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# VALE'S PERFORMANCE IN 3Q20



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# **Investor Relations Department**

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## Conference call and webcast on Thursday, October 29th

- Portuguese (non-translated) at 10:00 a.m. Brasilia time
- English at 12:00 p.m. Brasilia time (11:00 a.m. New York time, 3:00 p.m. London time).

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Except where otherwise indicated the operational and financial information in this release is based on the consolidated figures in accordance with IFRS. Our quarterly financial statements are reviewed by the company's independent auditors. The main subsidiaries that are consolidated are the following: Companhia Portuária da Baía de Sepetiba, Mineração Corumbaense Reunida S.A., Minerações Brasileiras Reunidas S.A. PT Vale Indonesia Tbk, Salobo Metais S.A., Vale Holdings B.V., Vale Canada Limited, Vale International S.A., Vale Manganês S.A., Vale Malaysia Minerals Sdn. Bhd., Vale Moçambique S.A., Vale Nouvelle-Calédonie SAS, Vale Oman Pelletizing Company LLC and Vale Oman Distribution Center LLC.

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Cautionary Note to U.S. Investors - The SEC permits mining companies, in their filings with the SEC, to disclose only those mineral deposits that a company can economically and legally extract or produce. We present certain information in this presentation, including 'measured resources,' 'indicated resources,' 'inferred resources,' (spelogic resources,' which would not be permitted in an SEC filing. These materials are not proven or probable reserves, as defined by the SEC, and we cannot assure you that these materials will be converted into proven or probable reserves, as defined by the SEC. U.S. Investors should consider closely the disclosure in our Annual Report on Form 20-K, which may be obtained from us, from our website or at http://us.sec.gov/edgar.shtml.

The information contained in this press release includes financial measures that are not prepared in accordance with IFRS. These non-IFRS measures differ from the most directly comparable measures determined under IFRS, but we have not presented a reconciliation to the most directly comparable IFRS measures, because the non-IFRS measures are forward-looking and a reconciliation cannot be prepared without unreasonable effort.



## Vale's 3Q20 in review

Rio de Janeiro, October 28<sup>th</sup>, 2020 – "At the same time that we remain firm in our commitment to Brumadinho full reparation, in this quarter we achieved an important milestone in our production stabilization, with an all-time production record in the Northern System, a major step towards the de-risking of our company", commented Eduardo Bartolomeo, Chief Executive Officer.

## The Integral Reparation Plan has evolved

The reparation of Brumadinho is a priority for Vale. In August, search and rescue efforts were resumed after a five-month suspension on the wake of the COVID-19 pandemic. We continue to support the Minas Gerais Fire Department in the search for 11 missing victims.

The indemnification process continues, making use of videoconferences during the pandemic. More than 8,200 people are related to indemnification agreements entered into by Vale, an increase of about 600 people since the 2Q20 Performance Report release.

Water supply initiatives – relevant to the reparation efforts - have also progressed. This year, Vale concluded the tailings containment structures at the Paraopeba river, cleaning over 68,500 m³ of sediments, about 30% of the total, through the dredging system installed. We also completed the water connection between the Paraobepa and the Rio das Velhas rivers and the water main to ensure the supply to the municipality of Pará de Minas, with a population close to 100,000 people. The new water pipeline for the Paraopeba river is 50% concluded and will be delivered by March 2021, as the COVID-19 pandemic impacted its works.

Essential social infrastructure works were completed, with the delivery of a daycare facility and a health care unit to communities in Parque da Cachoeira<sup>1</sup>, and a school for 400 students to the community of Macacos<sup>2</sup>. In Brumadinho, we are renovating a multi-sport gymnasium complex and all 16 public schools. In September, the Integral Reparation Plan for Brumadinho, a solid plan for damage recovery and support to the city's development, was submitted to the appreciation of the municipal authority. In Antônio Pereira<sup>3</sup>, a public consultation led to 711 comments on the compensation plan, whose implementation is expected to start in early 2021.

Vale is committed to be fully compliant with the recommendations made by the Extraordinary Independent Consulting Committee for Support and Reparation<sup>4</sup> by 2021. To date, the company has already addressed 57% of those recommendations, and that progress has been monitored by the committee. Vale is also in process of hiring an external and independent assessment for an annual review of the reparation progress.

<sup>&</sup>lt;sup>1</sup> Parque da Cachoeira is a district of the municipality of Brumadinho, Minas Gerais.

<sup>&</sup>lt;sup>2</sup> Macacos is a community of the municipality of Nova Lima, Minas Gerais.

<sup>&</sup>lt;sup>3</sup> Antônio Pereira is community of the municipality of Ouro Preto, Minas Gerais.

<sup>&</sup>lt;sup>4</sup> Final report issued in February 2020.



## Our commitment to safety and operational excellence advances

Vale's dam management practices continue to evolve, with significant improvements already in place:

- The new Tailings & Dams Management System is under implementation, in compliance with the ICMM standard, launched in August 2020. Vale's initial assessment indicates a level of adherence to the ICMM recommendations close to 60%, and the company expects to be fully compliant by 2021.
- In Risk Management, the risk identification and treatment program, HIRA, continues to expand. Since 2019, 59 operational units were assessed, 42 of those only in 2020. Until the end of the year, other 12 operational units will be assessed. The HIRA methodology has also been adapted to assess Vale's projects: one pilot was completed in July and other three projects will be assessed this year. Finally, since August 2020, the methodology has also been applied to our dams, with two pilots underway on structures in Sudbury and Long Harbour. Vale expects to have all dam portfolio covered by HIRA by the end of 2022.
- The Engineer of Record has already provided solid results this year, and is implemented for 100% of dams serving the Ferrous Minerals Business in Brazil that means 93<sup>5</sup> dams, dikes and drained stacks.

The dam de-characterization plan has evolved to comprise a total of 29 geotechnical structures, as disclosed in September 2020.

- The de-characterization of Fernandinho dam is expected to be completed in the coming months. The works related to Pondes de Rejeitos dam were completed in September, pending an assessment of the de-characterization by the National Mining Agency.
- The back-up dam for Forquilhas and Grupo structures had phase 1 completed in September 2020, reaching the quota 949, or a height of 77 metres. Phase 2 will be completed in 2Q21, with total height of 93 metres.
- As for the Sul Superior dam de-characterization, it had infrastructure works started in 3Q20, in preparation for the start of tailings removal.

#### Stabilization of iron ore production

The Northern System achieved a quarterly production record of 56.9 Mt while the Southern and Southeastern Systems improved performance across operating units, notably in the Itabira Complex and Timbopeba site that ran for a full quarter after restarting in June, and with the resumption at Fazendão mine in July.

For more details, please refer to our 3Q20 Sales and Production Report.

<sup>&</sup>lt;sup>5</sup> Geotechnical structures reported to the National Mining Agency and framed under the terms of the Ordinance No. 70.389, set by the agency.



### Vale ESG approach

## **Environmental**

In July, Vale signed a non-binding agreement with Kobe Steel and Mitsui for the creation of a new venture to deliver low CO<sub>2</sub> metallics to the global market and new solutions to our clients. Additionally, as part of our PowerShift program to replace Vale's energy sources with clean ones, we developed, in partnership with Progress Rail, a new 100% electric, battery-powered switchyard locomotive, which is under tests. The equipment also reduces noise emission, which mitigates impacts on communities close to our operations. Also, Vale is installing at the Ilha Guaíba Port Terminal one of the country's largest lithium-ion battery energy storage systems to supply electrical demand as a strategy to replace fossil fuels, becoming operational by 1Q21.

In September, during Amazon Day, we disclosed our manifesto reaffirming our commitment to promote sustainable development in the Amazon region supporting indigenous culture, traditional communities and the fight against mining and illegal logging. We also endorse the inclusion of forests in carbon markets and environmental protection and restoration.

#### Social

We recognize the importance of the community's perception and the grievance mechanisms, serving to anticipate risks, impacts and possible conflicts and rights violations. From 2019 to 3Q20, we registered 22,300 community interactions in our channels globally, and we responded to 97% of them. During 2020, Vale integrated its grievance channels in Brazil and for 2021, will roll out the same initiative for the rest of its operations.

Vale liaises with local stakeholders to promote territorial development, preparing and implementing community engagement plans. Currently, we interact with 1,938 communities globally, of which 54% have community engagement plans developed in an active listening process.

#### Governance

Following the establishment of the Nomination Committee and aligned with best governance practices, in September, the Board of Directors approved the Nomination Policy, which sets principles, criteria and procedures to guide the choice of nominees for the positions of members of the Board of Directors, Advisory Committees and Executive Board. The Nomination Policy takes into consideration several aspects, including experience, knowledge, diversity and criteria for member independency. The policy is available at Vale's ESG Portal.

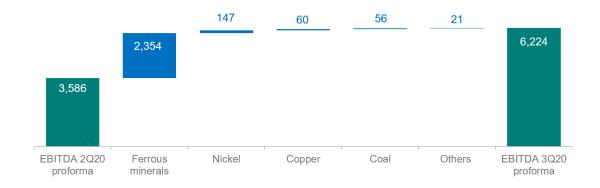


## Vale's performance in 3Q20

Proforma adjusted EBITDA reached US\$ 6.224 billion, US\$ 2.638 billion higher than in 2Q20 and the highest since 4Q13. While EBITDA improved in all Vale's business, the better result was mainly driven by the 26% increase of iron ore realized prices and 20% higher iron ore sales volumes in 3Q20.

Adjusted EBITDA, after US\$ 129 million of expenses related to Brumadinho and COVID-19-related donations to support initiatives to fight the pandemic, totaled US\$ 6.095 billion.

# Adjusted EBITDA proforma 3Q20 vs. 2Q20 per business US\$ million



Ferrous Minerals EBITDA of US\$ 5.856 billion in 3Q20 was US\$ 2.354 billion higher than 2Q20.

