balance as of December '18                          | 13,263  |

Of the total loan book, 85% was rated A Risk, 9% B Risk, and 6% as Risk C, D and E combined.

#### Risk Rating of Performing Loans as of 4Q18 - GFNorte

|                     |         |   | LC    | AN LOSS RESER | /ES   |           |        |
|---------------------|---------|---|-------|---------------|-------|-----------|--------|
|                     |         | LOANS         MIDDLE MARKET<br>COMPANIES         GOVERNMENT<br>ENTITIES         FINANCIAL<br>INTERMEDIARIES         CONSUMER         MORTGAGES         TO           645,066         1,280         664         104         740         192         664,42         371         210         6         331         30         32,289         115         24         4         802         19         14,387         83         64         5         278         27         25,555         158         433         10         520         200         20         21,195         120         724         0         458         72         8,311         78         -         -         1,090         135         13,298         2,956         0         0         0         1,559         398         5,954         790         -         -         3,300         65         832,496         5,951         2,118         129         9,077         957         12,225         2,225         1         120         2,118         129         9,077         957         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1 |       |               |       |           |        |
| CATEGORY            | LOANS   |   |       |               |       | MORTGAGES | TOTAL  |
| A1                  | 645,066 | 1,280   | 664   | 104           | 740   | 192       | 2,980  |
| A2                  | 66,442  | 371   | 210   | 6             | 331   | 30        | 948    |
| B1                  | 32,289  | 115   | 24    | 4             | 802   | 19        | 963    |
| B2                  | 14,387  | 83  | 64    | 5             | 278   | 27        | 458    |
| B3                  | 25,555  | 158   | 433   | 10            | 520   | 20        | 1,141  |
| C1                  | 21,195  | 120   | 724   | 0             | 458   | 72        | 1,374  |
| C2                  | 8,311   | 78  | -     | -             | 1,090 | 135       | 1,302  |
| D                   | 13,298  | 2,956   | 0     | 0             | 1,559 | 398       | 4,913  |
| E                   | 5,954   | 790   | -     | -             | 3,300 | 65        | 4,155  |
| Total               | 832,496 | 5,951   | 2,118 | 129           | 9,077 | 957       | 18,233 |
| Not Classified      | (2,225) |   |       |               |       |           |        |
| Exempt              | -       |   |       |               |       |           |        |
| Total               | 830,271 | 5,951   | 2,118 | 129           | 9,077 | 957       | 18,233 |
| Reserves            |         |   |       |               |       |           | 18,844 |
| Preventive Reserves |         |   |       |               |       |           | 611    |

Notes:

1) Figures for reserve creation and grading are as of September 30, 2018.

2) The loan portfolio is graded following rules issued by the Ministry of Finance and Public Credit (SHCP), and the methodology established by the CNBV.

The Institution uses regulatory methodologies to grade all credit portfolios. For the revolving consumer portfolio, as of January 2018, the bank will use the internal methodology authorized by CNBV.

The Institution uses risk ratings: A1, A2, B1, B2, B3, C1, C2, D and E to classify provisions according to the portfolio segment and percentage of the provisions representing the outstanding balance of the loan, and which are set forth in Fifth Section of the "Reserve creation and their classification by degree of risk" contained in Chapter 5, Title Section of such regulation.

3) Additional loan loss reserves follow the rules applicable to banks and credit institutions.

Based on B6 Credit Portfolio criterion from the CNBV, **Distressed Portfolio** is defined as the pool of commercial loans unlikely to be recovered fully, including both principal and interest pursuant to terms and conditions originally agreed upon. Such determination is made based on actual information and data, and on the loan review process. **Performing loans and past-due** loans are susceptible of being identified as Distressed Portfolios. The D and E risk degrees of the commercial loan rating were as follows:

| (Million Pesos)                    | Total   |
|------------------------------------|---------|
| Distressed Portfolio               | 8,681   |
| Total Loans                        | 830,271 |
| Distressed Portfolio / Total Loans | 1.0%    |

#### Loan Loss Reserves and Loan Loss Provisions

| Loan Loss Reserves                | 4Q18    |
|-----------------------------------|---------|
| (Million Pesos)                   |         |
| Previous Period Ending Balance    | 18,906  |
| Provisions charged to results     | 4,415   |
| Cargos a utilidades retenidas     | 0       |
| Created with profitability margin | 0       |
| Reserve Portfolio Sold            | 0       |
| Other items                       | 0       |
| Charge offs and discounts:        |         |
| Commercial Loans                  | (365)   |
| Consumer Loans                    | (3,752) |
| Mortgage Loans                    | (410)   |
| Foreclosed assets                 | 0       |
|                                   | (4,527) |
| Cost of debtor support programs   | (2)     |
| Valorization and Others           | 52      |
| Adjustments                       | 0       |
| Loan Loss Reserves at Period End  | 18,844  |

**Loan Loss Reserves** in 4Q18 totaled **Ps 18.84 billion**, Ps 62 million lower versus the previous quarter. **Charge-offs** during the quarter declined by (4%) vs. the previous quarter. Of this amount, 83% are related to the consumer portfolio, 9% to mortgages and 8% to commercial.

Loan loss reserve coverage was 142.1% in the quarter, greater than 136.1% in 3Q18 and 129.2% at the end of 2017.

#### Capital

Reported **shareholders' equity** totaled **Ps 174.46** billion, up **2%** and **+18%** vs. the previous quarter and previous year respectively.

The quarter was impacted by the following transactions:

- i) a Ps 10.18 billion increase in Net Income.
- ii) a (Ps 4.33 billion) loss registered in Retained Earnings related to the change in valuation methodology of investment projects and other assets. Since this is an accounting policy change, the initial effect of the implementation was registered against Retained Earnings based on NIF B-1 norm.
- iii) a Ps 3.46 billion reclassification related to losses in securities held for sale related to the homebuilders' shares. The reclassification movement happened from the account Valuation Results from Securities Held For Sale to the Retained Earnings account, as per CNBV authorization in document No. 320-1/15576/2018 dated October 3rd, 2018 and detailed in section V. Anex, Accounting and Regualtory Changes. This reclassification had no effect on the balance of shareholders' equity.
- iv) a (Ps 1.40 billion) mark-to-market loss on securities held for sale during the quarter, resulting from asset price volatility during the period.
- v) a (Ps 1.33 billion) mark-to-market loss on cash flow hedging instruments, for the same reason as the item above.
- vi) (Ps 308 million) from interest paid on capital notes during the quarter, registered under Retained Earnings.
- vii) a Ps 350 million benefit resulting from calculations related to resolutions on defined employee benefits.



During the year, shareholders' equity is impacted by the following transactions:

- i) a Ps 31.95 billion increase in Net Income.
- ii) a dividend payment in the amount of Ps 9.56 billion.
- iii) a Ps 12.78 billion increase in share subscription premiums, resulting from the shares issued to pay for Grupo Financiero Interacciones' acquisition.
- iv) a (Ps 4.33 billion) loss posted in Retained Earnings related to changes in the valuation methodology for investment projects and other assets. Since this is an accounting policy change, the initial effect of the implementation of the new methodology was posted against retained earnings based on NIF B-1 norm.
- v) a (Ps 3.21 billion) mark-to-market loss on securities held for sale, resulting from asset price volatility.
- vi) a Ps 219 million mark-to-market gain on cash flow hedging instruments.
- vii) (Ps 1.22 billion) from interest paid on capital notes during the year, posted under Prior Period Retained Earnings.
- viii) a Ps 350 million benefit resulting from calculations related to resolutions on defined employee benefits.



### **Recent Events**

#### **1. APPOINTMENT OF NEW GENERAL MANAGER FOR AFORE XXI BANORTE**

On December 10<sup>th</sup>, 2018, the board of directors of Afore XXI Banorte approved the appointment of Felipe Duarte Olvera as its new General Manager. Prior to the appointment, Mr. Duarte Olvera served as Associate General Manager of Infrastructure and Energy at Grupo Financiero Banorte since January 2016. From 2013 to 2015, he was Associate General Manager of Customer Experience, also at Grupo Financiero Banorte.

#### 2. BANORTE: BANK OF THE YEAR ON 2018

On November 30<sup>th</sup> 2018, Banorte received the 2018 Bank of the Year award from The Banker magazine. Banorte was recognized for its efforts towards financial inclusion and its commitment with Mexico's development. The Banker recognizes institutions which stand out globally, and this time they focused on those companies who went above and beyond in consumer trends and those who implemented innovative technologies to provide value added solutions for their clients.

The main attributes considered for this nomination were:

- Increased banking penetration with products such as Amazon Rechargeable card issued by Banorte.
- Increased credit card activation rate, thanks to the use of analytics.
- Infrastructure lending for states and municipalities.

# BANORTE

### **Bank**

| Income Statement and Balance Sheet Highlights - Bank | 4Q17      | 3Q18      | 4Q18      | Chan | ige    | 2017      | 2018      | Change |
|--|-----------|-----------|-----------|------|--------|-----------|-----------|--------|
| (Million Pesos)                                      | 40(17     | 3410      | 46(10     | 3Q18 | 4Q17   | 2017      |           | 2017   |
| Net Interest Income                                  | 14,856    | 16,700    | 17,442    | 4%   | 17%    | 55,648    | 64,513    | 16%    |
| Non-Interest Income                                  | 3,729     | 4,208     | 7,433     | 77%  | 99%    | 14,415    | 20,197    | 40%    |
| Total Income   | 18,585    | 20,907    | 24,875    | 19%  | 34%    | 70,063    | 84,711    | 21%    |
| Non-Interest Expense                                 | 8,127     | 8,820     | 9,286     | 5%   | 14%    | 31,505    | 35,079    | 11%    |
| Provisions *   | 3,450     | 3,919     | 3,809     | (3%) | 10%    | 12,883    | 15,635    | 21%    |
| Operating Income                                     | 7,007     | 8,169     | 11,780    | 44%  | 68%    | 25,675    | 33,997    | 32%    |
| Taxes  | 2,196     | 2,198     | 3,015     | 37%  | 37%    | 7,487     | 9,325     | 25%    |
| Discontinued Operations                              | 2         | -         | -         |      | (100%) | 89        | -         | (100%) |
| Subsidiaries & Minority Interest                     | 37        | 44        | 43        | (3%) | N.A.   | 62        | 162       | N.A.   |
| Net Income   | 4,850     | 6,015     | 8,808     | 46%  | 82%    | 18,339    | 24,834    | 35%    |
| Balance Sheet  |           |           |           |      |        |           |           |        |
| Performing Loans (a)                                 | 603,522   | 739,555   | 756,336   | 2%   | 25%    | 603,522   | 756,336   | 25%    |
| Past Due Loans (b)                                   | 12,192    | 13,612    | 12,840    | (6%) | 5%     | 12,192    | 12,840    | 5%     |
| Total Loans (a+b)                                    | 615,714   | 753,167   | 769,176   | 2%   | 25%    | 615,714   | 769,176   | 25%    |
| Total Loans Net (d)                                  | 600,163   | 734,834   | 750,912   | 2%   | 25%    | 600,163   | 750,912   | 25%    |
| Acquired Collection Rights ( e)                      | 1,925     | 2,149     | 2,001     | (7%) | 4%     | 1,925     | 2,001     | 4%     |
| Total Loans (d+e)                                    | 602,088   | 736,983   | 752,913   | 2%   | 25%    | 602,088   | 752,913   | 25%    |
| Total Assets   | 1,056,423 | 1,168,439 | 1,180,492 | 1%   | 12%    | 1,056,423 | 1,180,492 | 12%    |
| Total Deposits                                       | 648,622   | 740,598   | 759,235   | 3%   | 17%    | 648,622   | 759,235   | 17%    |
| Total Liabilities                                    | 970,361   | 1,065,405 | 1,072,090 | 1%   | 10%    | 970,361   | 1,072,090 | 10%    |
| Equity   | 86,062    | 103,034   | 108,403   | 5%   | 26%    | 86,062    | 108,403   | 26%    |

| Financial Ratios - Bank   | 4Q17   | 3Q18   | 4Q18   | 2017   | 201 |
|---|--------|--------|--------|--------|-----|
| Profitability:  |        |        |        |        |     |
| NIM (1)   | 6.0%   | 6.5%   | 6.3%   | 5.8%   |     |
| NIM after Provisions (2)  | 4.6%   | 5.0%   | 5.0%   | 4.5%   |     |
| ROE (3)   | 22.1%  | 24.3%  | 33.3%  | 20.3%  |     |
| ROA (4)   | 1.8%   | 2.2%   | 3.0%   | 1.8%   |     |
| Operation:  |        |        |        |        |     |
| Efficiency Ratio (5)  | 43.7%  | 42.2%  | 37.3%  | 45.0%  |     |
| Operating Efficiency Ratio (6)  | 3.1%   | 3.2%   | 3.2%   | 3.1%   |     |
| Average Liquidity Coverage Ratio for Banorte and SOFOM -<br>Basel III (7) | 123.4% | 107.6% | 107.0% | 123.4% | 1   |
| Asset Quality:  |        |        |        |        |     |
| Past Due Loan Ratio   | 2.0%   | 1.8%   | 1.7%   | 2.0%   |     |
| Coverage Ratio  | 127.6% | 134.7% | 142.2% | 127.6% | 1   |
| Past Due Loan Ratio w/o Banorte USA                                       | 2.0%   | 1.8%   | 1.7%   | 2.0%   |     |
| Coverage Ratio w/o Banorte USA  | 127.6% | 134.7% | 142.2% | 127.6% | 1   |
| Growth (8)  |        |        |        |        |     |
| Performing Loans (9)  | 8.4%   | 24.9%  | 25.3%  | 8.4%   |     |
| Core Deposits   | 7.0%   | 8.5%   | 7.9%   | 7.0%   |     |
| Total Deposits  | 12.7%  | 18.4%  | 17.1%  | 12.7%  |     |
| Capitalization:   |        |        |        |        |     |
| Net Capital/ Credit Risk Assets   | 21.4%  | 19.9%  | 20.5%  | 21.4%  | :   |
| Total Capitalization Ratio  | 17.3%  | 16.6%  | 17.2%  | 17.3%  |     |
| Leverage  |        |        |        |        |     |
| Basic Capital/ Adjusted Assets  | 8.4%   | 8.3%   | 8.4%   | 8.4%   |     |
|   |        |        |        |        |     |

1) 2) 3) 4) 5) 6) 7) 8) 9)

 NIM = Annualized Net Interest Income for the quarter / Average of Performing Assets.

 NIM = Annualized Net Interest Income for the quarter adjusted for Credit Risks / Average of Performing Assets.

 NIM = Annualized Net Interest Income for the quarter adjusted for Credit Risks / Average of Performing Assets.

 Net Income of the period annualized as a percentage of the quarterly average of Equity (excluding minority interest) for the same period.

 Net Income of the period annualized as a percentage of the quarterly average of Total Assets (excluding minority interest) for the same period.

 Non-Interest Expenses / Total Income.

 Annualized Non-Interest Expenses of the quarter / Average of Total Assets.

 CCL calculation is preliminary and will be updated once Banco de Mexico publishes official indicators.

 Growth compared to the same period of the previous year.

 Excludes Fobaproa / IPAB and proprietary portfolio managed by the Recovery Bank.

 a result of chances to the B6 criterion Bank's Loan Book, starting on 1018 and retroactively for 2017. "Loan Recovery" and "Provisions Released and the provisions Released and the provisions Released and the provisions Released and the Released and the provisions Released and the Rele

\* As a result of changes to the B6 criterion Bank's Loan Book, starting on 1Q18 and retroactively for 2017, "Loan Recovery" and "Provisions Release" items previously under "Other Operating Income (Expenses)" were reclassified and now reconcile under "Preventive Provisions for Loan Losses".

° As of 1Q18 and retroactively for 2017, a component of Administrative Expenses from Banorte USA will now be reclassified under Fees Paid

#### Changes vs. the previous quarter

**Net Interest Income increased +4%**, above the **+2%** loan growth, mainly explained by the acquired portfolio during 3Q18.

**Recurring Non-interest income** show a **+19%** growth, while **reported** figures show a significant **+77%** increase, mostly explained by the extraordinary income related to the Ps 2.41 billion real estate asset sale & leaseback transaction, registered under other operating income (expenses). Services income grew **+11%** while trading income rose 61%. Overall, recurring **total income** showed a **+7%** growth.

**NIM totaled 6.3%**, below the 6.5% reported in 3Q18, impacted by the portfolio acquired during 3Q18, and by strong loan growth towards the end of the quarter.

Loan Loss Provisions declined (3%) on lower reserve requirements for the commercial loan book, and most consumer portfolios, except for mortgages. Risk adjusted NIM remains stable at 5.0%.

**Non-Interest Expense was up 5.0%,** driven by a **40%** increase in fees paid to business project advisors, and attorneys, among others. This was in addition to non-deductible items and taxes, which had a +20% increase on higher VAT taxes, a tax provision posted during the quarter, and an extraordinary expense related to the sale & leaseback transaction.

**Recurring efficiency rate** totaled **41.3%**, whereas the reported result shows a considerable **improvement** totaling **37.3%** from 42.2% in 3Q18.

Recurring taxes went up +4%, and reported were up +37%, driven by a larger taxable base and higher non-deductible items.

**Net Income grew +46%** on good operating performance, and the net extraordinary income of Ps 1.67 billion from the asset sale & leaseback transaction. Without this event, **recurrent Net Income totaled Ps 7.13 billion**, which translates into **+19%** recurrent growth.

Reported **shareholders' equity totaled Ps 108.40 billion, up +5% and +26%** vs. the previous quarter and previous year respectively.

The **quarter** was impacted by the following transactions:

- i) an Ps 8.80 billion increase in Net Income
- a Ps 673 million balance reclassification related to a mark-to-market valuation loss in securities held for sale related to homebuilders originally booked under Valuation Result of Securities Held for Sale and now booked under Retained Earnings, as per CNBV authorization in document No. 320-1/15576/2018 dated October 3, 2018; this transaction has no effect on the balance of shareholders' equity.
- iii) a (Ps 1.31 billion) mark-to-market loss on Securities Held for Sale during the quarter, resulting from asset price volatility during the period
- iv) a (Ps 1.35 billion) loss mark-to-market loss on cash flow hedging instruments, for the same reason as the item above.
- v) (Ps 313 million) from interest paid on capital notes during the quarter, posted under Prior Period Retained Earnings
- vi) a Ps 343 million benefit resulting from calculations related to resolutions on defined employee benefits

**Reported ROE** and **ROA** for the quarter show a significant improvement, totaling **33.3%** and **3.0%** respectively, while recurring results totaled 27.2% and 2.4% respectively.



#### Changes vs. the previous year

Net Interest Income grew +16%, on good credit origination and funding results.

**Recurring non-interest income** was up **+23%** following a +12% increase in net fees, and an +81% increase in trading income. Reported non-interest income grew +40%, as a result of the asset sale & leaseback transaction during 4Q18, which explains the **+21% increase in total income**. **Accumulated NIM for 2018 totaled 6.3%**, a strong increase vs. the 5.8% result in the previous year.

Accumulated NIM for 2018 had a meaningful increase totaling 6.3% compared to the 5.8% figure reported in 2017.

**Loan Loss Provisions grew +21%** due to two events which took place in previous quarters, as well as by growth in the commercial and corporate loan books (except for government and municipal loan portfolios). Within the consumer portfolio, mortgages and auto loans registered the highest growth. **Risk adjusted NIM** totaled **4.8%**, a +4.5% increase vs. the previous year.

**Non-financial expense rose 11%** during the year, showing an adequate operating expenses control, which translates into an improvement in the **efficiency ratio** which totaled **42.6%**, down from 45% in 2017.

**Recurring net income** totaled **Ps 23.16 billion**, a **+26%** increase vs. 2017. **Reported net income** grew **+35%**, on good operating performance, and the extraordinary net income from the asset sale & leaseback transaction for Ps 1.67 billion. Regarding profitability, there is a significant improvement with **recurring ROE** totaling **24.1%** and **ROA 2.1%**.

**Non-Performing Loans (NPL)** for the bank shows a consistent improvement during the year, totaling **1.67%** as a result of diligent loan origination and asset monitoring.

During the year, shareholder's equity was impacted by the following transactions:

- i) a Ps 24.83 billion increase in Net Income.
- ii) a (Ps 1.99 billion) mark-to-market loss on securities held for sale during the quarter, resulting from asset price volatility during the period.
- iii) a Ps 224 million mark-to-market gain on cash flow hedging instruments.
- iv) (Ps 1.24 billion) from interest paid on capital notes during the year, posted under Retained Earnings.
- v) a Ps 343 million benefit resulting from calculations related to resolutions on defined employee benefits.

### Long Term Savings

#### **Seguros Banorte**

| Income Statement and Balance Sheet Highlights -<br>Insurance - Seguros Banorte | 4Q17   | 3Q18    | 4Q18   | Cha       | nge       | 2017    | 2018    | Change    |
|--|--------|---------|--------|-----------|-----------|---------|---------|-----------|
| (Million Pesos)  |        | U.L.    |        | 3Q18      | 4Q17      | 2011    | 2010    | 2017      |
| Interest Income (Net)  | 284    | 379     | 345    | (9%)      | 21%       | 1,005   | 1,421   | 41%       |
| Premium Income (Net)   | 3,581  | 3,037   | 3,850  | 27%       | 8%        | 17,206  | 19,596  | 14%       |
| Net Increase in Technical Reserves   | (389)  | (1,424) | (450)  | 68%       | N.A.      | 990     | 1,161   | 17%       |
| Damages, Claims and Other Obligations  | 2,762  | 3,199   | 3,026  | (5%)      | 10%       | 10,739  | 12,159  | 13%       |
| Technical Results  | 1,209  | 1,263   | 1,274  | 1%        | 5%        | 5,476   | 6,276   | 15%       |
| Net Interest Income (NII)  | 1,493  | 1,642   | 1,619  | (1%)      | 8%        | 6,482   | 7,697   | 19%       |
| Other Fees (acquisition costs)   | (398)  | (557)   | (530)  | 5%        | 33%       | (2,008) | (2,408) | (20%)     |
| Securities-Realized Gains  | 19     | 20      | 5      | (76%)     | (75%)     | 42      | 29      | (31%)     |
| Other Operating Income (Expenses)  | (5)    | 191     | 165    | (14%)     | N.A.      | 547     | 800     | 46%       |
| Total Operating Income   | 1,110  | 1,296   | 1,259  | (3%)      | 13%       | 5,063   | 6,119   | 21%       |
| Non Interest Expense   | 332    | 346     | 372    | 7%        | 12%       | 1,206   | 1,338   | 11%       |
| Operating Income   | 778    | 950     | 887    | (7%)      | 14%       | 3,857   | 4,781   | 24%       |
| Taxes  | 169    | 260     | 229    | (12%)     | 36%       | 1,075   | 1,329   | 24%       |
| Subsidiaries' Net Income   | 316    | 348     | 216    | (38%)     | (32%)     | 1,307   | 1,269   | (3%)      |
| Minority Interest  | (8)    | (8)     | (7)    | 16%       | (20%)     | (31)    | (31)    | (3%)      |
| Net Income   | 917    | 1,031   | 867    | (16%)     | (5%)      | 4,059   | 4,690   | 16%       |
| Shareholder's Equity   | 22,967 | 24,415  | 23,096 | (5%)      | 1%        | 22,967  | 23,096  | 1%        |
| Total Assets   | 49,292 | 56,270  | 51,478 | (9%)      | 4%        | 49,292  | 51,478  | 4%        |
| Technical Reserves   | 21,426 | 24,838  | 22,688 | (9%)      | 6%        | 21,426  | 22,688  | 6%        |
| Premiums sold  | 4,046  | 3,728   | 4,331  | 16%       | 7%        | 21,711  | 25,616  | 18%       |
| Coverage ratio of technical reserves   | 1.3    | 1.3     | 1.3    | (0.0 pp)  | (0.0 pp)  | 1.3     | 1.3     | (0.0 pp)  |
| Solvency capital requirement coverage ratio                                    | 3.7    | 4.5     | 3.8    | (0.7 pp)  | 0.1 pp    | 3.7     | 3.8     | 0.1 pp    |
| Coverage ratio of minimum capital  | 238.1  | 237.4   | 224.3  | (13.2 pp) | (13.9 pp) | 238.1   | 224.3   | (13.9 pp) |
| Claims ratio   | 70%    | 72%     | 71%    | (1.3 pp)  | 0.8 pp    | 67%     | 66%     | (0.3 pp)  |
| Combined ratio   | 89%    | 92%     | 89%    | (3.5 pp)  | (0.4 pp)  | 80%     | 78%     | (1.2 pp)  |
| ROE  | 16.4%  | 17.4%   | 14.8%  | (2.6 pp)  | (1.6 pp)  | 18.8%   | 20.0%   | 1.2 pp    |
| ROE ex-Afore   | 31.7%  | 31.4%   | 31.2%  | (0.2 pp)  | (0.5 pp)  | 39.9%   | 41.1%   | 1.3 pp    |

(\*) The reported Solvency capital requirement coverage ratio of the period is preliminary.

At the end of 4Q18, Technical results totaled Ps 1.27 billion, up +1% quarterly, showing a slight increase in net revenue from premiums related to the quarter's seasonality and lower claims.

Accumulated technical results reached Ps 6.27 billion, +15% annual growth. Such behavior is explained by a +14% annual increase in **Premium Income** due to good performance across life, damage and auto portfolios, as well as lower growth in claims (13%).

Net interest income during the quarter was negatively affected by an increase in reference rates, with an impact on valuation, while the accumulated results show an increase.

Acquisition Costs in 4Q18 show a +5% increase during the period, totaling Ps 530 million on higher reinsurance coverage, as well as higher reinsurance fee income. During 2018 acquisition costs increased 20% reaching Ps 2.41 billion.

**Net Operating Income during 4Q18** amounted to **Ps 887 million**, **(7%)** below the previous quarter as a result of seasonality in premium growth during the period and their respective reserves. The accumulated result for 2018 showed a solid +24% increase reaching **Ps 4.78 billion** 

**Net Income** for the quarter was **Ps 867 million**, **(16%)** lower than 3Q18, because of seasonality in premium growth during the period. **Accumulated net income** for Seguros Banorte (including Afore XXI Banorte) was **Ps 4.69 billion**, a +16% increase.



**Net Income** for Seguros Banorte **excluding Afore XXI Banorte** totaled **Ps 645 million in 4Q18**, contributing with 6.3% of GFNorte's net income, while the accumulated result reached **Ps 3.43 billion**, representing 10.7% of the group's results.

**ROE** for the **Insurance** business for 4Q18 declined to **14.8%**, as a result of lower net income, while the accumulated indicator reached **20.0%**, showing an improvement vs. the previous year. **ROE excluding the Afore** business declined to **31.2%** during the quarter, and totaled 41.1% for the year.

Regarding the disclosure requested by the General Provisions applicable to Financial Groups' holding companies, for this reporting period:

- i. Risks assumed through the issuance of insurance premiums and bonds, with respect to operations and authorized branches of cancelled operations.
  - No cancellations were registered during 4Q18 that involved any technical risk.
- ii. Damages and claims, as well as the fulfillment with reinsurers and bonding companies according to their participation.
  - In 4Q18 damage ratios remained under control, and reinsurers complied with their obligations.
- iii. Costs derived from placement of insurance policies and bonds.
  - There were no relevant events to disclose in 4Q18
- iv. Transfer of risks through reinsurance and bonding contracts
  - In the Damages and Life, books, 4 important businesses were transferred to foreign reinsurers: 1 related to government, 1 related to retail business, 1 related to the manufacturing sector, and 1 to the services sector.
- v. Contingencies arising from non-fulfillment by reinsurers and bonding companies.
  - There were no relevant issues related to non-fulfillment during 4Q18.



#### Afore XXI Banorte

| Afore XXI Banorte<br>(Million Pesos) | 4Q17    | 3Q18    | 4Q18    | Cha<br>3Q18 | nge<br>4Q17 | 2017    | 2018    | Change<br>2017 |
|--------------------------------------|---------|---------|---------|-------------|-------------|---------|---------|----------------|
| Net Income                           | 633     | 697     | 452     | (35%)       | (29%)       | 2,614   | 2,558   | (2%)           |
| Shareholder's Equity                 | 24,333  | 24,089  | 24,541  | 2%          | 1%          | 24,333  | 24,541  | 1%             |
| Total Assets                         | 26,056  | 26,092  | 26,437  | 1%          | 1%          | 26,056  | 26,437  | 1%             |
| AUM (SIEFORE)                        | 732,700 | 773,222 | 747,082 | (3%)        | 2%          | 732,700 | 747,082 | 2%             |
| ROE                                  | 10.5%   | 11.7%   | 7.4%    | (4.3 pp)    | (3.1 pp)    | 11.1%   | 10.7%   | (0.4 pp)       |

Afore XXI Banorte posted **net income of Ps 452** million in 4Q18, showing a **(35%)** decline due to valuation reductions. On the annual result, it reached **Ps 2.56 billion**, a small decline vs. the previous year associated with market effects, and to a lower degree to higher subscription and transfer costs.

**ROE during 4Q18** reached **7.4%**, while the accumulated result totaled **10.7%**. In both periods there is a decline vs. their respective periods in 2017 due to lower net income. Excluding good will, **Return on Tangible Equity (ROTE)** for the quarter totaled **23.9%**, showing a sharp **(160bps)** decline.

The Afore's net income contributed with 2.2% of the Financial Group's net income during 4Q18 and 3.9% of the annual result.

**Assets under management** as of December 2018 totaled **Ps 747.08 billion**, a **(3%)** decline during the quarter, and a **+2%** increase during the year.

#### **Pensiones Banorte**

| Income Statement and Balance Sheet Highlights -<br>Annuities - Pensiones Banorte | 4Q17    | 3Q18    | 4Q18    | Cha      | nge       | 2017    | 2018    | Change    |
|--|---------|---------|---------|----------|-----------|---------|---------|-----------|
| (Million Pesos)  |         |         |         | 3Q18     | 4Q17      |         |         | 2017      |
| Interest Income (Net)  | 2,373   | 2,810   | 3,415   | 22%      | 44%       | 8,019   | 9,247   | 15%       |
| Premium Income (Net)   | 2,200   | 3,168   | 2,259   | (29%)    | 3%        | 8,583   | 10,368  | 21%       |
| Net Increase in Technical Reserves   | 3,354   | 3,882   | 3,709   | (4%)     | 11%       | 11,655  | 12,346  | 6%        |
| Claims and Other Obligations   | 1,084   | 1,494   | 1,556   | 4%       | 44%       | 4,167   | 5,403   | 30%       |
| Technical Results  | (2,237) | (2,207) | (3,006) | (36%)    | 34%       | (7,238) | (7,382) | (2%)      |
| Net Interest Income (NII)  | 135     | 603     | 409     | (32%)    | 202%      | 781     | 1,865   | 139%      |
| Net Fees   | -       | (138)   | (30)    | 79%      | N.A.      | -       | (269)   | N.A.      |
| Securities-Realized Gains  | 222     | 9       | 5       | (51%)    | (98%)     | 568     | 15      | (97%)     |
| Other Operating Income (Expenses)  | (4)     | (10)    | 6       | N.A.     | N.A.      | (13)    | (10)    | 25%       |
| Total Operating Income   | 353     | 464     | 390     | (16%)    | 10%       | 1,335   | 1,602   | 20%       |
| Non Interest Expense   | 97      | 142     | 126     | (11%)    | 30%       | 330     | 461     | 40%       |
| Operating Income   | 256     | 322     | 263     | (18%)    | 3%        | 1,005   | 1,141   | 14%       |
| Taxes  | (82)    | 94      | 77      | (18%)    | N.A.      | 130     | 331     | 155%      |
| Subsidiaries' Net Income   | 2       | 2       | 3       | 50%      | 10%       | 7       | 8       | 13%       |
| Minority Interest  | -       | -       | -       | N.A.     | N.A.      | -       | -       | N.A.      |
| Net Income   | 340     | 230     | 189     | (18%)    | (44%)     | 882     | 818     | (7%)      |
| Shareholder's Equity   | 3,030   | 3,660   | 3,845   | 5%       | 27%       | 3,030   | 3,845   | 27%       |
| Total Assets   | 90,333  | 115,486 | 123,177 | 7%       | 36%       | 90,333  | 123,177 | 36%       |
| Technical Reserves   | 86,180  | 110,535 | 117,958 | 7%       | 37%       | 86,180  | 117,958 | 37%       |
| Premiums sold  | 2,200   | 3,168   | 2,259   | (29%)    | 3%        | 8,583   | 10,368  | 21%       |
| Coverage ratio of technical reserves   | 1.0     | 1.0     | 1.0     | 0.0 pp   | 0.0 pp    | 1.0     | 1.0     | 0.0 pp    |
| Solvency capital requirement coverage ratio                                      | 28.6    | 28.6    | 28.8    | 0.0 pp   | 0.0 pp    | 28.6    | 28.8    | 0.2 pp    |
| Coverage ratio of minimum capital  | 19.5    | 22.0    | 23.1    | 0.1 pp   | 0.2 pp    | 19.5    | 23.1    | 3.7 pp    |
| ROE  | 47.5%   | 25.9%   | 20.1%   | (5.8 pp) | (27.4 pp) | 34.7%   | 23.8%   | (10.9 pp) |

**Net income from Pensiones Banorte** showed a quarterly decline of **(18%)** on lower (net) revenue from premiums, and from an increase in claims and other obligations. The annual result shows a **(7%)** decline derived from higher claims cost from pension payments from the portfolios acquired during the year, and from the acquisition costs of such portfolios. In addition to this, there was an increase in reserves requirements and update components.

Quarterly and annual **net income** numbers represented 1.9% and 2.6% of the Financial Group's net income, respectively.

The accumulated variation in the investment portfolio's revenue is explained in the quarterly comparison by the inflation increase, and the decline in premiums collected during 4Q18; on an annual basis, it is explained by growth in the investment base, as well as by the inflation decline in the year-end results. The charge from UDI mark-to-market valuation accounts –registered under Interest Income and whose counter-account is the Technical Reserve Increase – during 4Q18 totaled Ps 2.19 billion, higher than the Ps 1.66 billion in 3Q18. In the annual comparison, it totaled Ps 5.00 billion, which was higher than the Ps 4.52 billion during the previous year.