- Vale's realized price for iron ore fines totaled US\$ 112.1/t, an increase of US\$ 23.2/t compared with 2Q20 reflecting the higher 62% Fe reference price and forward curve, on the back of strong Chinese demand.
- Iron ore fines C1 cash cost improved US\$ 2.2/t, totaling US\$ 14.9/t in 3Q20. The lower C1 cash cost was achieved as a result of the higher dillution of fixed costs (US\$ 1.5/t) and the normalization of demurrage costs (US\$ 0.9/t), both effects antecipated in the 2Q20 report. The positive effects were partially offset by the higher cost of third-party purchased ore (US\$ 0.6/t). C1 cash cost excluding third-party purchases was US\$ 12.5/t in the quarter, US\$2.9/t lower than 2Q20. As a consequence of the higher iron ore price environment, the achievement of US\$ 14.5/t of C1 cash cost in 2H20 may be challenging due to its effect on third party purchase costs.
- Maritime freight cost increased US\$ 2.2/t, totaling US\$ 15.7/t in 3Q20, driven mainly by the expected seasonally higher exposure to spot freight prices and the higher chartering and bunker oil fuel costs.

In August 2020, Vale approved the Serra Sul 120 Project, a multiyear investment of US\$ 1.5 billion with start-up expected for 2024, including new mining areas in Serra Sul, duplication of the long-distance belt conveyor, new processing lines and the expansion of storage areas.



The project provides flexibility to Vale's operations in the Northern System and aggregates important elements for the reduction of operational risk, adding reliability to the Northern System.

Base Metals business adjusted EBITDA was US\$ 770 million in 3Q20, US\$ 207 million higher than 2Q20, with the Copper business EBITDA reaching a record<sup>6</sup> US\$ 380 million, mainly due to (i) higher nickel and copper realized prices, on stronger LME reference price, (ii) higher byproduct credits, especially gold, rhodium and palladium, and (iii) lower stoppage expenses with Voisey's Bay's resumption after care and maintenance.

In October 2020, Vale completed, together with Sumitomo Metal Mining Co., Ltd, the sale of 20% shareholding in PT Vale Indonesia to Inalum, therefore satisfying one of the requirements for the extension of PTVI's operations beyond 2025.

The Coal business EBITDA increased US\$ 56 million in 3Q20 to negative US\$ 213 million with higher metallurgical coal sales and fixed cost dilution after resumption of operations in June 2020. Vale expects to carry on its 3-month revamp plan starting in November 2020, after which a ramp up to 15 Mtpy run-rate production is expected.

Vale posted net income of US\$ 2,908 million in 3Q20, US\$ 1,913 million higher when compared to US\$ 995 million recorded in 2Q20. The better result was mostly driven by the higher EBITDA in the quarter and the improvement in equity results, as in 2Q20 this line was impacted by provisions for future expenditures with Samarco and Renova Foundation. The positive effects were partially offset by higher financial expenses, from mark-to-market of the participative shareholders' debentures and the revaluation of the fair value of financial guarantees issued by Vale.

Vale generated US\$ 3,751 million in Free Cash Flow from Operations in 3Q20, US\$ 3,474 million higher than in 2Q20, following the strong EBITDA and the gradual normalization of working capital, whose impact was US\$ 769 million lower than in 2Q20.

In September 2020, Vale repaid US\$ 5 billion from its revolving credit lines, which were disbursed in March 2020 amid the increased risks and uncertainties presented by the COVID-19 pandemic. The repayments fully reset the available funding from the revolving credit lines to its original amount.

Vale's liquidity position was also positively impacted by the proceeds from the notes issued in July 2020. Vale issued US\$ 1.5 billion in notes due 2030 bearing a coupon of 3.75% per year, the lowest-ever yield for Vale's 10-year benchmark. It represented a successful return to the international debt capital market, from which it was absent since February 2017.

In 3Q20, Vale's Board of Directors approved the resumption of Shareholders Remuneration Policy and Vale distributed a total of US\$ 3.327 billion in shareholders remuneration in relation to the company performance in 1H20 and the interest on equity announced in December 2019.

 $<sup>^{\</sup>rm 6}$  Not considering the effects of the Salobo goldstream recorded in 1Q15.



## **Selected financial indicators**

US\$ million	3Q20	2Q20	3Q19
Net operating revenues	10,762	7,518	10,217
Total costs and other expenses	5,349	4,901	6,345
Expenses related to Brumadinho	114	130	225
Adjusted EBIT	5,321	2,564	3,676
Adjusted EBIT margin (%)	49%	34%	36%
Adjusted EBITDA	6,095	3,371	4,603
Adjusted EBITDA margin (%)	57%	45%	45%
Proforma adjusted EBITDA <sup>1</sup>	6,224	3,586	4,828
Iron ore - 62% Fe reference price	118.2	93.3	102.0
Net income (loss)	2,908	995	1,654
Net debt <sup>2</sup>	4,474	4,697	5,321
Capital expenditures <sup>3</sup>	895	967	891

<sup>&</sup>lt;sup>1</sup> Excluding expenses related to Brumadinho and COVID-19.

US\$ million	9M20	9M19	%
Net operating revenues	25,249	27,606	-9%
Total costs and other expenses	15,068	17,268	-13%
Expenses related to Brumadinho	403	6,261	-94%
Adjusted EBIT	9,952	4,355	129%
Adjusted EBIT margin (%)	39%	16%	23%
Adjusted EBITDA	12,348	7,049	75%
Adjusted EBITDA margin (%)	49%	26%	23%
Proforma adjusted EBITDA <sup>1</sup>	12,851	13,310	-3%
Net income (loss)	4,142	(121)	-3523%
Capital expenditures <sup>2</sup>	2,986	2,232	34%

<sup>&</sup>lt;sup>1</sup> Excluding expenses related to Brumadinho and COVID-19.

<sup>&</sup>lt;sup>2</sup> Does not include leases (IFRS 16).

 $<sup>^{\</sup>rm 3}$  Including recoverable taxes in 3Q20 (US\$ 23 million).

<sup>&</sup>lt;sup>2</sup> Including recoverable taxes in 3Q20 (US\$ 23 million).



## Market overview

#### **IRON ORE**

Iron ore 62% Fe reference price averaged US\$ 118.2/dmt in 3Q20, 27% higher than 2Q20, after the Chinese demand strongly responded to governments stimulus and supply chain disruptions led to higher prices during the quarter on reduced availability of iron ore.

MB65% index averaged US\$ 119.2/dmt in 3Q20, 19% higher than 2Q20. Despite the decrease, the spread between the MB65% and the 62% iron ore reference price recovered along the quarter, closing September at around US\$ 12/t.

#### Demand/Supply

China's steel production totaled 92.5 Mt in September, achieving a record accumulated steel production of 781 Mt in the 9M20, an increase of 4.5% vs. 9M19. On the macro side, the GDP breakdown indicates that manufacturing and construction – property and infrastructure – have been pivotal to China's recovery with an expressive economic expansion of 4.9% in the 3Q20.

In addition, a long vessel queue built up along the Chinese coast, with high volume of iron ore stored on vessels, making it inaccessible to the Chinese steel industry, which drove steelmakers to pay high prices for all grades to keep production at high levels.

The higher stock levels of products such as pellets and concentrates at Chinese ports, together with a strong domestic concentrate production in China, created an upside supply of high grades products. However, stock levels of such materials started to correct along the quarter.

According to World Steel Association (WSA), ex-China steel production totaled 189 Mt in 3Q20, 14% higher than in 2Q20, achieving 566 Mt during the 9M20. Despite the improvement, steel production in the developed economies have been suffering the most, with a decrease in 9M20 of 19% in Japan and USA and 18% in EU28 vs. 9M19.

#### Outlook

The outlook for 2021 has improved, with WSA forecasting stability in steel production in China as economic activity normalizes and resumes its path away from heavy investments and towards consumption. Other regions ex-China are expected to partially recover with steel demand growing 9.4% in 2021 led by more expressive recovery in India, ASEAN (Association of Southeast Asian Nations), Turkey and Europe. However, Vale notes that risks still remain with the resurgence of COVID-19 cases mainly in Europe, which could hinder the economic recovery started in 3Q20.

## COAL

The seaborne coking coal price averaged US\$ 114.8/t in 3Q20, 3% lower than in 2Q20. In the thermal coal market, Richards Bay 6000 NAR price averaged US\$ 55.4/t for the quarter, 1% higher than in 2Q20.



**Coking coal:** the impact of regional COVID-19 lockdowns, driving steel production cuts, and the exhaustion of import quota in China due to its rapid import rate earlier in the year put pressure on the market until late August. Prices rallied thereafter and reached \$139/t by the end of September. A wide import arbitrage of over \$30/t attracted some Chinese buyers to take positions and buy cargoes using 2021's import quota. In addition, many countries had begun easing lockdown restrictions, lifting demand for coking coal as global steel production gradually picked up, with nearly a third of ex-China idled blast furnaces returning to duty.

**Thermal coal:** prices were rangebound in the low \$50s throughout July and August, and started to pick up by the middle of September to close the quarter at above \$60/t levels. Coupled with improving power generation as global economies gradually recover, demand for thermal coal increased as South Asia buyers stepped up buying, after the monsoon period, and high pet-coke prices incentivized cement makers to switch to coal. Temporary supply cuts from some of Glencore's mines, in Australia, and the strike at Colombia's Cerrejon mine also helped to rebalance the market.

**Outlook:** Seaborne coking coal market is expected to strengthen in 4Q20, amid continued recovery in global industrial and construction activities. Other positive factors in play include the Chinese market restocking coking coal with import quota for 2021 and the heightened potential of coal supply disruption out of Australia, with the confirmation of a La Niña weather cycle. The thermal coal market is likely to remain supported in 4Q20 on (i) winter restocking, (ii) a colder than normal winter forecast in Northeastern Asia, due to La Niña cycle, (iii) planned closures for some mines in Australia during two to three weeks over the holiday season, and (iv) continued higher pet-coke prices.

#### **NICKEL**

LME nickel prices posted strong gains in 3Q20, averaging US\$ 14,210/t compared to US\$ 12,215/t in 2Q20. This represents a 16%, or nearly US\$2,000/t, increase quarter over quarter.

Total exchange inventories (LME and SHFE) had a net increase, closing at 266.8 kt by the end of 3Q20, an increase of 3.9 kt from the previous quarter. LME inventories at the end of 3Q20 stood at 236.4 kt, an increase of 2.5 kt since the end of 2Q20. SHFE inventories increased by 1.5 kt to 30.5 kt by the end of 3Q20.

## Demand/Supply

Global stainless-steel production increased 14.5% in 3Q20 relative to 2Q20 as strong Chinese production continued to increase, offsetting weakness in Europe and North America. While global stainless-steel production is forecasted to be down 4% in 2020, because there has been a greater focus on 300 series production in China, nickel consumption may be flat year over year. Visible Chinese stainless-steel inventories remain elevated, however, inventories were essentially flat at the end of 3Q20 compare to 2Q20 even with record production in the country.

Sales of electric vehicles worldwide increased 60% in 3Q20 relative to 2Q20. While the increase was mainly due to sales strength in Europe, all regions posted an increase. While electric vehicle passenger car sales are forecasted to increase slightly this year, the overall auto industry is expected to decline approximately 15 to 20%. This has pushed the EV



penetration rate to the highest on record.

During the initial phases of the COVID-19 outbreak, many nickel operations globally saw disruptions. Producing operations in South Africa, Madagascar, Canada, Colombia, Australia and the Philippines were impacted. However, as the year progressed, most operations have since returned to normal. While mine supply is forecasted to be 3% lower this year, inventory of ore and concentrates meant there was limited impact on refined nickel. Also, Indonesia nickel pig iron ("NPI") growth was slightly stronger than expected.

Chinese NPI production in China increased by 5% in 3Q20 compared to 2Q20. Overall Chinese NPI production has remained relatively strong, however, as noted in our 2Q20 review, because of the Indonesian ore export ban, the country was now reliant on ore inventories and imports from other countries, particularly from the Philippines. With Philippine port closures in April, which resulted from a COVID-19 outbreak, Chinese NPI producers were forced to draw down ore from inventories. However, once Philippine ports reopened in May, ore exports rebounded guickly, and ore inventories within China stabilized.

We continue to monitor the progress of High-Pressure Acid Leach (HPAL) projects in Indonesia. These projects are expected to supply the EV market by producing a battery-suitable nickel material. The operations so far have been delayed due to complexity (e.g. tailings disposal solutions), costs, and COVID-19 related issues, such as travel restrictions for technical experts. NPI production from Indonesia on the other hand, continues to grow and is expected to offset any Chinese NPI reductions.

#### Outlook

Our near-term view for nickel remains the same, we believe the market will be in surplus in 2020. COVID-19 has certainly impacted demand, particularly in the high-value markets, such as aerospace, automotive and oil & gas sectors. However, positive signs have emerged much sooner than expected, such as strength in Chinese stainless-steel production, a strong rebound in EV and automotive sales.

Our long-term outlook for nickel continues to remain positive. We are cautiously optimistic that, if there is a successful development of a COVID-19 vaccine, depressed markets, such as airlines and Oil & Gas, which are directly related, could return rather quickly. Additionally, to support markets, governments globally have committed record amounts of funding for stimulus. Many packages are supporting growth of the "green economy".

#### **COPPER**

The LME copper prices posted strong gains in 3Q20, averaging US\$ 6,519/t compared to (US\$ 5,356/t). in 2Q20. This represents a 22%, or nearly US\$ 1,200/t, quarter over quarter increase.

LME copper inventories at the end of 3Q20 stood at 165.6 kt, a decrease of 51 kt from the end of last quarter. SHFE inventories, including deliverable stocks, increased by 70.5 kt, to 170.5 kt at the end of 3Q20. The COMEX decreased by 0.5 kt, ending 3Q20 at 72.4 kt. Overall, copper exchange inventory decreased by 19.0 kt, ending the quarter at 408.5 kt.



#### Demand/Supply

Global refined copper and concentrate demand increased again in 3Q20, both rose 7.5% compared to 2Q20. Demand has been mainly driven by China as refined imports have reached record level. This demand is being driven by significant infrastructure and construction investments the country is making to stimulate their economy. While the Rest of worlds demand is recovering, it is still well below 2019 levels.

On the supply side, many operations which were disrupted by COVID-19 have returned to, or close to, normal operation. Containing the spread of COVID-19 however continues to prove difficult, particularly in Latin American, and therefore, supply concerns persist. Estimates indicate that nearly 500 kt of mined copper has been disrupted due to COVID-19 related impacts, with Peru accounting for half of lost output.

#### Outlook

With continued strength in Chinese demand and persisting supply issues, we continue to have a positive near-term view on copper. For 2020, we see the market relatively balanced, leaning toward a minor surplus. As smelter disruptions were estimated to be only half of mine supply disruptions, the copper concentrate market has remained in a sizable deficit. This has led to a decline in spot TC/RCs (treatment and refining charges), which ended the quarter 26% below the 2020 benchmark of US\$62/t (US\$ 6.2 cents/lb).

Our long-term outlook for copper remains positive. Copper demand is expected to continue to grow, driven by building, construction and electrical network infrastructures. Additionally, targeted green economy investments by governments globally have increased the demand forecast for copper in the electric vehicles and renewable energy markets. Future supply growth continues to be challenged given declining ore grades and the lack of major discoveries. While in the short term, there are enough quality assets being developed to meet demand, additional assets will be required in the medium-term to replace existing operation ramp downs and closures.



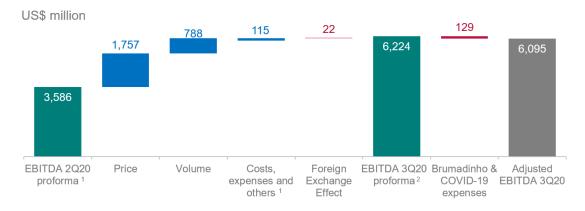
## Adjusted EBITDA

**Adjusted EBITDA** 

US\$ million	3Q20	2Q20	3Q19
Net operating revenues	10,762	7,518	10,217
COGS	(4,816)	(4,212)	(5,681)
SG&A	(127)	(124)	(128)
Research and development	(105)	(90)	(124)
Pre-operating and stoppage expenses	(188)	(238)	(290)
Expenses related to Brumadinho	(114)	(130)	(225)
Expenses related to COVID-19 donations	(15)	(85)	-
Other operational expenses	(98)	(152)	(122)
Dividends and interests on associates and JVs	22	77	29
Adjusted EBIT	5,321	2,564	3,676
Depreciation, amortization & depletion	774	807	927
Adjusted EBITDA	6,095	3,371	4,603
Proforma adjusted EBITDA <sup>1</sup>	6,224	3,586	4,828

<sup>&</sup>lt;sup>1</sup> Excluding expenses related to Brumadinho and COVID-19.

## EBITDA proforma 3Q20 vs. 2Q20



 $<sup>^{\</sup>rm 1}$  Including negative freight effect (US\$ 127 million) and lower dividends received (US\$ 55 million)

## Impact of provisions and reparation expenses related to the Brumadinho event

In this quarter, Vale paid US\$ 332 million related to the Brumadinho event, including the decharacterization program (US\$ 83 million), agreements and donations (US\$ 135 million) and incurred expenses (US\$ 114 million). The aggregate amount of the provisions is currently at US\$ 3.1 billion, mainly due to payments made during the year in the amount of US\$ 863 million, and the impact of the Brazilian real devaluation.

<sup>&</sup>lt;sup>2</sup> Net of Brumadinho and COVID-19 related expenses



## Impact of Brumadinho provisions and expenses in 3Q20

US\$ million	Provisions balance 30jun20	EBITDA impact	Payments	PV & FX adjust	Provisions balance 30sep20
Decharacterization	1,686	-	(83)	(29)	1,574
Agreements & donations	1,723	-	(135)	(38)	1,550
Total Provisions	3,409	-	(218)	(67)	3,124
Incurred expenses		114	(114)		
Total		114	(332)		

## Impact of Brumadinho provisions and expenses since 2019

US\$ million	EBITDA impact in 2019	Payments in 2019	PV & FX adjust 2019	Provisions balance 31dec19	EBITDA impact in 9M20	Payments 9M20	PV & FX adjust 9M20	Provisions balance 30sep20
Decharacterization	2,624	(158)	23	2,489	-	(194)	(721)	1,574
Agreements & donations	3,926	(831)	(112)	2,983	21	(669) <sup>1</sup>	(785)	1,550
Total Provisions	6,550	(989)	(89)	5,472	21	(863)	(1,506)	3,124
Incurred expenses	730	(730)			382	(382)		
Others	122	-			-	-		
Total	7,402	(1,719)			403	(1,245)		

<sup>&</sup>lt;sup>1</sup> Includes cash outflows of US\$ 395 million and the release of judicial deposits of US\$ 274 million.