ROE for the quarter totaled 20.1%, and 23.8% for the year.

At the end of 2018, the business recognizes the acquisition of pension portfolios for a total amount of Ps 19.39 billion. The company paid Ps 269 million for such portfolios.



### **Brokerage**

| Brokerage Sector<br>(Million Pesos) | 4Q17    | 3Q18    | 4Q18    | Chai<br>3Q18 | nge<br>4Q17 | 2017    | 2018    | Change<br>2017 |
|-------------------------------------|---------|---------|---------|--------------|-------------|---------|---------|----------------|
| Net Income                          | 230     | 335     | 303     | (9%)         | 32%         | 972     | 1,198   | 23%            |
| Shareholder's Equity                | 3,060   | 3,821   | 3,884   | 2%           | 27%         | 3,060   | 3,884   | 27%            |
| Assets Under Custody                | 824,291 | 984,794 | 878,033 | (11%)        | 7%          | 824,291 | 878,033 | 7%             |
| Total Assets                        | 121,833 | 200,089 | 214,073 | 7%           | 76%         | 121,833 | 214,073 | 76%            |
| ROE                                 | 30.7%   | 40.6%   | 31.5%   | (9.2 pp)     | 0.8 pp      | 33.6%   | 35.7%   | 2.1 pp         |
| Net Capital (1)                     | 2,371   | -       | -       | -            | (100%)      | 2,371   | -       | (100%)         |

1) Net capital structure: Tier 1 =Ps 3.0 billion, Tier 2 = Ps 0 million.

**The Brokerage Sector (Casa de Bolsa Banorte and Operadora de Fondos Banorte) reported net income of Ps 303 million**, a **(9%)** decline resulting from (8%) lower net fees, and (17%) lower trading income resulting from high volatility in the markets during the quarter. The annual result was +23% higher due to +25% higher interest margins, +14% net fees, and +31% higher trading results.

Net income for the quarter represented 3.0% of the Financial Group's net income, while the accumulated result represented 3.7% of it.

#### **Assets Under Management**

At the end of 4Q18 AUMs totaled Ps 878 billion, decreasing (11%) QoQ, and growing +7% vs. YoY.

**Mutual fund assets totaled Ps 179 billion**, up **+10%** during the quarter, and 12% during the year. Assets held in **fixed income funds** totaled **Ps 164 billion**, showing a **(9%)** decline during the quarter and a +12% increase during the year; while equity funds held assets amounting to Ps 15 billion, down (12%) quarterly, but up +8.2% during the year. Banorte held an 7.9% share of the mutual fund market during 2018, of which 9.9% came from fixed income funds and 2.4% from equity funds.

### **SOFOM and other Finance Companies**

| SOFOM & Other Finance Companies      | 4Q17   | 3Q18   | 4Q18   | Cha      | inge      | 2017   | 2018   | Change    |
|--------------------------------------|--------|--------|--------|----------|-----------|--------|--------|-----------|
| (Million Pesos)                      |        |        |        | 3Q18     | 4Q17      |        |        | 2017      |
| Leasing and Factoring                |        |        |        |          |           |        |        |           |
| Net Income                           | 219    | 177    | 203    | 15%      | (7%)      | 771    | 861    | 12%       |
| Shareholder's Equity                 | 5,149  | 4,757  | 4,957  | 4%       | (4%)      | 5,149  | 4,957  | (4%)      |
| Loan Portfolio (1)                   | 29,841 | 32,296 | 35,917 | 11%      | 20%       | 29,841 | 35,917 | 20%       |
| Past Due Loans                       | 154    | 170    | 321    | 89%      | 108%      | 154    | 321    | 108%      |
| Loan Loss Reserves                   | 302    | 368    | 393    | 7%       | 30%       | 302    | 393    | 30%       |
| Total Assets                         | 30,362 | 32,677 | 36,216 | 11%      | 19%       | 30,362 | 36,216 | 19%       |
| ROE                                  | 17.4%  | 14.3%  | 16.8%  | 2.5 pp   | (0.6 pp)  | 16.1%  | 17.0%  | 0.9 pp    |
| Warehousing                          |        |        |        |          |           |        |        |           |
| Net Income                           | 13     | 1      | 2      | 253%     | (82%)     | 42     | 17     | (59%)     |
| Shareholder's Equity                 | 226    | 240    | 243    | 1%       | 8%        | 226    | 243    | 8%        |
| Inventories                          | 783    | 740    | 961    | 30%      | 23%       | 783    | 961    | 23%       |
| Total Assets                         | 955    | 925    | 1,154  | 25%      | 21%       | 955    | 1,154  | 21%       |
| ROE                                  | 24.6%  | 1.1%   | 3.9%   | 2.8 pp   | (20.7 pp) | 20.5%  | 7.2%   | (13.3 pp) |
| Sólida Administradora de Portafolios |        |        |        |          |           |        |        |           |
| Net Income                           | (44)   | (148)  | (217)  | 47%      | 390%      | (969)  | (797)  | 18%       |
| Shareholder's Equity                 | 3,573  | 3,248  | 3,178  | (2%)     | (11%)     | 3,573  | 3,178  | (11%)     |
| Loan Portfolio                       | 4,211  | 2,979  | 2,709  | (9%)     | (36%)     | 4,211  | 2,709  | (36%)     |
| Past Due Loans                       | 137    | 113    | 101    | (10%)    | (26%)     | 137    | 101    | (26%)     |
| Loan Loss Reserves                   | 270    | 205    | 187    | (9%)     | (31%)     | 270    | 187    | (31%)     |
| Total Assets                         | 15,459 | 14,347 | 9,515  | (34%)    | (38%)     | 15,459 | 9,515  | (38%)     |
| Ixe Servicios                        |        |        |        |          |           |        |        |           |
| Net Income                           | (0.5)  | (0.3)  | (0.3)  | 29%      | (37%)     | (1.8)  | (1.2)  | 33%       |
| Shareholder's Equity                 | 139    | 138    | 138    | (0%)     | (1%)      | 139    | 138    | (1%)      |
| Total Assets                         | 139    | 138    | 138    | (0%)     | (1%)      | 139    | 138    | (1%)      |
| ROE                                  | (1.5%) | (0.7%) | (1.0%) | (0.2 pp) | 0.5 pp    | (1.3%) | (0.8%) | 0.4 pp    |

1) Includes operating lease portfolio of Ps 3.33 billion, and fixed assets of Ps 91 million, both registered in property, furniture and equipment (net).

#### Leasing and Factoring

**Net income for 4Q18 was Ps 203 million**, up +**15%** on higher interest income from an increase in the factoring portfolio. The annual result totaled **Ps 861** million, a +**12%** increase vs. the previous quarter, from +21% higher interest income from the leasing and factoring portfolio.

**Past Due Loans Ratio was 1%**, and **Coverage ratio totaled 122.4%**, **below the quarterly and annual comparison**. The **Capitalization ratio** as of 4Q18 was 13.2% considering total risk-weighted assets of Ps 37.40 billion.

The leverage ratio as of 3Q18 and 4Q18 was 13.48% and 12.49% respectively; considering adjusted assets of Ps 35.21 billion and Ps 39.59 billion in each case.

During 4Q18, Net Income from Leasing and Factoring accounted for 2% of the Group's total results, while the accumulated result represented 2.7% of them.



#### Warehouse

**In 4Q18, the business posted profits of Ps 2 million**, while the annual result was **Ps 17 million**; a **(59%)** decline vs. 2017 mainly driven by clients leaving the business and an increase in operating expenses. **ROE** for 4Q18 was **3.9%**, **+2.8pp** vs. 3Q18. Almacenadora Banorte's annual profits accounted for 0.10% of the Financial Group's profits in 2018.

At the end of 4Q18, the **Capitalization Ratio** was **191%** considering net capital of Ps 200 million, and deposit certificates issued of Ps 2.1 billion. Almacenadora Banorte ranked fourth among the 14 warehousing businesses in this sector in terms of profits.

#### Sólida Administradora de Portafolios

The business reported a **Ps 217 million** net loss during the quarter, while for the year, the loss amounted to **Ps 797 million**, in both cases due to lower income.

Past Due Loan Ratio was 3.7% at the end of 4Q18, (4bps) below 3Q18. Coverage ratio was 184.8%, (270 bps) lower vs. 4Q17.

Capitalization ratio in 4Q18 reached 22.8%, up +6.1bps QoQ, and (6.9bps) YoY.

Leverage ratio as of September 2018 and December 2018 was **19.27%** and **27.54%**, respectively; considering adjusted assets of Ps 13.97 billion and Ps 8.95 billion respectively.

During the period there was a Ps 2.80 billion balance reclassification related to a mark-to-market valuation decline in homebuilders' shares available for sale originally booked under Valuation Result of Securities Held for Sale and now booked under Prior Period Retained Earnings, as per CNBV authorization in document No. 320-1/15576/2018 dated October 3, 2018; this transaction has no effect on shareholders' equity balance.

Furthermore, during the period there was a **(Ps 4.33 billion)** loss posted to Prior Period Retained Earnings related to changes in the valuation methodology for investment projects and other assets. Since this is an accounting policy change, the initial effect of the implementation of the new methodology was posted against retained earnings based on NIF B-1 norm.

### **Recovery Banking**

| Income Statement Highlights - Recovery Banking<br>(Million Pesos) | 12M17   | 12M18   | Var.  |
|---|---------|---------|-------|
| Net Interest Income   | (18)    | (6)     | (66%) |
| Loan Loss Provisions  | 0       | 2       | 453%  |
| Non Interest Income   | 2,816   | 3,053   | 8%    |
| Non Interest Expense  | (1,203) | (1,245) | 4%    |
| Pre-tax Income & Subsidiaries                                     | 1,596   | 1,803   | 13%   |
| Income Tax and Profit Sharing                                     | (460)   | (513)   | 12%   |
| Net Income  | 1,136   | 1,290   | 14%   |

| Assets Under Management<br>(Million Pesos) | 4T18    | ACCOUNTING IN THE<br>BALANCE SHEET            | ACCOUNTING IN THE INCOME<br>STATEMENT  |
|--|---------|---|--|
| Banking Sector Portfolio- Banorte:         | 154,179 | Banorte's Portfolio and<br>Repossessed Assets | Net Interest Income and Other<br>Revenues and Expenses                       |
| Loans purchased and managed:               | 28,312  | Solida Asset<br>Management and<br>Banorte     | Non Interest Income and Other<br>Revenues and Expenses (Sólida /<br>Banorte) |
| Investment Projects:                       | 2,827   | Solida Asset<br>Management and<br>Banorte     | Non Interest Income  |
| Total                                      | 185,318 |   |  |

#### Net Income

**Recovery Banking** posted profits of **Ps 1.29 billion** at the end of December 2018, up **+14%** vs. 2017, on higher revenues from loan recoveries of Ps 132 million, and a +Ps 14 million increase in recovered portfolios.

#### **Assets Under Management**

• The **Recovery Bank** managed total assets of **Ps 154 billion** in 4Q18, of which 27% were mortgage loans, 21% credit cards, 21% payroll loans, 13% relate to Crediactivo, 6% auto loans, 6% foreclosed assets, 3% relate to commercial loans and 3% to other loans.

Gross revenues in 4Q18 amounted to Ps 2.11 billion, +11% higher YoY.

• During 4Q18, of the total **portfolio acquired and managed** by Recovery Banking, 49% corresponds to mortgage portfolio, 11% to commercial and SME, 11% is the managed portfolio for SHF, 13% foreclosed assets and payments, and 16% to real estate portfolios.

Gross income from these portfolios was Ps 910 million in 4Q18, +7% higher YoY.

# **III.** General Information

### Infrastructure

| INFRASTRUCTURE | 4Q17    | 3Q18    | 4Q18    |
|----------------|---------|---------|---------|
| Employees (1)  | 29,903  | 30,298  | 30,538  |
| Branches       | 1,148   | 1,145   | 1,150   |
| Correspondents | 26,131  | 27,307  | 28,227  |
| ATM's          | 7,911   | 8,148   | 8,423   |
| POS's          | 165,441 | 159,260 | 158,735 |

1) Includes full time and third party employees from Banking and Afore

### **GFNORTE's Analyst Coverage**

In compliance with requirements from BOLSA MEXICANA DE VALORES, S.A.B. DE C.V, the list of brokers who provide analysis coverage to Ticker GFNORTEO are:

| BROKER              | ANALYST           | RECOMMENDATION | DATE      |
|---------------------|-------------------|----------------|-----------|
| Actinver            | Enrique Mendoza   | Buy            | 14-Nov-18 |
| Barclays            | Gilberto García   | Buy            | 18-Oct-18 |
| Bradesco            | Alain Nicolau     | Buy            | 18-Oct-18 |
| Brasil Plural       | Eduardo Nishio    | Buy            | 18-Oct-18 |
| BTG Pactual         | Eduardo Rosman    | Buy            | 30-Nov-18 |
| BX+                 | Marisol Huerta    | Buy            | 27-Jul-18 |
| Citi                | Jorg Friedman     | Buy            | 30-Nov-18 |
| GBM                 | Jorge Benitez     | Buy            | 18-Oct-18 |
| Goldman Sachs       | Carlos Macedo     | Buy            | 29-Nov-18 |
| Intercam            | Sofía Robles      | Buy            | 29-Nov-18 |
| Itaú BBA            | Thiago Batista    | Buy            | 18-Oct-18 |
| JP Morgan           | Domingos Falavina | Buy            | 22-Oct-18 |
| Morgan Stanley      | Jorge Kuri        | Buy            | 30-Nov-18 |
| Nau                 | Iñigo Vega        | Buy            | 7-Feb-18  |
| UBS                 | Philip Finch      | Buy            | 3-Dec-18  |
| BBVA                | Rodrigo Ortega    | Hold           | 22-Nov-18 |
| BOFA - Merill Lynch | Mario Pierry      | Hold           | 11-Nov-18 |
| Credit Suisse       | Marcelo Telles    | Hold           | 9-Dec-18  |
| Invex               | Montserrat Antón  | Hold           | 26-Nov-18 |
| Santander           | Claudia Benavente | Hold           | 15-Nov-18 |
| Scotia              | Jason Mollin      | Hold           | 28-Nov-18 |
| HSBC                | Carlos Gómez      | Hold           | 4-Nov-18  |



# Ratings

#### International Ratings - GFNorte

| Rating Agency     | Rated<br>Intitutions            | Rating                 | Category  | Date           |  |
|-------------------|---------------------------------|------------------------|---|----------------|--|
|                   |                                 | Stable                 | Outlook   |                |  |
|                   |                                 | BBB+                   | Counterparty credit - Long term foreign currency  |                |  |
|                   |                                 | BBB+                   | Counterparty credit - Long term local currency  |                |  |
| Standard & Poor's | Banco Mercantil del Norte       | A-2                    | Counterparty credit - Short term foreign currency   | October, 2018  |  |
|                   | Danco mercantil del None        | A-2                    | Counterparty credit - Short term local currency   | October, 2018  |  |
|                   |                                 | BBB                    | Senior Unsecured Notes  |                |  |
|                   |                                 | BB                     | Subordinated Junior Notes (from the merged lxe Banco)   |                |  |
|                   |                                 | Negative               | Outlook / Risk Watch  |                |  |
|                   |                                 | Negative               | Risk Watch  |                |  |
|                   |                                 | bbb+                   | Viability   |                |  |
|                   | Grupo Financiero Banorte        | BBB+                   | Long term foreign currency (IDR'S)  |                |  |
|                   |                                 | F2                     | Short term foreign currency (IDR'S)   |                |  |
|                   |                                 | 5                      | Support Rating-GFNorte  |                |  |
|                   |                                 | NF (Not Floor)         | Support Rating Floor - GFNorte  |                |  |
|                   |                                 | Negative               | Outlook / Risk Watch  | -              |  |
| Fitch             |                                 | bbb+                   | Viability   | November, 2018 |  |
|                   |                                 | BBB+                   | Long term foreign currency  |                |  |
|                   |                                 | F2                     | Short term foreign Currency   |                |  |
|                   | Banco Mercantil del Norte       | C                      | Individual - Foreign Currency   |                |  |
|                   |                                 | BBB-                   | Support Rating Floor  |                |  |
|                   |                                 | 2                      | Support Rating - Banco Mercantil del Norte  |                |  |
|                   |                                 | BB+ (EXP)              | Long term foreign currency subordinated debt  |                |  |
|                   |                                 | BB                     | Subordinated Junior Notes (from the merged lxe Banco)   |                |  |
|                   |                                 | Stable                 | Outlook   |                |  |
|                   |                                 | baa2                   | Baseline Credit Assessment  |                |  |
|                   |                                 | Stable                 | Outlook   |                |  |
|                   |                                 | A3                     | Long term local currency deposits*  |                |  |
|                   |                                 | A3                     | Long term foreign currency deposits   |                |  |
|                   | Banco Mercantil del Norte       | P-2                    | Short term local currency deposits*   | October, 2018  |  |
|                   |                                 | P-2                    | Short term foreign currency deposits  | 0010201, 2010  |  |
|                   |                                 | A3                     | Long term foreign currency senior debt*   |                |  |
|                   |                                 | Baa3                   | Long term local currency subordinated debt  |                |  |
|                   |                                 | baa2                   | Baseline Credit Adjusted Assessment   |                |  |
| Moody's<br>-<br>- |                                 | A2 (cr)                | Long term counterparty risk assesment   |                |  |
|                   |                                 | Prime-1 (cr)           | Short term counterparty risk assesment  |                |  |
|                   |                                 | Ba1 (hyb)<br>Ba2 (hyb) | Long term local currency junior subordinated debt   | October 2017   |  |
|                   | Cayman                          | Ba2 (hyb)<br>Ba2 (hyb) | Long term local currency junior subordinated debt<br>Long term foreing currency subordinated debt | October, 2017  |  |
|                   |                                 |                        |   |                |  |
|                   |                                 | A3                     | Senior debt unsecured   | June, 2018     |  |
|                   |                                 | Stable                 | Outlook   |                |  |
|                   | Arrendadora y Factor<br>Banorte | Baa2                   | Long-term issuer rating   | August, 2018   |  |
|                   |                                 | (P)P-2                 | Short term local currency issuer  |                |  |
|                   |                                 | (P)P-2                 | Short term local currency senior debt   |                |  |



#### **Domestic Ratings - GFNorte**

| Rating Agency     | Rated<br>Institutions           | Rating     | Category  | Date                              |  |
|-------------------|---------------------------------|------------|---|-----------------------------------|--|
|                   |                                 | Stable     | Outlook   |                                   |  |
|                   | Banco Mercantil del Norte       | mxA-1+     | National Scale Counterparty credit - Short term |                                   |  |
|                   |                                 | mxAAA      | National Scale Counterparty - Long term         | Ostabar 2010                      |  |
| Standard & Poor's |                                 | Stable     | Outlook   | <ul> <li>October, 2018</li> </ul> |  |
|                   | Casa de Bolsa Banorte           | mxA-1+     | National Scale Counterparty credit - Short term |                                   |  |
|                   |                                 | mxAAA      | National Scale Counterparty credit - Long term  |                                   |  |
|                   |                                 | Negative   | Outlook / Risk Watch                            |                                   |  |
|                   |                                 | AAA (mex)  | National Scale Counterparty - Long term         |                                   |  |
|                   | Banco Mercantil del Norte       | F1+ (mex)  | National Scale Counterparty - Short term        |                                   |  |
|                   |                                 | F1 + (mex) | Depo. Certi. y P.R.L.V. short Term              |                                   |  |
|                   |                                 | AA+ (mex)  | Depo. Certi. y P.R.L.V. long term               |                                   |  |
|                   |                                 | Negative   | Outlook / Risk Watch                            | _                                 |  |
|                   | Casa de Bolsa Banorte           | F1+ (mex)  | National Scale - Short term                     |                                   |  |
|                   |                                 | AAA (mex)  | National Scale - Long term                      |                                   |  |
| Fitab             |                                 | F1+ (mex)  | National Scale Counterparty - Short term        | -                                 |  |
| Fitch             | Arrendadora y Factor<br>Banorte | AAA (mex)  | National Scale Counterparty - Long term         | November, 2018                    |  |
|                   |                                 | F1+ (mex)  | National Scale - Unsecured Debt - Short term    |                                   |  |
|                   |                                 | AAA (mex)  | National Scale - Unsecured Debt - Long term     |                                   |  |
|                   | Alexandrea Deserta              | F1+ (mex)  | National Scale Counterparty - Short term        | _                                 |  |
|                   | Almacenadora Banorte            | AAA (mex)  | National Scale Counterparty - Long term         |                                   |  |
|                   | Pensiones Banorte               | Negative   | Outlook / Risk Watch                            | _                                 |  |
|                   |                                 | AAA (mex)  | National Scale                                  |                                   |  |
|                   | Seguros Banorte                 | Negative   | Outlook / Risk Watch                            | _                                 |  |
|                   |                                 | AAA (mex)  | Financial Strenght                              |                                   |  |
|                   |                                 | Stable     | Outlook   |                                   |  |
|                   | Banco Mercantil del Norte       | Aaa.mx     | National Scale - Long term deposits             | Ostahan 0040                      |  |
|                   |                                 | MX-1       | National Scale - Short term deposits            | October, 2018                     |  |
| Maadula           |                                 | Aa3.mx     | Subordinated debt - Long term                   |                                   |  |
| Moody's           |                                 | Stable     | Outlook   | October, 2017                     |  |
|                   | Arrendadora y Factor            | MX-1       | National Scale - Short term issuer              | August, 2018                      |  |
|                   | Banorte                         | Aa2.mx     | National Scale - Long term senior debt*         | October, 2017                     |  |
|                   |                                 | MX-1       | National Scale - Short term senior debt         | August, 2018                      |  |
| HR Ratings        |                                 | Stable     | Outlook   | -                                 |  |
|                   | Banco Mercantil del Norte       | HR AAA     | National Scale - Short term issuer              | November, 2018                    |  |
|                   |                                 | HR+1       | National Scale - Long term issuer               |                                   |  |
|                   |                                 | Stable     | Outlook   | _                                 |  |
|                   | Arrendadora y Factor<br>Banorte | HR +1      | National Scale - Short term issuer              | August, 2018                      |  |
|                   |                                 | HR AAA     | National Scale - Long term issuer               |                                   |  |



### **Ownership on Subsidiaries**

| GFNorte Ownership of Subsidiaries                         | 4Q18      |
|---|-----------|
| Banco Mercantil del Norte, S. A.                          | 98.2619%  |
| Arrendadora y Factor Banorte, S.A. de C.V., SOFOM         | 100.0000% |
| Almacenadora Banorte, S.A. de C.V.                        | 100.0000% |
| Casa de Bolsa Banorte Ixe, S.A. de C.V.                   | 100.0000% |
| Operadora de Fondos Banorte Ixe, S.A. de C.V.*            | 88.8400%  |
| lxe Servicios, S.A. de C.V.                               | 100.0000% |
| Sólida Administradora de Portafolios, S.A. de C.V., SOFOM | 99.4986%  |
| Banorte Ahorro y Previsión, S.A. de C.V.                  | 100.0000% |

\*In addition to this, there is an 11.1587% ownership of Operadora de Fondos in Banco Mercantil del Norte and 0.0012% in Casa de Bolsa Banorte

### **Holding Company Capital Structure**

| Holding Company Capital Structure |                     |  |
|-----------------------------------|---------------------|--|
| Number of Shares                  | SERIES O            |  |
|                                   | As of December 2018 |  |
| Number of Issued Shares           | 2,883,456,594       |  |
| Numbre of Shares Outstanding      | 2,883,456,594       |  |
| Shares held in GFNorte's Treasury | 0                   |  |

### **Group's Main Officers**

| Group´s Main Officers 4Q18       |   |  |  |
|----------------------------------|---|--|--|
| Name                             | Current Position  |  |  |
| José Marcos Ramírez Miguel       | Chief Executive Officer, Grupo Financiero Banorte           |  |  |
| BUSINESS UNITS                   |   |  |  |
| Armando Rodal Espinosa           | Managing Director – Wholesale Banking                       |  |  |
| Carlos Eduardo Martínez González | Managing Director – Retail Banking                          |  |  |
| Manuel Romo Villafuerte          | Managing Director – Consumer Products                       |  |  |
| Fernando Solís Soberón           | Managing Director – Long Term Savings                       |  |  |
| Carlos Alberto Rojo Macedo       | Managing Director – Infrastructure Projects and Development |  |  |
| STAFF                            |   |  |  |
| Rafael Arana de la Garza         | Chief Operating Officer & Chief Financial Officer           |  |  |
| Héctor Ávila Flores              | Chief Legal Counsel   |  |  |
| Javier Beltrán Cantú             | Managing Director – Administration and Human Resources      |  |  |
| Carlos de la Isla Corry          | Chief Credit Officer  |  |  |
| Isaías Velázquez González        | Managing Director - Internal Audit                          |  |  |
| Guillermo Chávez Eckstein        | Chief Risk Officer  |  |  |

## Integration of the Board of Directors

Board of Directors for the fiscal year 2018, appointed and approved in the Annual General Shareholders' Meeting held on April 27<sup>th</sup>, 2018.

| Grupo Financiero Banorte            |             |  |  |  |
|-------------------------------------|-------------|--|--|--|
| PROPRIETARY                         |             |  |  |  |
| Carlos Hank González                | Chairman    |  |  |  |
| Juan Antonio González Moreno        |             |  |  |  |
| David Juan Villarreal Montemayor    |             |  |  |  |
| José Marcos Ramírez Miguel          |             |  |  |  |
| Everardo Elizondo Almaguer          | Independent |  |  |  |
| Carmen Patricia Armendáriz Guerra   | Independent |  |  |  |
| Héctor Federico Reyes-Retana y Dahl | Independent |  |  |  |
| Eduardo Livas Cantú                 | Independent |  |  |  |
| Alfredo Elías Ayub                  | Independent |  |  |  |
| Adrián Sada Cueva                   | Independent |  |  |  |
| Alejandro Burillo Azcárraga         | Independent |  |  |  |
| José Antonio Chedraui Eguía         | Independent |  |  |  |
| Alfonso de Angoitia Noriega         | Independent |  |  |  |
| Thomas Stanley Heather Rodríguez    | Independent |  |  |  |

#### SUBSTITUTE

| Graciela González Moreno            |             |
|-------------------------------------|-------------|
| Juan Antonio González Marcos        |             |
| Carlos de la Isla Corry             |             |
| Clemente Ismael Reyes Retana Valdés | Independent |
| Alberto Halabe Hamui                | Independent |
| Manuel Aznar Nicolín                | Independent |
| Roberto Kelleher Vales              | Independent |
| Isaac Becker Kabacnik               | Independent |
| José María Garza Treviño            | Independent |
| Javier Braun Burillo                | Independent |
| Humberto Tafolla Nuñez              | Independent |
| Guadalupe Phillips Margain          | Independent |
| Ricardo Maldonado Yáñez             | Independent |
# **IV.** Financial Statements

# Holding

| Income Statement-Holding             | 1Q17  | 2Q17  | 3Q17  | 4Q17  | 1Q18  | 2Q18  | 3Q18  | 4Q18   |
|--------------------------------------|-------|-------|-------|-------|-------|-------|-------|--------|
| (Million Pesos)                      |       |       |       |       |       |       |       |        |
| Income Subsidiaries                  | 5,496 | 5,615 | 6,226 | 6,439 | 6,588 | 7,075 | 7,719 | 10,018 |
| Interest Income                      | 47    | 89    | 13    | 91    | 202   | 195   | 116   | 82     |
| Interest Expense                     | -     | -     | -     | -     | -     | -     | -     | -      |
| Fund Transfers                       | -     | -     | -     | -     | -     | -     | -     | -      |
| Trading Income                       | -     | -     | -     | -     | -     | -     | 1     | 1      |
| Other Operating Income (Expenses)    | 0     | 0     | 0     | 0     | 0     | -     | 0     | 14     |
| Non-Interest Expense                 | 27    | 25    | 28    | 39    | 25    | 26    | 32    | 27     |
| Pre-Tax Income                       | 5,516 | 5,678 | 6,212 | 6,491 | 6,765 | 7,244 | 7,804 | 10,087 |
| Income Tax                           | -     | -     | -     | -     | -     | -     | -     | -      |
| Tax on Assets                        | -     | -     | -     | -     | -     | -     | -     | -      |
| Deferred Income Tax                  | (4)   | (2)   | (1)   | 15    | 4     | 59    | 9     | (9)    |
| Taxes                                | (4)   | (2)   | (1)   | 15    | 4     | 59    | 9     | (9)    |
| Net Income from Continuos Operations | 5,520 | 5,680 | 6,213 | 6,475 | 6,762 | 7,185 | 7,795 | 10,096 |
| Discontinued Operations              | -     | -     | -     | -     | -     | -     | -     | -      |
| Net Income                           | 5,520 | 5,680 | 6,213 | 6,475 | 6,762 | 7,185 | 7,795 | 10,096 |

### IV. Financial Statements



| Holding - Balance Sheet                          | 1017    | 00/7    | 0047    | 1017    | 1010    | 0040    | 0010    | 1010    |
|--|---------|---------|---------|---------|---------|---------|---------|---------|
| (Million Pesos)                                  | 1Q17    | 2Q17    | 3Q17    | 4Q17    | 1Q18    | 2Q18    | 3Q18    | 4Q18    |
| ASSETS   |         |         |         |         |         |         |         |         |
| Cash and Due from Banks                          | 21      | 40      | 48      | 6,081   | 6,263   | 0       | 395     | 0       |
| Margin Accounts                                  | -       | -       | -       | -       | -       | -       | -       | -       |
| Investment in Securities                         | -       | -       | -       | -       | -       | -       | 38      | 48      |
| Non-assigned Securities for Settlement           | -       | -       | -       | -       | -       | -       | -       | -       |
| Debtor Balance in Repo Trans, net                | 1,451   | 611     | 3,613   | 4,915   | 4,816   | 5,667   | 6,016   | 2,872   |
| Securities Lending                               | -       | -       | -       | -       | -       | -       | -       | -       |
| Transactions with Derivatives                    | -       | -       | -       | -       | -       | -       | -       | -       |
| <b>Operations w/Derivatives &amp; Securities</b> | 1,451   | 611     | 3,613   | 4,915   | 4,816   | 5,667   | 6,016   | 2,872   |
| Valuation adjustments for Asset Coverage         | -       | -       | -       | -       | -       | -       | -       | -       |
| Performing Loans                                 | -       | -       | -       | -       | -       | -       | -       | -       |
| Past Due Loans                                   | -       | -       | -       | -       | -       | -       | -       | -       |
| Gross Loan Portfolio                             | -       | -       | -       | -       | -       | -       | -       | -       |
| Preventive Loan Loss Reserves                    | -       | -       | -       | -       | -       | -       | -       | -       |
| Net Loan Portfolio                               | -       | -       | -       | -       | -       | -       | -       | -       |
| Acquired Collection Rights                       | -       | -       | -       | -       | -       | -       | -       | -       |
| Total Credit Portfolio                           | -       | -       | -       | -       | -       | -       | -       | -       |
| Benef.receivab.securization transactions         | -       | -       | -       | -       | -       | -       | -       | -       |
| Sundry Debtors & Other Accs Rec, Net             | 0       | 0       | 0       | 0       | 0       | 0       | 139     | 28      |
| Inventories                                      | -       | -       | -       | -       | -       | -       | -       | -       |
| Foreclosed Assets, Net                           | -       | -       | -       | -       | -       | -       | -       | -       |
| Real Estate, furniture & equipment, Net          | -       | -       | -       | -       | -       | -       | -       | -       |
| Investment in Subsidiaries                       | 127,454 | 121,286 | 124,613 | 121,961 | 128,314 | 130,032 | 140,560 | 145,031 |
| Long-term assets held for sale                   | -       | -       | -       | -       | -       | -       | -       | -       |
| Deferred Taxes, Net                              | 198     | 200     | 201     | 186     | 182     | 123     | 114     | 123     |
| Goodwill and Intangibles                         | 10,638  | 10,615  | 10,592  | 10,556  | 10,536  | 10,513  | 20,333  | 22,276  |
| Other Assets Short and Long Term                 | -       | -       | -       | -       | -       | -       | -       | -       |
| Other Assets                                     |         |         |         |         |         |         |         |         |
|  | 138,291 | 132,101 | 135,407 | 132,704 | 139,032 | 140,669 | 161,146 | 167,458 |
| TOTAL ASSETS                                     | 139,762 | 132,753 | 139,068 | 143,701 | 150,111 | 146,336 | 167,595 | 170,378 |



| Holding - Balance Sheet   |         |         |         |         |         |         |         |         |
|---|---------|---------|---------|---------|---------|---------|---------|---------|
| (Million Pesos)   | 1Q17    | 2Q17    | 3Q17    | 4Q17    | 1Q18    | 2Q18    | 3Q18    | 4Q18    |
| LIABILITIES   |         |         |         |         |         |         |         |         |
| Demand Deposits   | -       | -       | -       | -       | -       | -       | -       | -       |
| Senior Unsecured Debt   | -       | -       | -       | -       | -       | -       | -       | -       |
| Deposits  | -       | -       | -       | -       | -       | -       | -       | -       |
| Due to Banks & Correspondents   | -       | -       | -       | -       | -       | -       | -       | -       |
| Total Collateral sold   | -       | -       | -       | -       | -       | -       | -       | -       |
| Total Operations w/ Derivatives & Securities                            | -       | -       | -       | -       | -       | -       | -       | -       |
| Margin Accounts Payable   | -       | -       | -       | -       | -       | -       | -       | -       |
| Other Creditors & Accounts Payable                                      | 1       | 1       | 1       | 0       | 0       | 0       | 7       | 2       |
| Subordinated Non Convertible Debt                                       | -       | -       | -       | -       | -       | -       | -       | -       |
| Deferred Taxes, Net   | -       | -       | -       | -       | -       | -       | -       | -       |
| Deferred Credits  | -       | -       | -       | -       | -       | -       | -       | -       |
| TOTAL LIABILITIES   | 1       | 1       | 1       | 0       | 0       | 0       | 7       | 2       |
| EQUITY  |         |         |         |         |         |         |         |         |
| Paid-in Capital   | 14,582  | 14,568  | 14,579  | 14,594  | 14,591  | 14,591  | 14,989  | 14,972  |
| Provision for future capital increase not formalized by its             |         |         |         |         |         |         | _       |         |
| governing entity  | -       | -       | -       | -       | -       | -       | -       | -       |
| Share Subscription Premiums   | 35,934  | 35,758  | 35,606  | 35,419  | 35,519  | 35,620  | 47,941  | 48,003  |
| Subordinated Convertible Debentures                                     | -       | -       | -       | -       | -       | -       | -       | -       |
| Subscribed Capital  | 50,516  | 50,326  | 50,185  | 50,013  | 50,110  | 50,211  | 62,930  | 62,976  |
| Capital Reserves  | 4,870   | 4,827   | 5,095   | 5,491   | 5,379   | 5,379   | 5,787   | 5,207   |
| Retained Earnings   | 82,129  | 69,718  | 69,710  | 69,412  | 92,801  | 82,929  | 82,789  | 74,649  |
| Surplus (Deficit) of Secs Available for Sale                            | (2,731) | (2,442) | (2,389) | (2,369) | (3,488) | (4,629) | (4,150) | (2,127) |
| Results from Valuation of Hedging Secs                                  | (1,790) | (1,943) | (1,884) | (3,588) | (2,103) | (2,170) | (2,039) | (3,369) |
| Result in the valuation reserve for unexpired risks variations in rates | 82      | 68      | 65      | 96      | 77      | 79      | 112     | 28      |
| Results from Conversions  | 1,660   | 1,616   | 1,613   | 1,684   | 1,618   | 1,753   | 1,700   | 1,751   |
| Remeasurements defined benefits for employees                           | (494)   | (618)   | (741)   | (926)   | (1,045) | (1,163) | (1,282) | (576)   |
| Surplus (Deficit) in Capital Restatement                                | -       | -       | -       | -       | -       | -       | -       | -       |
| Adjustments in the Employee's Pensions                                  |         |         |         |         |         |         |         |         |
| Accumulated Effect of Deferred Taxes                                    | -       | -       | -       | -       | -       | -       | -       | -       |
| Net Income  | 5,520   | 11,201  | 17,414  | 23,889  | 6,762   | 13,947  | 21,741  | 31,837  |
| Earned Capital  | 89,245  | 82,426  | 88,881  | 93,688  | 100,002 | 96,126  | 104,658 | 107,400 |
| Minority Interest   | -       | -       | -       | -       | -       | -       | -       | -       |
| Total Equity  | 139,762 | 132,752 | 139,067 | 143,701 | 150,111 | 146,336 | 167,588 | 170,376 |
| TOTAL LIABILITIES & EQUITY  | 139,762 | 132,753 | 139,068 | 143,701 | 150,111 | 146,336 | 167,595 | 170,378 |

| Holding - Memorandum Accounts<br>(Million Pesos) | 1Q17  | 2Q17   | 3Q17   | 4Q17   | 1Q18   | 2Q18   | 3Q18   | 4Q18   |
|--|-------|--------|--------|--------|--------|--------|--------|--------|
| TOTAL ON BEHALF OF THIRD PARTIES                 | -     | -      | -      | -      | -      | -      | -      | -      |
| Properties in Custody or Management              | 3,716 | 35,685 | 36,535 | 36,535 | 36,535 | 36,535 | 51,040 | 51,040 |
| Collateral Received                              | 1,452 | 607    | 3,612  | 4,913  | 4,812  | 5,663  | 6,013  | 2,871  |
| Proprietary Transactions                         | 5,168 | 36,292 | 40,147 | 41,448 | 41,347 | 42,198 | 57,053 | 53,911 |
| TOTAL PROPRIETARY                                | 5,168 | 36,292 | 40,147 | 41,448 | 41,347 | 42,198 | 57,053 | 53,911 |