Adjusted EBITDA by business area

7 10,0000 == 11 = 7 1 10 , 10 00 00 10 00 00 00 00			
US\$ million	3Q20	2Q20	3Q19
Ferrous Minerals	5,856	3,502	4,634
Base Metals	770	563	555
Coal	(213)	(269)	(172)
Others	(189)	(210)	(189)
Brumadinho expenses	(114)	(130)	(225)
Expenses related to COVID-19 donations	(15)	(85)	-
Total	6,095	3,371	4,603



Net operating revenue by business area

US\$ million	3Q20	%	2Q20	%	3Q19	%
Ferrous Minerals	8,684	80.7	5,895	78.4	8,327	81.5
Iron ore fines	7,357	68.4	4,852	64.5	6,566	64.3
ROM	5	0.0	3	0.0	14	0.1
Pellets	1,195	11.1	900	12.0	1,596	15.6
Manganese ore	37	0.3	58	0.8	18	0.2
Ferroalloys	14	0.1	10	0.1	30	0.3
Others	76	0.7	72	1.0	103	1.0
Base Metals	1,904	17.7	1,471	19.6	1,529	15.0
Nickel	882	8.2	591	7.9	757	7.4
Copper	519	4.8	491	6.5	447	4.4
PGMs	155	1.4	120	1.6	105	1.0
Gold as by-product	218	2.0	191	2.5	179	1.8
Silver as by-product	13	0.1	7	0.1	7	0.1
Cobalt	28	0.3	27	0.4	27	0.3
Others	88	0.8	44	0.6	7	0.1
Coal	103	1.0	94	1.3	241	2.4
Metallurgical coal	76	0.7	52	0.7	178	1.7
Thermal coal	27	0.3	42	0.6	63	0.6
Others	71	0.7	58	0.8	120	1.2
Total	10,762	100.0	7,518	100.0	10,217	100.0

COGS by business segment

US\$ million	3Q20	%	2Q20	%	3Q19	%
Ferrous Minerals	2,961	61.5	2,632	62.5	3,855	67.9
Base Metals	1,356	28.2	1,063	25.2	1,204	21.2
Coal	321	6.7	361	8.6	504	8.9
Others	178	3.7	156	3.7	118	2.1
Total COGS	4,816	100.0	4,212	100.0	5,681	100.0
Depreciation	726		734		837	
COGS <sup>1</sup> , ex-depreciation	4,090		3,478		4,844	

<sup>&</sup>lt;sup>1</sup> COGS currency exposure in 3Q20 was as follows: 54% USD, 40% BRL, 5% CAD and 1% EUR.



**Operating expenses** 

US\$ million	3Q20	2Q20	3Q19
SG&A ex-depreciation	118	110	116
SG&A	127	124	128
Administrative	106	104	105
Personnel	50	40	45
Services	28	33	25
Depreciation	9	14	12
Others	19	17	23
Selling	21	20	23
R&D	105	90	124
Pre-operating and stoppage expenses	188	238	290
Depreciation	39	59	78
Expenses related to Brumadinho	114	130	225
Provisions	=	21	-
Incurred expenses	114	109	225
Expenses related to COVID-19 donations	15	85	-
Other operating expenses	98	152	122
Total operating expenses	647	819	889
Depreciation	48	73	90
Operating expenses ex-depreciation	599	746	799

Pre-operating and stoppage expenses ex depreciation decreased US\$ 30 million in 3Q20, mainly due to the successful resumption of Voisey's Bay operations (US\$ 29 million).

Pre-operating and stoppage expenses break-down

US\$ million	3Q20	2Q20	3Q19
Pre-operating and stoppage expenses	188	238	290
Depreciation	39	59	78
Pre-operating and stoppage expenses, ex-depreciation	149	179	212
Brumadinho - stoppage expenses	111	104	179
Itabira Complex (Cauê, Conceição and others)	-	-	-
Minas Centrais Complex (Brucutu and others)	22	19	-
Mariana Complex (Alegria, Timbopeba and others)	4	7	25
Paraopeba Complex (Mutuca, Fábrica¹ and others)	52	44	6
Vargem Grande Complex (Vargem Grande <sup>1</sup> , Pico and others)	33	34	145
Others Brumadinho	-	-	3
Tubarão pellet plants	7	17	-
Onça Puma	-		16
Voisey's Bay	-	29	-
Others	31	29	17

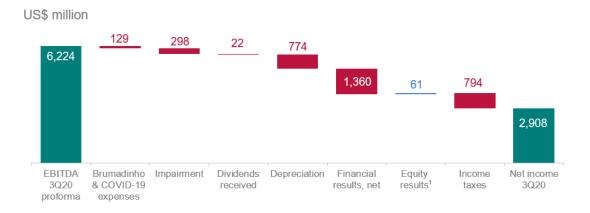
<sup>&</sup>lt;sup>1</sup> Including pelletizing plants.



# Net income (loss)

Vale posted a net income of US\$ 2,908 million in 3Q20, US\$ 1,913 million higher than 2Q20.

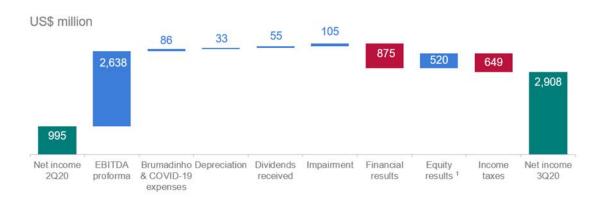
## **EBITDA** proforma to Net income reconciliation



<sup>&</sup>lt;sup>1</sup> Includes net income (loss) attributable to noncontrolling interests.

Stronger net income in 3Q20 was mainly due to the higher EBITDA in the quarter and provisions for future expenditures with Samarco and Renova Foundation that were recorded in 2Q20. The positive effects were partially offset by higher financial expenses, from higher mark-to-market of the participative shareholders' debentures (US\$ 322 million) and the revaluation of the fair value of financial guarantees issued by Vale (US\$ 322 million).

## Net income 3Q20 vs. 2Q20



<sup>1</sup> Includes net income (loss) attributable to noncontrolling interests.



## **Financial results**

US\$ million	3Q20	2Q20	3Q19
Financial expenses	(1,215)	(585)	(1,084)
Gross interest	(208)	(193)	(258)
Capitalization of interest	13	12	34
Shareholder debentures <sup>1</sup>	(553)	(231)	(486)
Others	(457)	(161)	(333)
Financial expenses (REFIS)	(10)	(12)	(41)
Financial income	69	135	132
Derivatives <sup>2</sup>	(187)	(86)	(74)
Currency and interest rate swaps	(145)	(230)	(115)
Others (bunker oil, commodities, etc)	(42)	144	41
Foreign Exchange	(18)	107	25
Monetary variation	(9)	(56)	(138)
Financial result, net	(1,360)	(485)	(1,139)

<sup>&</sup>lt;sup>1</sup> In 3Q20, there wasn't remuneration on shareholder debentures.

<sup>&</sup>lt;sup>2</sup> The cash effect of the derivatives was a loss of US\$ 130 million in 3Q20.



## **CAPEX**

Investments in 3Q20 totaled US\$ 895 million<sup>7</sup>, consisting of US\$ 110 million in project execution and US\$ 785 million in maintenance of operations. Investments were 7.4% lower than in 2Q20, mainly due to (i) a slow pace in equipment acquisition and implementation of non-essential work fronts in the Brazilian operations, following conservative operational measures to ensure adequate safety conditions and workforce at production sites, and (ii) to a minor extent, the depreciation of the Brazilian real.

Project Execution and Sustaining by business area

US\$ million	3Q20	%	2Q20	%	3Q19	%
Ferrous Minerals	461	51.5	541	56.0	491	55.1
Base Metals	405	45.3	392	40.5	314	35.2
Coal	27	3.0	31	3.2	79	8.9
Energy and others	2	0.2	3	0.3	7	0.8
Total	895	100.0	967	100.0	891	100.0

Based on the exchange rate depreciation and the slower pace at projects' implementation, following conservative safety standards to prevent COVID-19 related risks, Vale informs it revised its estimates for capital expenditure in 2020 from US\$ 4.6 billion to US\$ 4.2 billion.

## **Project execution**

Investments in project execution totaled US\$ 110 million in 3Q20, 11.5% lower than 2Q20, mainly due to a slow pace of implementation of the two main multi-year projects, the Northern System 240 Mtpy project and the Salobo III project.

Project execution by business area

US\$ million	3Q20	%	2Q20	%	3Q19	%
Ferrous Minerals	40	36.4	59	47.7	90	66.7
Base Metals	69	62.7	63	50.7	43	31.9
Energy and others	1	0.9	2	1.6	2	1.5
Total	110	100.0	124	100.0	135	100.0

The Northern System 240 Mtpy engineering project for repowering and equipment flexibility was concluded, besides ongoing earthworks at stockyards and supply of main equipment. The Salobo III Project performed a wide re-planning to mitigate the impacts from COVID-19 and keep the expected start up in 1H22.

The Serra Sul 120 Mtpy project, approved in August 2020, is in an initial phase, having started equipment and services supply processes. Hence, there was no capital expenditure for it in 3Q20.

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<sup>&</sup>lt;sup>7</sup> Including recoverable taxes in 3Q20 of US\$ 23 million.



## Capital projects progress indicator<sup>8</sup>

Projects	Capacity Estimated (tons per		Executed capex (US\$ million)		Estimated capex (US\$ million)				
	year)	start-up <sup>1</sup>	3Q20	Total	2020	Total	(%)		
Ferrous Minerals I	Ferrous Minerals Project								
Northern System 240 Mtpy	10 Mt	2H22	25	145	224	772	31%		
Serra Sul 120 Mtpy	20 Mt	1H24	-	-	-	1,502	0%		
Base Metals Project									
Salobo III	(30-40) kt	1H22	60	296	323	1,128	62%		

<sup>&</sup>lt;sup>1</sup> Updates may be required in the future, depending on the developments of the COVID-19 pandemic.

## **Sustaining CAPEX**

Investments in the maintenance of operations in 3Q20 decreased 6.9% compared to 2Q20, mainly due to the slow pace of project development in Brazil and, to a minor extent, the currency depreciation, as described above.

Sustaining capex by business area

US\$ million	3Q20	%	2Q20	%	3Q19	%
Ferrous Minerals	421	53.6	482	57.2	401	53.0
Base Metals	336	42.8	329	39.0	271	35.8
Nickel	310	39.5	289	34.3	225	29.8
Copper	26	3.3	40	4.7	46	6.1
Coal	27	3.4	31	3.7	79	10.4
Energy and others	1	0.1	1	0.1	5	0.7
Total	785	100.0	843	100.0	756	100.0

Investments in dam management and health & safety are considered essential to Vale, therefore projects have been implemented, with due adjustments and in line with the most rigorous international practices.

Sustaining capex by type - 3Q20

US\$ million	Ferrous Minerals	Base Metals	Coal	Energy and others	TOTAL
Enhancement of operations	271	178	23	-	472
Replacement projects	24	93	-	-	117
Dam management	6	5	1	-	12
Other investments in dams and waste dumps	27	12	-	-	39
Health and Safety	39	18	1	-	58
Social investments and environmental protection	18	16	2	-	36
Administrative & Others	36	14	-	1	51
Total	421	336	27	1	785

<sup>&</sup>lt;sup>8</sup> Pre-operating expenses were not included in the estimated capex for the year, although included in the total estimated capex column, in line with Vale's Board of Directors approvals. Estimated capex for the year is only reviewed once a year.



The replacement project Voisey's Bay underground mine extension ("VBME"), in Canada, had pace of implementation slowed down to ensure proper health and safety conditions at the site and to support the protection of aboriginal coastal communities, following the resumption of works in late May 2020. Works are ongoing with surface construction, with the installation of precast for the paste plant and the forming cast-in-place foundations for the generators. The underground development has been steadily progressing back to pre-COVID rates.

The Gelado project had works at the magnetic concentration front advanced, with the launching of 35 km of cables and the assembling of 1.8 km of pipes, as part of the infrastructure for feeding. For the fines recovery front, civil works are ongoing, with the concreting of tunnels and a pump base, among other activities. As next steps, cables and air lines will be interconnected, while the construction area for electromechanical assembly will be implemented.

## Replacement projects progress indicator

Projects Capacity (ktpy)		Estimated start-up	Executed capex (US\$ million)		Estimated capex (US\$ million)		Physical progress
(κιρу)	(κιργ)	Start-up	3Q20	Total	2020	Total	(%)
Voisey's Bay Mine Extension	45	1H21	91	725	499	1,694	54%
Gelado	9.7	1H22	17	146	121	428	68%

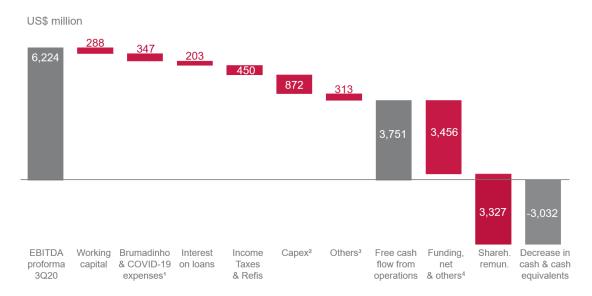


## Free cash flow

Vale had a Free Cash Flow from Operations of US\$ 3,751 million in 3Q20, mainly driven by the strong EBITDA and small increase in working capital versus production and shipments acceleration. Working capital increase of US\$ 288 million was mostly driven by a combined effect of higher inventories across the iron ore supply chain and strong accrual sales in the end of the quarter at a higher price than sales collected during the quarter, both as a consequence of the logistics lead time between production and CFR sales.

The solid operational cash flow generation enabled Vale to repay its US\$ 5 billion revolving credit line and distribute US\$ 3.327 billion to shareholders, while keeping a healthy cash position of US\$ 9 billion, which was also positively impacted by the net funding proceeds of US\$ 1,535 million.

#### Free Cash Flow 3Q20



<sup>&</sup>lt;sup>1</sup> Includes US\$ 114 million of Brumadinho incurred expenses, US\$ 218 million disbursement of Brumadinho provisioned expenses and

US\$ 15 million of COVID-19 expenses.

<sup>2</sup> Excludes recoverable taxes in 3Q20 (US\$ 23 million).

Includes US\$ 130 million of derivatives, US\$ 180 million of payments to Samarco, dividends and interest on capital paid to noncontrolling interest.

<sup>&</sup>lt;sup>4</sup> Includes US\$ 5,000 million of revolving credit facilities repayment, US\$ 1,535 million of net funding proceeds and US\$ 9 million of release of judicial deposits.



## **Debt indicators**

## **Debt indicators**

US\$ million	3Q20	2Q20	3Q19
Gross debt 1	13,444	16,903	14,786
Net debt <sup>1</sup>	4,474	4,697	5,321
Leases (IFRS 16)	1,621	1,652	1,811
Currency swaps <sup>2</sup>	1,161	1,133	281
Refis	2,600	2,749	3,855
Brumadinho provisions	3,124	3,409	4,769
Samarco & Renova Foundation provisions	1,485	1,669	1,557
Expanded net debt	14,465	15,309	17,594
Total debt / adjusted LTM EBITDA (x)	0.8	1.2	1.3
Net debt / adjusted LTM EBITDA (x)	0.3	0.3	0.5
Adjusted LTM EBITDA / LTM gross interest (x)	19.4	16.5	10.8

<sup>&</sup>lt;sup>1</sup> Does not include leases (IFRS 16).

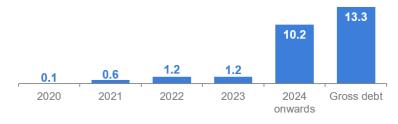
Gross debt totaled US\$ 13.444 billion as of September 30<sup>th</sup>, 2020, decreasing by US\$ 3.5 billion vs. June 30<sup>th</sup>, 2020, mainly explained by (i) the issuance of US\$ 1.5 billion in notes due 2030 bearing a coupon of 3.75% per year, and (ii) the repayment of the US\$ 5 billion revolving credit facilities that were disbursed earlier this year. Net debt remains at its lowest level since 4Q08, reaching US\$ 4.474 billion as of September 30<sup>th</sup>, 2020, decreasing by US\$ 223 million vs. US\$ 4.697 billion as of June 30<sup>th</sup>, 2020.

Expanded net debt (including relevant commitments) decreased to US\$ 14.465 billion as of September 30<sup>th</sup>, 2020. The decrease of US\$ 844 million is mainly due to lower Brumadinho and Samarco & Renova Foundation commitments, reflecting payments made during the quarter and the devaluation of the Brazilian real, which were partially offset by the effect of currency swaps in the period.

Average debt maturity increased to 8.6 years on September 30<sup>th</sup>, 2020, when compared to 7.1 years on June 30<sup>th</sup>, 2020. Likewise, average cost of debt, after currency and interest rate swaps, increased to 4.47% per annum on September 30<sup>th</sup>, 2020 when compared to 3.61% per annum on June 30<sup>th</sup>, 2020, mainly due to the repayment of the revolving credit facilities.

## Debt amortization schedule<sup>1</sup>

US\$ billion



77% of debt maturity after 2024

<sup>&</sup>lt;sup>2</sup> Includes interest rate swaps.

<sup>&</sup>lt;sup>1</sup> As of September 30<sup>th</sup>, 2020. Does not include accrued charges.



# Performance of the business segments

Segment information — 3Q20, as per footnote of financial statements

Segment inform		(20) 40	or rootine	Expense			
US\$ million	Net operating revenues	Cost <sup>1</sup>	SG&A and others <sup>1</sup>	R&D¹	Pre operating & stoppage <sup>1</sup>	Dividends and interest received from associates and JVs	Adjusted EBITDA
Ferrous Minerals	8,684	(2,599)	(53)	(32)	(146)	2	5,856
Iron ore fines	7,357	(2,064)	(51)	(31)	(121)	-	5,090
ROM	5	-	-	-	-	-	5
Pellets	1,195	(431)	2	(1)	(17)	-	748
Others ferrous	76	(60)	-	-	-	2	18
Mn & Alloys	51	(44)	(4)	-	(8)	-	(5)
Base Metals	1,904	(1,084)	(25)	(25)	-	-	770
Nickel <sup>2</sup>	1,317	(894)	(23)	(10)	-	-	390
Copper <sup>3</sup>	587	(190)	(2)	(15)	-	-	380
Coal	103	(321)	(5)	(10)	-	20	(213)
Others	71	(86)	(133)	(38)	(3)	-	(189)
Brumadinho impact	-	-	(114)	-	-	-	(114)
COVID-19 donations	-	-	(15)	-	-	-	(15)
Total	10,762	(4,090)	(345)	(105)	(149)	22	6,095

<sup>&</sup>lt;sup>1</sup> Excluding depreciation, depletion and amortization.

<sup>&</sup>lt;sup>2</sup> Including copper and by-products from our nickel operations.

<sup>&</sup>lt;sup>3</sup> Including by-products from our copper operations.

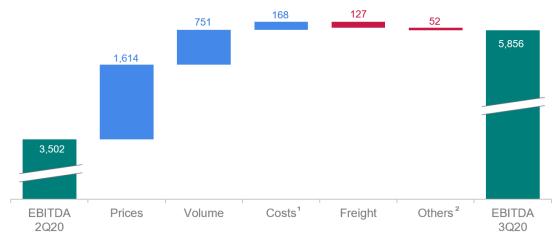


## **Ferrous Minerals**

Ferrous Minerals business segment achieved in 3Q20 its largest adjusted EBITDA level since 4Q13, US\$ 5.856 billion, 67% higher than in 2Q20. The adjusted EBITDA per ton for Ferrous Minerals, excluding Manganese and Ferroalloys, totaled US\$ 79.0/t, an increase of US\$ 22.4/t when compared to 2Q20.

## Ferrous Minerals EBITDA variation (3Q20 x 2Q20)

## US\$ million



<sup>1</sup> Excluding volume effect, FX and freight costs.