# **Grupo Financiero Banorte**

| Income Statement -GFNorte  |  |  |                                  |                                   |                                   |                                   |                                    |                                   |
|--|--|--|----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|------------------------------------|-----------------------------------|
| (Million Pesos)  | 1Q17   | 2Q17   | 3Q17                             | 4Q17                              | 1Q18                              | 2Q18                              | 3Q18                               | 4Q18                              |
| Interest Income  | 26,265   | 25,938   | 27,853                           | 29,283                            | 29,958                            | 30,366                            | 37,111                             | 38,865                            |
| Interest Expense   | 9,783  | 10,984   | 11,657                           | 11,517                            | 12,311                            | 13,132                            | 16,944                             | 17,316                            |
| Charged Fees   | 282  | 295  | 296                              | 297                               | 290                               | 321                               | 334                                | 338                               |
| Fees Paid  | 144  | 167  | 174                              | 210                               | 239                               | 255                               | 273                                | 284                               |
| Net Interest Income from interest & fees (NII)   | 16,620   | 15,082   | 16,319                           | 17,854                            | 17,698                            | 17,299                            | 20,228                             | 21,603                            |
| Premium Income (Net)   | 7,784  | 6,507  | 5,156                            | 5,596                             | 11,632                            | 5,614                             | 5,983                              | 5,838                             |
| Net Increase in Technical Reserves   | 5,544  | 2,654  | 1,482                            | 2,965                             | 6,976                             | 814                               | 2,458                              | 3,260                             |
| Damages, Claims and Other Obligations  | 3,306  | 3,645  | 4,110                            | 3,845                             | 4,049                             | 4,239                             | 4,692                              | 4,582                             |
| Net Interest Income (NII)  | 15,555   | 15,289   | 15,883                           | 16,640                            | 18,305                            | 17,860                            | 19,061                             | 19,600                            |
| Preventive Provisions for Loan Losses  | 2,698  | 3,514  | 3,359                            | 3,544                             | 4,264                             | 3,844                             | 4,065                              | 3,906                             |
| Net Interest Income Adjusted for Credit Risk   | 12,857   | 11,776   | 12,524                           | 13,096                            | 14,041                            | 14,016                            | 14,996                             | 15,693                            |
| Fund Transfers   | 368  | 390  | 350                              | 380                               | 363                               | 422                               | 418                                | 430                               |
| Account Management Fees<br>Electronic Banking Services   | 596<br>1,639                                       | 624<br>1,709                                     | 647<br>1,653                     | 662<br>1,902                      | 618<br>1,880                      | 627<br>2,019                      | 627<br>2,007                       | 645<br>2,362                      |
| For Commercial and Mortgage Loans *  | 94   | 198  | 225                              | 1,902                             | 135                               | 2,019                             | 376                                | 492                               |
| For Consumer and Credit Card Loans   | 999  | 1,055  | 1,096                            | 1,146                             | 1,120                             | 1,158                             | 1,179                              | 1,253                             |
| Fiduciary  | 92   | 101  | 97                               | 133                               | 108                               | 126                               | 129                                | 135                               |
| Income from Real Estate Portfolios   | 7  | 17   | 43                               | 40                                | 36                                | 26                                | 15                                 | 113                               |
| Mutual Funds<br>Trading & Financial Advising Fees  | 282<br>115   | 329<br>167                                       | 360<br>305                       | 372<br>134                        | 374<br>201                        | 390<br>231                        | 458<br>138                         | 451<br>131                        |
| Other Fees Charged (1) *   | 264  | 205  | 263                              | 306                               | 201                               | 231                               | 288                                | 250                               |
| Fees Charged on Services   | 4,455  | 4,795  | 5,040                            | 5,252                             | 5,121                             | 5,547                             | 5,635                              | 6,263                             |
| Interchange Fees   | 722  | 762  | 739                              | 875                               | 880                               | 986                               | 961                                | 1,173                             |
| Insurance Fees   | 379  | 269  | 384                              | 186                               | 725                               | 144                               | 316                                | 294                               |
| Other Fees Paid Fees Paid on Services ¬  | 843<br>1,944                                       | 841<br>1,872                                     | 892<br>2,016                     | 912<br>1,972                      | 911<br><b>2,516</b>               | 1,163<br><b>2,294</b>             | 905<br>2,182                       | 1,066<br><b>2,534</b>             |
| Net Service Fees   | 2,512  | 2,923  | 3,025                            | 3,279                             | 2,604                             | 3,254                             | 3,453                              | 3,730                             |
| Currency and Metals  | (151)  | (15)   | 22                               | (9)                               | (123)                             | 237                               | (97)                               | (136)                             |
| Derivatives  | (195)  | (56)   | 357                              | 387                               | 195                               | 603                               | (2)                                | 1,184                             |
| Negotiable Instruments   | 27   | 56   | (153)                            | (639)                             | (55)                              | 76                                | 109                                | (266)                             |
| Valuation  | (319)  | (15)   | 225                              | (260)                             | 17                                | 916                               | 10                                 | 782                               |
| Currency and Metals<br>Derivatives   | 520<br>281   | 523<br>73  | 234<br>(28)                      | 452<br>(189)                      | 613<br>39                         | 354<br>(117)                      | 638<br>70                          | 509<br>(63)                       |
| Negotiable Instruments   | 255  | 381  | 197                              | 328                               | 198                               | 69                                | 160                                | 35                                |
| Trading  | 1,056  | 977  | 402                              | 592                               | 850                               | 305                               | 868                                | 481                               |
| Trading Income   | 737  | 961  | 628                              | 331                               | 866                               | 1,221                             | 877                                | 1,263                             |
| Loan Recovery  | 3  | 3  | 2                                | 5                                 | 3                                 | 2                                 | 2                                  | 2                                 |
| Loan Portfolios  | 42   | 46   | 38                               | 64                                | 44                                | 58                                | 69                                 | 56                                |
| Income from foreclosed assets  | 21<br>4  | (273)  | 255                              | 156<br>3                          | 80                                | 68<br>1                           | 188                                | (60)                              |
| Provisions Release<br>Losses and Estimates   | 4<br>(295)   | 0<br>(423)                                       | 1<br>(335)                       | (583)                             | 14<br>(913)                       | (355)                             | 29<br>(650)                        | (29)<br>(391)                     |
| Impairment of Assets   | (428)  | (10)   | (189)                            | 134                               | (173)                             | -                                 | -                                  | (001)                             |
| Lease Income   | 111  | 105  | 106                              | 125                               | 123                               | 106                               | 121                                | 114                               |
| From Insurance   | 234  | 213  | 189                              | 199                               | 200                               | 254                               | 197                                | 218                               |
| Other Operating Expense Total Other Operating Income (Expense)   | 341<br>33  | 443<br>105                                       | 173<br><b>240</b>                | 596<br>699                        | 1,233<br><b>611</b>               | 266<br><b>401</b>                 | 496<br><b>452</b>                  | 2,891<br><b>2,795</b>             |
| Total Non Interest Income  | 3,282  | 3,989  | 3,892                            | 4,310                             | 4,082                             | 4,876                             | 4,783                              | 7,788                             |
| Total Operating Income   | 16,138   | 15,765   | 16,416                           | 17,406                            | 18,123                            | 18,892                            | 19,779                             | 23,481                            |
| Personnel  | 3,512  | 3,285  | 3,206                            | 3,445                             | 3,535                             | 3,850                             | 3,721                              | 3,915                             |
| Employee Profit Sharing (PTU)  | 101  | 101  | 101                              | 88                                | 106                               | 106                               | 120                                | 123                               |
| Professional Fees  | 567  | 712  | 771                              | 875                               | 714                               | 754                               | 772                                | 1,090                             |
| Administrative and Promotional Expenses  | 1,947  | 1,888  | 1,787                            | 1,931                             | 1,938                             | 1,971                             | 2,086                              | 1,959                             |
| Rents, Depreciation & Amortization   | 1,306  | 1,274  | 1,233                            | 1,245                             | 1,347                             | 1,386                             | 1,435                              | 1,458                             |
| Taxes other than income tax & non deductible   | 523  | 374  | 422                              | 453                               | 788                               | 191                               | 481                                | 615                               |
| expenses   |  |  |                                  |                                   |                                   |                                   |                                    |                                   |
| Contributions to IPAB/Fobaproa   | 634  | 636  | 668                              | 696                               | 725                               | 726                               | 845                                | 853                               |
| Total Non Interest Expense   | 8,590  | 8,271  | 8,188                            | 8,732                             | 9,153                             | 8,984                             | 9,461                              | 10,013                            |
| Operating Income   | 7,549  | 7,494  | 8,227                            | 8,674                             | 8,970                             | 9,908                             | 10,318                             | 13,468                            |
| Subsidiaries' Net Income   | 263  | 335  | 291                              | 375                               | 357                               | 409                               | 375                                | 245                               |
|  |  | 7,828  | 8,519                            | 9,049                             | 9,327                             | 10,317                            | 10,693                             | 13,713                            |
| Pre-Tax Income   | 7,812  |  |                                  |                                   |                                   |                                   |                                    |                                   |
| Pre-Tax Income<br>Income Tax   | <b>7,812</b><br>2,070                              | 2,015  | 2,184                            | 2,200                             | 2,343                             | 2,627                             | 2,808                              | 2,989                             |
| Pre-Tax Income<br>Income Tax<br>Tax on Assets  | 2,070  | 2,015  | -                                | -                                 | -                                 | -                                 | -                                  | -                                 |
| Pre-Tax Income<br>Income Tax   |  |  | 2,184<br>-<br>34<br><b>2,218</b> | 2,200<br>-<br>276<br><b>2,476</b> | 2,343<br>-<br>128<br><b>2,472</b> | 2,627<br>-<br>396<br><b>3,023</b> | 2,808<br>-<br>(41)<br><b>2,767</b> | 2,989<br>-<br>385<br><b>3,375</b> |
| Pre-Tax Income<br>Income Tax<br>Tax on Assets<br>Deferred Income Tax   | 2,070<br>-<br>210                                  | 2,015<br>-<br>59                                 | -<br>34                          | -<br>276                          | -<br>128                          | -<br>396                          | -<br>(41)                          | -<br>385                          |
| Pre-Tax Income<br>Income Tax<br>Tax on Assets<br>Deferred Income Tax<br>Taxes<br>Net Income from Continuos Operations<br>Discontinued Operations | 2,070<br>210<br><b>2,279</b><br><b>5,532</b><br>74 | 2,015<br>59<br><b>2,074</b><br><b>5,754</b><br>6 | 34<br>2,218<br>6,300<br>8        | 276<br>2,476<br>6,573<br>2        | 128<br>2,472<br>6,856             | 396<br>3,023<br>7,294             | (41)<br>2,767<br>7,926             | 385<br>3,375<br>10,338            |
| Pre-Tax Income<br>Income Tax<br>Tax on Assets<br>Deferred Income Tax<br>Taxes<br>Net Income from Continuos Operations                            | 2,070<br>210<br><b>2,279</b><br><b>5,532</b>       | 2,015<br>59<br><b>2,074</b><br><b>5,754</b>      | 34<br>2,218<br>6,300             | 276<br>2,476<br>6,573             | 128<br><b>2,472</b>               | 396<br><b>3,023</b>               | (41)<br><b>2,767</b>               | 385<br><b>3,375</b>               |

Fourth Quarter 2018



| GFNorte - Balance Sheet  |                    |                    |                    |                    |                    |                    |                    |                    |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|  | 1Q17               | 2Q17               | 3Q17               | 4Q17               | 1Q18               | 2Q18               | 3Q18               | 4Q18               |
| (Million Pesos)  |                    |                    |                    |                    |                    |                    |                    |                    |
| ASSETS   |                    |                    |                    |                    |                    |                    |                    |                    |
| Cash and Due from Banks  | 60,422             | 65,840             | 59,809             | 76,269             | 87,954             | 69,649             | 65,483             | 75,637             |
| Margin Accounts  | 1,909              | 2,635              | 1,628              | 1,986              | 1,739              | 1,680              | 1,764              | 1,458              |
| Negotiable Instruments<br>Securities Available for Sale                          | 244,183<br>136,570 | 240,223<br>139,264 | 242,347<br>153,555 | 239,019<br>168,540 | 258,739<br>164,663 | 259,179<br>157,586 | 260,794<br>203,583 | 257,904<br>214,164 |
| Securities Held to Maturity  | 85,347             | 87,127             | 91,188             | 95,310             | 97,981             | 98,689             | 203,383<br>120,494 | 128,038            |
| Investment in Securities   | 466,100            | 466,614            | 487,090            | 502,870            | 521,382            | 515,454            | 584,871            | 600,106            |
| Non-assigned Securities for Settlement   | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Debtor Balance in Repo Trans, net  | 2                  | 0                  | 231                | 679                | 595                | 187                | 372                | 1,021              |
| Securities Lending   | -                  | -                  | -                  | -                  | -                  | -                  | -                  | · -                |
| For trading purposes   | 22,780             | 20,387             | 18,983             | 25,520             | 24,404             | 28,796             | 28,233             | 28,083             |
| For hedging purposes   | 387                | 216                | 94                 | 205                | 293                | 134                | 349                | 156                |
| Operations w/Derivatives & Securities  |                    |                    |                    |                    |                    |                    |                    |                    |
| Transactions with Derivatives  | 23,167             | 20,603             | 19,077             | 25,725             | 24,697             | 28,931             | 28,582             | 28,239             |
| Operations w/Derivatives & Securities  | 23,168             | 20,604             | 19,308             | 26,403             | 25,291             | 29,118             | 28,954             | 29,260             |
| Valuation adjustments for Asset Coverage   | 110                | 106                | 102                | 99                 | 95                 | 91                 | 88                 | 84                 |
| Commercial Loans   | 220,656            | 231,284            | 231,954            | 233,777            | 234,847            | 248,783            | 283,315            | 302,845            |
| Financial Intermediaries' Loans<br>Consumer Loans                                | 5,237              | 5,607              | 4,882              | 5,944              | 5,576              | 4,967              | 7,312              | 7,734              |
| Mortgage Loans   | 92,394<br>119,310  | 98,478<br>124,206  | 103,222<br>130,084 | 105,567<br>135,405 | 108,477<br>139,779 | 111,471<br>145,351 | 112,954<br>150,517 | 113,441<br>155,798 |
| Medium and Residential   | 115,226            | 124,200            | 126,120            | 131,563            | 135,952            | 141,629            | 146,834            | 152,270            |
| low income housing   | 37                 | 33                 | 29                 | 26                 | 23                 | 20                 | 140,034            | 152,270            |
| Loans acquired from INFONAVIT or FOVISSSTE                                       | 4,048              | 3,975              | 3,934              | 3,816              | 3,804              | 3,702              | 3,665              | 3,511              |
| Restructuring or improvement guaranteed by                                       |                    |                    |                    |                    |                    |                    |                    |                    |
| development banks or public trusts   | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Government Entities Loans  | 131,551            | 134,423            | 131,460            | 134,905            | 134,017            | 130,087            | 197,636            | 197,373            |
|  | 569,147            | 593,997            | 601,602            | 615,598            |                    | 640,660            | 751,735            |                    |
| Performing Loans   | -                  |                    |                    | -                  | 622,695            |                    | -                  | 777,192            |
| Commercial PDL's<br>Financial Intermediaries PDL's                               | 5,893<br>344       | 5,739<br>0         | 5,731<br>0         | 6,719<br>0         | 6,913<br>1         | 7,116<br>0         | 7,614<br>0         | 7,387<br>0         |
| Consumer PDL's   | 3,029              | 3,918              | 4,088              | 4,440              | 3,976              | 4,424              | 4,816              | 4,408              |
| Mortgage PDL's   | 1,019              | 1,161              | 4,000              | 1,323              | 1,315              | 1,347              | 1,448              | 1,464              |
| Medium and Residential   | 911                | 1,044              | 1,096              | 1,179              | 1,186              | 1,227              | 1,324              | 1,349              |
| low income housing   | 1                  | 1                  | 1                  | .,3                | 1                  | .,                 | 2                  | 2                  |
| Loans acquired from INFONAVIT or FOVISSSTE                                       | 106                | 117                | 137                | 143                | 128                | 119                | 123                | 113                |
| Restructuring or improvement guaranteed by<br>development banks or public trusts | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                    |
| Government Entities PDL's  | _                  | _                  | _                  | _                  | _                  | _                  | 16                 | 4                  |
| Past Due Loans   | 10,284             | 10,818             | 11,053             | 12,482             | 12,205             | 12,888             | 13,895             | 13,263             |
| Gross Loan Portfolio   | 579,432            | 604,815            | 612,656            | 628,080            | 634,900            | 653,547            | 765,630            | 790,455            |
|  | -                  | -                  | -                  |                    |                    | -                  |                    |                    |
| Preventive Loan Loss Reserves  | 14,235             | 16,119             | 16,205             | 16,122             | 16,674             | 17,161             | 18,906             | 18,844             |
| Net Loan Portfolio   | 565,197            | 588,696            | 596,451            | 611,958            | 618,226            | 636,386            | 746,725            | 771,611            |
| Acquired Collection Rights   | 2,082              | 1,986              | 2,593              | 2,477              | 2,315              | 2,781              | 2,610              | 2,417              |
| Total Credit Portfolio   | 567,279            | 590,682            | 599,044            | 614,435            | 620,541            | 639,168            | 749,335            | 774,028            |
| Account Receivables from Insurance and Annuities                                 | 1,620              | 1,769              | 1,879              | 1,904              | 1,879              | 2,133              | 2,227              | 2,241              |
| Premium Debtors (Net)  | 8,406              | 8,223              | 6,519              | 4,031              | 11,026             | 8,866              | 6,212              | 3,835              |
|  |                    |                    |                    |                    |                    |                    |                    |                    |
| Account Receivables from Reinsurance   | 7,189              | 8,878              | 9,285              | 8,717              | 13,682             | 14,044             | 12,069             | 8,956              |
| Benef. receivab. securization transactions                                       | 151                | 152                | 177                | 141                | 162                | 149                | 169                | 61                 |
| Sundry Debtors & Other Accs Rec, Net   | 46,084             | 36,699             | 46,338             | 51,834             | 36,942             | 54,191             | 52,911             | 42,008             |
| Inventories  | 399<br>1 560       | 1,309              | 1,204              | 783<br>1 100       | 594<br>1 1 2 1     | 1,058              | 740                | 961<br>805         |
| Foreclosed Assets, Net<br>Real Estate, Furniture & Equipment, Net                | 1,569<br>15,770    | 1,149<br>15 981    | 1,121<br>16,896    | 1,100<br>18,171    | 1,131<br>17,871    | 1,011<br>18.089    | 1,088<br>18 860    | 895<br>17,684      |
| Investment in Subsidiaries   | 15,770             | 15,981<br>13,104   | 13,395             | 13,771             | 12,953             | 18,089<br>13,328   | 18,860<br>13,837   | 14,038             |
|  | 12,073             | 10,104             | 10,000             | 10,771             | 12,300             | 10,020             | 10,007             | 17,000             |
| Long-term assets held for sale   | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Deferred Taxes, Net  | 3,750              | 3,729              | 3,011              | 2,949              | 2,629              | 2,631              | 3,504              | 4,318              |
| Goodwill and Intangibles   | 25,281             | 25,493             | 25,826             | 28,238             | 27,226             | 29,707             | 42,321             | 44,550             |
| Other Assets Short and Long Term<br>Other Assets                                 | 3,253              | 2,709              | 2,488              | 448                | 431                | 275                | 360                | 350                |
|  | 126,347            | 119,194            | 128,140            | 132,085            | 126,524            | 145,484            | 154,297            | 139,898            |
| TOTAL ASSETS   | 1,245,334          | 1,265,675          | 1,295,121          | 1,354,147          | 1,383,526          | 1,400,644          | 1,584,791          | 1,620,470          |
|  | .,_10,004          | .,,                | .,,                | .,                 | .,,                | .,,                | .,,                | .,0_0,110          |



| Optimize Standard  | CENarta Balanca Shoot                                       |            |             |             |           |            |           |           |           |
|--|---|------------|-------------|-------------|-----------|------------|-----------|-----------|-----------|
| Line         Line <thlin< th=""> <thline< th="">         Line         Li</thline<></thlin<>   | GFNorte - Balance Sheet<br>(Million Pesos)                  | 1Q17       | 2Q17        | 3Q17        | 4Q17      | 1Q18       | 2Q18      | 3Q18      | 4Q18      |
| Time Deposite Anal         209, 159         227, 113         225, 254         238, 129         249, 557         249, 557         238, 129         257, 555           Global Account of deposite without movements         1,100         1,566         1,523         1,675         1,708         1,808  |   |            |             |             |           |            |           |           |           |
| Time Deposite Anal         209, 159         227, 113         225, 254         238, 129         249, 557         249, 557         238, 129         257, 555           Global Account of deposite without movements         1,100         1,566         1,523         1,675         1,708         1,808  |   | 365,031    | 366,429     | 375,201     | 393,308   | 387,601    | 401,870   | 404,405   | 410,375   |
| Glada Account of seposite without movements         1.410         1.468         1.573         1.573         1.573         1.778         1.778         1.778         1.778         1.778         1.778         1.789         7.140           Deposite         576,800         673,442         622,776         640,825         642,578         640,825         757,033         775,033         775,033         775,033         775,033         775,033         775,033         775,033         775,033         775,033         775,033         776,034         776,033         776,034         776,033         776,034         776,034         776,034         776,034         776,034   | •   |            | 227,113     |             |           |            |           |           |           |
| Senici Unescund Det         68         2,746         3.003         2,746         4,087         74,07         75,037           Demosits         1,137         1,591         0   | Time Deposits-Money Market                                  | 1,115      | 15,394      | 8,983       | 3,679     | 9,984      | 13,264    | 55,689    | 55,552    |
| Deposit         576,000         613,142         622,776         640.22         642,579         640.23         677,033         757,034         757,033         757,034         757,033         757,034         757,033         757,034         757,033         757,034         757,034         757,034         757,034         757,034         757,034         757,034         757,034         757,034         757,034         757,034         757,034         757,034         757,034         757,034  | Global Account of deposits without movements                | 1,410      | 1,456       | 1,523       | 1,657     | 1,673      | 1,709     | 1,769     | 1,891     |
| Demma         1,32         1,591         0         0         0         0         0           Short Tem Loans         17,94         18,222         15,751         17,508         16,577         32,057         32,057         32,057         32,057         32,057         32,057         32,057         32,057         32,057         32,057         32,057         32,057         32,057         32,057         32,057         32,057         32,057         32,057         30,057         32,057         30,057         32,057         30,057         32,057         30,057         32,057         30,058         30,057         30,058         30,057         30,058         30,057         30,058         30,057         30,058         30,057         30,058         30,057         30,057         30,057         30,057         30,057 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>  |   |            |             |             |           |            |           |           |           |
| Shof Tem Lons         12,84         14,866         15,104         16,231         10,09         16,067         32,857           Due to Banks & Correspondents         32,885         34,688         30,856         30,944         30,557         322,857         51,941         86,759           Technical Rescress         97,016         10,052         10,350         10,355         328,855         440,879           Non-saggingd Securities to Selfement         -  | •   | -          | -           | -           |           | -          | -         | -         | -         |
| Long Tem Leans         17,94         19,222         13,751         17,508         10,507         32,087         33,043         33,044         33,044         33,045         33,044         30,057         32,087         33,048         30,057         32,087         33,048         30,057         32,087         30,085         107,794         116,660         110,660         110,670         10,875         10,875         10,875         10,875         10,875         10,875         10,875         10,875         10,875         10,875         10,875         30,166         31,1829         32,267         30,80,47           Seas to be reconsults froe Steiners         2         0         54         3         1         2         1         2           Tores cloalisation in Derivatives         2         0         54         3         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         2         1  |   |            |             |             |           |            |           |           |           |
| Due to Banks & Correspondents         33.868         33.869         33.869         33.857         33.57         33.557         53.55         10.065         10.056         10.056         10.056 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>,</td> <td></td> <td></td>  |   |            |             |             |           |            | ,         |           |           |
| Technical Reserves         97.06         100.382         107.74         110.600         110.600         110.605  | 5   |            |             |             |           |            |           |           |           |
| Non-assigned Securities for Settement         314, 163         307, 161         299, 573         301, 162         311, 420         323, 677         369, 783         369, 457           Scace to be received in Repo Trans, Net         3         1         2         1         2           Securities Lons         1         2         0         54         3         1         2         1         2           Securities Lons         1         2         0         54         3         1         2         1         2           Transactions with Derivatives         2         0         54         3         1         2         1         2           For transactions with Derivatives & Securities         12, 641         12, 646         31, 862         32, 656         24, 966         23, 856         12, 85         7, 779         10, 983           Transactions with Derivatives & Securities         12, 641         12, 361         33, 867         341, 304         358, 671         404, 677           Valuation adjuttments for francia liability coverage         2, 568         3, 348         3, 33         2, 455         3, 333         2, 685         3, 677         341, 604         1, 655         1, 676         1, 676         1, 676         1, 676   | •   | -          | -           | -           | -         | -          | -         |           | -         |
| Creditor Balance in Report Tanas, Net         314,463         307,461         290,73         301,665         311,829         320,767         309,783         398,473           Repos (Credit Balance)         2         0         64         3         1         2         1         2           Repos (Credit Balance)         -         <  |   |            |             |             | - 107,754 | -          |           |           | 140,075   |
| Sens to be cervised in Regon Trans, Net         -  | -   | 314,163    | 307,161     | 299,573     | 301,665   | 311,829    | 323,057   | 369,793   | 369,457   |
| Securities Loans         -   |   | -          | -           |             | -         | -          | -         | -         | -         |
| Transactions with Derivatives         -  | Repos (Credit Balance)                                      | 2          | 0           | 54          | 3         | 1          | 2         | 1         | 2         |
| Cher soli collateral<br>Data Collateral<br>Data Collateral<br>Port India Collateral<br>Port India Purposes         -   | Securities' Loans   | -          | -           | -           | -         | -          | -         | -         | -         |
| Total column and solution of the section of the sectin of the section of the sec | Transactions with Derivatives                               | -          | -           | -           | -         | -          | -         | -         | -         |
| International purposes         22,002         10,445         17,868         24,068         21,165         25,966         23,205           Operations wit Derivatives         Securities         26,667         25,967         25,967         25,967         25,967         25,967         25,967         25,967         25,967         25,967         25,967         25,967         34,264         35,161         342,247         44,247         44,240         35,165         34,247         44,247         44,240         35,161         34,247         44,47         44,407         44,207         3,507         4,450           Prokis haring Payable         2,007         2,0612         2,187         3,1615         30,270         35,573         39,557         44,23         442         24,55         30,270         35,573         39,557         442,326           Other Grabite Accounts Payable         2,3072         2,0612         2,181         31,615 <t< td=""><td>Other sold collateral</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td></t<>  | Other sold collateral                                       | -          | -           | -           | -         | -          | -         | -         | -         |
| For heaping purposes         6,555         6,552         7,104         12,401         8,180         9,646         7,797         10,983           Coperations w the berivatives         28,647         25,997         25,662         37,009         23,74         35,612         32,753         34,568           Total Operations w Derivatives & Securities         334,271         331,81         324,803         336,677         341,074         35,617         400,277           Valuation alguitements for financial likelity coverage         .   |   |            |             |             |           |            |           |           |           |
| Constrained with Derivatives & Securities         28,072         37,079         29,374         25,612         32,759         24,812           Transanctions with Derivatives & Securities         333,158         324,669         338,677         341,204         358,671         400,257         404,027           Valuation adjustments for financial liability coverage         -   |   | ,          | ,           |             |           |            |           |           | ,         |
| Transcrione with Derivatives         28,647         28,947         25,987         37,080         37,080         358,677         341,041         358,671         347,81         347,881         94,688           Valuation adjustments for financial liability coverage         . </td <td></td> <td>6,555</td> <td>6,552</td> <td>7,104</td> <td>12,401</td> <td>8,180</td> <td>9,646</td> <td>7,797</td> <td>10,963</td>  |   | 6,555      | 6,552       | 7,104       | 12,401    | 8,180      | 9,646     | 7,797     | 10,963    |
| Total Operations w/ Derivatives & Securities         342,612         333,158         324,690         338,677         341,204         358,671         402,577         404,027           Valuation adjustments for financial liability coverage         . <t< td=""><td></td><td>29 647</td><td>25 007</td><td>25.062</td><td>27 000</td><td>20.274</td><td>25 612</td><td>22 752</td><td>24 569</td></t<>   |   | 29 647     | 25 007      | 25.062      | 27 000    | 20.274     | 25 612    | 22 752    | 24 569    |
| Valuation adjustments for financial liability coverage         -   |   | -          | -           | -           | -         | -          | -         | -         | -         |
| Obligations in securitization transactions         -         -         -         -         -           Payable Accounts for Reinsurance         2,021         1,933         2,485         3,132         2,494         2,253         3,307         3,308         1,255           Profit Sharing Payable         2,021         1,933         2,485         2,123         3,010         1,325           Profit Sharing Payable         494         222         320         405         127         216         3,377         485           Profit Sharing Payable         10         10,016         16,047         28,512         5,673         39,567         4,489           Margin Accounts Payable         2,0,012         21,812         31,615         30,270         35,573         39,567         42,326           Other Creditis & Accounts Payable         2,0,012         21,812         31,615         30,427         52,241         33,360         50,441         50,576         39,567         42,326           Other Creditis Accounts Payable         2,012         1,101,552         1,101,552         1,121,33         1,206,564         1,229,446         1,250,281         1,413,30         1,446,066           Deferred Taxes, Net         0         0         0   | •   | -          | -           |             |           |            |           | -02,041   |           |
| Payable Accountsfor Reinsurance         2,526         3,348         3,185         1,255         4,075         3,607         3,001         1,325           Income Tax Payable         2,021         1,933         2,245         3,132         2,549         2,233         3,010         3,298           Protis Shaing Payable         2,221         3,010         3,298         3,298         3,298         3,298         3,298         3,216         3,216         3,216         3,216         3,216         3,216         3,216         3,216         3,217         2,112         3,115         3,027         3,537         4,469           Margin Accounts Payable         23,072         20,612         21,812         31,615         30,207         35,573         39,567         42,326           Other Creditors & Accounts Payable         23,072         20,612         21,812         31,615         30,270         32,241         33,560         33,540         50,441         50,575         30,257         30,257         30,257         32,241         33,560         32,41         33,560         41,456         41,576         14,564         14,576         14,576         14,576         14,576         12,29,41         14,13,30         1,446,006           Paich Capial </td <td></td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td></td>  |   | -          |             | -           | -         | -          | -         |           |           |
| Income Tax Payable         2,021         1,933         2,455         3,132         2,549         2,253         3,310         3,296           Protis framing Payable         494         222         320         405         127         216         367         4485           Provision for future capital increase not formalized by its<br>governing entity   | -   | 2 526      | 3 348       | 3 185       | 1 255     | 4 075      | 3 507     | 3 030     | 1 325     |
| Profit Sharing Payable       494       222       320       405       127       216       367       485         Provision for future capital increase not formalized by its growning entity       - <t< td=""><td>•</td><td>,</td><td></td><td></td><td></td><td>,</td><td></td><td></td><td></td></t<>   | •   | ,          |             |             |           | ,          |           |           |           |
| Provision for future capital increase not formalized by its       Sections for settlement of transactions       6.609       6.956       10.616       16.047       28.512       5.488       7.176       4.469         Margin Accounts Payable       -   |   |            |             |             |           |            |           |           |           |
| Creditors for settlement of transactions         6,609         6,609         6,609         10,616         10,616         10,617         28,512         5,488         7,176         4,469           Margin Accounts Payable         23,072         20,612         21,812         31,615         30,270         35,573         39,867         42,326           Other Creditors & Accounts Payable         23,072         20,612         21,812         31,615         61,458         43,530         50,441         50,576           Other Creditors & Accounts Payable Accounts         22,972         30,255         32,445         30,482         32,507         32,241         33,560           Deferred Taxes, Net         0   |   |            |             |             |           |            |           |           |           |
| Margin Accounts Payable         -  | governing entity  | -          | -           | -           | -         | -          | -         | -         | -         |
| Other Creditors & Accounts Payable         23,072         20,612         21,812         31,615         30,270         35,573         39,687         42,326           Other Payable Accounts         32,196         29,722         33,000         51,198         61,458         43,330         50,474         50,576           Other Payable Accounts         00   | Creditors for settlement of transactions                    | 6,609      | 6,956       | 10,616      | 16,047    | 28,512     | 5,488     | 7,176     | 4,469     |
| Other Payable Accounts         32,196         29,722         35,203         51,198         61,458         43,530         50,441         50,576           Subordinated Non Convertible Debt         17,551         13,733         30,255         32,445         30,482         32,507         32,241         33,560           Deferred Taxes, Net         0         0         0         0         449         450         477         512         579           TOTAL LIABILITIES         1,101,552         1,129,036         1,126,654         1,226,446         1,250,281         1,413,330         1,446,006           EQUITY         EQUITY         14,578         14,578         14,564         14,578         14,578         14,588         14,578         14,459           Provision for future capital increase not formalized by its governing entity         35,692         35,592         35,692         35,692         35,692         35,793         47,849         47,904           Subordinated Convertible Debentures         5         50,696         50,351         50,183         50,280         50,381         62,282         62,686         65,947         5,973         5,797         5,797         5,797         5,797         5,207         5,207         1,784         94,700   |   | -          | -           | -           | -         | -          | -         | -         | -         |
| Subordinated Non Convertible Debt         17,551         13,733         30,255         32,445         30,482         32,507         32,241         33,560           Deferred Taxes, Net         0  | -   | ,          |             |             |           |            |           |           | ,         |
| Deferred Taxes, Net         0  | -   | -          | -           | -           |           |            | -         |           | -         |
| Deferred Credits         265         252         418         429         450         477         512         579           TOTAL LIABILITES         1,101,552         1,129,036         1,152,133         1,206,564         1,229,446         1,250,281         1,413,330         1,446,006           EQUITY         Proxision for future capital increase not formalized by its governing entity         14,578         14,564         14,578         14,564         14,578         14,564         14,578         14,588         14,579         14,962           Provision for future capital increase not formalized by its governing entity         36,098         35,932         35,780         35,592         35,692         35,793         47,849         47,904           Subscribed Convertible Debentures         -<  |   |            |             |             |           |            |           |           |           |
| TOTAL LIABILITIES         1,101,552         1,129,036         1,152,133         1,206,564         1,229,446         1,250,281         1,413,330         1,446,006           EQUITY         Paid-in Capital increase not formalized by its governing entity         14,578         14,568         14,597         14,597         14,568         14,591         14,588         14,588         14,979         14,962           Provision for future capital increase not formalized by its governing entity         36,098         35,932         35,780         35,592         35,692         35,793         47,849         47,949           Subscribed Capital         50,676         50,496         50,355         50,183         50,280         50,379         5,787         5,207           Retained Earnings         84,011         71,600         71,592         71,294         94,702         84,830         84,690         76,550           Surplus (Deficit) of Secs Available for Sale         (2,754)         (2,471)         (2,428)         (2,300)         (3,513)         (4,659)         (4,198)         (3,589)           Results from Valuation of Hedging Secs         (1,790)         (1,943)         (1,844)         (3,588)         (2,170)         (2,039)         (3,369)           Results from Conversions         1,660         <  |   |            |             |             |           |            |           |           |           |
| EQUITY         Paid-in Capital         14,578         14,568         14,576         14,591         14,588         14,588         14,589         14,962           Provision for future capital increase not formalized by its governing entity         -  |   |            |             |             |           |            |           |           |           |
| Paid-in Capital       14,578       14,578       14,576       14,576       14,576       14,576       14,588       14,588       14,979       14,962         Provision for future capital increase not formalized by its governing entity       36,098       35,932       35,780       35,592       35,692       35,793       47,849       47,904         Share Subscripted Capital       50,676       50,496       50,355       50,183       50,280       50,381       62,828       62,866         Capital Reserves       4,870       4,827       5,095       5,491       5,379       5,379       5,787       5,207         Retained Earnings       84,011       71,600       71,592       71,294       94,702       84,800       76,550         Surplus (Deficit) of Secs Available for Sale       (2,754)       (2,471)       (2,428)       (2,390)       (3,513)       (4,659)       (4,198)       (3,369)         Results from Valuation of Hedging Secs       (1,790)       (1,943)       (1,884)       (3,588)       (2,103)       (2,170)       (2,039)       (3,369)         Results from Conversions       1,660       1,616       1,613       1,684       1,618       1,753       1,700       1,751         Surplus (Deficit) in Capital Restatement   |   | .,         | .,0,000     | .,,         | .,        | .,,        | .,,       | .,,       | .,,       |
| governing entity         36,098         35,932         35,780         35,592         35,692         35,793         47,849         47,904           Subscription Premiums         50,676         50,496         50,355         50,183         50,280         53,379         5,379         5,787         5,207           Subscripted Capital         50,676         50,496         50,355         50,183         50,280         50,381         62,828   |   | 14,578     | 14,564      | 14,576      | 14,591    | 14,588     | 14,588    | 14,979    | 14,962    |
| governing entity         36,098         35,932         35,780         35,592         35,692         35,793         47,849         47,904           Subscription Premiums         50,676         50,496         50,355         50,183         50,280         53,379         5,379         5,787         5,207           Subscripted Capital         50,676         50,496         50,355         50,183         50,280         50,381         62,828   | Provision for future capital increase not formalized by its |            |             |             |           |            |           |           |           |
| Share Subscription Premiums       36,098       35,932       35,780       35,592       35,692       35,793       47,849       47,944         Subordinated Convertible Debentures       -  |   | -          | -           | -           | -         | -          | -         | -         | -         |
| Subordinated Convertible Debentures         -  |   | 36.098     | 35,932      | 35,780      | 35,592    | 35.692     | 35.793    | 47.849    | 47,904    |
| Capital Reserves<br>Retained Earnings4,870<br>84,0114,827<br>71,6005,095<br>71,5925,491<br>71,5925,379<br>71,2945,379<br>94,7025,379<br>84,8305,787<br>84,6905,207<br>76,550Surplus (Deficit) of Secs Available for Sale(2,754)(2,471)(2,428)(2,390)(3,513)(4,659)(4,198)(2,136)Results from Valuation of Hedging Secs(1,790)(1,943)(1,844)(3,588)(2,103)(2,170)(2,039)(3,369)Result in the valuation reserve for unexpired risks variations<br>in rates82686596777911228Results from Conversions1,6601,6161,6131,6841,6181,7531,7001,751Remeasurements defined benefits for employees(494)(618)(741)(926)(1,045)(1,163)(1,282)(576)Surplus (Deficit) in Capital RestatementAdjustments in the Employee's Pensions </td <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>   | -   | -          | -           | -           | -         | -          | -         | -         | -         |
| Retained Earnings       84,011       71,600       71,592       71,294       94,702       84,830       84,690       76,550         Surplus (Deficit) of Secs Available for Sale       (2,754)       (2,471)       (2,428)       (2,390)       (3,513)       (4,659)       (4,198)       (2,136)         Results from Valuation of Hedging Secs       (1,790)       (1,943)       (1,884)       (3,588)       (2,103)       (2,170)       (2,039)       (3,369)         Results from Valuation of Hedging Secs       (1,790)       (1,943)       (1,884)       (3,588)       (2,103)       (2,170)       (2,039)       (3,369)         Results from Valuation of Hedging Secs       (1,790)       (1,943)       (1,884)       (3,588)       (2,103)       (2,170)       (2,039)       (3,369)         Results from Conversions       1,660       1,616       1,613       1,684       1,618       1,753       1,700       1,751         Remeasurements defined benefits for employees       (494)       (618)       (741)       (926)       (1,045)       (1,163)       (1,282)       (576)         Surplus (Deficit) in Capital Restatement       -       -       -       -       -       -       -       -       -       -       -       -       -  | Subscribed Capital  | 50,676     | 50,496      | 50,355      | 50,183    | 50,280     | 50,381    | 62,828    | 62,866    |
| Surplus (Deficit) of Secs Available for Sale       (2,754)       (2,471)       (2,428)       (2,390)       (3,513)       (4,659)       (4,198)       (2,136)         Results from Valuation of Hedging Secs       (1,790)       (1,943)       (1,884)       (3,588)       (2,103)       (2,170)       (2,039)       (3,369)         Results from Valuation reserve for unexpired risks variations in rates       82       68       65       96       77       79       112       28         Results from Conversions       1,660       1,616       1,613       1,684       1,618       1,753       1,700       1,751         Remeasurements defined benefits for employees       (494)       (618)       (741)       (926)       (1,045)       (1,163)       (1,282)       (576)         Surplus (Deficit) in Capital Restatement       -  | Capital Reserves  | 4,870      | 4,827       | 5,095       | 5,491     | 5,379      | 5,379     | 5,787     | 5,207     |
| Results from Valuation of Hedging Secs       (1,790)       (1,943)       (1,884)       (3,588)       (2,103)       (2,170)       (2,039)       (3,369)         Result in the valuation reserve for unexpired risks variations in rates       82       68       65       96       77       79       112       28         Results from Conversions       1,660       1,616       1,613       1,684       1,618       1,753       1,700       1,751         Remeasurements defined benefits for employees       (494)       (618)       (741)       (926)       (1,045)       (1,163)       (1,282)       (576)         Surplus (Deficit) in Capital Restatement       -  | Retained Earnings   | 84,011     | 71,600      | 71,592      | 71,294    | 94,702     | 84,830    | 84,690    | 76,550    |
| Results from Valuation of Hedging Secs       (1,790)       (1,943)       (1,884)       (3,588)       (2,103)       (2,170)       (2,039)       (3,369)         Result in the valuation reserve for unexpired risks variations in rates       82       68       65       96       77       79       112       28         Results from Conversions       1,660       1,616       1,613       1,684       1,618       1,753       1,700       1,751         Remeasurements defined benefits for employees       (494)       (618)       (741)       (926)       (1,045)       (1,163)       (1,282)       (576)         Surplus (Deficit) in Capital Restatement       -  | Sumus (Deficit) of Secs Available for Sale                  | (2 754)    | (2 471)     | (2 428)     | (2.390)   | (3 513)    | (4 659)   | (4 198)   | (2 136)   |
| Result in the valuation reserve for unexpired risks variations<br>in rates         82         68         65         96         77         79         112         28           Results from Conversions         1,660         1,616         1,613         1,684         1,618         1,753         1,700         1,751           Remeasurements defined benefits for employees         (494)         (618)         (741)         (926)         (1,045)         (1,163)         (1,282)         (576)           Surplus (Deficit) in Capital Restatement         -  |   | (2,104)    | (2,471)     | (2,420)     | (2,000)   | (0,010)    | (4,000)   | (4,100)   | (2,100)   |
| Result in the valuation reserve for unexpired risks variations<br>in rates         82         68         65         96         77         79         112         28           Results from Conversions         1,660         1,616         1,613         1,684         1,618         1,753         1,700         1,751           Remeasurements defined benefits for employees         (494)         (618)         (741)         (926)         (1,045)         (1,163)         (1,282)         (576)           Surplus (Deficit) in Capital Restatement         -  | Results from Valuation of Hedging Secs                      | (1.790)    | (1.943)     | (1.884)     | (3,588)   | (2.103)    | (2.170)   | (2.039)   | (3.369)   |
| in rates       82       68       65       96       77       79       112       28         Results from Conversions       1,660       1,616       1,613       1,684       1,618       1,753       1,700       1,751         Remeasurements defined benefits for employees       (494)       (618)       (741)       (926)       (1,045)       (1,163)       (1,282)       (576)         Surplus (Deficit) in Capital Restatement       - <t< td=""><td></td><td>() /</td><td>( ) /</td><td>( ) )</td><td>(</td><td>( , ,</td><td>( ) - /</td><td>( ))</td><td>(-,)</td></t<>  |   | () /       | ( ) /       | ( ) )       | (         | ( , ,      | ( ) - /   | ( ))      | (-,)      |
| Results from Conversions       1,660       1,616       1,613       1,684       1,618       1,753       1,700       1,751         Remeasurements defined benefits for employees       (494)       (618)       (741)       (926)       (1,045)       (1,163)       (1,282)       (576)         Surplus (Deficit) in Capital Restatement       - <td< td=""><td>•</td><td>82</td><td>68</td><td>65</td><td>96</td><td>77</td><td>79</td><td>112</td><td>28</td></td<>   | •   | 82         | 68          | 65          | 96        | 77         | 79        | 112       | 28        |
| Remeasurements defined benefits for employees       (494)       (618)       (741)       (926)       (1,045)       (1,163)       (1,282)       (576)         Surplus (Deficit) in Capital Restatement       - <td></td> <td>1 660</td> <td>1 616</td> <td>1 613</td> <td>1 684</td> <td>1 618</td> <td>1 753</td> <td>1 700</td> <td>1 751</td>   |   | 1 660      | 1 616       | 1 613       | 1 684     | 1 618      | 1 753     | 1 700     | 1 751     |
| Surplus (Deficit) in Capital Restatement<br>Adjustments in the Employee's Pensions<br>Accumulated Effect of Deferred Taxes         -   |   |            |             |             |           |            |           |           |           |
| Adjustments in the Employee's Pensions         Accumulated Effect of Deferred Taxes         Net Income       5,527       11,207       17,426       23,908       6,768       13,960       21,776       31,958         Earned Capital       91,112       84,287       90,737       95,567       101,885       98,009       106,546       109,412         Minority Interest       1,994       1,856       1,896       1,832       1,916       1,973       2,088       2,185         Total Equity       143,782       136,639       142,988       147,583       154,081       150,363       171,461       174,464  |   | (494)      | (010)       | (741)       | (920)     | (1,043)    | (1,103)   | (1,202)   | (576)     |
| Accumulated Effect of Deferred Taxes         5,527         11,207         17,426         23,908         6,768         13,960         21,776         31,958           Barned Capital         91,112         84,287         90,737         95,567         101,885         98,009         106,546         109,412           Minority Interest         1,994         1,856         1,896         1,832         1,916         1,973         2,088         2,185           Total Equity         143,782         136,639         142,988         147,583         154,081         150,363         171,461         174,464  |   | -          | -           | -           | -         | -          | -         | -         | -         |
| Net Income         5,527         11,207         17,426         23,908         6,768         13,960         21,776         31,958           Earned Capital         91,112         84,287         90,737         95,567         101,885         98,009         106,546         109,412           Minority Interest         1,994         1,856         1,896         1,832         1,916         1,973         2,088         2,185           Total Equity         143,782         136,639         142,988         147,583         154,081         150,363         171,461         174,464  |   | _          | -           | -           | -         | -          | -         | -         | _         |
| Earned Capital91,11284,28790,73795,567101,88598,009106,546109,412Minority Interest1,9941,8561,8961,8321,9161,9732,0882,185Total Equity143,782136,639142,988147,583154,081150,363171,461174,464   |   | -<br>5 527 | -<br>11 207 | -<br>17 426 | 23,908    | -<br>6 768 | 13,960    | 21 776    | 31.958    |
| Minority Interest         1,994         1,856         1,896         1,832         1,916         1,973         2,088         2,185           Total Equity         143,782         136,639         142,988         147,583         154,081         150,363         171,461         174,464   |   |            |             |             |           |            |           |           |           |
| Total Equity         143,782         136,639         142,988         147,583         154,081         150,363         171,461         174,464   | -   |            |             | -           |           |            |           |           |           |
|  |   |            |             |             |           |            |           |           |           |
| TOTAL LIABILITIES & EQUITY         1,245,334         1,265,675         1,295,121         1,354,147         1,383,526         1,400,644         1,584,791         1,620,470   |   |            |             |             |           |            |           |           |           |
|  | TOTAL LIABILITIES & EQUITY                                  | 1,245,334  | 1,265,675   | 1,295,121   | 1,354,147 | 1,383,526  | 1,400,644 | 1,584,791 | 1,620,470 |



| GFNorte - Memorandum Accounts  |   |                               |  |  |  |   |                               |                          |
|--|---|-------------------------------|--|--|--|---|-------------------------------|--------------------------|
|  | 1Q17  | 2Q17                          | 3Q17   | 4Q18   | 1Q18   | 2Q18  | 3Q18                          | 4Q18                     |
| (Million Pesos)  |   |                               |  |  |  |   |                               |                          |
| On behalf of Third Parties   |   |                               |  |  |  |   |                               |                          |
| Customer's Banks   | 154   | 53                            | 79   | 33   | 37   | 44  | 200                           | 236                      |
| Dividends Receivable from Customers  | -   | -                             | -  | -  | -  | -   | -                             | -                        |
| Interest Receivable from Customers   | -   | -                             | -  | -  | -  | -   | -                             | -                        |
| Settlement of Customer Transactions  | (3)   | 5                             | 48   | (64)   | 182  | 86  | 126                           | (145)                    |
| Customer Premiums  | -   | -                             | -  | -  | -  | -   | -                             | -                        |
| Settlement with Clients' Foreign Currency<br>Margin Accounts in Futures' Operations  | -   | -                             | -  | -  | -  | -   | -                             | -                        |
| Other Current Accounts   |   |                               |  |  |  |   |                               |                          |
| Customers' Current Account   | 150   | 58                            | 128  | (32)   | 219  | 129   | 326                           | 91                       |
| Client Securities Received in Custody  | 642,019   | 670,333                       | 678,718  | 663,995  | 657,387  | 686,453   | 786,752                       | 699,130                  |
| Securities and Documents Received in Guarantee   | -   | -                             | -  | -  | -  | -   | -                             | -                        |
| Client Securities Abroad   | -   | -                             | -  | -  | -  | -   | -                             | -                        |
| Clients' Securities  | 642,019   | 670,333                       | 678,718  | 663,995  | 657,387  | 686,453   | 786,752                       | 699,130                  |
| Clients' Repurchase Operations   | 106,095   | 90,620                        | 75,928   | 118,210  | 167,552  | 154,485   | 194,824                       | 209,591                  |
| Clients' Repo Transactions w/ Securities   | -   | -                             | -  | -  | -  | -   | -                             | -                        |
| Collateral received in guarantee for customer accounts   | 106,060   | 90,585                        | 75,949   | 118,175  | 167,518  | 154,451   | 194,825                       | 209,595                  |
| Purchase of Futures & Forward Contracts, national  | -   | -                             | -  |  | -  | -   |                               | -                        |
| Sale of Futures and Forward Contracts, national  | -   | -                             | -  | -  | -  | -   | -                             | -                        |
| Clients' Option Purchase Operations  | -   | -                             | -  |  | -  | -   |                               | -                        |
| Clients' Option Sales Operations   |   |                               |  |  |  |   |                               |                          |
| Purchase Operations of derivatives   | -   | -                             | -  | -  | -  | -   |                               |                          |
|  |   |                               |  |  |  |   |                               |                          |
| Clients' Sales Operations of derivatives   | 400 000   | -                             | 400 775  | -  | -  | -   | -                             | -                        |
| Trusts under Management<br>Transactions On Behalf of Clients   | 108,323<br>320,478                                | 113,681<br><b>294,885</b>     | 103,775<br><b>255,652</b>  | 112,960<br>349,346   | 104,431<br><b>439,500</b>  | 101,779<br><b>410,715</b>   | 100,614<br><b>490,263</b>     | 91,152<br><b>510,338</b> |
| Investment Bank Trans. on behalf of Third (Net)  | 90,367  | 294,885                       | 85,844   | 87,333   | 439,500  | 90,056  | 490,203                       | 68,035                   |
| TOTAL ON BEHALF OF THIRD PARTIES   | 1,053,014   | 1,042,379                     | 1,020,341  | 1,100,642  | 1,186,708  | 1,187,353   | 1,348,941                     | 1,277,594                |
| Endorsement Guarantees Granted   | 1,000,014   | 1,042,575                     | 1,020,541  | 1,100,042  | 1,100,700  | 1,107,555   | 1,570,571                     | 1,211,334                |
| Loan Obligations   | 326,160   | 259,402                       | 236,364  | 252,516  | 269,875  | 290,268   | 320,465                       | 305,418                  |
| Trusts   | 271,144   | 279,574                       | 269,077  | 276,410  | 267,263  | 264,320   | 452,846                       | 442,948                  |
| Mandates   | 2,712   | 13,148                        | 14,482   | 14,339   | 14,628   | 16,625  | 16,500                        | 15,847                   |
| Properties in Trusts and Warrant   | 273,856   | 292,722                       | 283,559  | 290,749  | 281,891  | 280,945   | 469,346                       | 458,795                  |
| Properties in Custody or Management  | 475,934   | 553,930                       | 559,611  | 561,016  | 577,678  | 590,176   | 738,265                       | 676,612                  |
| Collateral Received  | 164,657   | 101,105                       | 110,142  | 145,077  | 187,966  | 181,148   | 230,558                       | 245,892                  |
| Collateral Received or sold or delivered   | 203,465   | 123,597                       | 111,691  | 184,011  | 273,284  | 250,217   | 326,695                       | 372,881                  |
| Drafts in Transit  | 200,100   | 0,001                         | ,  |  |  |   |                               |                          |
| Assets' Deposit  | 2,368   | 2,415                         | 1,802  | 3,068  | 2,498  | 1,545   | 1,382                         | 2,781                    |
| Letters of Credit to the Corporation as Guarantee  | 2,000   | 2,410                         | 1,002  | - 0,000  | 2,400  | 1,040   | -                             | 2,701                    |
| Securities to the Corporation for Custody  | -   | -                             | -  | -  | -  | -   |                               | -                        |
| Government Secs of the Corp under Custody  | -   |                               | -  |  | -  | -   |                               | -                        |
| Securities of the Corp given as Guarantee  | -   | -                             | -  | -  | -  | -   | -                             | -                        |
| Securities of the Corp Abroad  | -   | -                             | -  | -  | -  | -   | -                             | -                        |
| Settlement with FX of the Corp Abroad  | -   | -                             | -  |  | -  | -   |                               | -                        |
| Debts with the Contingency Fund  | -   | -                             | -  |  | -  | -   |                               | -                        |
| Contingent assets & Liabilities  | 63  | 73                            | 111  | 100  | 119  | 131   | 166                           | 193                      |
| Uncollected Accrued Interest from Past Due Loans   | 437   | 471                           | 361  | 367  | 363  | 358   | 659                           | 636                      |
| Investments of Retirement Savings Funds  | -   | -                             | -  | -  | -  | -   | -                             | -                        |
| Integration of the Credit Portfolio  | -   | -                             | -  | -  | -  | -   | -                             | -                        |
|  |   | -                             | -  | -  | -  | -   | -                             | 255,021                  |
| Amounts Contracted in Derivatives  | -   |                               |  |  |  |   |                               | 0.040.007                |
| Amounts Contracted in Derivatives Proprietary Transactions   | -<br>1,446,941                                    | 1,333,715                     | 1,303,640  | 1,436,905  | 1,593,673  | 1,594,788   | 2,087,536                     | 2,318,227                |
|  | -<br>1,446,941<br>-                               | 1,333,715                     | 1,303,640  | 1,436,905  | 1,593,673<br>-   | 1,594,788<br>-  | 2,087,536                     | 2,318,227                |
| Proprietary Transactions<br>Repo Securities to be Received<br>(Minus) Repo Creditors   | -<br>1,446,941<br>-<br>-                          | 1,333,715<br>-<br>-           | 1,303,640<br>-<br>-  | 1,436,905<br>-<br>-  | 1,593,673<br>-<br>-  | 1,594,788<br>-<br>-   | 2,087,536<br>-<br>-           | 2,318,227                |
| Proprietary Transactions<br>Repo Securities to be Received   | -<br>1,446,941<br>-<br>-<br>-                     | 1,333,715<br>-<br>-           | 1,303,640<br>-<br>-  | 1,436,905<br>-<br>-<br>-   | 1,593,673<br>-<br>-  | 1,594,788<br>-<br>-<br>-  | 2,087,536<br>-<br>-<br>-      | 2,318,227                |
| Proprietary Transactions<br>Repo Securities to be Received<br>(Minus) Repo Creditors<br>Net Repo Transactions<br>Repo Debtors  | -<br>1,446,941<br>-<br>-<br>-                     | 1,333,715<br>-<br>-<br>-      | 1,303,640<br>-<br>-<br>-   | 1,436,905<br>-<br>-<br>-<br>-  | 1,593,673<br>-<br>-<br>-   | 1,594,788<br>-<br>-<br>-<br>-   | 2,087,536<br>-<br>-<br>-<br>- | 2,318,227                |
| Proprietary Transactions<br>Repo Securities to be Received<br>(Minus) Repo Creditors<br>Net Repo Transactions<br>Repo Debtors<br>(Minus) Repo Securities to be Delivered | -<br>1,446,941<br>-<br>-<br>-                     | 1,333,715<br>-<br>-<br>-<br>- | 1,303,640<br>-<br>-<br>-<br>-  | 1,436,905<br>-<br>-<br>-<br>-  | 1,593,673<br>-<br>-<br>-<br>-  | 1,594,788<br>-<br>-<br>-<br>-   | 2,087,536<br>-<br>-<br>-<br>- | 2,318,227                |
| Proprietary Transactions<br>Repo Securities to be Received<br>(Minus) Repo Creditors<br>Net Repo Transactions<br>Repo Debtors  | 1,446,941<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 1,333,715                     | 1,303,640<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 1,436,905<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 1,593,673<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 1,594,788<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 2,087,536                     | 2,318,227                |



#### **GFNORTE - CONSOLIDATED STATEMENT OF CASH FLOW** JANUARY 1, 2018 - DECEMBER 31, 2018 (Million Pesos) Net Income 31,958 Items charged to results that do not generate or require use of resources Depreciation 2.217 **Technical Reserves** 13,508 Provisions 2,314 Income taxes and deferred 11,636 Minority Interest (929) 28,746 60,704 Change in items related to operations 528 Change in Margin Accounts Change in Invesment in Securities (90,564) Change in repo debtors (343) Change in derivatives (assets) (2,086)Changein Loan Portfolio (net) (49, 629)Change in purchased receivables (net) 60 Change in accounts receivable insurance and bonding institutions (net) (335)209 Change in debtor premiums (net) Change in Reinsurance (net) 45 Change in benefits to receive from securitizations 80 205 Change in foreclosed assets (net) Change in other operating assets (net) (2,768)Change in core deposits 20,524 Change in interbank loans and other entities (1,212)Change in repo creditors 67.793 Change in collateral pledged sold (1) Change in derivatives (liability) (1,106) Change in Technical Reserves (net) 19,041 63 Change in Reinsurance (net) (liability) Change in subordinated debt with characteristics of liabilities 115 Change in other operating liabilities (12,703)Change in hedging instruments (the related hedged transaction activities) (1,390) Income Tax Payments (11,774)Net cash generated or used from operations (4,544) **Investment Activities** 3,549 Charges for disposal of property, furniture and equipment Payments for acquisition of property, furniture and equipment (4,501)Subsidiaries and associated acquisitions payment (1) Charges for cash dividends 1,255 Asset acquisition net of cash 15,254 Net cash generated or used from investment activities 15,556 **Financing Activities** Payments of cash dividends (9,563) Payments associated with the repurchase of proprietary shares (855) Payments of intrests of subordinated debentures (1, 225)Net cash flows from financing activities (11,643) Net Cash Increase (decrease) and equivalents value (631) Effects for changes in cash and equivalents value (1) Cash and cash equivalents at beginning of period 76,269 Cash and cash equivalents at end of period 75,637



## GFNORTE - CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

JANUARY 1, 2018 – DECEMBER 31, 2018 (Million Pesos)

|   |                       |                                 | (Millior         | 1 Pesos)          |   |   |  |                          |  |            |                   |                            |
|---|-----------------------|---------------------------------|------------------|-------------------|---|---|--|--------------------------|--|------------|-------------------|----------------------------|
|   | CONTRI<br>CAPI        |                                 |                  |                   |   |   | EARNED   | CAPITAL                  |  |            |                   |                            |
|   | Fixed Paid-in Capital | Premium from sale of securities | Capital Reserves | Retained Earnings | Valuation Effects of Securities<br>Available for Sale | Results from val of instrum Cash<br>flow hedges | Results in the val. reserve for<br>unexpired risks variations in rates | Results from Conversions | Remeasurements defined<br>benefits for employees | Net Income | Minority Interest | Total Stockholders' Equity |
| Balance as of December 31, 2017   | 14,591                | 35,592                          | 5,491            | 71,294            | (2,390)   | (3,588)   | 96   | 1,684                    | (926)  | 23,908     | 1,832             | 147,584                    |
| Changes stemming from stockholders' decisions                                       |                       |                                 |                  |                   |   |   |  |                          |  |            |                   |                            |
| Repurchase of payment plan based on shares payable in<br>equity instruments         | (13)                  | (300)                           | (284)            |                   | 12  |   |  |                          |  |            |                   | (585)                      |
| Capitalization of profits   |                       |                                 |                  | 23,908            |   |   |  |                          |  | (23,908)   |                   | 0                          |
| Dividends Declared by the Ordinary General Shareholders'<br>Meeting on June 1, 2018 |                       |                                 |                  | (9,563)           |   |   |  |                          |  |            |                   | (9,563)                    |
| INB's Sale Accounting Effect  |                       |                                 |                  | (179)             |   |   |  |                          |  |            |                   | (179)                      |
| Grupo Financiero Interacciones Merger Effect  | 384                   | 12,779                          |                  |                   |   |   |  |                          |  |            |                   | 13,163                     |
| Total   | 371                   | 12,479                          | (284)            | 14,166            | 12  | 0   | 0  | 0                        | 0  | (23,908)   | 0                 | 2,836                      |
| Changes stemming from profits   |                       |                                 |                  |                   |   |   |  |                          |  |            |                   |                            |
| Total profits:  |                       |                                 |                  |                   |   |   |  |                          |  |            |                   |                            |
| Net Income  |                       |                                 |                  |                   |   |   |  |                          |  | 31,958     |                   | 31,958                     |
| Result from valuation of securities available for sale                              |                       |                                 |                  |                   | (3,236)   |   |  |                          |  |            |                   | (3,236)                    |
| Effect of subsidiaries, associates and mutual funds                                 |                       | (167)                           |                  | 125               |   |   |  | 67                       |  |            |                   | 25                         |
| Result from valuation of instruments of cash flow hedges                            |                       |                                 |                  |                   |   | 219   |  |                          |  |            |                   | 219                        |
| Result in valuation of current risk reserve due to changes in rates                 |                       |                                 |                  |                   |   |   | (68)   |                          |  |            |                   | (68)                       |
| Remeasurements defined benefits for employees                                       |                       |                                 |                  |                   |   |   |  |                          | 350  |            |                   | 350                        |
| Interest of subordinated debentures   |                       |                                 |                  | (1,225)           |   |   |  |                          |  |            |                   | (1,225)                    |
| Change of accounting rule in Investment Projects                                    |                       |                                 |                  | (4,332)           |   |   |  |                          |  |            |                   | (4,332)                    |
| Application of special accounting criteria  |                       | _                               |                  | (3,478)           | 3,478   |   |  |                          |  | _          |                   | 0                          |
| Total   | 0                     | (167)                           | 0                | (8,910)           | 242   | 219   | (68)   | 67                       | 350  | 31,958     | 0                 | 23,691                     |
| Recognition of minority interest  |                       |                                 |                  |                   |   |   |  |                          |  | _          | 353               | 353                        |
| Balance as of December 31, 2018   | 14,962                | 47,904                          | 5,207            | 76,550            | (2,136)   | (3,369)   | 28   | 1,751                    | (576)  | 31,958     | 2,185             | 174,464                    |