The share of premium products<sup>9</sup> in total sales was 83% in 3Q20, in line with 2Q20. Iron ore fines and pellets quality premiums reached US\$ 4.6/t in 3Q20 vs. US\$ 7.5/t in 2Q20, mainly due to the absence of seasonal dividends received and lower premiums in a market environment of higher iron ore prices, creating pressure on steelmaking margins and, as consequence, reducing the willingness to pay for high-quality products.

Iron ore fines and pellets quality premium

US\$/t	3Q20	2Q20	3Q19
Iron ore fines quality premium	3.7	5.3	4.0
Pellets weighted average contribution	0.9	2.2	1.9
Iron ore fines and pellets total quality premium	4.6	7.5	5.9
Share of premium products <sup>1</sup> (%)	83%	83%	86%

<sup>1</sup> Composed of pellets, Carajás (IOCJ), Brazilian Blend Fines (BRBF) and pellet feed.

<sup>&</sup>lt;sup>2</sup> Including lower dividends received (-US\$ 51 million), FX effect (-US\$ 2 million) and lower expenses (US\$ 1 million).

<sup>&</sup>lt;sup>9</sup> Pellets, Carajás, BRBF (Brazilian Blend Fines) and pellet feed.



#### Volume sold

'000 metric tons	3Q20	2Q20	3Q19
Iron ore fines	65,607	54,569	73,614
ROM	162	46	425
Pellets	8,464	6,950	11,077
Manganese ore	428	270	150
Ferroalloys	15	10	29

Net operating revenue by product

rior cheramis in common by broader			
US\$ million	3Q20	2Q20	3Q19
Iron ore fines	7,357	4,852	6,566
ROM	5	3	14
Pellets	1,195	900	1,596
Manganese & Ferroalloys	51	68	48
Others	76	72	103
Total	8,684	5,895	8,327

## Iron ore fines (excluding Pellets and ROM)

Iron ore fines EBITDA variation (3Q20 x 2Q20)



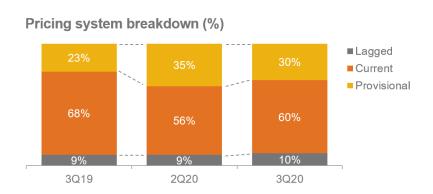
## **REVENUES AND SALES VOLUMES**

Net sales revenues of iron ore fines, excluding pellets and run of mine (ROM), increased to US\$ 7.357 billion in 3Q20 vs. US\$ 4.852 billion in 2Q20, as a result of 26% higher sales realized prices (US\$ 1.519 billion) and 20% higher sales volumes (US\$ 986 million).

<sup>&</sup>lt;sup>1</sup> Excluding volume effect, FX and freight costs. <sup>2</sup> Including FX effect (-US\$ 3 million) and higher expenses (US\$ 3 million).

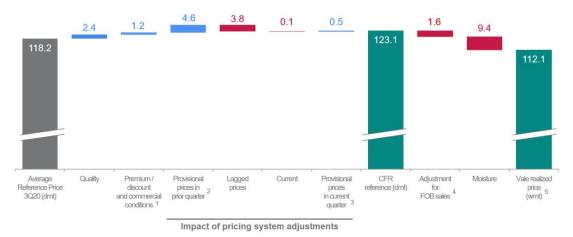


Sales volumes of iron ore fines totaled 65.6 Mt in 3Q20, 11 Mt higher than in 2Q20. CFR sales of iron ore fines totaled 53.5 Mt in 3Q20, which represented 81% of total sales, in line with 2Q20, however above that historically observed due to the higher sales volume to China. Sales to China are predominantly CFR-based, due to Vale's blending strategy and customers' usual choice. The higher percentage of sales to China is an effect of COVID-19 impacts in different markets.



Vale's realized price CFR/FOB totaled US\$ 112.1/t, an increase of US\$ 23.2/t compared with 2Q20, mainly due to higher 62% Fe reference price (US\$ 24.9/t), which was partially offset by lower premiums in a market environment of higher prices (US\$ 1.9/t).

## Price realization iron ore fines – US\$/t, 3Q20



<sup>&</sup>lt;sup>1</sup> In 3Q20, Quality totaled US\$ 2.45/t and Premium/discount and commercial conditions totaled US\$ 1.21/t.

<sup>&</sup>lt;sup>2</sup> Adjustment as a result of provisional prices booked in 2Q20 at US\$ 94.3/t.

<sup>&</sup>lt;sup>3</sup> Difference between the weighted average of the prices provisionally set at the end of 3Q20 at US\$ 119.8/t based on forward curves and US\$ 118.2/t from the 3Q20 62% Fe reference price.

<sup>&</sup>lt;sup>4</sup> Includes freight pricing mechanisms of CFR sales freight recognition.

<sup>&</sup>lt;sup>5</sup> Vale price is net of taxes.



## **Average prices**

US\$/ metric ton	3Q20	2Q20	3Q19
Iron ore - Metal Bulletin 65% index	129.2	108.5	109.8
Iron ore - Metal Bulletin 62% low alumina index	118.7	95.9	101.8
Iron ore - 62% Fe reference price	118.2	93.3	102.0
Provisional price at the end of the quarter	119.8	94.3	88.7
Iron ore fines CFR reference (dmt)	123.1	100.4	100.2
Iron ore fines CFR/FOB realized price	112.1	88.9	89.2
Pellets CFR/FOB (wmt)	141.2	129.4	144.1
Manganese ore	85.3	214.3	118.7
Ferroalloys	968.2	1,005.9	1,051.3

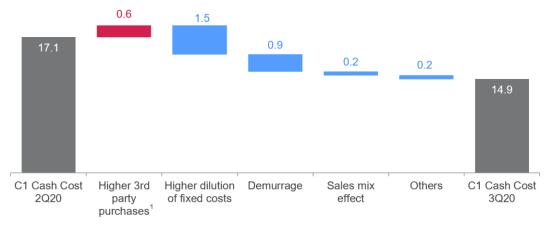
## **COSTS**

## IRON ORE COGS - 2Q20 x 3Q20

		Variance drivers					
US\$ million	2Q20	Volume	Exchange rate	Others	Total variation	3Q20	
C1 cash costs	933	189	3	(148)	44	977	
Freight	597	125	-	118	243	840	
Others	209	41	-	(4)	37	246	
Total costs before depreciation and amortization	1,739	355	3	(34)	324	2,063	
Depreciation	314	61	-	(122)	(61)	253	
Total	2,053	416	3	(156)	263	2,316	

C1 cash cost FOB port per metric ton for iron ore fines ex-royalties decreased to US\$ 14.9/t in 3Q20 from US\$ 17.1/t in 2Q20. The lower C1 cash cost was a result of (i) higher dilution of fixed cost due to higher volumes; (ii) normalization of demurrage costs; (iii) sales mix effect, which were partially offset by higher third-party purchase prices and volumes.

## C1 cash cost variation (3Q20 x 2Q20) - US\$/t



<sup>&</sup>lt;sup>1</sup> Includes logistics costs related to third-party purchases.



Vale purchases ore from third parties as an opportunity to optimize logistics assets, product portfolio and maximize cash generation. Despite increasing cash generation, third-party purchase often impacts the results of Vale's average C1 cash cost due to higher volumes or the increase in the benchmark price of iron ore.

In 3Q20, third party purchase sales totaled 4.1 Mt, 32% higher than in 2Q20, and iron ore global benchmark prices average were 27% higher than the previous quarter average. As result, third party purchases added more US\$ 0.6/t on Vale's average C1 cash cost vs. 2Q20. Excluding this effect, Vale's C1 cash cost decreased US\$ 2.9/t within the quarter. However, the achievement of US\$ 14.5/t of C1 cash cost in 2H20 may be challenging, considering the higher iron ore price environment and its effect on third party purchase costs.

Unit maritime freight cost per iron ore metric ton increased US\$ 2.2/t, totaling US\$ 15.7/t in 3Q20. Freight cost increased mainly due to higher spot freight prices in a quarter with seasonal higher exposure of spot rates (US\$ 1.9/t).

Iron ore fines cash cost and freight

	3Q20	2Q20	3Q19
Costs (US\$ million)			
COGS, less depreciation and amortization	2,063	1,739	2,527
(-) Distribution costs	48	48	80
(-) Maritime freight costs (A)	840	597	1,089
FOB at port costs (ex-ROM)	1,175	1,094	1,358
(-) Royalties and others <sup>1</sup>	198	161	232
FOB at port costs (ex-ROM and ex-royalties) (B)	977	933	1,126
Sales volumes (Mt)			
Total iron ore volume sold	65.8	54.6	74.0
(-) Total ROM volume sold	0.2	0,0	0.4
Volume sold (ex-ROM) (C)	65.6	54.6	73.6
Vale's iron ore cash cost (ex-ROM, ex-royalties), FOB (US\$ /t) (B/C)	14.9	17.1	15.3
Freight			_
Maritime freight costs (A)	840	597	1,089
% of CFR sales (D)	81%	81%	78%
Volume CFR (Mt) (E = C x D)	53.5	44.2	57.1
Vale's iron ore unit freight cost (US\$/t) (A/E)	15.7	13.5	19.1

<sup>&</sup>lt;sup>1</sup> Includes idle capacity.



## Third-party purchase cost in Vale's iron ore fines C1 cash cost

	3Q20	2Q20	3Q19
Costs (US\$ million)			
Vale's iron ore fines C1 cash cost (A)	977	933	1,126
Third-party purchase costs <sup>1</sup> (B)	209	139	223
Vale's C1 cash cost ex-third-party volumes (C = A − B)	768	794	903
Sales volumes (Mt)			
Volume sold (ex-ROM) (D)	65.6	54.6	73.6
Volume sold from third-party purchases (E)	4.1	3.1	5.0
Volume sold from own operations ( $F = D - E$ )	61.5	51.5	68.6
Iron ore fines cash cost (ex-ROM, ex-royalties), FOB (US\$ /t)			
Vale's iron ore cash cost (A/D)	14.9	17.1	15.3
Average third-party purchase C1 cash cost (B/E)	50.8	45.5	44.6
Vale's C1 cash cost ex-third-party purchase cost (C/F)	12.5	15.4	13.2

<sup>&</sup>lt;sup>1</sup> Includes logistics costs related to third-party purchases.

#### **EXPENSES**

## **Expenses - iron ore fines**

US\$ millions	3Q20	2Q20	3Q19
Selling	13	13	13
R&D	31	25	28
Pre-operating and stoppage expenses	121	122	166
Brumadinho stoppage expenses	102	97	152
Others	19	25	14
Other expenses	38	46	67
Total expenses	203	206	274

## Iron ore pellets

Adjusted EBITDA for pellets was US\$ 748 million in 3Q20, 34% higher than in 2Q19, mainly as a result of 9% higher sales price (US\$ 130 million) and 22% higher sales volumes (US\$ 104 million), which were partially offset by the seasonal absence of dividends received (US\$ 53 million).

CFR pellets sales of 4.6 Mt in 3Q20 represented 54% of total pellets sales. FOB pellets sales amounted to 3.9 Mt in 3Q20. The increase of 1.9 Mt of FOB sales vs. 2Q20 is a result of demand improvements ex-China.

Realized prices in 3Q20 averaged US\$ 141.2/t, increasing US\$ 11.8/t vs. 2Q20, mainly due to 19% higher 65% Fe price index, which was partially offset by lower pellet premiums and the negative effect of pricing mechanisms as a result of lagged price sales.

Costs totaled US\$ 431 million (or US\$ 519 million with depreciation charges) in 3Q20. Excluding the impact of higher sales volumes (US\$ 61 million), costs remained in line with 2Q20.



## Pellets - EBITDA

	3Q20		2Q20	
	US\$ million	US\$/wmt	US\$ million	US\$/wmt
Net revenues / Realized price	1,195	141.2	900	129.5
Dividends received (Leased pelletizing plants)	-	-	53	7.6
Cash costs (Iron ore, leasing, freight, overhead, energy and other)	(431)	(50.9)	(377)	(54.2)
Pre-operational & stoppage expenses	(17)	(2.0)	(17)	(2.4)
Expenses (Selling, R&D and other)	1	0.1	1	0.1
EBITDA	748	88.4	560	80.6

## Iron ore fines and pellets cash break-even<sup>10</sup>

Iron ore and pellets cash break-even landed in China<sup>1</sup>

US\$/t	3Q20	2Q20	3Q19
Vale's iron ore cash cost (ex-ROM, ex-royalties), FOB (US\$ /t)	14.9	17.1	15.3
Iron ore fines freight cost (ex-bunker oil hedge)	15.7	13.5	19.1
Iron ore fines distribution cost	0.7	0.9	1.1
Iron ore fines stoppage expenses² related to Brumadinho	1.6	1.8	2.8
Iron ore fines expenses <sup>2</sup> & royalties	4.5	4.9	4.0
Iron ore fines moisture adjustment	3.3	3.4	3.6
Iron ore fines quality adjustment	(3.7)	(5.3)	(4.0)
Iron ore fines EBITDA break-even (US\$/dmt)	37.0	36.3	42.0
Iron ore fines pellet adjustment	(0.9)	(2.2)	(1.9)
Iron ore fines and pellets EBITDA break-even (US\$/dmt)	36.1	34.1	40.1
Iron ore fines sustaining investments	5.8	8.1	4.7
Iron ore fines and pellets cash break-even landed in China (US\$/dmt)	41.9	42.2	44.8

<sup>&</sup>lt;sup>1</sup> Measured by unit cost + expenses + sustaining investment adjusted for quality

## **Manganese and ferroalloys**

Adjusted EBITDA of manganese ore and ferroalloys was US\$ 5 million negative in 3Q20, US\$ 20 million lower than in 2Q20, mainly due to lower sales prices (US\$ 41 million), which was partially offset by higher sales volumes (US\$ 17 million).

<sup>&</sup>lt;sup>2</sup> Net of depreciation and includes dividends received

<sup>&</sup>lt;sup>10</sup> Does not include the impact from the iron ore fines and pellets pricing system mechanism.



Volume sold by destination – Iron ore and pellets

'000 metric tons	3Q20	2Q20	3Q19
Americas	7,663	4,937	7,644
Brazil	5,639	4,459	6,005
Others	2,024	478	1,639
Asia	60,833	51,011	67,515
China	50,448	43,144	56,906
Japan	5,314	3,428	5,347
Others	5,071	4,439	5,262
Europe	3,104	3,629	6,650
Germany	468	720	3,215
France	591	114	833
Others	2,045	2,795	2,602
Middle East	1,616	1,139	2,435
Rest of the World	1,017	849	872
Total	74,233	61,565	85,116

## **Selected financial indicators - Ferrous Minerals**

US\$ million	3Q20	2Q20	3Q19
Net Revenues	8,684	5,895	8,327
Costs <sup>1</sup>	(2,599)	(2,214)	(3,375)
Expenses <sup>1</sup>	(53)	(56)	(90)
Pre-operating and stoppage expenses <sup>1</sup>	(146)	(149)	(193)
R&D expenses	(32)	(27)	(35)
Dividends and interests on associates and JVs	2	53	-
Adjusted EBITDA	5,856	3,502	4,634
Depreciation and amortization	(403)	(478)	(548)
Adjusted EBIT	5,453	3,024	4,086
Adjusted EBIT margin (%)	62.8	51.3	49.1

<sup>&</sup>lt;sup>1</sup> Net of depreciation and amortization

## Selected financial indicators - Iron ore fines

US\$ million	3Q20	2Q20	3Q19
Adjusted EBITDA (US\$ million)	5,090	2,907	3,765
Volume Sold (Mt)	65.6	54.6	73.6
Adjusted EBITDA (US\$/t)	78	53	51

## **Selected financial indicators - Pellets**

US\$ million	3Q20	2Q20	3Q19
Adjusted EBITDA (US\$ million)	748	560	833
Volume Sold (Mt)	8.5	7.0	11.1
Adjusted EBITDA (US\$/t)	88	81	75

## **Selected financial indicators - Ferrous ex Manganese and Ferroalloys**

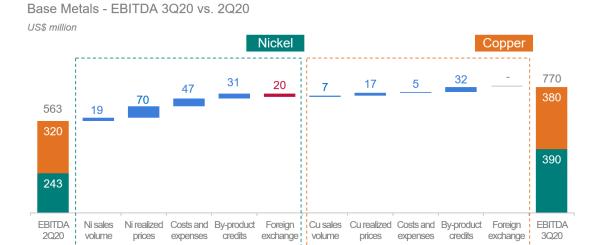
US\$ million	3Q20	2Q20	3Q19
Adjusted EBITDA (US\$ million)	5,861	3,487	4,626
Volume Sold (Mt) <sup>1</sup>	74.2	61.6	85.1
Adjusted EBITDA (US\$/t)	79	57	54

<sup>&</sup>lt;sup>1</sup> Volume including iron ore fines, pellets and ROM.



## **Base Metals**

Base Metals operations adjusted EBITDA was US\$ 770 million in 3Q20, US\$ 207 million higher than 2Q20, with the Copper business EBITDA reaching a record<sup>11</sup> US\$ 380 million.



The higher EBITDA in the quarter was mainly due to:

- Higher nickel and copper realized prices, on stronger LME reference price;
- Higher nickel by-product credits, especially rhodium and palladium, due to as provisionally priced sales that were adjusted to higher product market prices;
- Lower stoppage expenses with Voisey's Bay's resumption after care and maintenance;
   and
- Higher nickel sales volumes, as better prices enabled the destocking of built up inventories from previous quarters.

Salobo and Sossego reached record-low unit cash costs after by-products with, respectively negative US\$ 806/t and US\$ 1,269/t, as a result of higher gold by-product credits.

## Base Metals EBITDA overview - 3Q20

US\$ million	North Atlantic	PTVI Site	VNC Site	Onça Puma	Sossego	Salobo	Others Ni & Cu	Total Base Metals
Net Revenues	963	212	98	37	170	417	7	1,904
Costs	(657)	(126)	(118)	(34)	(60)	(129)	40	(1,084)
Selling and other expenses	(6)	-	-	(2)	(3)	-	(15)	(25)
Pre-operating and stoppage expenses	-	-	-	-	-	-	-	-
R&D	(6)	(1)	(2)	-	(4)	(1)	(11)	(25)
EBITDA	294	85	(22)	1	104	287	21	770

<sup>&</sup>lt;sup>11</sup> Not considering the effects of the Salobo goldstream recorded in 1Q15.

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## **Average prices**

US\$/ metric ton	3Q20	2Q20	3Q19
Nickel - LME	14,210	12,215	15,540
Copper - LME	6,519	5,356	5,802
Nickel - realized prices	15,145	13,948	14,859
Copper - realized prices <sup>1</sup>	6,268	5,994	4,918
Gold (US\$/oz)	2,177	1,743	1,485
Silver (US\$/oz)	22.53	18.09	15.15
Cobalt (US\$/t)	30,083	26,816	24,901

<sup>&</sup>lt;sup>1</sup>Considers Salobo and Sossego operations.

## **Nickel operations**

## Nickel operations – EBITDA by operation

US\$ million	3Q20	2Q20	3Q19
North Atlantic operation <sup>1</sup>	294	195	294
PTVI	85	59	66
VNC	(22)	(48)	(22)
Onça Puma	1	8	(8)
Others Nickel <sup>2</sup>	32	29	(11)
Total	390	243	319

<sup>&</sup>lt;sup>1</sup> Includes the operations in Canada and in the United Kingdom.

North Atlantic operations' EBITDA was higher in 3Q20 mainly due to (i) higher nickel realized prices, (ii) higher by-product credits and (iii) lower expenses due to the resumption of Voisey's Bay mine operations. The positive effects were partially offset by higher costs related to maintenance works during the quarter.