# Bank

| Income Statement - Bank                                 | 1Q17            | 2Q17            | 3Q17             | 4Q17         | 1Q18                | 2Q18         | 3Q18             | 4Q18                |
|---|-----------------|-----------------|------------------|--------------|---------------------|--------------|------------------|---------------------|
| (Million Pesos)<br>Interest Income                      | 21,747          | 23,165          | 24,448           | 25,181       | 25,945              | 26,729       | 31,437           | 32,587              |
|   | 21,747<br>8,614 | 23,165<br>9,831 | 24,448<br>10,515 | 25,181       | 25,945<br>11,254    | 26,729       | 31,437<br>14,799 | 32,587              |
| Interest Expense<br>Charged Fees                        | 282             | 294             | 296              | 297          | 290                 | 320          | 333              | 338                 |
| Fees Paid   | 143             | 165             | 171              | 207          | 230                 | 253          | 271              | 283                 |
| Net Interest Income (NII)                               | 13,272          | 13,463          | 14,057           | 14,856       | 14,744              | 15,628       | 16,700           | 17,442              |
| Preventive Provisions for Loan Losses                   | 2,658           | 3,433           | 3,343            | 3,450        | 4,149               | 3,759        | 3,919            | 3,809               |
| Net Interest Income Adjusted for Credit Risk            | 10,614          | 10,030          | 10,715           | 11,406       | 10,596              | 11,869       | 12,781           | 13,633              |
|   |                 |                 |                  |              |                     |              |                  |                     |
| Fund Transfers  | 368             | 390             | 350              | 380          | 363                 | 422          | 418              | 430                 |
| Account Management Fees                                 | 614             | 639             | 662              | 681          | 639                 | 650          | 650              | 662                 |
| Electronic Banking Services                             | 1,639<br>94     | 1,709<br>193    | 1,653<br>225     | 1,902<br>178 | 1,880<br>135        | 2,019<br>269 | 2,007<br>376     | 2,362<br>492        |
| For Commercial and Mortgage Loans<br>For Consumer Loans | 94<br>997       | 1,052           | 1,093            | 1,143        | 1,117               | 1,155        | 1,176            | 1,251               |
| Fiduciary   | 91              | 1,052           | 96               | 132          | 107                 | 1,135        | 1,170            | 134                 |
| Income from Real Estate Portfolios                      | 5               | 9               | 10               | 13           | 20                  | 7            | 3                | 16                  |
| Trading & Financial Advising Fees                       | -               | -               | -                | -            | -                   | -            | -                | -                   |
| Trading & Financial Advising Fees                       | 1               | 1               | 1                | 1            | 1                   | 1            | 1                | 1                   |
| Other Fees Charged (1) *                                | 473             | 464             | 521              | 557          | 577                 | 585          | 618              | 580                 |
| Fees Charged on Services                                | 4,282           | 4,557           | 4,611            | 4,986        | 4,840               | 5,233        | 5,377            | 5,929               |
| Interchange Fees  | 722             | 762             | 739              | 875          | 880                 | 986          | 961              | 1,173               |
| Insurance Fees  | -               | -               | -                | -            | -                   | -            | -                | -                   |
| Other Fees Paid   | 802             | 779             | 836              | 871          | 864                 | 999          | 975              | 1,011               |
| Fees Paid on Services                                   | 1,524           | 1,541           | 1,576            | 1,746        | 1,744               | 1,985        | 1,936            | 2,185               |
| Net Fees  | 2,758           | 3,016           | 3,036            | 3,240        | 3,096               | 3,248        | 3,441            | 3,744               |
| Foreign Exchange  | (124)           | (11)            | 22               | (16)         | (116)               | 231          | (93)             | (140)               |
| Derivatives   | 16              | (49)            | 368              | 402          | 199                 | 605          | (1)              | 1,185               |
| Negotiable Instruments                                  | (63)            | 26              | (130)            | (554)        | (31)                | 41           | 45               | (138)               |
| Valuation   | (172)           | (34)            | 260              | (168)        | 52                  | 877          | (50)             | 907                 |
| Currency and Metals                                     | 520             | 523             | 234              | 452          | 613                 | 354          | 638              | 509                 |
| Derivatives   | 281             | 73              | (28)             | (189)        | 39                  | (117)        | 70               | (63)                |
| Negotiable Instruments                                  | 64              | 149             | 87               | 50           | 103                 | 17           | 55               | (205)               |
| Trading   | 865             | 745             | 292              | 314          | 755                 | 254          | 763              | 241                 |
| Trading Income  | 693             | 711             | 552              | 145          | 807                 | 1,131        | 713              | 1,148               |
| Loan Recovery<br>Loan Portfolios                        | - 30            | - 30            | - 25             | 47           | - 29                | - 36         | 42               | - 35                |
| Income from foreclosed assets                           | 30<br>12        | (266)           | 25               | 47           | 29<br>70            | 30<br>87     | 42<br>176        | 116                 |
| Provisions Release                                      | 12              | (200)           | 229              | -            | 70                  |              | 170              | 110                 |
| Losses and Estimates                                    | (280)           | (325)           | (267)            | (361)        | (715)               | (337)        | (616)            | (313)               |
| Impairment of Assets                                    | (58)            | (020)           | (201)            | (8)          | (                   | -            | -                | (010)               |
| Lease Income  | 8               | 8               | 19               | 13           | 15                  | 3            | 20               | 18                  |
| From Insurance  | -               | -               | -                | -            | -                   | -            | -                | -                   |
| Other Operating Expense                                 | 285             | 333             | 158              | 502          | 993                 | 95           | 431              | 2,693               |
| Total Other Operating Income (Expenses)                 | (3)             | (230)           | 155              | 344          | 391                 | (116)        | 53               | 2,541               |
| Total Non-Interest Income                               | 3,448           | 3,496           | 3,743            | 3,729        | 4,294               | 4,263        | 4,208            | 7,433               |
| Total Operating Income                                  | 14,062          | 13,526          | 14,457           | 15,135       | 14,889              | 16,132       | 16,989           | 21,066              |
| Personnel   | 3,361           | 3,127           | 3,048            | 3,272        | 3,370               | 3,679        | 3,534            | 3,728               |
| Employee Profit Sharing (PTU)                           | 99              | 99              | 99               | 85           | 104                 | 104          | 118              | 118                 |
| Professional Fees                                       | 463             | 612             | 655              | 726          | 606                 | 621          | 621              | 870                 |
| Administrative and Promotional Expenses                 | 1,749           | 1,765           | 1,649            | 1,797        | 1,782               | 1,824        | 1,915            | 1,822               |
| Rents, Depreciation & Amortization                      | 1,219           | 1,184           | 1,155            | 1,158        | 1,272               | 1,311        | 1,356            | 1,380               |
| Taxes other than income tax & non-deductible expenses   | 458             | 337             | 358              | 394          | 724                 | 126          | 430              | 514                 |
| Contributions to IPAB/Fobaproa                          | 634             | 636             | 668              | 696          | 725                 | 726          | 845              | 853                 |
| Total Non-Interest Expense                              | 7,984           | 7,760           | 7,634            | 8,127        | 8,582               | 8,392        | 8,820            | 9,286               |
| Operating Income  | 6,078           | 5,766           | 6,823            | 7,007        | 6,307               | 7,740        | 8,169            | 11,780              |
| Subsidiaries' Net Income                                | 14              | 17              | (6)              | 37           | 25                  | 49           | 44               | 43                  |
| Pre-Tax Income  | 6,092           | 5,783           | 6,817            | 7,044        | 6,332               | 7,790        | 8,213            | 11,823              |
| Income Tax  | 1,541           | 1,509           | 1,755            | 1,977        | 1,591               | 2,112        | 2,324            | 2,539               |
| Deferred Income Tax                                     | 320             | 89              | 78               | 219          | 123                 | 285          | (126)            | 476                 |
| Taxes   | 1,861           | 1,597           | 1,833            | 2,196        | 1,714               | 2,397        | 2,198            | 3,015               |
| Net Income from Continuos Operations                    | 4,232           | 4,185           | 4,985            | 4,848        | 4,618               | 5,392        | 6,015            | 8,808               |
| Discontinued Operations                                 | 74              | 6               | 8                | 2            | -                   | -            | -                | -                   |
| •   |                 |                 |                  |              |                     |              |                  |                     |
| Minority Interest                                       | 0<br>4,305      | (0)             | (0)              | (0)          | (0)<br><b>4,618</b> | (0)<br>5,392 | (0)<br>6,015     | (0)<br><b>8,808</b> |





| Bank - Balance Sheet   |         |           |           |           | 10.00     |           |           | 10-10-    |
|--|---------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| (Million Pesos)  | 1Q17    | 2Q17      | 3Q17      | 4Q17      | 1Q18      | 2Q18      | 3Q18      | 4Q18      |
| ASSETS   |         |           |           |           |           |           |           |           |
| Cash and Due from Banks  | 60,405  | 65,822    | 59,618    | 76,063    | 87,771    | 69,226    | 65,084    | 75,233    |
| Margin Accounts  | 1,909   | 2,635     | 1,628     | 1,986     | 1,739     | 1,680     | 1,764     | 1,458     |
| Negotiable Instruments   | 150,913 | 159,894   | 174,661   | 122,065   | 85,206    | 95,500    | 84,122    | 92,418    |
| Securities Available for Sale  | 106,886 | 110,750   | 126,881   | 152,910   | 150,133   | 145,572   | 162,694   | 147,986   |
| Securities Held to Maturity  | 6,245   | 6,202     | 6,849     | 6,834     | 6,836     | 6,770     | 8,888     | 8,492     |
| Investment in Securities   | 264,044 | 276,846   | 308,392   | 281,810   | 242,175   | 247,842   | 255,704   | 248,896   |
| Non-assigned Securities for Settlement   | -       | -         | -         | -         | -         | -         | -         | -         |
| Debtor Balance in Repo Trans, net  | 2       | 0         | 20        | 5         | 1         | 0         | 1         | 405       |
| Securities Lending   | -       | -         | -         | -         | -         | -         | -         | -         |
| For trading purposes   | 22,738  | 20,352    | 18,959    | 25,511    | 24,399    | 28,794    | 28,231    | 28,083    |
| For hedging purposes   | 387     | 216       | 94        | 205       | 293       | 134       | 349       | 156       |
| Operations w/Derivatives & Securities  | -       | -         | -         | -         | -         | -         | -         | -         |
| Transactions with Derivatives  | 23,125  | 20,568    | 19,053    | 25,716    | 24,692    | 28,929    | 28,581    | 28,239    |
| <b>Operations w/Derivatives &amp; Securities</b>                                 | 23,126  | 20,568    | 19,073    | 25,721    | 24,693    | 28,929    | 28,582    | 28,643    |
| Valuation adjustments for Asset Coverage   | 110     | 106       | 102       | 99        | 95        | 91        | 88        | 84        |
| Commercial Loans   | 199,150 | 208,717   | 209,711   | 210,431   | 211,079   | 224,216   | 258,347   | 275,979   |
| Financial Intermediaries' Loans  | 21,122  | 23,538    | 22,517    | 22,875    | 24,843    | 22,887    | 26,114    | 21,088    |
| Consumer Loans   | 90,824  | 93,999    | 99,186    | 101,995   | 105,358   | 108,725   | 110,491   | 111,237   |
| Mortgage Loans   | 119,310 | 124,206   | 130,084   | 135,405   | 139,779   | 145,351   | 150,517   | 155,798   |
| Medium and Residential   | 115,226 | 120,197   | 126,120   | 131,563   | 135,952   | 141,629   | 146,834   | 152,270   |
| low income housing   | 37      | 33        | 29        | 26        | 23        | 20        | 19        | 16        |
| Loans acquired from INFONAVIT or FOVISSSTE                                       | 4,048   | 3,975     | 3,934     | 3,816     | 3,804     | 3,702     | 3,665     | 3,511     |
| Restructuring or improvement guaranteed by development<br>banks or public trusts | -       | -         | -         | -         | -         | -         | -         | -         |
| Government Entities' Loans   | 130,183 | 133,394   | 130,617   | 132,816   | 131,014   | 128,397   | 194,085   | 192,234   |
| Loans granted as Federal Agent   | -       | -         | -         | -         | -         | -         | -         | -         |
| Performing Loans   | 560,589 | 583,853   | 592,114   | 603,522   | 612,074   | 629,576   | 739,555   | 756,336   |
| Commercial PDL's   | 5,677   | 5,570     | 5,566     | 6,540     | 6,723     | 6,930     | 7,422     | 7,044     |
| Financial Intermediaries PDL's   | 344     | 0         | 0         | 0         | 1         | 0         | 0         | 0         |
| Consumer PDL's   | 2,993   | 3,867     | 3,987     | 4,329     | 3,875     | 4,342     | 4,729     | 4,331     |
| Mortgage PDL's   | 1,019   | 1,161     | 1,234     | 1,323     | 1,315     | 1,347     | 1,448     | 1,464     |
| Medium and Residential   | 911     | 1,044     | 1,096     | 1,179     | 1,186     | 1,227     | 1,324     | 1,349     |
| low income housing   | 1       | 1         | 1         | 1         | 1         | 1         | 2         | 2         |
| Loans acquired from INFONAVIT or FOVISSSTE                                       | 106     | 117       | 137       | 143       | 128       | 119       | 123       | 113       |
| Restructuring or improvement guaranteed by development<br>banks or public trusts | -       | -         | -         | -         | -         | -         | -         | -         |
| Government Entities PDL's  | -       | -         | -         | -         | -         | -         | 13        | 0         |
| Past Due Loans   | 10,034  | 10,598    | 10,788    | 12,192    | 11,914    | 12,619    | 13,612    | 12,840    |
| Gross Loan Portfolio   | 570,622 | 594,452   | 602,902   | 615,714   | 623,988   | 642,196   | 753,167   | 769,176   |
| Preventive Loan Loss Reserves  | 13,805  | 15,499    | 15,628    | 15,551    | 16,108    | 16,639    | 18,333    | 18,264    |
| Net Loan Portfolio   | 556,818 | 578,953   | 587,274   | 600,163   | 607,880   | 625,556   | 734,834   | 750,912   |
| Acquired Collection Rights   | 1,477   | 1,394     | 2,021     | 1,925     | 1,794     | 2,298     | 2,149     | 2,001     |
| Total Credit Portfolio   | 558,294 | 580,347   | 589,295   | 602,088   | 609,673   | 627,855   | 736,983   | 752,913   |
| Benef. receivab. securization transactions                                       | 151     | 152       | 177       | 141       | 162       | 149       | 169       | 61        |
| Sundry Debtors & Other Accs Rec, Net   | 36,363  | 26,519    | 35,953    | 37,492    | 27,055    | 43,581    | 42,559    | 36,083    |
| Inventories  | -       | -         | -         | -         | -         | -         | -         | -         |
| Foreclosed Assets, Net   | 1,182   | 791       | 755       | 752       | 754       | 704       | 768       | 738       |
| Real Estate, Furniture & Equipment, Net  | 12,120  | 12,306    | 12,777    | 13,474    | 13,720    | 13,893    | 14,753    | 13,547    |
| Investment in Subsidiaries   | 199     | 119       | 113       | 150       | 175       | 192       | 347       | 342       |
| Long-term assets held for sale   | -       | -         | -         | -         | -         | -         | -         | -         |
| Deferred Taxes, Net  | 3,602   | 3,651     | 3,146     | 3,517     | 3,189     | 3,302     | 4,174     | 4,839     |
| Goodwill and Intangibles   | 10,775  | 10,805    | 10,918    | 13,051    | 12,639    | 14,870    | 17,160    | 17,422    |
| Other Assets Short and Long Term   | 2,914   | 2,364     | 2,137     | 81        | 57        | 53        | 306       | 235       |
|  | 67,306  | 56,707    | 65,977    | 68,658    | 57,750    | 76,743    | 80,235    | 73,265    |
| TOTAL ASSETS   | 975,193 | 1,003,031 | 1,044,085 | 1,056,423 | 1,023,894 | 1,052,365 | 1,168,439 | 1,180,492 |

### IV. Financial Statements



| Bank - Balance Sheet<br>(Million Pesos)  | 1Q17                    | 2Q17                                    | 3Q17                                    | 4Q17                    | 1Q18                    | 2Q18                    | 3Q18                    | 4Q18                                    |
|--|-------------------------|---|---|-------------------------|-------------------------|-------------------------|-------------------------|---|
| LIABILITIES  |                         |   |   |                         |                         |                         |                         |   |
| Demand Deposits  | 366,454                 | 367,839                                 | 376,822                                 | 394,995                 | 389,330                 | 403,109                 | 406,557                 | 412,118                                 |
| Time Deposits-Retail   | 209,212                 | 227,186                                 | 235,605                                 | 245,288                 | 248,275                 | 238,597                 | 269,543                 | 277,576                                 |
| Time Deposits-Money Market   | 1,115                   | 15,394                                  | 8,983                                   | 3,679                   | 9,984                   | 13,264                  | 55,689                  | 55,552                                  |
| Global Account of deposits without movements                                   | 1,410                   | 1,456                                   | 1,523                                   | 1,657                   | 1,673                   | 1,709                   | 1,769                   | 1,891                                   |
| Senior Unsecured Debt  | -                       | 2,750                                   | 2,745                                   | 3,003                   | 2,764                   | 4,995                   | 7,041                   | 12,098                                  |
| Deposits   | 578,191                 | 614,625                                 | 625,678                                 | 648,622                 | 652,027                 | 661,675                 | 740,598                 | 759,235                                 |
| Demand Loans   | 1,137                   | 1,591                                   | 0                                       | 0                       | 0                       | 0                       | 0                       | 0                                       |
| Short Term Loans   | 7,204                   | 7,557                                   | 7,610                                   | 8,441                   | 6,971                   | 7,528                   | 12,675                  | 13,523                                  |
| Long Term Loans Due to Banks & Correspondents                                  | 8,702<br><b>17,043</b>  | 8,495<br><b>17,642</b>                  | 6,520<br><b>14,130</b>                  | 6,797<br><b>15,238</b>  | 6,520<br><b>13,491</b>  | 6,489<br><b>14,017</b>  | 21,372<br><b>34,047</b> | 22,199<br><b>35,722</b>                 |
| Non-assigned Securities for Settlement   |                         |   |   |                         |                         | -                       |                         |   |
| Creditor Balance in Repo Trans, Net  | 210,936                 | 218,158                                 | 228,696                                 | 190,363                 | 150,684                 | 175,344                 | 181,148                 | 163,507                                 |
| Secs to be received in Repo Trans, Net   | -                       | -                                       |   | -                       | -                       | -                       | -                       | -                                       |
| Repos (Credit Balance)   | 2                       | 0                                       | 0                                       | 3                       | 1                       | 2                       | 1                       | 2                                       |
| Securities' Loans  | -                       | -                                       | -                                       | -                       | -                       | -                       | -                       | -                                       |
| Transactions with Derivatives  | -                       | -                                       | -                                       | -                       | -                       | -                       | -                       | -                                       |
| Other sold collateral  | -                       | -                                       | -                                       | -                       | -                       | -                       | -                       | -                                       |
| Total Collateral sold  | 2                       | 0                                       | 0                                       | 3                       | 1                       | 2                       | 1                       | 2                                       |
| For trading purposes   | 22,092                  | 19,445                                  | 17,958                                  | 24,608                  | 21,195                  | 25,966                  | 24,956                  | 23,605                                  |
| For hedging purposes   | 6,555                   | 6,552                                   | 7,104                                   | 12,401                  | 8,180                   | 9,646                   | 24,930<br>7,797         | 10,963                                  |
| Operations w/ Derivatives & Securities   | -                       | -                                       | -                                       | -                       | -                       | -                       | -                       | -                                       |
| Transactions with Derivatives  | 28,647                  | 25,997                                  | 25,062                                  | 37,009                  | 29,374                  | 35,612                  | 32,753                  | 34,568                                  |
| Total Operations w/ Derivatives & Securities                                   | 239,585                 | 244,155                                 | 253,758                                 | 227,375                 | 180,059                 | 210,958                 | 213,902                 | 198,077                                 |
| Valuation adjustments for financial liability coverage                         | -                       | -                                       | -                                       | -                       | -                       | -                       | -                       | -                                       |
| Obligations in securitization transactions                                     | -                       | -                                       | -                                       | -                       | -                       | -                       | -                       | -                                       |
| Income Tax Payable   | 1,477                   | 1,143                                   | 1,351                                   | 1,940                   | 1,794                   | 1,121                   | 1,929                   | 1,696                                   |
| Profit Sharing Payable   | 494                     | 222                                     | 320                                     | 405                     | 127                     | 216                     | 356                     | 485                                     |
| Provision for future capital increase not formalized by its                    |                         | _                                       |   | _                       | _                       | _                       | -                       |   |
| governing entity   |                         |   |   |                         |                         |                         |                         |   |
| Creditors for settlement of transactions                                       | 6,516                   | 6,828                                   | 9,904                                   | 15,871                  | 28,150                  | 4,856                   | 6,972                   | 4,402                                   |
| Margin Accounts Payable  | -                       | -                                       | -                                       | -                       | -                       | -                       | -                       | -                                       |
| Other Creditors & Accounts Payable   | 19,290                  | 17,026                                  | 18,544                                  | 27,981                  | 26,757                  | 31,837                  | 34,876                  | 38,378                                  |
| Other Payable Accounts<br>Subordinated Non Convertible Debt                    | <b>27,777</b><br>17,551 | <b>25,218</b><br>13,733                 | <b>30,119</b><br>30,255                 | <b>46,196</b><br>32,445 | <b>56,828</b><br>30,482 | <b>38,031</b><br>32,507 | <b>44,133</b><br>32,241 | <b>44,960</b><br>33,560                 |
| Deferred Taxes, Net  |                         | - 13,735                                | - 50,255                                | - 52,445                | - 30,402                | - 52,507                | - 52,241                |   |
| Deferred Credits   | 142                     | 107                                     | 258                                     | 485                     | 464                     | 456                     | 484                     | 535                                     |
| TOTAL LIABILITIES  | 880,289                 | 915,480                                 | 954,198                                 | 970,361                 | 933,350                 | 957,644                 | 1,065,405               | 1,072,090                               |
| EQUITY   |                         |   |   |                         |                         |                         |                         |   |
| Paid-in Capital  | 18,105                  | 18,105                                  | 18,105                                  | 18,105                  | 18,105                  | 18,105                  | 18,794                  | 18,794                                  |
| Provision for future capital increase not formalized by its                    | -                       | -                                       | -                                       | -                       | -                       | -                       | -                       | -                                       |
| governing entity   | 180                     | 294                                     | 420                                     | 648                     | 750                     | 852                     | 954                     | 1 10/                                   |
| Share Subscription Premiums<br>Subordinated Convertible Debentures             | 160                     | 294                                     | 420                                     | 040                     | 750                     | 652                     | 954                     | 1,184                                   |
| Subscribed Capital   | 18,285                  | 18,399                                  | 18,525                                  | 18,753                  | 18,855                  | 18,957                  | 19,748                  | 19,979                                  |
| Capital Reserves   | 11,509                  | 13,013                                  | 13,013                                  | 13,013                  | 13,013                  | 14,847                  | 14,847                  | 14,847                                  |
| Retained Earnings  | 62,685                  | 49,462                                  | 46,400                                  | 38,959                  | 56,788                  | 54,641                  | 55,548                  | 53,133                                  |
| Surplus (Deficit) of Secs Available for Sale                                   | (1,139)                 | (752)                                   | (402)                                   | 4                       | (1,068)                 | (2,002)                 | (1,355)                 | (1,994)                                 |
| Results from Valuation of Hedging Secs   | (1,827)                 | (1,982)                                 | (1,923)                                 | (3,653)                 | (2,141)                 | (2,209)                 | (2,076)                 | (3,430)                                 |
| Result in the valuation reserve for unexpired risks variations                 |                         | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                         |                         |                         |                         | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| in rates   | -                       | -                                       | -                                       | -                       | -                       | -                       | -                       | -                                       |
| Results from Conversions   | 1,579                   | 1,544                                   | 1,540                                   | 1,591                   | 1,542                   | 1,661                   | 1,623                   | 1,659                                   |
| Remeasurements defined benefits for employees                                  | (503)                   | (629)                                   | (755)                                   | (943)                   | (1,063)                 | (1,184)                 | (1,328)                 | (628)                                   |
| Surplus (Deficit) in Capital Restatement                                       | -                       | -                                       | -                                       | -                       | -                       | -                       | -                       | -                                       |
| Adjustments in the Employee's Pensions<br>Accumulated Effect of Deferred Taxes | -                       | -                                       | -                                       | -                       | -                       | -                       | -                       | -                                       |
| Net Income   | 4,305                   | -<br>8,496                              | -<br>13,489                             | -<br>18,339             | -<br>4,618              | -<br>10,010             | -<br>16,025             | -<br>24,834                             |
| Earned Capital   | 4,305<br><b>76,609</b>  | 69,152                                  | <b>71,362</b>                           | 67,309                  | 71,689                  | 75,764                  | 83,284                  | 24,634<br><b>88,422</b>                 |
| Minority Interest  | 10,009                  | 03,132                                  | 0                                       | 07,309                  | 0                       | 0                       | 2                       | 2                                       |
| Total Equity   | 94,904                  | 87,551                                  | 89,887                                  | 86,062                  | 90,544                  | 94,721                  | 103,034                 | 108,403                                 |
|  |                         |   |   |                         |                         |                         |                         |   |

### IV. Financial Statements



| Bank - Memorandum Accounts                             |           |         |         |           |           |           |           |           |
|--|-----------|---------|---------|-----------|-----------|-----------|-----------|-----------|
| (Million Pesos)  | 1Q17      | 2Q17    | 3Q17    | 4Q17      | 1Q18      | 2Q18      | 3Q18      | 4Q18      |
| Investment Banking transactions for third parties, net | 90,367    | 77,102  | 85,844  | 87,333    | 89,601    | 90,056    | 71,600    | 68,035    |
| TOTAL ON BEHALF OF THIRD PARTIES                       | 90,367    | 77,102  | 85,844  | 87,333    | 89,601    | 90,056    | 71,600    | 68,035    |
| Proprietary Transactions                               |           |         |         |           |           |           |           |           |
| Endorsement Guarantees Granted                         | -         | -       | -       | -         | -         | -         | -         | -         |
| Loan Obligations                                       | 287,187   | 217,510 | 194,370 | 213,098   | 230,194   | 252,633   | 280,011   | 269,658   |
| Trusts   | 271,144   | 279,574 | 269,077 | 276,410   | 267,263   | 264,320   | 452,846   | 442,948   |
| Mandates   | 2,712     | 13,148  | 14,482  | 14,339    | 14,628    | 16,625    | 16,500    | 15,847    |
| Properties in Trusts and Warrant                       | 273,856   | 292,722 | 283,559 | 290,749   | 281,891   | 280,945   | 469,346   | 458,795   |
| Properties in Custody or Management                    | 321,987   | 359,766 | 360,273 | 363,730   | 377,497   | 376,146   | 488,495   | 446,162   |
| Collateral Received                                    | 158,596   | 97,317  | 101,413 | 133,904   | 174,273   | 167,571   | 223,700   | 237,642   |
| Collateral Received or sold                            | 94,204    | 30,833  | 32,285  | 62,240    | 99,167    | 89,256    | 131,673   | 159,301   |
| Drafts in Transit                                      | -         | -       | -       | -         | -         | -         | -         | -         |
| Deposits of assets                                     | -         | -       | -       | -         | -         | -         | -         | -         |
| Letters of Credit to the Corporation as Guarantee      | -         | -       | -       | -         | -         | -         | -         | -         |
| Securities to the Corporation for Custody              | -         | -       | -       | -         | -         | -         | -         | -         |
| Government Secs of the Corp under Custody              | -         | -       | -       | -         | -         | -         | -         | -         |
| Securities of the Corp given as Guarantee              | -         | -       | -       | -         | -         | -         | -         | -         |
| Securities of the Corp Abroad                          | -         | -       | -       | -         | -         | -         | -         | -         |
| Settlement with FX of the Corp Abroad                  | -         | -       | -       | -         | -         | -         | -         | -         |
| Debts with the Contingency Fund                        | -         | -       | -       | -         | -         | -         | -         | -         |
| Contingent assets & liabilites                         | 63        | 73      | 111     | 100       | 119       | 131       | 166       | 193       |
| Uncollected Accrued Interest from Past Due Loans       | 436       | 470     | 359     | 365       | 361       | 357       | 657       | 634       |
| Investments of Retirement Savings Funds                | -         | -       | -       | -         | -         | -         | -         | -         |
| Integration of the Credit Portfolio                    | -         | -       | -       | -         | -         | -         | -         | -         |
| Amounts Contracted in Derivatives                      | -         | -       | -       | -         | -         | -         | -         | 226,303   |
| Proprietary Transactions                               | 1,136,328 | 998,692 | 972,371 | 1,064,187 | 1,163,501 | 1,167,038 | 1,594,048 | 1,798,688 |
| Repo Securities to be Received                         | -         | -       | -       | -         | -         | -         | -         | -         |
| (Minus) Repo Creditors                                 | -         | -       | -       | -         | -         | -         | -         | -         |
| Net Repo Transactions                                  | -         | -       | -       | -         | -         | -         | -         | -         |
| Repo Debtors   | -         | -       | -       | -         | -         | -         | -         | -         |
| (Minus) Repo Securities to be Delivered                | -         | -       | -       | -         | -         | -         | -         | -         |
| Net Repo Transactions                                  | -         | -       | -       | -         | -         | -         | -         | -         |
| TOTAL PROPRIETARY                                      | 1,136,328 | 998,692 | 972,371 | 1,064,187 | 1,163,501 | 1,167,038 | 1,594,048 | 1,798,688 |



## BANORTE - CONSOLIDATED STATEMENT OF CASH FLOW

JANUARY 1, 2018 - DECEMBER 31, 2018

(Million Pesos)

| Net Income  | 24,834         |
|---|----------------|
| Items charged to results that do not generate or require use of resources | 24,034         |
| Depreciation  | 2,055          |
| Provisions  | 2,033          |
| Income taxes and deferred   | 9,324          |
| Minority Interest   | (161)          |
|   | 13,457         |
|   | 38,291         |
| Change in items related to operations                                     | 50,231         |
| Change in Margin Accounts   | 528            |
| Change in Investment in Securities  | 36,611         |
| Change in repo debtors  | (399)          |
| Change in derivatives (assets)  | (2,095)        |
| Changein Loan Portfolio (net)   | (40,682)       |
| Change in purchased receivables (net)                                     | (40,002)       |
| Change in benefits to receive from securitizations                        | 80             |
| Change in foreclosed assets (net)   | 14             |
| Change in other operating assets (net)                                    | (2,536)        |
| Change in core deposits   | 14,577         |
| Change in interbank loans and other entities                              | (5,542)        |
| Change in repo creditors  | (26,856)       |
| Change in collateral pledged sold   |                |
| Change in derivatives (liability)   | (1)<br>(1,106) |
| Change in subordinated debt with characteristics of liabilities           | 114            |
| Change in other operating liabilities                                     |                |
|   | (13,163)       |
| Change in hedging instruments (the related hedged transaction activities) | (1,166)        |
| Income Tax Payments   | (9,907)        |
| Net cash generated or used from operations                                | (13,314)       |
| nvestment Activities  |                |
| Charges for disposal of property, furniture and equipment                 | 1,981          |
| Payments for acquisition of property, furniture and equipment             | (3,454)        |
| Subsidiaries and associated acquisitions payment                          | (1)            |
| Charges for cash dividends  | 80             |
| Asset acquisition net of cash   | 15,126         |
| Net cash generated or used from investment activities                     | 13,732         |
| Financing Activities  |                |
| Payments of intrests of subordinated debentures                           | (1,247)        |
| Net cash flows from financing activities                                  | (1,247)        |
| Net Cash Increase (decrease) and equivalents value                        | (829)          |
| Effects for changes in cash and equivalents value                         | (1)            |
| Cash and cash equivalents at beginning of period                          | 76,063         |
| Cash and cash equivalents at end of period                                | 75,233         |



### BANORTE - CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

|   | JAN                   | ,                               | 2018– DE<br>(Million P | CEMBER<br>esos)   | 31, 2018  |   |                          |   |            |                   |                            |
|---|-----------------------|---------------------------------|------------------------|-------------------|---|---|--------------------------|---|------------|-------------------|----------------------------|
|   | CONTRI<br>CAPI        |                                 |                        | ,                 |   | EARI  |                          | ITAL  |            |                   |                            |
|   | Fixed Paid-in Capital | Premium from sale of securities | Capital Reserves       | Retained Earnings | Valuation Effects of Securities<br>Available for Sale | Results from val of instrum<br>Cash flow hedges | Results from Conversions | Remeasurements defined benefits for employees | Net Income | Minority Interest | Total Stockholders' Equity |
| Balance as of December 31, 2017   | 18,105                | 648                             | 13,013                 | 38,959            | 4   | (3,653)   | 1,590                    | (943)   | 18,339     | 0                 | 86,062                     |
| Changes stemming from stockholders' decisions   |                       |                                 |                        |                   |   |   |                          |   |            |                   |                            |
| Capitalization of profits   |                       |                                 |                        | 18,339            |   |   |                          |   | (18,339)   |                   |                            |
| Creation of Reserves according to Annual General Ordinary<br>Shareholders Meeting held on April 27, 2018. |                       |                                 | 1,834                  | (1,834)           |   |   |                          |   |            |                   |                            |
| Payment plan based on equity-settle shares in equity instruments  |                       | 536                             |                        |                   |   |   |                          |   |            |                   | 536                        |
| INB's Sale Accounting Effect  |                       |                                 |                        | (183)             |   |   |                          |   |            |                   | (183)                      |
| Banco Interacciones Merger Effect   | 689                   |                                 |                        | (154)             | 165   |   |                          | (23)  |            |                   | 677                        |
| Total   | 689                   | 536                             | 1,834                  | 16,168            | 165   | 0   | 0                        | (23)  | (18,339)   | 0                 | 1,030                      |
| Changes stemming from profits   |                       |                                 |                        |                   |   |   |                          |   |            |                   |                            |
| Total profits:<br>Net Income  |                       |                                 |                        |                   |   |   |                          |   | 24,834     |                   | 24,834                     |
| Result from valuation of securities available for sale  |                       |                                 |                        |                   | (2,836)   |   |                          |   | 24,034     |                   | ,                          |
| Result from valuation of securities available for sale  |                       |                                 |                        |                   | (2,030)   |   |                          |   |            |                   | (2,836)                    |
| Effect of subsidiaries, associates and mutual funds   |                       |                                 |                        | (37)              |   |   |                          | (5)   |            |                   | (42)                       |
| Convertion accumulated effect   |                       |                                 |                        |                   |   |   | 69                       |   |            |                   | 69                         |
| Result from valuation of instruments of cash flow hedges  |                       |                                 |                        |                   |   | 223   |                          |   |            |                   | 223                        |
| Remeasurements defined benefits for employees   |                       |                                 |                        | (37)              |   |   |                          | 343   |            |                   | 306                        |
| Interest of subordinated debentures   |                       |                                 |                        | (1,247)           |   |   |                          |   |            |                   | (1,247)                    |
| Application of special accounting criteria  |                       |                                 |                        | (673)             | 673   |   |                          |   |            |                   | 0                          |
| Total   | 0                     | 0                               | 0                      | (1,994)           | (2,163)   | 223   | 69                       | 338   | 24,834     | 0                 | 21,307                     |
| Recognition of minority interest  |                       |                                 |                        |                   |   |   |                          |   |            | 3                 | 3                          |
| Balance as of December 31, 2018   | 18,794                | 1,184                           | 14,847                 | 53,133            | (1,994)   | (3,430)   | 1,659                    | (628)   | 24,834     | 3                 | 108,402                    |

# Seguros Banorte

| Income Statement - Insurance - Seguros Banorte        | 1Q17  | 2Q17  | 3Q17    | 4Q17  | 1Q18  | 2Q18  | 3Q18    | 4Q18  |
|---|-------|-------|---------|-------|-------|-------|---------|-------|
| (Million Pesos)                                       |       |       |         |       |       |       |         |       |
| Interest Income                                       | 179   | 252   | 290     | 284   | 338   | 359   | 379     | 345   |
| Interest Expense                                      | 5     | (2)   | (3)     | -     | -     | -     | -       | -     |
| Premium Income (Net)                                  | 5,986 | 4,336 | 3,302   | 3,581 | 9,479 | 3,230 | 3,037   | 3,850 |
| Net Increase in Technical Reserves                    | 1,920 | 463   | (1,004) | (389) | 3,954 | (918) | (1,424) | (450) |
| Damages, Claims and Other Obligations                 | 2,325 | 2,602 | 3,051   | 2,762 | 2,912 | 3,022 | 3,199   | 3,026 |
| Net Interest Income                                   | 1,916 | 1,524 | 1,548   | 1,493 | 2,951 | 1,485 | 1,642   | 1,619 |
| Fees Charged on Services                              | -     | -     | -       | -     | -     | -     | -       | -     |
| Fees Paid on Services                                 | 564   | 469   | 577     | 398   | 952   | 370   | 557     | 530   |
| Securities-Valuation Gains                            | -     | -     | -       | -     | -     | -     | -       | -     |
| Securities Trading                                    | 12    | (5)   | 16      | 19    | 5     | (0)   | 20      | 5     |
| Trading Income  | 12    | (5)   | 16      | 19    | 5     | (0)   | 20      | 5     |
| From Insurance  | 232   | 213   | 188     | 199   | 194   | 250   | 199     | 205   |
| Losses and Estimates                                  | (7)   | (43)  | (39)    | (209) | (6)   | (2)   | (13)    | (44)  |
| Other Operating Income (Expense)                      | 3     | 2     | 2       | 5     | 5     | 3     | 6       | 4     |
| Total Other Operating Income (Expenses)               | 228   | 172   | 152     | (5)   | 192   | 252   | 191     | 165   |
| Total Non-Interest Income                             | (324) | (302) | (409)   | (384) | (754) | (118) | (346)   | (360) |
| Total Operating Income                                | 1,592 | 1,222 | 1,139   | 1,110 | 2,197 | 1,367 | 1,296   | 1,259 |
| Personnel   | 84    | 90    | 96      | 106   | 93    | 97    | 113     | 115   |
| Employee Profit Sharing (PTU)                         | 1     | 1     | 1       | 2     | 1     | 1     | 1       | 4     |
| Professional Fees                                     | 60    | 56    | 59      | 62    | 57    | 67    | 76      | 102   |
| Administrative and Promotional Expenses               | 101   | 66    | 84      | 97    | 84    | 90    | 89      | 87    |
| Rents, Depreciation & Amortization                    | 38    | 38    | 39      | 41    | 41    | 41    | 44      | 41    |
| Taxes other than income tax & non-deductible expenses | 38    | (0)   | 21      | 24    | 27    | 21    | 24      | 23    |
| Contributions to IPAB/Fobaproa                        |       | -     | -       | -     | -     |       |         |       |
| Total Non-Interest Expense                            | 322   | 252   | 300     | 332   | 303   | 317   | 346     | 372   |
| Operating Income                                      | 1,270 | 970   | 839     | 778   | 1,895 | 1,049 | 950     | 887   |
| Subsidiaries' Net Income                              | 369   | 316   | 306     | 316   | 335   | 370   | 348     | 216   |
| Pre-Tax Income  | 1,639 | 1,287 | 1,145   | 1,094 | 2,229 | 1,419 | 1,298   | 1,103 |
| Income Tax  | 387   | 298   | 256     | 141   | 590   | 299   | 263     | 258   |
| Deferred Income Tax                                   | (4)   | (4)   | (28)    | 27    | (46)  | (4)   | (4)     | (29)  |
| Taxes   | 384   | 295   | 228     | 169   | 544   | 296   | 260     | 229   |
| Net Income from Continuos Operations                  | 1,255 | 992   | 917     | 925   | 1,685 | 1,123 | 1,039   | 874   |
| Discontinued Operations                               | -     |       | -       |       | .,    | -,    | -       |       |
| Minority Interest                                     | (8)   | (7)   | (7)     | (8)   | (8)   | (9)   | (8)     | (7)   |
| Net Income  | 1,247 | 985   | 910     | 917   | (0)   | 1,115 | 1,031   | (.)   |



| Insurance - Seguros Banorte - Balance Sheet | 1Q17   | 2Q17   | 3Q17   | 4Q17   | 1Q18   | 2Q18   | 3Q18   | 4Q18   |
|---|--------|--------|--------|--------|--------|--------|--------|--------|
| (Million Pesos)                             | TQ17   | 29(11  | JULI   | 49411  | TQTO   | 2010   | 3410   | 4010   |
| ASSETS                                      |        |        |        |        |        |        |        |        |
| Cash and Due from Banks                     | 55     | 37     | 58     | 69     | 81     | 105    | 96     | 64     |
| Margin Accounts                             | -      | -      | -      | •      | -      | -      | -      | -      |
| Negotiable Instruments                      | 11,834 | 13,264 | 13,996 | 15,509 | 17,777 | 17,140 | 19,409 | 19,205 |
| Securities Available for Sale               | 2,232  | 2,093  | 2,103  | 1,505  | 1,188  | 906    | 864    | 842    |
| Securities Held to Maturity                 | (0)    | -      | -      | (0)    | (0)    | -      | -      | (0)    |
| Investment in Securities                    | 14,066 | 15,356 | 16,099 | 17,013 | 18,965 | 18,046 | 20,274 | 20,046 |
| Debtor Balance in Repo Trans, net           | 1,150  | 927    | 1,153  | 2,235  | 2,261  | 1,354  | 609    | 1,226  |
| Securities Lending                          | -      | -      | -      | -      | -      | -      | -      | -      |
| Transactions with Derivatives               | -      | -      | -      | -      | -      | -      | -      | -      |
| Operations w/Derivatives & Securities       | 1,150  | 927    | 1,153  | 2,235  | 2,261  | 1,354  | 609    | 1,226  |
| Valuation adjustments for Asset Coverage    | -      | -      | -      | -      | -      | -      | -      | -      |
| Acquired Collection Rights                  | -      | -      | -      | -      | -      | -      | -      | -      |
| Account Receivables                         | 360    | 480    | 562    | 558    | 500    | 710    | 745    | 710    |
| Premium Debtors (Net)                       | 8,319  | 8,105  | 6,401  | 3,916  | 10,913 | 8,666  | 6,002  | 3,578  |
| Account Receivables from Reinsurance        | 7,189  | 8,878  | 9,285  | 8,717  | 13,682 | 14,044 | 12,069 | 8,956  |
| Benef.receivab.securization transactions    | -      | -      | -      | -      | -      | -      | -      | -      |
| Sundry Debtors & Other Accs Rec, Net        | -      | -      | -      | -      | -      | -      | -      | -      |
| Inventories                                 | -      | -      | -      | -      | -      | -      | -      | -      |
| Real Estate, Furniture & Equipment, Net     | 337    | 330    | 331    | 363    | 353    | 363    | 364    | 379    |
| Investment in Subsidiaries                  | 12,551 | 12,867 | 13,173 | 13,495 | 12,655 | 13,024 | 13,374 | 13,600 |
| Long-term assets held for sale              | -      | -      | -      | -      | -      | -      | -      | -      |
| Deferred Taxes, Net                         | 134    | 134    | 158    | 127    | 169    | 169    | 225    | 250    |
| Goodwill and Intangibles                    | 1,891  | 2,152  | 2,386  | 2,706  | 2,121  | 2,354  | 2,423  | 2,582  |
| Other Assets Short and Long Term            | 85     | 86     | 87     | 93     | 94     | 92     | 90     | 89     |
|   | 30,866 | 33,033 | 32,384 | 29,975 | 40,488 | 39,423 | 35,291 | 30,142 |
| TOTAL ASSETS                                | 46,137 | 49,353 | 49,694 | 49,292 | 61,795 | 58,928 | 56,270 | 51,478 |



| Insurance - Seguros Banorte - Balance Sheet<br>(Million Pesos)               | 1Q17   | 2Q17   | 3Q17   | 4Q17   | 1Q18   | 2Q18   | 3Q18   | 4Q18   |
|--|--------|--------|--------|--------|--------|--------|--------|--------|
| LIABILITIES  |        |        |        |        |        |        |        |        |
| Technical Reserves   | 18,623 | 20,346 | 20,426 | 21,426 | 29,468 | 28,058 | 24,838 | 22,688 |
| Total Operations w/ Derivatives & Securities                                 | -      | -      | -      | -      | -      | -      | -      | -      |
| Valuation adjustments for financial liability coverage                       | -      | -      | -      | -      | -      | -      | -      | -      |
| Obligations in securitization transactions                                   | -      | -      | -      | -      | -      | -      | -      | -      |
| Payable Accountsfor Reinsurance  | 2,526  | 3,348  | 3,185  | 1,255  | 4,075  | 3,507  | 3,030  | 1,325  |
| Income Tax Payable   | 409    | 702    | 952    | 1,087  | 630    | 923    | 1,180  | 1,406  |
| Profit Sharing Payable   |        | -      |        |        |        |        | -      | -      |
| Provision for future capital increase not formalized by its governing entity | -      | -      | -      | -      | -      | -      | -      | -      |
| Creditors for settlement of transactions                                     | -      | -      | -      | -      | -      | -      | -      | -      |
| Margin Accounts Payable  | -      | -      | -      | -      | -      | -      | -      | -      |
| Other Creditors & Accounts Payable   | 2,770  | 2,413  | 2,172  | 2,111  | 2,518  | 2,446  | 2,369  | 2,530  |
| Other Payable Accounts   | 3,179  | 3,115  | 3,124  | 3,198  | 3,147  | 3,369  | 3,548  | 3,936  |
| Subordinated Non Convertible Debt  | -      | -      | -      | -      | -      | -      | -      | -      |
| Deferred Taxes, Net  | 397    | 394    | 390    | 386    | 383    | 379    | 376    | 372    |
| Deferred Credits   | 66     | 60     | 58     | 60     | 65     | 65     | 63     | 61     |
| TOTAL LIABILITIES  | 24,791 | 27,262 | 27,183 | 26,326 | 37,138 | 35,379 | 31,855 | 28,382 |
| EQUITY   |        |        |        |        |        |        |        |        |
| Paid-in Capital  | 13,766 | 13,766 | 13,766 | 13,766 | 13,766 | 13,766 | 13,928 | 13,928 |
| Provision for future capital increase not formalized by its                  | -      | -      | -      | -      | -      | -      |        | -      |
| governing entity   |        |        |        |        |        |        |        |        |
| Share Subscription Premiums  | -      | -      | -      | -      | -      | -      | -      | -      |
| Subordinated Convertible Debentures  | -      | -      | -      | -      | -      | -      | -      | -      |
| Subscribed Capital   | 13,766 | 13,766 | 13,766 | 13,766 | 13,766 | 13,766 | 13,928 | 13,928 |
| Capital Reserves   | 1,499  | 1,789  | 1,789  | 1,789  | 1,789  | 2,195  | 2,247  | 2,247  |
| Retained Earnings  | 4,419  | 3,879  | 3,379  | 2,889  | 6,948  | 4,332  | 3,917  | 1,800  |
| Surplus (Deficit) of Secs Available for Sale                                 | 31     | 52     | 58     | 45     | 68     | 68     | 61     | 50     |
| Results from Valuation of Hedging Secs                                       | -      | -      | -      | -      | -      | -      | -      | -      |
| Result in the valuation reserve for unexpired risks variations in rates      | 82     | 68     | 65     | 96     | 77     | 79     | 114    | 30     |
| Results from Conversions   | -      | -      | -      | -      | -      | -      | -      | -      |
| Remeasurements defined benefits for employees                                | -      | -      | -      | -      | -      | -      | 0      | 18     |
| Surplus (Deficit) in Capital Restatement                                     | -      | -      | -      | -      | -      | -      | -      | -      |
| Adjustments in the Employee's Pensions                                       | -      | -      | -      | -      | -      | -      | -      | -      |
| Accumulated Effect of Deferred Taxes   | -      | -      | -      | -      | -      | -      | -      | -      |
| Net Income   | 1,247  | 2,232  | 3,142  | 4,059  | 1,677  | 2,792  | 3,823  | 4,690  |
| Earned Capital   | 7,278  | 8,020  | 8,433  | 8,878  | 10,560 | 9,465  | 10,162 | 8,835  |
| Minority Interest  | 302    | 305    | 312    | 323    | 330    | 318    | 326    | 333    |
| Total Equity   | 21,346 | 22,091 | 22,511 | 22,967 | 24,657 | 23,549 | 24,415 | 23,096 |
| TOTAL LIABILITIES & EQUITY   | 46,137 | 49,353 | 49,694 | 49,292 | 61,795 | 58,928 | 56,270 | 51,478 |

# **Information by Segments**

#### GFNorte - Income Statement as of December 31 '18

| (Million Pesos)                              |         |         |                       |                         |              |                          |
|--|---------|---------|-----------------------|-------------------------|--------------|--------------------------|
|  | Holding | Banorte | Ahorro y<br>Previsión | Arrendadora y<br>Factor | Almacenadora | Casa de Bolsa<br>Banorte |
| Interest Income                              | 594     | 117,979 | 10,691                | 2,471                   | 53           | 13,752                   |
| Premium Income (Net)                         |         | -       | 29,930                | -                       | -            |                          |
| Interest Expense                             |         | 53,466  | -                     | 1,571                   | 0            | 13,325                   |
| Net Increase in Technical Reserves           |         | -       | 13,508                | -                       | -            |                          |
| Damages, Claims and Other Obligations        |         | -       | 17,563                | -                       | -            |                          |
| Net Interest Income (NII)                    | 594     | 64,513  | 9,550                 | 901                     | 53           | 428                      |
| Preventive Provisions for Loan Losses        | -       | 15,635  | -                     | 158                     | -            |                          |
| Net Interest Income Adjusted for Credit Risk | 594     | 48,879  | 9,550                 | 743                     | 53           | 428                      |
| Loan Origination Fees                        | -       | 21,379  | -                     | 22                      | -            | 1,375                    |
| Fees Paid                                    |         | 7,850   | 2,412                 | 67                      | 0            | 135                      |
| Trading Income                               | 1       | 3,799   | 44                    | (0)                     | -            | 407                      |
| Other Operating Income (Expenses)            | 14      | 2,869   | 791                   | 758                     | 35           | 36                       |
| Non Interest Income                          | 15      | 37,998  | 3,857                 | 845                     | 35           | 2,262                    |
| Total Operating Income                       | 609     | 86,877  | 13,407                | 1,587                   | 88           | 2,690                    |
| Administrative and Promotional Expenses      | 109     | 35,079  | 1,722                 | 248                     | 67           | 923                      |
| Operating Income                             | 500     | 33,997  | 6,250                 | 1,208                   | 22           | 1,186                    |
| Subsidiaries' Net Income                     | 31,401  | 162     | 1,269                 | -                       | 0            | (5)                      |
| Pre-Tax Income                               | 31,901  | 34,158  | 7,520                 | 1,208                   | 22           | 1,182                    |
| Income Tax                                   |         | 8,565   | 1,413                 | 324                     | 7            | 328                      |
| Deferred Income Tax                          | 64      | 759     | 341                   | 22                      | (2)          | 3                        |
| Net Income from Continuos Operations         | 31,837  | 24,834  | 5,765                 | 862                     | 17           | 851                      |
| Discontinued Operations                      | -       | -       | -                     | -                       | -            | -                        |
| Minority Interest                            | -       | (0)     | (68)                  | (1)                     | -            | (0)                      |
| Net Income                                   | 31,837  | 24,834  | 5,697                 | 861                     | 17           | 851                      |
|  |         |         |                       |                         |              |                          |

#### GFNorte - Income Statement as of December 31 '18

### (Million Pesos)

|  | Operadora de<br>Fondos<br>Banorte | IXE Servicios | Sólida<br>Administradora<br>de Portafolios | Total   | Charges<br>Intercompany<br>Eliminations | Credits<br>Intercompany<br>Eliminations | Final Balance |
|--|-----------------------------------|---------------|--|---------|---|---|---------------|
| Interest Income                              | 27                                | 3             | 599  | 146,170 | 8,587                                   |   | 137,583       |
| Premium Income (Net)                         | -                                 | -             | -  | 29,930  | 862                                     |   | 29,067        |
| Interest Expense                             | -                                 | -             | 940  | 69,301  | -                                       | 8,547                                   | 60,754        |
| Net Increase in Technical Reserves           | -                                 | -             | -  | 13,508  | -                                       |   | 13,508        |
| Damages, Claims and Other Obligations        | -                                 | -             | -  | 17,563  | -                                       | -                                       | 17,563        |
| Net Interest Income (NII)                    | 27                                | 3             | (340)                                      | 75,728  | -                                       | -                                       | 74,825        |
| Preventive Provisions for Loan Losses        |                                   | -             | 286  | 16,079  | -                                       | -                                       | 16,079        |
| Net Interest Income Adjusted for Credit Risk | 27                                | 3             | (627)                                      | 59,649  | -                                       | -                                       | 58,746        |
| Loan Origination Fees                        | 1,673                             | -             | 203  | 24,652  | 2,085                                   | -                                       | 22,567        |
| Fees Paid                                    | 1,182                             | -             | 0  | 11,646  | -                                       | 2,120                                   | 9,526         |
| Trading Income                               | -                                 | -             | (24)                                       | 4,228   | -                                       | -                                       | 4,228         |
| Other Operating Income (Expenses)            | (1)                               | 0             | (287)                                      | 4,214   | 57                                      | 102                                     | 4,259         |
| Non Interest Income                          | 2,855                             | 0             | (481)                                      | 47,386  | 2,141                                   | 2,232                                   | 43,237        |
| Total Operating Income                       | 2,882                             | 3             | (1,107)                                    | 107,035 | 2,141                                   | 2,232                                   | 101,983       |
| Administrative and Promotional Expenses      | 42                                | 4             | 332  | 38,526  | 763                                     | 1,679                                   | 37,610        |
| Operating Income                             | 476                               | (1)           | (1,066)                                    | 42,571  | -                                       |   | 42,665        |
| Subsidiaries' Net Income                     | 5                                 | -             | (26)                                       | 32,807  | 31,422                                  | -                                       | 1,385         |
| Pre-Tax Income                               | 481                               | (1)           | (1,092)                                    | 75,378  |   |   | 44,050        |
| Income Tax                                   | 131                               | -             | -  | 10,768  | -                                       |   | 10,768        |
| Deferred Income Tax                          | 2                                 | -             | (295)                                      | 895     | -                                       | 26                                      | 868           |
| Net Income from Continuos Operations         | 348                               | (1)           | (797)                                      | 63,715  | -                                       | -                                       | 32,414        |
| Discontinued Operations                      | -                                 | -             |  | -       | -                                       | -                                       |               |
| Minority Interest                            | -                                 | -             |  | (69)    | 453                                     | 65                                      | (456)         |
| Net Income                                   | 348                               | (1)           | (797)                                      | 63,646  | 44,228                                  | 12,513                                  | 31,958        |



|  | 1 | Million | Pesos) |
|--|---|---------|--------|
|--|---|---------|--------|

| ASSETS   | Holding | Banorte   | Ahorro y<br>Previsión | Arrendadora y<br>Factor | Almacenadora | Casa de Bolsa<br>Banorte |
|--|---------|-----------|-----------------------|-------------------------|--------------|--------------------------|
| Cash and Due from Banks  | 0       | 75,233    | 1,212                 | 22                      | 0            | 1,360                    |
| Margin Accounts  | -       | 1,458     | -                     | -                       | -            |                          |
| nvestment in Securities  | 48      | 248,896   | 140,206               | -                       | -            | 211,079                  |
| Negotiable Instruments   | 48      | 92,418    | 20,454                | -                       | -            | 144,984                  |
| Securities Available for Sale  | -       | 147,986   | 918                   | -                       | -            | 65,354                   |
| Securities Held to Maturity  | -       | 8,492     | 118,834               | -                       | -            | 740                      |
| Debtor Balance in Repo Trans, net  | 2,872   | 405       | 1,373                 | -                       | -            |                          |
| Fransactions with Derivatives For trading purposes                               | -       | 28,083    | -                     | -                       | -            |                          |
| Fransactions with Derivatives For hedging purposes                               |         | 156       | -                     | -                       | -            |                          |
| /aluation adjustments for Asset Coverage   |         | 84        |                       | -                       | -            |                          |
| Gross Loan Portfolio   | -       | 752,913   | -                     | 32,117                  | -            |                          |
| Net Loan Portfolio   | -       | 750,912   |                       | 32,117                  | -            |                          |
| Performing Loans   |         | 756,336   |                       | 32,189                  | -            |                          |
| Commercial Loans   | -       | 275,979   | -                     | 26,500                  | -            |                          |
| Financial Intermediaries' Loans  | -       | 21,088    | -                     | 544                     | -            |                          |
| Government Entities ' Loans  |         | 192,234   | -                     | 5,139                   | -            |                          |
| Consumer Loans   |         | 111,237   | -                     | 5                       | -            |                          |
| Mortgage Loans   |         | 155,798   | -                     | -                       | -            |                          |
| Medium and Residential   | -       | 152,270   |                       | -                       | -            |                          |
| Low income housing   |         | 16        | -                     | -                       | -            |                          |
| Loans acquired from INFONAVIT or FOVISSSTE                                       |         | 3,511     | -                     | -                       | -            |                          |
| Past Due Loans   |         | 12,840    |                       | 321                     | -            |                          |
| Commercial PDL's   | -       | 7,044     |                       | 317                     | -            |                          |
| Financial Intermediaries PDL's   | -       | 0         |                       | -                       | -            |                          |
| Government Entities PDL's  |         | 0         | -                     | 4                       | -            |                          |
| Consumer PDL's   | -       | 4,331     | -                     | 0                       | -            |                          |
| Mortgage PDL's   | -       | 1,464     | -                     | -                       | -            |                          |
| Medium and Residential   | -       | 1,349     | -                     | -                       | -            |                          |
| Low income housing   | -       | 2         | -                     | -                       | -            |                          |
| Loans acquired from INFONAVIT or FOVISSSTE                                       |         | 113       | -                     | -                       | -            |                          |
| Preventive Loan Loss Reserves  |         | 18,264    |                       | 393                     | -            |                          |
| Acquired Collection Rights   |         | 2,001     |                       | -                       | -            |                          |
| Account Receivables from Insurance and Annuities                                 |         | -         | 2,241                 | _                       | -            |                          |
|  |         |           |                       |                         |              |                          |
| Premium Debtors (Net)  | -       | -         | 3,835                 | -                       | -            |                          |
| Account Receivables from Reinsurance<br>Benef,receivab,securization transactions |         | - 61      | 8,956                 | -                       | -            |                          |
| Sundry Debtors & Other Accs Rec, Net   | 28      | 36,083    | -                     | 488                     | -<br>110     | 54                       |
| nventories   | -       | -         | -                     | -                       | 961          |                          |
| oreclosed Assets, Net  |         | 738       |                       | 15                      | -            |                          |
| Real Estate, Furniture & Equipment, Net  |         | 13,547    | 400                   | 3,408                   | 64           | 16                       |
| nvestment in Subsidiaries  | 145,031 | 342       | 13,600                | -                       | 0            |                          |
| ong-term assets held for sale  | -       | -         | -                     | -                       | -            |                          |
| Deferred Taxes, Net  | 123     | 4,839     | -                     | -                       | 5            |                          |
| otal other Assets  | 22,276  | 17,656    | 2,980                 | 168                     | 14           | 25                       |
| Goodwill   | 21,490  | 1,387     | -                     | -                       | -            |                          |
| Intangible   | 786     | 16,035    | 2,891                 | 168                     | 0            | 6                        |
| Other Assets   | -       | 235       | 89                    | -                       | 14           |                          |
| TOTAL ASSETS   | 170,378 | 1,180,492 | 174,804               | 36,216                  | 1,154        |                          |



| (Million Pesos)                                    |                                   |               |  |           |   |   |               |
|--|-----------------------------------|---------------|--|-----------|---|---|---------------|
| ASSETS   | Operadora de<br>Fondos<br>Banorte | IXE Servicios | Sólida<br>Administradora<br>de Portafolios | Total     | Charges<br>Intercompany<br>Eliminations | Credits<br>Intercompany<br>Eliminations | Final Balance |
| Cash and Due from Banks                            | 381                               | 36            | 84   | 78,329    | 252                                     | 2,944                                   | 75,637        |
| Margin Accounts                                    | -                                 |               | -  | 1,458     | -                                       | -                                       | 1,458         |
| Investment in Securities                           | -                                 |               | (0)  | 600,229   | 208                                     | 331                                     | 600,106       |
| Negotiable Instruments                             |                                   |               | -  | 257,904   |   | -                                       | 257,904       |
| Securities Available for Sale                      |                                   |               | (0)  | 214,258   |   | 93                                      | 214,164       |
| Securities Held to Maturity                        |                                   |               | (0)  | 128,067   | 208                                     | 237                                     | 128,038       |
|  |                                   |               | - 21                                       | 4,671     | 200                                     |   | 1,021         |
| Debtor Balance in Repo Trans, net                  | -                                 | -             |  |           | -                                       | 3,649                                   |               |
| Transactions with Derivatives For trading purposes | -                                 | -             | (0)  | 28,083    | -                                       | -                                       | 28,083        |
| Transactions with Derivatives For hedging purposes |                                   |               |  | 156       | <b>-</b>                                |   | 156           |
| Valuation adjustments for Asset Coverage           |                                   |               |  | 84        |   | -                                       | 84            |
| Gross Loan Portfolio                               |                                   |               | 2,938                                      | 787,968   | -                                       | 13,940                                  | 774,028       |
| Net Loan Portfolio                                 |                                   |               | 2,522                                      | 785,551   | -                                       | 13,940                                  | 771,611       |
| Performing Loans                                   | -                                 | -             | 2,608                                      | 791,132   | -                                       | 13,940                                  | 777,192       |
| Commercial Loans                                   | -                                 | -             | 409  | 302,888   | -                                       | 43                                      | 302,845       |
| Financial Intermediaries ' Loans                   | -                                 | -             | -  | 21,631    | -                                       | 13,897                                  | 7,734         |
| Government Entities' Loans                         |                                   | -             | -  | 197,373   | -                                       |   | 197,373       |
| Consumer Loans                                     |                                   | -             | 2,199                                      | 113,441   | -                                       |   | 113,441       |
| Mortgage Loans                                     |                                   |               | -  | 155,798   | -                                       | -                                       | 155,798       |
| Medium and Residential                             |                                   |               | -  | 152,270   | -                                       |   | 152,270       |
| Low income housing                                 | -                                 |               | -  | 16        | -                                       | -                                       | 16            |
| Loans acquired from INFONAVIT or FOVISSSTE         |                                   |               | -  | 3,511     |   |   | 3,511         |
| Past Due Loans                                     |                                   |               | 101  | 13,263    |   | -                                       | 13,263        |
| Commercial PDL's                                   | -                                 |               | 25   | 7,387     | -                                       | -                                       | 7,387         |
| Financial Intermediaries PDL's                     |                                   |               |  | 0         |   |   | 0             |
| Government Entities PDL's                          | -                                 |               | -  | 4         | -                                       | -                                       | 4             |
| Consumer PDL's                                     | -                                 |               | 76   | 4,408     | -                                       |   | 4,408         |
| Mortgage PDL's                                     |                                   |               | -  | 1,464     |   |   | 1,464         |
| Medium and Residential                             |                                   |               | -  | 1,349     | -                                       |   | 1,349         |
| Low income housing                                 |                                   |               | -  | 2         |   |   | 2             |
| Loans acquired from INFONAVIT or FOVISSSTE         |                                   |               | -  | 113       |   |   | - 113         |
|  |                                   |               | 187  |           |   |   |               |
| Preventive Loan Loss Reserves                      | -                                 | -             |  | 18,844    | -                                       | -                                       | 18,844        |
| Acquired Collection Rights                         | -                                 | -             | 416  | 2,417     | -                                       | -                                       | 2,417         |
| Account Receivables from Insurance and Annuities   | -                                 | -             | -  | 2,241     | -                                       | -                                       | 2,241         |
| Premium Debtors (Net)                              | -                                 | -             | -  | 3,835     | -                                       | -                                       | 3,835         |
| Account Receivables from Reinsurance               | -                                 | -             | -  | 8,956     | -                                       | -                                       | 8,956         |
| Benef.receivab.securization transactions           | -                                 | -             | -  | 61        | -                                       | -                                       | 61            |
| Sundry Debtors & Other Accs Rec, Net               | 170                               | 4             | 4,959                                      | 42,385    | 70                                      | 448                                     | 42,008        |
| Inventories  | -                                 | -             | -  | 961       | -                                       | -                                       | 961           |
| Foreclosed Assets, Net                             | -                                 | -             | 143  | 895       | 201                                     | 201                                     | 895           |
| Real Estate, Furniture & Equipment, Net            | 0                                 | 96            | -  | 17,684    | 212                                     | 212                                     | 17,684        |
| Investment in Subsidiaries                         | 169                               | -             | 89   | 159,233   | 767                                     | 145,961                                 | 14,038        |
| Long-term assets held for sale                     | -                                 | -             | -  | -         | -                                       | -                                       | -             |
| Deferred Taxes, Net                                | 0                                 |               | 1,005                                      | 5,972     | 471                                     | 2,124                                   | 4,318         |
| Total other Assets                                 | 8                                 | 1             | 276  | 43,629    | 2,453                                   | 1,181                                   | 44,901        |
| Goodwill   | -                                 | -             | -  | 22,877    | 2,453                                   | 876                                     | 24,453        |
| Intangible   | 0                                 | 1             | 276  | 20,217    | -                                       | 119                                     | 20,097        |
| Other Assets                                       | 8                                 | -             | -  | 535       | -                                       | 185                                     | 350           |
| TOTAL ASSETS                                       | 728                               | 138           | 9,515                                      | 1,786,828 | 4,634                                   | 170,991                                 | 1,620,470     |



(Million Pesos)

| (Million Pesos)   |         |                 |                       |                         |              |                          |
|---|---------|-----------------|-----------------------|-------------------------|--------------|--------------------------|
| LIABILITIES & EQUITY  | Holding | Banorte         | Ahorro y<br>Previsión | Arrendadora y<br>Factor | Almacenadora | Casa de Bolsa<br>Banorte |
| Deposits  | -       | 759,235         | -                     | -                       | -            | -                        |
| Demand Deposits   |         | 412,118         | -                     |                         | -            | -                        |
| Time Deposits   | -       | 333,128         |                       |                         | -            | -                        |
| Time Deposits-Retail  | -       | 277,576         |                       | -                       | -            | -                        |
| Time Deposits-Money Market  | -       | 55,552          | -                     | -                       | -            |                          |
| Senior Unsecured Debt   | -       | 12,098          |                       | -                       | -            | -                        |
| Cuenta global de captación sin movimientos                              | -       | 1,891           |                       | -                       | -            | -                        |
| Due to Banks & Correspondents   | -       | 35,722          |                       | 29,817                  | 896          | 43                       |
| Immediate Redemption Loans  | -       | 0               |                       | -                       |              | -                        |
| Short Term Loans  | -       | 13,523          | -                     | 18,982                  | 896          | -                        |
| Long Term Loans   | -       | 22,199          |                       | 10,836                  |              | 43                       |
| Technical Reserves  |         | ,               | 140,646               |                         | -            |                          |
| Non-assigned Securities for Settlement                                  |         |                 |                       |                         |              |                          |
| Creditor Balance in Repo Trans, Net                                     |         | 163,507         |                       |                         | -            | 209,600                  |
| Collateral sold or pledged as collateral                                |         | 2               |                       |                         |              | 209,000                  |
| Transactions with Derivatives for trading purposes                      | -       | 23,605          | -                     | -                       | -            | 0                        |
| ••••  | -       |                 |                       | -                       | -            | -                        |
| Transactions with Derivatives for hedging purposes                      | -       | 10,963          | -                     | -                       | -            |                          |
| Valuation adjustments for financial liability coverage                  | -       | -               | -                     | -                       | -            | -                        |
| Payable Accounts for Reinsurance  | -       | -               | 1,325                 | -                       | -            | -                        |
| Other Payable Accounts  | 2       | 44,960          | 4,076                 | 1,344                   | 15           | 433                      |
| Income Tax Payable  | -       | 1,696           | 1,408                 | 181                     | 0            | -                        |
| Profit Sharing Payable  | -       | 485             | -                     | -                       | -            | -                        |
| Creditors for settlement of transactions                                | (0)     | 4,402           | -                     | -                       | -            | 207                      |
| Creditors for collateral received in cash                               | -       | 14,319          | -                     | -                       | -            | -                        |
| Other Creditors & Accounts Payable                                      | 2       | 24,059          | 2,668                 | 1,163                   | 15           | 226                      |
| Subordinated Non Convertible Debt                                       | -       | 33,560          | -                     | -                       | -            | -                        |
| Deferred Taxes, Net   | -       | -               | 1,450                 | 2                       | -            | 23                       |
| Deferred Credits  | -       | 535             | 61                    | 95                      | -            | 0                        |
| TOTAL LIABILITIES   | 2       | 1,072,090       | 147,558               | 31,259                  | 911          | 210,099                  |
| EQUITY  |         |                 |                       |                         |              |                          |
| Subscribed Capital  | 62,976  | 19,979          | 20,781                | 526                     | 87           | 2,059                    |
| Paid-in Capital   | 14,972  | 18,794          | 15,740                | 526                     | 87           | 1,985                    |
| Share Subscription Premiums   | 48,003  | 1,184           | 5,041                 | -                       | -            | 75                       |
| Contributions for future capital increases agreed by the governing body | -       | -               | -                     | -                       | -            | -                        |
| Earned Capital  | 107,400 | 88,422          | 5,657                 | 4,426                   | 156          | 1,244                    |
| Capital Reserves  | 5,207   | 14,847          | 309                   | 526                     | 54           | 216                      |
| Retained Earnings   | 74,649  | 53,133          | (342)                 | 3,039                   | 85           | 66                       |
| Surplus (Deficit) of Secs Available for Sale                            | (2,127) | (1,994)         | (49)                  | -                       | -            | (10)                     |
| Results from Valuation of Hedging Secs                                  | (3,369) | (3,430)         | -                     | -                       | -            | -                        |
| Result in the valuation reserve for unexpired risks variations in rates | 28      | -               | 25                    | -                       | -            | -                        |
| Results from Conversions  | 1,751   | 1,659           | -                     | -                       | -            | 122                      |
| Surplus (Deficit) in Capital Restatement                                | -       | -               | -                     | -                       | -            | -                        |
| Remeasurements defined benefits for employees                           | (576)   | (628)<br>24 834 | 17                    | -                       | -            | -                        |
| Net Income  |         | 24,834          | 26.438                |                         | 2/3          |                          |
| Capital Mayoritario   | 170,376 | 108,400         | 26,438                | 4,951                   | 243          |                          |
| Minority Interest   |         | 2               | 808                   | 5                       | 0            |                          |
|   | 170,376 | 108,403         | 27,246                | 4,957                   | 243          |                          |
| TOTAL LIABILITIES & EQUITY  | 170,378 | 1,180,492       | 174,804               | 36,216                  | 1,154        | 213,4                    |



| LIABILITIES & EQUITY  | Operadora de<br>Fondos<br>Banorte | IXE Servicios | Sólida<br>Administradora<br>de Portafolios | Total                | Charges<br>Intercompany<br>Eliminations | Credits<br>Intercompany<br>Eliminations | Final Balance |
|---|-----------------------------------|---------------|--|----------------------|---|---|---------------|
| Deposits  |                                   |               | -  | 759,235              | 2,934                                   |   | 756,30        |
| Demand Deposits   |                                   |               |  | 412,118              | 1,743                                   | -                                       | 410,37        |
| Time Deposits   |                                   |               |  | 333,128              | 1,190                                   |   | 331,93        |
| Time Deposits-Retail  |                                   |               |  | 277,576              | 1,190                                   | -                                       | 276,38        |
| Time Deposits-Money Market  |                                   |               |  | 55,552               | -                                       |   | 55,55         |
| Senior Unsecured Debt   |                                   |               |  | 12,098               |   |   | 12,09         |
| Cuenta global de captación sin movimientos                              |                                   |               |  | 1,891                |   |   | 1,89          |
| Due to Banks & Correspondents   |                                   |               | 6,221                                      | 72,698               | 13,940                                  |   | 58,75         |
| Immediate Redemption Loans  |                                   |               |  | 0                    | -                                       |   | 00,10         |
| Short Term Loans  |                                   |               |  | 39,621               | 13,897                                  |   | 25,72         |
| Long Term Loans   |                                   |               |  | 33,078               | 43                                      |   | 33,03         |
| Technical Reserves  |                                   |               |  |                      | 43                                      | 233                                     | 140,87        |
|   |                                   |               |  | 140,646              | -                                       | 233                                     | 140,07        |
| Non-assigned Securities for Settlement                                  |                                   |               | -  | -                    | -                                       | -                                       | 000.45        |
| Creditor Balance in Repo Trans, Net                                     |                                   |               | -  | 373,107              | 3,649                                   | -                                       | 369,45        |
| Collateral sold or pledged as collateral                                |                                   |               | •  | 2                    | -                                       | -                                       |               |
| Transactions with Derivatives for trading purposes                      |                                   |               | -  | 23,605               | -                                       | -                                       | 23,60         |
| Transactions with Derivatives for hedging purposes                      |                                   |               | •  | 10,963               | -                                       | -                                       | 10,96         |
| Valuation adjustments for financial liability coverage                  |                                   |               | -  |                      | -                                       | -                                       |               |
| Payable Accounts for Reinsurance  |                                   |               | -  | 1,325                |   |   | 1,32          |
| Other Payable Accounts  | 148                               | 6 C           | 110  | 51,089               | 531                                     | 18                                      | 50,57         |
| Income Tax Payable  | 10                                | ) (           | -  | 3,296                | -                                       | -                                       | 3,29          |
| Profit Sharing Payable  |                                   |               | -  | 485                  | -                                       | -                                       | 48            |
| Creditors for settlement of transactions                                |                                   |               | -  | 4,609                | 140                                     | -                                       | 4,46          |
| Creditors for collateral received in cash                               |                                   |               | · -  | 14,319               | -                                       | -                                       | 14,31         |
| Other Creditors & Accounts Payable                                      | 138                               | в с           | 110  | 28,381               | 391                                     | 18                                      | 28,00         |
| Subordinated Non Convertible Debt                                       |                                   |               | -  | 33,560               | -                                       | -                                       | 33,56         |
| Deferred Taxes, Net   | (0)                               | ) -           | -  | 1,475                | 1,475                                   | -                                       |               |
| Deferred Credits  |                                   |               | 6  | 698                  | 119                                     | -                                       | 57            |
| TOTAL LIABILITIES   | 148                               | ; C           | 6,336                                      | 1,468,403            | 22,649                                  | 252                                     | 1,446,00      |
| EQUITY  |                                   |               |  |                      |   |   |               |
| Subscribed Capital  | 170                               | ) 144         | 11,768                                     | 118,490              | 55,946                                  | 322                                     | 62,86         |
| Paid-in Capital   | 170                               | ) 144         | 6,698                                      | 59,116               | 44,154                                  | -                                       | 14,96         |
| Share Subscription Premiums   |                                   |               | 1  | 54,304               | 6,721                                   | 322                                     | 47,90         |
| Contributions for future capital increases agreed by the governing body |                                   |               | 5,070                                      | 5,070                | 5,070                                   | -                                       |               |
| Earned Capital  | 410                               | (6)           | (8,590)                                    | 199,119              | 93,130                                  | 3,423                                   | 109,41        |
| Capital Reserves  | 23                                |               |  | 21,301               | 16,095                                  | -                                       | 5,20          |
| Retained Earnings   | 40                                | ) (7)         |  | 122,752              | 49,505                                  | 3,303                                   | 76,55         |
| Surplus (Deficit) of Secs Available for Sale                            |                                   |               | (0)  | (4,181)              | (2,044)                                 | -                                       | (2,136        |
| Results from Valuation of Hedging Secs                                  |                                   |               | (0)  | (6,799)              | (3,430)                                 | -                                       | (3,369        |
| Result in the valuation reserve for unexpired risks variations in rates |                                   |               | -  | 53                   | 25                                      | -                                       | 2             |
| Results from Conversions  |                                   |               | -  | 3,532                | 1,781                                   | -                                       | 1,75          |
| Surplus (Deficit) in Capital Restatement                                |                                   |               | -  | -                    | -                                       | -                                       | /             |
| Remeasurements defined benefits for employees<br>Net Income             | -<br>348                          | <br>3 (1)     | (797)                                      | (1,186)<br>63,646    | (611)<br>31,809                         | -<br>121                                | (57)<br>31,95 |
| Capital Mayoritario   | 580                               |               |  | 317,609              | 149,075                                 | 3,745                                   | 172,27        |
| Minority Interest   |                                   |               |  | 816                  | 595                                     | 1,965                                   | 2,18          |
|   |                                   |               |  |                      | 149,670                                 |   |               |
| Total Equity TOTAL LIABILITIES & EQUITY                                 | 580                               |               |  | 318,424<br>1,786,828 | 149,670<br>172,319                      | 5,710<br>5,961                          | 174,46        |

# V. Appendix

# **Accounting & Regulatory Changes**

Numbers in this section are stated in million pesos.

### Changes to the rating methodologies for non-revolving consumer and mortgage portfolios

On January 6<sup>th</sup>, 2017, the CNBV issued a resolution modifying the provisions regarding the rating methodologies for non-revolving consumer and mortgage portfolios which continue to have an expected loss approach and incorporate more recent information of the industry performance to the new variables incorporated. The main change in both methodologies is that, in addition to analyzing the credit history of the borrower with the current lender, it also requires analysis of the credit behavior of the borrower with other Institutions according to information from Sociedades de Información Crediticia. This new methodologies came into effect on June 1<sup>st</sup>, 2017.

The financial effect applied to Banorte at the end of June 2017 was Ps 1.054 billion and derived from the new provision methodologies minus the provisions of the previous methodologies. The accounting record of this financial effect was an increase in the estimated credit risk of Ps 1.054 billion (liabilities), a deferred tax increase of Ps 316 million (assets) and a decrease in prior years' income of Ps 725 million (stockholders' equity).

### Main changes in the accounting criterion NIF D-3 "Employee Benefits"

On December 31<sup>st</sup>, 2015, the CNBV issued a resolution amending provisions corresponding to the application of the "NIF D-3 Employee Benefits". This provision is intended to publicize transitory articles that identify the options that institutions have to recognize accounting effects as a result of the new NIF-D-3.

Under the above, the Group took the option set forth in the third transitional article; consisting of progressively registering in equity the formula changes referred to in paragraphs a) and b) of paragraph 81.2 of the NIF D-3 "Employees' Benefits", issued by the "*Consejo Mexicano de Normas de Información Financiera, A.C.*", which became effective on January 1<sup>st</sup>, 2016 and promptly reported to the CNBV in accordance with the deadlines set in the provisions.

The registration of balances in paragraphs a) and b) of paragraph 81.2 of the NIF D-3, started in 2016 recognizing 20% of the balances in that year and an additional 20% in each of the subsequent years, up to 100% in a maximum period of 5 years.

The total amounts to register regarding paragraphs a) and b) of paragraph 81.2 of the NIF D-3 were determined using the corporate bond discount rate for market valuation, of the Defined Benefits Obligation in accordance with the new NIF D-3, in the following terms:

I. The amendments balance of the unrecognized plan, is recognized progressively, registering 20% annually the "results from prior years" line, using as a counterpart the "Provision for employee benefits" account, corresponding to the liability line "Other creditors & accounts payable", as follows:

| Discount rate   | Total balance to | 20% annual  | Progressive recognition |
|-----------------|------------------|-------------|-------------------------|
|                 | be applied       | application | as of 4Q18              |
| Corporate bonds | \$183.0          | \$36.6      | \$109.8                 |

II. In the case of an accumulated balance of gains or losses of the unrecognized plan (broker approach), its perceived progressively, registering 20% in 2016, and increasing the "Provision for employee benefits" account, corresponding to the liability line "Other creditors & accounts payable", using as a counterpart the "Measurements of defined benefits for employees" of the "Earned Capital" line as follows:



| Discount rate   | Total balance to<br>be applied | 20% annual application | Progressive recognition<br>as of 4Q18 |
|-----------------|--------------------------------|------------------------|---------------------------------------|
| Corporate bonds | \$2,728.7                      | \$545.7                | \$1,637.2                             |

The 20% annual application is registered proportionally each month in 2018.

The amounts that would have been registered and presented in the balance sheet as of December 31<sup>th</sup>, 2018, if the aforementioned option in the affected lines had not been implemented are:

| Other short and long term assets <sup>(1)</sup> | (814)     |
|---|-----------|
| Total assets                                    | 1,619,301 |
|   |           |
| Results from prior years                        | 76,477    |
| Measurements of defined benefits for employees  | (1,667)   |
| Total equity                                    | 173,299   |
| Total liabilities plus equity                   | 1,619,301 |

1. Under this line, the "Provision for employee benefits" account is netted to show "Net assets for defined benefits" driven by the institutions' prepayments. (if the balance were negative, this would be presented under Different creditors and other accounts payable).

### Early termination of support programs for mortgage loan debtors

On June 30, 2010, the Federal Government, through the SHCP (Tax Authority), and Credit Institutions, signed an agreement to early terminate support programs for mortgage loan debtors; therefore, as of January 1, 2011, the Holding entity absorbed the discount that was early-applied to mortgage loan debtors that were enrolled in the program.

The agreement established a set of payment obligations by the Federal Government which were payable in 5 equal annual amortizations ending on June 1, 2015, on which Banorte received Ps 29 million, including monthly interest from the day after the cutoff date until the ending month before the payment date.

As of December 31, 2018, the remaining balance of CETES ESPECIALES which have not been repurchased by the Federal Government amounts to Ps 545 million, with maturities between 2022 and 2027.

### Early adoption of changes to criterion B-6 "Bank Loan portfolio"

The Resolution that modifies the general provisions applicable to Credit Institutions published by the CNBV on December 27, 2017, includes modifications to criterion B-6 Credit Portfolio, which require that the following items be recorded by decreasing "Preventive Estimation for Credit Risks" item, instead of registering it under "Other Income (Expenses) of the Operation":

- Surplus of Credit Reserves,
- Recovered Credits

The above mentioned modifications will be effective as of January 1, 2019; however, Credit Institutions have an option to adopt them in advance, that is one day after they were published. In this regard Banorte decided to follow this early adoption.

As of December 31, 2018, Banorte has posted Ps 502 million under Preventive Provisions for Loan Losses, and Ps 1,853 million related to excess loan reserves and loan recoveries, which as of December 2017 were posted under Other Operating Income (Expenses).

For comparison purposes, the accounting change was applied to the quarterly information for 2017, as follows:

|                                      | 1Q17  | 2Q17  | 3Q17  | 4Q17  |
|--------------------------------------|-------|-------|-------|-------|
| Other Operating Income(Expenses)     | -     | -     | -     | -     |
| Original Balance                     | 619   | 653   | 820   | 1,119 |
| Reclassified Balance                 | 49    | 109   | 252   | 701   |
|                                      | 570   | 544   | 568   | 418   |
| Preventive Reserves for Credit Risks |       |       |       |       |
| Original Balance                     | 3,268 | 4,058 | 3,927 | 3,961 |
| Reclassified Balance                 | 2,698 | 3,514 | 3,359 | 3,544 |
|                                      | 570   | 544   | 568   | 418   |

## **Special Accounting Criterion Application**

Derived from the corporate restructuring project currently under implementation by the Financial Group, the CNBV pursuant to article 175 of general provisions applicable to loan institutions, and article 72, fraction IX of general principles applicable to deposit warehousing institutions, currency exchange bureaus, credit unions and regulated SOFOMs (Multiple Purpose Financial Institutions), granted authorization to Banco Mercantil del Norte, S.A., Sólida Administradora de Portafolios, S.A. de C.V. and Arrendadora y Factor Banorte, S.A. de C.V., to apply a special accounting criterion through document No. 320-1/15576/2018 in order to ensure their proper solvency and stability.

Such criterion consists on recognizing the valuation result recognized in shareholders' equity as of the date of issuance of the aforementioned document, of shares from GEO, URBI and HOMEX, classified as securities held for sale, directly against "Retained Earnings", and not against "Net Income" from the period pursuant to paragraph 46 from B-2 criterion "Investments in securities", included in Annex 33 of the aforementioned provisions.

Had this criterion not been applied, the amounts that would have been presented on the balance sheet and income statement as of December 31, 2018 would be:

| Balance Sheet              | Figures without<br>Special<br>Accounting<br>Criterion |             | Difference |  |
|----------------------------|---|-------------|------------|--|
| Retained Earnings          | \$80,028  | \$76,550    | (\$3,478)  |  |
| Net Income                 | 28,480  | 31,958      | 3,478      |  |
| Total Equity               | 174,464   | 174,464     | -          |  |
| Total Liabilities & Equity | \$1,620,470   | \$1,620,470 | \$-        |  |

| Income Statement | Figures without<br>Special<br>Accounting<br>Criterion | Figures with<br>Special<br>Accounting<br>Criterion | Difference |  |
|------------------|---|--|------------|--|
| Trading Income   | \$750   | \$4,228  | \$3,478    |  |
| Operating Income | 39,187  | 42,665   | 3,478      |  |
| Net Income       | \$28,480  | \$31,958   | \$3,478    |  |

## Internal policy change regarding Investment Project deterioration

In November, a new policy was adopted, which identifies and valuates the financial deterioration of investment projects.

The net present value methodology utilized as per the new policy, applies at the project or portfolio level, and represents the position recovery at a particular date, estimating the expected cash flow from the sale of a potential household inventory that belongs to Solida, and discounting such cash flows to present value using a discount rate.

The input variables used to determine cash flows for this new methodology consider among other information: a) proprietary market research, b) adjustments in projects' land share, c) information according to each partner's business plan, d) parametric analysis for projects which have not yet initiated, e) number of potential households to be developed, f) average household price, g) sale speed estimation vs. market speed, h) potential start dates for purchase-related paper work.

The initial effect of this new investment project deterioration methodology's was Ps 4.33 billion, and was applied pursuant to NIF B-1 "Accounting Changes and Error Corrections", against Retained Earnings, since this is related to an accounting policy change.

The accounting record for the initial application of this new methodology is reflected as an increase in reserves for investment project deterioration (asset memorandum account), and a decline in Retained Earnings (Shareholders' Equity).

### **New Financial Reporting Standards**

In accordance with the modification resolution published in November 15, 2018 which modifies the applicable general provisions to credit institutions (CUB), published in November 27, 2017, the Normas de Información Financiera (NIF) issued by the Mexican Council for Research and Development of Financial Reporting Standards (CINIF), referred to in the paragraph 3 of Criteria A-2 "Aplicación de normas particulares" of modified Annex 33, which will be applicable until January 1, 2020.

Grupo Financiero Banorte is waiting for the final publication of the Resolution by CNBV which may include some clarifications in the application of the NIF through criterion A-2 "Application of Special Standards" derived from the recommendations and comments that the Credit Institutions made through the Association of Banks from Mexico to the CNBV, considering that Credit Institutions carry out specialized operations.

To date, we are in process of analyzing the impact that such NIF may have on the financial statements, which we will inform at the time considering the final version of the project once it is published in the DOF, and in accordance with the requirements of the NIF B-1 "Accounting Changes and Corrections of Errors".

The NIFs issued and coming into force in January 1<sup>st</sup> 2020 are:

- NIF B-17 "Determination of Reasonable Value".
- NIF C-3 "Accounts Receivable".
- NIF C-9 "Provisions, contingencies and commitments".
- NIF C-16 "Impairment of financial instruments receivable".
- NIF C-19 "Financial instruments payable".
- NIF C-20 "Financial instruments receivable principal and interest".
- NIF D-1 "Income from contracts with customers".
- NIF D-2 "Costs for contracts with customers", disclose for each one of them.
- NIF D-5 "Leases"

# Loan Portfolio Sales to Sólida

As instructed by the CNBV in the document 601-II-323110, we show the integration of the loan portfolio sold in 1Q03 by Banorte to its subsidiary Solida Administradora de Portafolios, S.A. de C.V. The Purpose of this sale was to concentrate the portfolio in this unit as it had been managing the collections of these loans previously. This was a one-time operation and not a permanent transfer procedure of the Solida's portfolio.

On February, 2003 Banorte sold Ps 1.92 billion (Ps 1.861 billion in past due loans and Ps 64 million in Performing loans) of its own portfolio (including interests) to its subsidiary, Solida Administradora de Portafolios, S.A. de C.V. for Ps 378 million. The transaction was done based on August 2002 figures, and therefore the final figure that affected the February balance was Ps 1.86 billion, once the collections made since August 2002 are considered. The past due portfolio, as well as Ps 1.577 billion in associated loan reserves, were cancelled.

|                            | L      | ocal Currenc | y      | Forei  | gn Currency | (USD)  |        | Total  |        |
|----------------------------|--------|--------------|--------|--------|-------------|--------|--------|--------|--------|
| (Million of Nominal Pesos) | ago-02 | sep-18       | dic-18 | ago-02 | sep-18      | dic-18 | ago-02 | sep-18 | dic-18 |
| Commercial                 | 5      | 0            | 0      | 5      | 0           | 0      | 10     | 0      | 0      |
| Consumer                   | 0      | 0            | 0      | 0      | 0           | 0      | 0      | 0      | 0      |
| Mortgage                   | 54     | 5            | 5      | 0      | 0           | 0      | 54     | 5      | 5      |
| Performing Loans           | 59     | 5            | 5      | 5      | 0           | 0      | 64     | 5      | 5      |
|                            |        |              |        |        |             |        |        |        |        |
| Commercial                 | 405    | 184          | 184    | 293    | 1           | 1      | 698    | 185    | 185    |
| Consumer                   | 81     | 71           | 71     | 0      | 0           | 0      | 81     | 71     | 71     |
| Mortgage                   | 1,112  | 206          | 202    | 0      | 0           | 0      | 1,112  | 206    | 202    |
| Non Performing Loans       | 1,598  | 461          | 457    | 293    | 1           | 1      | 1,891  | 462    | 458    |
|                            |        |              |        |        |             |        |        |        |        |
| TOTAL LOANS                | 1,657  | 466          | 461    | 298    | 1           | 1      | 1,955  | 467    | 463    |
|                            |        |              |        |        |             |        |        |        |        |
| Commercial                 | 326    | 184          | 184    | 246    | 1           | 1      | 572    | 185    | 185    |
| Consumer                   | 77     | 71           | 71     | 0      | 0           | 0      | 77     | 71     | 71     |
| Mortgage                   | 669    | 206          | 202    | 0      | 0           | 0      | 669    | 206    | 202    |
| Loan Loss Reserves (1)     | 1,072  | 461          | 457    | 246    | 1           | 1      | 1,318  | 462    | 458    |

(1) Reserve requirements according to the banking sector's rating methodology (\*)There was a reserve difference of Ps \$29 million as of December 2018.

(\*) The dollar portfolio and reserves are re-expressed in pesos.

(\*) Local Currency includes UDIS valued at the new exchange rate.

(\*) Banorte has the 99.9% of the participation in the capital of Sólida

In 4Q18 the Loan portfolio showed changes of Ps 0.3 million due to charge offs and discounts, and Ps 0.6 million for foreclosed assets; during the quarter there were neither collections nor restructurings. In the Loan loss provisions, there were changes of Ps 3.7 million. No transfers to performing loans or to past due loans were made.



As instructed by the CNBV in document 601-II-323110 for purposes of determining financial indicators and a general disclosure referred to regulations, we show the integration of the Banorte's portfolio including the portfolio which was sold to Solida Administradora de Portafolios, S.A. de C.V.

|                                 | Local Cur | rency (1) | Foreign Currency (USD) (2) |        | Tota    | al      |
|---------------------------------|-----------|-----------|----------------------------|--------|---------|---------|
| (Million of Nominal Pesos)      | sep-18    | dic-18    | sep-18                     | dic-18 | sep-18  | dic-18  |
| Performing Loans                |           |           |                            |        |         |         |
| Commercial                      | 422,519   | 427,274   | 56,272                     | 62,283 | 478,791 | 489,557 |
| Financial Intermediaries' Loans | 0         | 0         | 0                          | 0      | 0       | 0       |
| Consumer                        | 110,491   | 111,237   | 0                          | 0      | 110,491 | 111,237 |
| Mortgage                        | 150,522   | 155,803   | 0                          | 0      | 150,522 | 155,803 |
| Performing Loans                | 683,533   | 694,315   | 56,272                     | 62,283 | 739,805 | 756,598 |
| Non Performing Loans            |           |           |                            |        |         |         |
| Commercial                      | 6,071     | 5,602     | 1,549                      | 1,628  | 7,620   | 7,230   |
| Consumer                        | 4,800     | 4,402     | 0                          | 0      | 4,800   | 4,402   |
| Mortgage                        | 1,654     | 1,666     | 0                          | 0      | 1,654   | 1,666   |
| Non Performing Loans            | 12,525    | 11,670    | 1,549                      | 1,628  | 14,074  | 13,298  |
| TOTAL LOANS                     | 696,058   | 705,985   | 57,820                     | 63,911 | 753,879 | 769,896 |
| Loan Loss Reserves              | 17,751    | 17,592    | 1,044                      | 1,130  | 18,795  | 18,722  |
| Net Loan Portfolio              | 678,308   | 688,393   | 56,776                     | 62,781 | 735,084 | 751,174 |
| Loan Loss Reserves              |           |           |                            |        | 133.54% | 140.79% |
| % Past Due Loans                |           |           |                            |        | 1.87%   | 1.73%   |

Includes UDIS.
 The dollar portfolio and reserves are re-expressed in pesos.



# **Derivatives**

FINANCIAL INSTRUMENTS AND VALUATION EFFECTS 4Q18 (Million Pesos)

|  | lion Pesos) |          |                           |                 |
|--|-------------|----------|---------------------------|-----------------|
| Negotiable Instruments                                     | Book Value  | Interest | Unrealized<br>gain (loss) | Market<br>Value |
| Government Securities                                      | 213,887     | 2,427    | 92                        | 216,406         |
| Unrestricted   | 14,022      | 384      | 43                        | 14,450          |
| BONDES D   | -           | -        | -                         | -               |
| BONDES M   | (318)       | 1        | (14)                      | (332)           |
| BPA  | -           | -        | -                         | -               |
| BREMS  | -           | -        | -                         | -               |
| Government Securities                                      | 105         | 0        | 1                         | 106             |
| Municipalities Securities                                  | 0           | 0        | 0                         | 1               |
| UDI Securities   | -           | -        | -                         | -               |
| CETES<br>CETES (Special)                                   | 11,084      | 377      | (25)                      | 11,435          |
| CETES (Special)<br>Government Eurobonds                    | - 11        | - 0      | - (0)                     | - 11            |
| Udibonds   | 3.141       | 6        | 82                        | 3,230           |
| Restricted   | 199,864     | 2,042    | 49                        | 201,956         |
| BONDES D   | 23,629      | 92       | 1                         | 23,722          |
| BONDES M   | 1,121       | 1        | 2                         | 1,124           |
| BPA  | 161,499     | 1,911    | 76                        | 163,486         |
| BREMS  | -           | -        | -                         | -               |
| Government Securities                                      | 7,438       | 29       | (15)                      | 7,453           |
| Municipalities Securities                                  | 123         | 5        | (0)                       | 127             |
| UDI Securities   | 0           | 0        | (0)                       | 0               |
| CETES  | 2,919       | -        | (0)                       | 2,919           |
| CETES (Special)  | -           | -        | -                         | -               |
| Government Eurobonds                                       | -           | -        | -                         | -               |
| Udibonds   | 3,135       | 4        | (15)                      | 3,124           |
|  | -           | -        | -                         | -               |
| Banking Securities   | 37,149      | 85       | (1)                       | 37,232          |
| Unrestricted   | 9,702       | 0        | (0)                       | 9,702           |
| Bank Acceptances   | 4           | -        | -                         | 4               |
| Bank Bonds   | -           | - 0      | -                         | -               |
| Development Bank Securities<br>Bank Securities             | (6)<br>23   | 0        | (0)<br>0                  | (6)<br>23       |
| Deposit Certificates                                       | 152         | 0        | (0)                       | 152             |
| Structured Notes   | -           | -        | -                         | -               |
| Other Banking Securities                                   | 262         | 0        | (0)                       | 262             |
| Promissory Notes   | 9,268       | (0)      | (0)                       | 9,267           |
| Restricted   | 27,447      | 84       | (1)                       | 27,530          |
| Bank Acceptances   | -           | -        | -                         | -               |
| Bank Bonds   | -           | -        | -                         | -               |
| Development Bank Securities                                | 3,268       | 10       | (1)                       | 3,277           |
| Bank Securities  | 13,612      | 41       | 0                         | 13,653          |
| Deposit Certificates                                       | 10,151      | 31       | (0)                       | 10,182          |
| Structured Notes   | -           | -        | -                         | -               |
| Other Banking Securities                                   | 415         | 2        | 0                         | 417             |
| Promissory Notes   | -           | -        | -                         | -               |
|  | -           | -        | -                         | -               |
| Private Securities   | 3,808       | 7        | 451                       | 4,266           |
| Unrestricted   | 3,383       | 5        | 451                       | 3,840           |
| Shares   | 408         | -        | 320                       | 728             |
| Investment Company Shares                                  | 1,602       | -        | 33                        | 1,634           |
| ADRs   | -           | -        | -                         | -               |
| Stock Certificates BORHIS                                  | -           | -        | -                         | -               |
| Corporate Stock Certificates                               | 1,323       | 5        | 101                       | 1,429           |
| Trust Stock Certificates                                   | -           | -        | -                         | -               |
| Private Eurobonds<br>Infrastructure and Real Estate Trusts | 51          | 0        | (3)                       | 49              |
| Subordinated Debt  | -           | -        | -                         | -               |
| Other Banking Securities                                   | -           | -        | -                         | -               |
| CP   | -           | -        | -                         | -               |
| Restricted   | 424         | 2        | 0                         | 426             |
| Shares   | 9           |          | 0                         | 9               |
| Stock Certificates BORHIS                                  | -           | -        | -                         | -               |
| Corporate Stock Certificates                               | 416         | 2        | 0                         | 417             |
| Trust Stock Certificates                                   | -           | -        | -                         | -               |
|  |             |          |                           |                 |
| Private Eurobonds  | -           | -        | -                         | -               |
| Private Eurobonds<br>Other Banking Securities              | -           | -        | -                         | -               |
|  | -           | -        | -                         | -               |



#### FINANCIAL INSTRUMENTS AND VALUATION EFFECTS 4Q18 (Million Pesos)

| Book Value 184,472 33,785 - 369 - 7,778 623 263 - 1,607 - 23,145                        | Interest<br>2,453<br>460<br>-<br>1<br>-<br>7<br>4<br>5<br>-<br>5<br>-  | Unrealized<br>gain (loss)<br>(2,145)<br>(744)<br>-<br>(39)<br>-<br>-<br>10<br>36<br>-<br>(0)  | Market<br>Value<br>184,780<br>33,501<br>-<br>331<br>-<br>7,785<br>637<br>304   |
|---|--|---|--|
| <b>33,785</b><br>-<br>369<br>-<br>7,778<br>623<br>263<br>-<br>1,607<br>-<br>23,145<br>- | <b>460</b><br>-<br>1<br>-<br>7<br>4<br>5<br>-  | (2,145)<br>(744)<br>-<br>(39)<br>-<br>-<br>10<br>36<br>-  | <b>184,780</b><br><b>33,501</b><br>-<br>331<br>-<br>7,785<br>637   |
| -<br>369<br>-<br>7,778<br>623<br>263<br>-<br>1,607<br>-<br>23,145<br>-                  | -<br>1<br>7<br>4<br>5<br>-   | (744)<br>-<br>(39)<br>-<br>-<br>10<br>36<br>-   | -<br>331<br>-<br>7,785<br>637  |
| 369<br>-<br>7,778<br>623<br>263<br>-<br>1,607<br>-<br>23,145<br>-                       | -<br>7<br>4<br>5<br>-  | (39)<br>-<br>10<br>36<br>-  | 331<br>-<br>7,785<br>637   |
| -<br>7,778<br>623<br>263<br>-<br>1,607<br>-<br>23,145<br>-                              | -<br>7<br>4<br>5<br>-  | -<br>-<br>10<br>36<br>-   | -<br>7,785<br>637  |
| 623<br>263<br>-<br>1,607<br>-<br>23,145<br>-  | 4<br>5<br>-  | 36<br>-   | 637  |
| 623<br>263<br>-<br>1,607<br>-<br>23,145<br>-  | 4<br>5<br>-  | 36<br>-   | 637  |
| 263<br>-<br>1,607<br>-<br>23,145<br>-   | 5<br>-<br>-  | 36<br>-   |  |
| -<br>1,607<br>-<br>23,145<br>-  | -  | -   |  |
| -<br>23,145<br>-  |  | (0)   | -  |
| -   | -  | (0)   | 1,607  |
| -   |  | -   | -  |
|   | 442  | (751)   | 22,836   |
|   |  |   | -  |
|   | <b>y</b> = = =   |   | <b>151,279</b><br>26,238   |
| -   | -  | -   | -  |
| 89,867  | 1,432  | (16)  | 91,283   |
| -   | -  | -   | -  |
| 5,319   | 26   | (6)   | 5,339  |
| 2,429   | 3  | (2)   | 2,430  |
| -   | -  | -   | -  |
| 15  | -  | (0)   | 15   |
| -   | -  | -   | -  |
|   |  |   | 25,974   |
| -   | -  | -   | -  |
| - 4 349   | - 17   | - (22)  | 4.344  |
|   |  |   | 4,344  |
| -   |  | -   | -  |
| -   | -  | -   | -  |
| 538   | 2  | 0   | 540  |
| 1,294   | 5  | 32  | 1,331  |
| 2,060   | 9  | (11)  | 2,059  |
| 457   | -  | (43)  | 413  |
| -   | -  | -   | -  |
| -   | -  | -   | -  |
| -   |  |   | -  |
| -   |  | -   | -  |
| -   | _  | _   | _  |
| -   | -  | -   | -  |
| -   | -  | -   | -  |
| -   | -  | -   | -  |
| -   | -  | -   | -  |
| -   | -  | -   | -  |
| -   | -  | -   | -  |
|   |  |   | 25,040   |
|   |  |   | 23,550   |
|   |  |   | 525  |
|   | -  |   | 3,968  |
|   | - 0  |   | - 28   |
|   |  |   | 6,546  |
| -   | -  | -   | -  |
| 13,003  | 317  | (836)   | 12,484   |
| -   | -  | -   | -  |
| -   | -  | -   | -  |
| -   | -  | -   | -  |
| -   | -  | - (170)   | -  |
|   |  |   | 1,490  |
| -   | -  | -   | -  |
| -   | -  | -   | -  |
| -   | -  | -   | -  |
| 1,618   | 42   | (170)   | 1,490  |
| -   | -  | -   | -  |
| -   | -  | -   | -  |
| 214,555   | 2,867  | (3,258)   | 214,164  |
|   | 150,687<br>26,096<br>-<br>89,867<br>-<br>5,319<br>2,429<br>-<br>15<br>-<br>26,961<br>-<br>-<br>3,349<br>4,349<br>4,349<br>-<br>-<br>-<br>538<br>1,294<br>2,060<br>457<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 150,687       1,993         26,096       1,432         -       -         89,867       1,432         -       -         5,319       26         2,429       3         -       -         15       -         26,961       390         -       -         26,961       390         -       -         4,349       17         4,349       17         4,349       17         -       -         538       2         1,294       5         2,060       9         4,57       -         -       -         -       -         -       -         -       -         -       -         -       -         -       -         -       -         -       -         -       -         -       -         -       -         -       -         -       -         -       -         -       - | 150,687       1,993       (1,401)         26,096       142       0         -       -       -         89,867       1,432       (16)         -       -       -         5,319       26       (6)         2,429       3       (2)         -       -       -         15       -       (0)         -       -       -         26,961       390       (1,377)         -       -       -         26,961       390       (1,377)         -       -       -         4,349       17       (22)         4,349       17       (22)         -       -       -         538       2       0         1,294       5       32         2,060       9       (11)         457       -       -         -       -       -         -       -       -         -       -       -         -       -       -         -       -       -         -       -       -         - <td< td=""></td<> |



#### FINANCIAL INSTRUMENTS AND VALUATION EFFECTS 4Q18 (Million Pesos)

| (  | Million Pesos) |            |                           |              |
|--|----------------|------------|---------------------------|--------------|
| Securities Held to Maturity                              | Book Value     | Interest   | Unrealized<br>gain (loss) | Market Value |
| Government Securities                                    | 120,292        | 296        | -                         | 120,588      |
| Unrestricted   | 116,789        | 279        | -                         | 117,068      |
| BONDES D   | -              | -          | -                         | -            |
| BONDES M   | -              | -          | -                         | -            |
| BPA  | -              | -          | -                         | -            |
| BREMS  | -              | -          | -                         | -            |
| Government Securities                                    | 1,709          | 23         | -                         | 1,732        |
| Municipalities Securities                                | 2,128          | 43         | -                         | 2,171        |
| UDI Securities<br>CETES                                  | 230            | 2          | -                         | 232          |
| CETES (Special)  | - 545          | -          |                           | - 545        |
| Government Eurobonds                                     | -              | -          | -                         | -            |
| Udibonds   | 112,177        | 211        | -                         | 112,388      |
| Restricted   | 3,503          | 17         | -                         | 3,520        |
| BONDES D   | -              | -          | -                         | -            |
| BONDESM  | -              | -          | -                         | -            |
| BPA  | -              | -          | -                         | -            |
| BREMS  | -              | -          | -                         | -            |
| Government Securities                                    | -              | -          | -                         | -            |
| Municipalities Securities                                | 3,358          | 16         | -                         | 3,374        |
| UDI Securities   | 0              | 0          | -                         | 0            |
| CETES  | -              | -          | -                         | -            |
| CETES (Special)  | -              | -          | -                         | -            |
| Government Eurobonds                                     | -              | -          | -                         | -            |
| Udibonds   | 145            | 0          | -                         | 146          |
|  | -              | -          | -                         |              |
| Banking Securities                                       | 1,238          | 770        | -                         | 2,007        |
| Unrestricted   | 1,238          | 770        | -                         | 2,007        |
| Bank Acceptances   | -              | -          | -                         | -            |
| Bank Bonds   | -              | -          | -                         |              |
| Development Bank Securities                              | -              | -          | -                         | -            |
| Bank Securities  | 758            | 15         | -                         | 773          |
| Deposit Certificates<br>Structured Notes                 | 300<br>180     | 611<br>143 | -                         | 911<br>323   |
|  | -              | 143        | -                         | 323          |
| Other Banking Securities                                 | -              | -          | -                         |              |
| Promissory Notes Restricted                              | -              | -          | -                         |              |
| Bank Acceptances   |                | -          |                           |              |
| Bank Bonds   |                | -          |                           |              |
| Development Bank Securities                              | -              | _          | -                         | _            |
| Bank Securities  | -              | -          | -                         | -            |
| Deposit Certificates                                     | -              | -          | -                         | -            |
| Structured Notes   | -              | -          | -                         | -            |
| Other Banking Securities                                 | -              | -          | -                         |              |
| PromissoryNotes  | -              | -          | -                         |              |
|  | -              | -          | -                         |              |
| Private Securities                                       | 4,810          | 662        | -                         | 5,472        |
| Unrestricted   | 2,783          | 655        | -                         | 3,439        |
| Shares   | -              | -          | -                         | -            |
| Investment Company Shares                                | -              | -          | -                         | -            |
| ADRs   | -              | -          | -                         |              |
| Stock Certificates BORHIS                                | 2              | 0          | -                         | 2            |
| Corporate Stock Certificates                             | 1,406          | 655        | -                         | 2,062        |
| Trust Stock Certificates                                 | -              | -          | -                         | -            |
| Private Eurobonds  | -              | -          | -                         | -            |
| Infrastructure and Real Estate Trusts                    | -              | -          | -                         | -            |
| Subordinated Debt  | -              | -          | -                         | -            |
| Other Banking Securities                                 | 1,375          | -          | -                         | 1,375        |
| CP<br>Restricted   | -              | - 7        | -                         | -            |
|  | 2,027          | 1          | -                         | 2,034        |
| Shares<br>Stock Certificates BORHIS                      | -              | -          | -                         |              |
|  | -<br>2,027     | - 7        | -                         | -<br>2,034   |
| Corporate Stock Certificates<br>Trust Stock Certificates | 2,027          | -          | -                         | 2,034        |
| Private Eurobonds  | -              | -          | -                         |              |
| Other Banking Securities                                 | -              | -          | -                         | -            |
| Reasonable value adjustment lxe Bank Acq                 | -<br>(29)      | -          | -                         | - (29)       |
| Total  |                | - 1,727    | -                         | 128,038      |
| 10101  | 126,311        | 1,727      | -                         | 120,038      |

### **REPURCHASE AGREEMENT OPERATIONS 4Q18**

(Million Pesos)

|                      |                 | Repo Creditors                                  |                |                     |                   |
|----------------------|-----------------|---|----------------|---------------------|-------------------|
|                      | MV Repo Debtors | VM Collateral<br>received sold in<br>Repo Trans | Debtor Balance | Creditor<br>Balance | MV Repo Creditors |
| Goverment securities | 154,762         | 153,743   | 1,021          | 2                   | 337,208           |
| Banking securities   | 7,665           | 7,665   | -              | 0                   | 24,257            |
| Private Securities   | 1,458           | 1,458   | -              | 0                   | 7,992             |
| Total                | 163,885         | 162,866   | 1,021          | 2                   | 369,457           |

## **DERIVATIVES 4Q18**

### (Million Pesos)

| Creditor Balance |            |  |  |  |
|------------------|------------|--|--|--|
| Instrument       | Fair Value |  |  |  |
| Futures          |            |  |  |  |
| TIIE 28 Futures  | -          |  |  |  |
| Forward          | -          |  |  |  |
| Fx Forward       | 87         |  |  |  |
| Options          | -          |  |  |  |
| Rate options     | 961        |  |  |  |
| Fx options       | 518        |  |  |  |
| Warrants         | -          |  |  |  |
| Swaps            | -          |  |  |  |
| Rate swap        | 22,439     |  |  |  |
| Fx swap          | 4,078      |  |  |  |
| Negotiable Total | 28,083     |  |  |  |
| Options          |            |  |  |  |
| Rate Options     | 3          |  |  |  |
| Fx options       | -          |  |  |  |
| Swaps            | -          |  |  |  |
| Rate swap        | 153        |  |  |  |
| Fx swap          | -          |  |  |  |
| Hedging total    | 156        |  |  |  |
| Position total   | 28,239     |  |  |  |



### **DERIVATIVES 4Q18**

### (Million Pesos)

| Debtor Balance   |            |  |  |  |
|------------------|------------|--|--|--|
| Instrument       | Fair Value |  |  |  |
| Futures          |            |  |  |  |
| TIIE 28 Futures  | -          |  |  |  |
| Forward          | -          |  |  |  |
| Fx Forward       | 416        |  |  |  |
| Options          | -          |  |  |  |
| Rate options     | 796        |  |  |  |
| Fx options       | 284        |  |  |  |
| Swaps            | -          |  |  |  |
| Rate swap        | 18,132     |  |  |  |
| Fx swap          | 3,978      |  |  |  |
| Negotiable Total | 23,605     |  |  |  |
| Swaps            |            |  |  |  |
| Rate swap        | 253        |  |  |  |
| Fx swap          | 10,710     |  |  |  |
| Hedging total    | 10,963     |  |  |  |
| Position total   | 34,568     |  |  |  |

### NOTIONAL PRINCIPAL AMOUNT IN DERIVATIVE OPERATIONS 4Q18 - Banorte

| (Million Pesos)            |           |                         |           |            |  |  |  |
|----------------------------|-----------|-------------------------|-----------|------------|--|--|--|
| PRODUCT                    | TYPE      | UNDERLYING              | NOTIONAL  | OPERATIONS |  |  |  |
| FX Forwards                | Purchases | Exchange Rate (USD/MXN) | 22,294    | 45         |  |  |  |
| FX Forwards                | Sales     | Exchange Rate (USD/MXN) | 8,276     | 49         |  |  |  |
| FX Forwards                | Purchases | Exchange Rate (CAD/MXN) | 0         | 0          |  |  |  |
| FX Forwards                | Sales     | Exchange Rate (CAD/MXN) | 0         | 0          |  |  |  |
| FX Forwards                | Purchases | Exchange Rate (EUR/MXN) | 0         | 0          |  |  |  |
| FX Forwards                | Sales     | Exchange Rate (EUR/MXN) | 0         | 0          |  |  |  |
| FX Options                 | Purchases | Exchange Rate (Dollar)  | 7,684     | 9          |  |  |  |
| FX Options                 | Sales     | Exchange Rate (Dollar)  | 8,273     | 9          |  |  |  |
| Interest Rate Options      | Purchases | TIIE                    | 56,734    | 128        |  |  |  |
| Interest Rate Options      | Sales     | TIIE                    | 50,203    | 576        |  |  |  |
| Interest Rate Options      | Purchases | LIBOR                   | 5,797     | 31         |  |  |  |
| Interest Rate Options      | Sales     | LIBOR                   | 5,817     | 30         |  |  |  |
| Interest Rate Swaps        | USD LIBOR | LIBOR                   | 325,594   | 2,568      |  |  |  |
| Interest Rate Swaps        | MXN TIIE  | TIIE                    | 1,627,136 | 3,864      |  |  |  |
| Interest Rate and FX Swaps | CS USDMXN | <b>FIX/VARIABLE</b>     | 163       | 2          |  |  |  |
| Interest Rate and FX Swaps | CS USDMXN | VARIABLE/VARIABLE       | 70,326    | 88         |  |  |  |
| Interest Rate and FX Swaps | CS USDMXN | FIX/FIX                 | 21,731    | 49         |  |  |  |
| Interest Rate and FX Swaps | CS UDI    | UDI                     | 10,295    | 2          |  |  |  |
| Interest Rate and FX Swaps | CS CHFMXN | FIX/VARIABLE            | 2,040     | 1          |  |  |  |
| Interest Rate and FX Swaps | CS EURMXN | FIX/FIX                 | 8,251     | 64         |  |  |  |
| Interest Rate and FX Swaps | CS GBPMXN | FIX/FIX                 | 2,900     | 12         |  |  |  |



| LOAN PORTFOLIO<br>(Million Pesos) |          |                     |       |       |           |         |         |         |
|-----------------------------------|----------|---------------------|-------|-------|-----------|---------|---------|---------|
|                                   | Local Cu | Local Currency UDIS |       |       | Foreign C | urrency | Total   |         |
|                                   | 4Q17     | 4Q18                | 4Q17  | 4Q18  | 4Q17      | 4Q18    | 4Q17    | 4Q18    |
| Performing Loans                  |          |                     |       |       |           |         |         |         |
| Commercial Loans                  | 188,814  | 240,860             | 0     | -     | 44,963    | 61,985  | 233,777 | 302,845 |
| Financial Intermediaries' Loans   | 5,944    | 7,734               | 0     | -     | 0         | 0       | 5,944   | 7,734   |
| Consumer Loans                    | 105,567  | 113,441             | 0     | -     | 0         | -       | 105,567 | 113,441 |
| Mortgage Loans                    | 135,250  | 155,671             | 155   | 127   | 0         | -       | 135,405 | 155,798 |
| Government Entities' Loans        | 127,537  | 183,636             | 3,008 | 6,793 | 4,360     | 6,943   | 134,905 | 197,373 |
| Total                             | 563,112  | 701,343             | 3,163 | 6,920 | 49,323    | 68,929  | 615,598 | 777,192 |
| Past Due Loans                    |          |                     |       |       |           |         |         |         |
| Commercial Loans                  | 5,110    | 5,760               | 0     | 0     | 1,609     | 1,627   | 6,719   | 7,387   |
| Financial Intermediaries' Loans   | 0        | 0                   | 0     | -     | 0         | -       | 0       | 0       |
| Consumer Loans                    | 4,440    | 4,408               | 0     | -     | 0         | -       | 4,440   | 4,408   |
| Mortgage Loans                    | 1,303    | 1,448               | 21    | 16    | 0         | 0       | 1,323   | 1,464   |
| Government Entities' Loans        | -        | 4                   | -     | -     | -         | -       | -       | 4       |
| Total                             | 10,853   | 11,620              | 21    | 16    | 1,609     | 1,627   | 12,482  | 13,263  |
| Total Propietary Loans            | 573,965  | 712,963             | 3,183 | 6,936 | 50,932    | 70,555  | 628,080 | 790,455 |

## COST OF BALANCES OF FINAPE, FOPYME, MORTGAGE UDIS AND MORTGAGE FOVI LOAN PORTFOLIOS AS OF 4Q18- GFNorte

| (Million Pesos) |              |           |  |  |  |
|-----------------|--------------|-----------|--|--|--|
|                 | тс           | TAL       |  |  |  |
|                 | BALANCE OF L |           |  |  |  |
|                 | PERIOD COST  | PORTFOLIO |  |  |  |
| FINAPE          | -            | -         |  |  |  |
| FOPYME          | -            | -         |  |  |  |
| Mortgage UDIS   | 7.0          | 0.0       |  |  |  |
| Mortgage FOVI   | -            | -         |  |  |  |
|                 | 7.0          | 0.0       |  |  |  |

### **DEFERRED TAXES 4Q18**

(Million Pesos)

| ASSETS   | INCOME<br>TAX  | NET          |
|--|----------------|--------------|
| Global Loss Reserves Loan Portfolio                                      | 5,479          | 5,479        |
| Non deductible provisions and cumulative income                          | 1,369          | 1,369        |
| Excess of accounting value over fiscal value on Reposessed               | 1,258          | 1,258        |
| Assets   |                |              |
| Diminishable profit sharing  | 141            | 141          |
| Fees received in advance<br>Effects from valuation of instruments        | 1,117          | 1,117        |
|  | 1,161<br>1,221 | 1,161        |
| Tax losses pending amortization<br>Provisions for possible loss in loans | 580            | 1,221<br>580 |
| Loss on sale of foreclosed assets and credits                            | -              | -            |
| State Tax on Assets Deferred   | -              | _            |
| Loss on sale of foreclosed assets and credits                            | -              | -            |
| Loss on sale of foreclosed assets and credits                            | 4              | 4            |
| Total Assets   | 12,331         | 12,331       |
| LIABILITIES  |                |              |
| Pension Funds Contribution   | (225)          | (225)        |
| Loan Portfolio Acquisitions  | (413)          | (413)        |
| Projects to be capitalized   | (4,569)        | (4,569)      |
| Intangibles' amortizations   | (1)            | (1)          |
| Effects from valuation of instruments                                    | (2,235)        | (2,235)      |
| Intangibles' amortizations   | (564)          | (564)        |
| Unrealized Loss on Securities held for Sale                              | (6)            | (6)          |
| Total Liabilities  | (8,013)        | (8,013)      |
| Assets (Liabilities) Accumulated Net                                     | 4,318          | 4,318        |

### LONG TERM DEBT AS OF DEC 31, 2018 - BANCO MERCANTIL DEL NORTE

| DE | J 31, | 2010  | - DA | NCO | n |
|----|-------|-------|------|-----|---|
|    | (Mill | ion P | esos | )   |   |

|   |          | (1911)           | 11011 1 6303)      |                                |                   |            |            |           |                     |
|---|----------|------------------|--------------------|--------------------------------|-------------------|------------|------------|-----------|---------------------|
| TYPE OF DEBT  | CURRENCY | DATE OF<br>ISSUE | ORIGINAL<br>AMOUNT | ORIGINAL<br>AMOUNT<br>(VALUED) | CURRENT<br>AMOUNT | TERM       | RATE       | MATURITY  | INTEREST<br>PAYMENT |
| Non Convertible Subordinated Bonds Q Banorte 08U  | UDIS     | 11-mar-08        | 447                | 1,749                          | 2,784             | 20 years   | 4.950%     | 15-feb-28 | 182 days            |
| Non-Preferred Non-Cumulative Subordinated Fixed Rate<br>Notes due 2020 (IXEGB40 141020)                           | USD      | 14-oct-10        | 120                | 1,484                          | 2,358             | 10 years   | 9.250%     | 14-oct-20 | 180 days            |
| Non Convertible Subordinated Bonds 2016 (BANOC36 311004)  | USD      | 04-oct-16        | 500                | 9,607                          | 9,826             | 15 years   | 5.750%     | 04-oct-31 | 180 days            |
| Perpetual 5-Year Callable Subordinated Non-Preferred Non-<br>Cumulative Tier 1 Capital Notes (BANORT 6 7/8 PERP)  | USD      | 06-jul-17        | 350                | 6,725                          | 6,878             | Perpetual  | 6.875%     | NA        | Quarterly           |
| Perpetual 10-Year Callable Subordinated Non-Preferred Non-<br>Cumulative Tier 1 Capital Notes (BANORT 7 5/8 PERP) | USD      | 06-jul-17        | 550                | 10,568                         | 10,808            | Perpetual  | 7.625%     | NA        | Quarterly           |
| Public Swiss Franc Fixed Rate Senior Unsecured Debt 2018 (BANO589)  | CHF      | 14-jun-18        | 100                | 1,983                          | 1,997             | 3.5 years  | 0.875%     | 14-dic-21 | Biannual            |
| Non Convertible Subordinated Bonds Q Binter 15  | MXN      | 26-feb-15        | 1,000              | 1,000                          | 1,000             | 10 years   | TIIE+2.50% | 13-feb-25 | 28 days             |
| Certificates 94 BINTER 16U  | UDIS     | 13-oct-16        | 365                | 2,097                          | 2,273             | 10 years   | 4.970%     | 01-oct-26 | Biannual            |
| Certificates 94 BANORTE 19  | MXN      | 29-nov-18        | 1,870              | 1,870                          | 1,870             | 728 días   | TIIE+0.23% | 26-nov-20 | 28 days             |
| Certificates 94 BANORTE 18-3  | MXN      | 29-nov-18        | 2,663              | 2,663                          | 2,663             | 1,456 días | TIIE+0.28% | 24-nov-22 | 28 days             |
| Certificates 99 BANORTE 1-19  | MXN      | 21-dic-18        | 250                | 250                            | 250               | 367días    | 11.350%    | 23-dic-19 | 28 days             |
|   |          |                  |                    |                                |                   |            |            |           |                     |



### BANK AND OTHER ENTITIES LOANS' AS OF 4Q18

| (Million Pesos)  |                   |                     |          |  |  |
|--|-------------------|---------------------|----------|--|--|
|  | LOCAL<br>CURRENCY | FOREIGN<br>CURRENCY | TOTAL    |  |  |
| Loans from Foreign Banks generated<br>from foreign country | -                 | 15,858              | 15,858   |  |  |
| Loans from Development Banks                               | 14,673            | 8,394               | 23,067   |  |  |
| Loans from Public Funds                                    | 11,057            | 968                 | 12,025   |  |  |
| Call Money & Loans from Banks                              | 20,991            | -                   | 20,991   |  |  |
| Loans from Fiduciary Funds                                 | 84                | -                   | 84       |  |  |
| Provisions for Interest                                    | 675               | -                   | 675      |  |  |
|  | 47,479            | 25,220              | 72,699   |  |  |
| Eliminations   |                   |                     | (13,940) |  |  |
| Total  |                   |                     | 58,759   |  |  |

### CORE DEPOSITS AND DUE TO BANKS & CORRESPONDENTS - INTEREST RATES 4Q18

| CORE DEPOSITS (BANORTE)                 |        |
|---|--------|
| Demand Deposits                         |        |
| Local Currency and UDIs                 | 1.13%  |
| Foreign Currency                        | 0.07%  |
| Time Deposits - Retail                  |        |
| Local Currency and UDIs                 | 6.42%  |
| Foreign Currency                        | 0.29%  |
| Time Deposits - Money Market            |        |
| Local Currency and UDIs                 | 7.87%  |
| DUE TO BANKS & CORRESPONDENTS (BANORTE) |        |
| Inmediate Redemption Loans              |        |
| Local Currency and UDIs                 | 9.63%  |
| Public Funds and Development Banks      |        |
| Local Currency and UDIs                 | 11.04% |
| Foreign Currency                        | 0.69%  |

### MAIN CREDIT LINES RECEIVED 4Q18 (BANORTE)

| Million pesos                              |         |         |         |                    |                   |  |
|--|---------|---------|---------|--------------------|-------------------|--|
|  | 4Q17    | 3Q18    | 4Q18    | Change vs.<br>4Q17 | Change<br>vs.4Q18 |  |
| Banxico (Monetary Regulation Deposits)     | 33,441  | 37,458  | 37,458  | 12%                | 0%                |  |
| Banxico (Repos with the System of Payments | 56,874  | 54,900  | 57,841  | 2%                 | 5%                |  |
| Call Money                                 | 90,478  | 119,301 | 119,301 | 32%                | 0%                |  |
| TOTAL                                      | 180,794 | 211,659 | 214,601 | 19%                | 1%                |  |



#### TRADING INCOME 4Q18 Million Pesos

| Million Pesos   |              |  |  |
|---|--------------|--|--|
| Trading income  | Consolidated |  |  |
| Securities - Unrealized gains                           | 1,917        |  |  |
| Negotiable instruments                                  | (48)         |  |  |
| Derivative instruments - Negotiation                    | 1,980        |  |  |
| Derivative instruments - Hedging                        | (15)         |  |  |
| Impairment loss or revaluation increase                 | (73)         |  |  |
| Result from foreign exchange valuation                  | (119)        |  |  |
| Result from valuation of precious metals                | (1)          |  |  |
| Result from purchase/sale of securities and derivatives | 390          |  |  |
| Negotiable instruments                                  | 368          |  |  |
| Securities held for sale                                | 93           |  |  |
| Securities held to maturity                             | 0            |  |  |
| Derivative instruments - Hedging                        | (71)         |  |  |
| Result from purchase/sale of foreign exchange           | 2,109        |  |  |
| Result from purchase/sale of precious metals            | 4            |  |  |
| Total   | 4,228        |  |  |
|   |              |  |  |



# **Internal Control**

The companies comprising GFNorte have an Internal Control System (SCI) structured according to the guidelines set forth by their Board of Directors, which establishes a general internal control framework, as well as the environment in which it must operate in order to provide reasonable security regarding the effective and efficient performance of operations, reliability of financial statements and compliance of regulation and legal framework.

The SCI's mission is to help running an adequate internal control in the operations and in data generating and recording. The system is made up of various elements:

- A. The Board of Directors with the support of the Advisory Board, Risk Policies Committee (CPR), Audit and Corporate Practices Committee (CAPS) and Human Resources Committee.
- B. GFNorte's CEO and the departments which support him: Risk Management Unit (RMU), Legal Department and the Comptroller, responsible for ensuring that adequate control levels, operational risks and compliance with regulation are maintained.
- C. Internal Audit, External Audit and the Commissary (The Commissary applies only to GFNorte subsidiaries) as additional support structures to check how the Internal Control System functions and provide reasonable assurance regarding the reliability of the generated data. The Internal Audit Department reports to the Audit and Corporate Practices Committee (CAPS) and maintains full independence from the administrative areas.
- D. The Executive Group as main responsible persons for SCI assurance according to the functions and responsibilities assigned to them. In addition to promoting the enforcement of the regulations established for the Institution and the strategies set forth by the GFNorte's CEO.
- E. Documents that establish the general control criteria that should be followed in the operation and reporting of transactions; in optimizing human, material and technological resources; in the use, security, timeliness and reliability of the information; and in the due compliance with the external and internal regulations. Within these documents, the Code of Conduct stands out as it regulates the behavior that each Board member, officer or employee of the Group should maintain while performing their activities.
- F. Policy and procedure manuals that regulate documentation, recording and liquidation of operations that the Institution carries out and establish the control points that should be observed, assuring the separation of functions, clear assigning of responsibilities, safekeeping of information and prevention of unlawful acts.

During the fourth quarter of 2018, activities related to strengthening control, risk evaluation and management, establishment and monitoring of controls, and assurance of quality information continued to be developed; highlighting the following:

- A. The various Corporate Governance Committees have had the required financial, economic, accounting and/or legal information for proper decision-making.
- B. Corporate Governance documents related with Internal Audit were revised and updated, and were presented by the Audit and Corporate Practices Committee to the Board of Directors for final approval.
- C. Throughout the merger with Interacciones, several cross-functional teams were concluded to ensure an adequate operating, technological, legal and accounting process integration. The internal control tracking and monitoring models of Banorte are applied to the new business incorporated.
- D. The policies and procedures manuals have been updated as per changes in external regulations, new products, and changes in the Institution's processes or improvements to internal controls.
- E. The requests from different internal areas regarding internal control matters were addressed, both in support of the development of new institutional projects, as well as those that derive from regulatory changes. GFNORTE's business and operating support processes are constantly monitored through the Business Process and Management Comptrollers. They issue periodic compliance reports and identify areas of opportunity so that they can be remediated in a timely manner.
- F. GFNORTE's business and operating support processes are constantly monitored through the Business Process and Management Comptrollers. They issue periodic compliance reports and identify areas of opportunity so that they can be remediated in a timely manner.
- G. According to the work plan established at the beginning of the year, there was progress in several activities related to internal accounting control.
- H. Effectiveness tests related to the Business Continuity Plan were executed
- I. There has been continuous follow-up of the improvement actions regarding the observations made by the different members of the SCI.
- J. The Supervisory Authorities' requirements have been addressed and the information required by the external regulations has been submitted. Regular inspection visits were carried out.



# **Internal and External Liquidity Sources**

The internal liquidity sources, in local and foreign currency, come from the various deposit products that the institution offers to customers.

Regarding external sources of liquidity, it has diverse mechanisms to access the debt and capital markets. The Institution obtains resources through the issuance of debt securities, loans from other institutions - including the Central Bank and international organisms -, as well as from the issuance of subordinated debt. Also considered is the liquidity that the Institution obtains through its proprietary repos' securities that qualify for such transactions. It also has the alternative of obtaining resources through the issuance of shares representing equity.

Currently, the Institution has diverse sources of liquidity. Deposits, including interest bearing and non-interest bearing demand and time deposits, are the bank's main source of liquidity. Negotiable and short term instruments, such as government securities and deposits in the Central Bank and other banks, are liquid assets that generate interest. Liquid assets also include deposits in foreign banks, which are denominated mainly in US dollars.

Detailed information related to liquidity sources is reported in different headings of the GFNorte's Balance Sheet in this report

# **Dividend Policy**

GFNorte's Ordinary General Shareholders' Meeting held on November 19th, 2015, approved to modify the Dividend Policy, which was effective since October 2011.

As of November 2015, the Policy establishes that the dividend payment can be between 16% and up to 40% of the net income of the prior year.

• For reference, the former Policy which decreed dividends established a payment between 16% and 20% of the recurring net income depending on its annual growth.

## **Related Parties Loans**

According to Article 73 of the Law of Credit Institutions, loans granted to related parties of credit institutions cannot exceed the established limit of 35% of the basic portion of net capital.

In the case of GFNorte as of December 31 and September 30, 2018, the amount of loans granted to third parties is as follows (billion pesos):

| Lender  | Dec-2018 | % Basic Equity | Sept -2018 | % Basic Equity |
|---------|----------|----------------|------------|----------------|
| Banorte | Ps 17.13 | 15.7%          | Ps 18.13   | 17.7%          |

The loans granted are under the 100% limit set forth by the LIC.

### Banorte

As of **December 31, 2018**, total loans granted to related parties, under Article 73 of the Law of Credit Institutions, was Ps 17.13 billion (including Ps 6.71 billion in — Letters of Credit "CC", which are registered in memorandum accounts), representing 2.2% of Banorte's total loan portfolio (excluding the balance of CC). Of the total related loans balance, Ps 14.28 billion were loans granted to clients linked to members of the Board of Directors; Ps 1.64 billion were granted to clients linked to companies related to GFNorte.

In accordance with Article 73 of the Law for Credit Institutions, the balance of GFNorte's loan portfolio for individuals and corporations at the end of June 2018 was 15.7% of the basic part of the equity.

Related party loans have been granted under market conditions and rated in accordance with the policies, procedures and rating systems applicable to the rest of GFNorte's loan portfolio based on the general dispositions applicable to credit institutions with regard to rating of loan portfolios issued by CNBV. 95% of the related party loans are rated in Category "A", and the majority of these loans were classified as commercial loans.



### Banorte

As of **September 30**, 2018, total loans granted to related parties, under Article 73 of the Law of Credit Institutions, was Ps 18.13 billion (including Ps 7.13 billion in — Letters of Credit "CC", which are registered in memorandum accounts), representing 2.4% of Banorte's total loan portfolio (excluding the balance of CC). Of the total related loans balance, Ps 14.81 billion were loans granted to clients linked to members of the Board of Directors; Ps 2.08 billion were granted to clients linked to companies related to GFNorte.

In accordance with Article 73 of the Law for Credit Institutions, the balance of GFNorte's loan portfolio for individuals and corporations at the end of September 2018 was 17.7% of the basic part of the equity.

Related party loans have been granted under market conditions and rated in accordance with the policies, procedures and rating systems applicable to the rest of GFNorte's loan portfolio based on the general dispositions applicable to credit institutions with regard to rating of loan portfolios issued by CNBV. 95% of the related party loans are rated in Category "A", and the majority of these loans were classified as commercial loans.

# Loan or tax liabilities

The tax credits listed below are currently in litigation:

|  | As of December 31, 2018 |
|--|-------------------------|
| BANORTE  | \$-                     |
| IMSS fees<br>INFONAVIT fees  | -                       |
| AFORE XXI BANORTE  | \$2                     |
| Loan # 4429309391 Payroll Tax of the state of Coahuila                                     | 2                       |
| UNITELLER  | \$8                     |
| Philippines 2007 - 2008  | 8                       |
| PENSIONES BANORTE  | \$172                   |
| Financial year 2014  | 172                     |
| IXE BANCO  | \$-                     |
| Income Tax-Profit Sharing for the 2005 fiscal year – inflation adjustment<br>Million pesos | -                       |



# **People in Charge**

The undersigned represent under oath that, within the scope of our respective functions, we have drawn up the information relative to Grupo Financiero Banorte contained in this report, which, to the best of our knowledge, reasonably reflects its situation. Furthermore, we express that we are no aware that relevant information has been omitted or falsified in this quarterly report or that it contains information that may lead to errors to investors.

Act. Jose Marcos Ramirez Miguel Chief Executive Officer of Grupo Financiero Banorte, S.A.B. de C.V.

Eng. Rafael Arana de la Garza Chief Operating Officer & Chief Financial Officer

C.P. Isaias Velazquez Gonzalez Managing Director of Internal Audit

Lic. Jorge Eduardo Vega Camargo Deputy Managing Director of Comptrollership

C.P.C. Mayra Nelly Lopez Lopez Executive Director of Accounting

# **Basis for submitting and presenting Financial Statements**

**Grupo Financiero Banorte (GFNorte).** Issues the financial statements in consolidated form with its Subsidiaries in accordance with the General Provisions Applicable to the Controlling and Sub-controlling Companies of Financial Groups that regulate the matters that correspond jointly to the National Supervisory Commissions (the Provisions) published in the Official Gazette of the Federation on June 29, 2018.

**Bano Mercantil del Norte (Banorte).** Issues the financial statements in consolidated form with its Subsidiaries in accordance with the General Provisions Applicable to the financial information of the Credit Institutions (the Provisions) published in the Official Gazette of the Federation on December 2, 2005, modified by means of published Resolutions in the aforementioned Official Gazette on March 3 and 28, September 15, December 6 and 8, 2006, January 12, March 23, April 26, November 5, 2007, March 10, August 22, September 19, October 14, December 4, 2008, April 27, May 28, June 11, August 12, October 16, November 9, December 1 and 24, 2009, January 27, February 10, April 9 and 15, May 17, June 28, July 29, August 19, September 9 and 28, October 25, November 26 and December 20, 2010, June 24 and 27 January, March 4, April 21, July 5, August 3 and 12, September 30, October 5 and 27, and December 28, 2011, June 19, July 5, October 23, November 28 and December 13, 2012, January 31, April 16, May 3, June 3 and 24, July 12, October 2 and December 24, 2013, January 7 and 31, March 26, May 12 and 19, July 3 and 31, September 24, October 30, December 8 and 31, 2014, January 9, 5 February, April 30, May 27 and June 23, 2015, August 27, September 21, October 29, November 19, September 16 and 31, 2015, April 7 and 28 and December 22, 2015 June 2016, July 7 and 29, August 1, September 19, September 28, 2016, and December 27, 2016, January 6, April 4 and 27, May 31, June 26, 4 and 24 July, August 29, October 6 and 25, December 18, 26 and 27, 2017, January 22, March 14, April 26, May 11, June 26, July 23, August 29, September 4, October 5, November 15 and 27, 2018, respectively.

**GFNorte and Banorte.** The financial information contained in this document has been prepared in accordance with the regulation issued by the National Banking and Securities Commission (CNBV) for the holding company and the financial entities that make up the Financial Group and the NIF issued by the Mexican Board of Standards of Financial Information, AC (CINF). The regulation of the CNBV and the aforementioned NIFs differ from each other due to the specialized operations of the Credit Institutions. They also differ from the accounting principles generally accepted in the United States of America (US GAAP) and the regulations and principles established by the North American authorities for this type of financial entities. In order to present the information contained in an international format, the format for the classification and presentation of certain financial information differs from the format used for the financial information published in Mexico.

The information contained in this document is based on unaudited financial information of each of the entities to which it refers.