PTVI's higher EBITDA in 3Q20 was mainly due to higher nickel realized prices.

VNC's EBITDA was higher in 3Q20 mainly due to the positive effect of higher LME prices leading to more favorable margins associated with the current inventories compared to last quarter, and higher site production.

Onça Puma's EBITDA was lower in 3Q20 mainly due to limited productivity at the site related to maintenance works, which were successfully completed by the end of the quarter.

<sup>&</sup>lt;sup>2</sup> Includes the PTVI and VNC off-takes, intercompany sales eliminations, purchase of finished nickel and trading activities. Hedge results have been relocated to each nickel business operation.



Net operating revenue by product - Nickel operations

1100 ""	0000	0000	0040
US\$ million	3Q20	2Q20	3Q19
Nickel	882	591	757
Copper	129	133	113
Gold as by-product	27	28	22
Silver as by-product	7	5	3
PGMs	155	120	105
Cobalt	28	27	27
Others Nickel	89	44	7
Total	1,317	948	1,034

**Volume sold - Nickel operations** 

'000 metric tons	3Q20	2Q20	3Q19
Nickel	58	42	51
Upper Class I nickel <sup>1</sup>	15	18	25
Lower Class I nickel <sup>1</sup>	20	3	6
Class II nickel 1	12	13	13
Intermediates <sup>1</sup>	11	8	7
Copper	18	24	24
Gold as by-product ('000 oz)	14	16	15
Silver as by-product ('000 oz)	367	232	224
PGMs ('000 oz)	60	91	61
Cobalt (metric ton)	945	1,025	1,086

<sup>&</sup>lt;sup>1</sup> 3Q19 reconciled as per new classification.

## **NICKEL REALIZED PRICES (NRP)**

Nickel realized price in 3Q20 rose 8.6% from 2Q20 mainly due to 16.3% higher LME nickel prices, that was partially offset by (i) lower premiums for Class I nickel, (ii) higher discounts for Class II nickel, as well as (iii) higher share of Lower Class I nickel in the product mix, which commands lower premiums than Upper Class I nickel.

Premiums / discount by nickel product

US\$/t	3Q20	2Q20	3Q19
Upper Class I nickel	1,080	1,130	1,520
Lower Class I nickel	70	300	340
Class II nickel	(330)	(280)	60
Intermediates	(1,440)	(1,460)	(3,000)

Note: 3Q19 reconciled as per new classification.

Nickel products by source - 3Q20

Theres predicte by	000100 0420				
% of source sales	North Atlantic	PTVI	VNC	Onça Puma	Total % of sales
Upper Class I	42%	0%	0%	0%	26%
Lower Class I	53%	0%	0%	0%	34%
Class II	4%	45%	38%	100%	21%
Intermediates	1%	55%	62%	0%	19%
Total	100%	100%	100%	100%	100%



## Nickel realized price

US\$/t	3Q20	2Q20	3Q19
LME average nickel price	14,210	12,215	15,540
Average nickel realized price	15,145	13,948	14,859
Contribution to the NRP by category:			
Nickel average aggregate premium	(40)	120	393
Other timing and pricing adjustments contribution	975	1,613	(1,073)

In March 2020, as a precautionary measure to increase its cash position and preserve financial flexibility in light of the COVID-19 outbreak, Vale decided to unwind its Nickel Revenue Hedging Program. The gain was recognized in equity in 1Q20 and is periodically reclassified to net income aligned with the hedged future nickel sales. The effect of the derivatives settled in 3Q20 on Vale's nickel realized price was positive US\$ 1,238/t.

Other timing and pricing adjustments had an aggregate positive impact of US\$ 975/t. The main drivers for this positive adjustment in 3Q20 are (i) the Quotational Period effects (based on sales distribution in the prior three months, as well as the differences between the LME price at the moment of sale and the LME average price), with an impact of negative US\$ 239/t; (ii) fixed price sales, with an impact of negative US\$ 26/t; (iii) the above-mentioned effect of the hedging on Vale's nickel price realization, with a positive impact of US\$ 1,238/t in the quarter, and (iv) other effects and adjustments of US\$ 2/t.

## **COSTS AND EXPENSES**

North Atlantic operations' unit cash costs after by-products increased in 3Q20 mainly due to the higher dilution of by-product credits per ton as nickel sales volumes were higher compared to by-products sales volumes, which were partially offset by greater dilution of fixed costs from Voisey's Bay.

PTVI's unit cash costs was slightly lower in 3Q20 as a result of higher dilution of fixed costs on higher volumes at the site in the quarter.

VNC's unit cash costs after by-products was lower in 3Q20 mainly as consequence of the ramp up of nickel hydroxide cake production.

Onça Puma's unit cash costs was higher in 3Q20 as a result of extended maintenance work beyond July until the quarter end.



#### Nickel COGS - 2Q20 x 3Q20

		Va	riance drivers			
US\$ million	2Q20	Volume	Exchange rate	Others	Total variation	3Q20
Nickel operations	649	247	19	(21)	245	894
Depreciation	196	90	5	(49)	46	242
Total	845	337	24	(70)	291	1,136

Nickel operations – unit cash cost of sales, net of by-product credits

US\$/t	3Q20	2Q20	3Q19
North Atlantic operations <sup>1</sup>	8,040	4,183	5,607
PTVI	6,291	6,401	6,947
VNC	13,322	19,739	20,331
Onça Puma	12,078	9,532	10,368

<sup>&</sup>lt;sup>1</sup> North Atlantic figures include Clydach refining costs.

Selling expenses and other expenses totaled US\$ 22 million in 3Q20, including selling expenses (US\$ 6 million), mines under care and maintenance in North Atlantic (US\$ 6 million) and expenses related to other projects (US\$ 4 million).

R&D expenses were US\$ 10 million in 3Q20, lower than the US\$ 11 million recorded in 2Q20. These expenses encompass R&D initiatives for further operational improvements, with the main expenses associated with North Atlantic and VNC operations, corresponding to US\$ 6 million and US\$ 2 million, respectively, in the guarter.

# EBITDA breakeven - nickel operations<sup>12</sup>





<sup>12</sup> Considering only the cash effect of US\$ 400/oz that Wheaton Precious Metals pays for 70% of Sudbury's gold by-product, nickel operations EBITDA breakeven would increase to US\$ 7,723/t.



# **Selected financial indicators - Nickel operations**

US\$ million	3Q20	2Q20	3Q19
Net Revenues	1,317	948	1,034
Costs <sup>1</sup>	(894)	(649)	(676)
Expenses <sup>1</sup>	(23)	(16)	(12)
Pre-operating and stoppage expenses <sup>1</sup>	-	(29)	(16)
R&D expenses	(10)	(11)	(11)
Dividends and interests on associates and JVs	-	-	-
Adjusted EBITDA	390	243	319
Depreciation and amortization	(242)	(201)	(247)
Adjusted EBIT	148	42	72
Adjusted EBIT margin (%)	11.2	4.4	7.0

<sup>&</sup>lt;sup>1</sup> Net of depreciation and amortization

# Copper operations – Salobo and Sossego

# Copper – EBITDA by operation

US\$ million	3Q20	2Q20	3Q19
Salobo	287	259	227
Sossego	104	74	19
Others Copper <sup>1</sup>	(10)	(13)	(10)
Total	380	320	236

<sup>&</sup>lt;sup>1</sup> Includes research expenses related to the Hu'u project.

Salobo's EBITDA was higher in 3Q20 mainly due to higher copper and gold realized prices, which were partially offset by lower gold sales volumes.

Sossego's EBITDA was higher in 3Q20 mainly due to higher copper and gold sales volumes and realized prices.

# Net operating revenue by product - Copper operations

US\$ million	3Q20	2Q20	3Q19
Copper	390	358	334
Gold as by-product	192	163	157
Silver as by-product	5	2	4
Total	587	523	495

#### **Volume sold - Copper operations**

'000 metric tons	3Q20	2Q20	3Q19
Copper	62	60	68
Gold as by-product ('000 oz)	86	93	105
Silver as by-product ('000 oz)	193	181	219

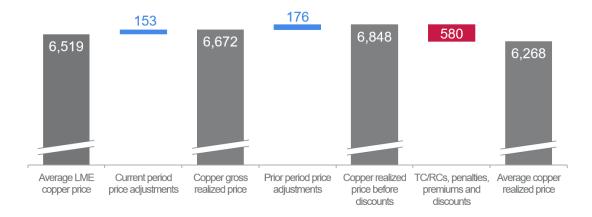


#### **COPPER REALIZED PRICES**

Vale's copper products are sold on a provisional pricing basis<sup>13</sup> during the quarter with final prices determined in a future period, generally one to four months forward.

## Price realization – copper operations

US\$/t, 3Q20



- Current period price adjustments: mark-to-market of invoices from current quarter sales still open at the end of the quarter based on the copper price forward curve at the end of the quarter
- Prior period price adjustment: variance between the price used in final invoices (and in the mark-to-market of invoices from previous quarters still open at the end of the quarter) and the provisional prices used for sales in previous quarters
- TC/RCs, penalties, premiums and discounts for intermediate products

The positive effects of current period price adjustments of US\$ 153/t and prior period price adjustments of US\$ 176/t were mainly due to the forward price steadily rising during the third quarter.

#### **COSTS AND EXPENSES**

Salobo had solid performance reaching consecutive negative unit cash costs after by-products in the quarter.

Unit cash costs after by-products decreased to negative US\$ 806t/t in Salobo and US\$ 1,269/t in Sossego, both operations reaching an all-time record-low, as a result of higher gold by-product credits.

<sup>&</sup>lt;sup>13</sup> On September 30<sup>th</sup>, 2020, Vale had provisionally priced copper sales from Sossego and Salobo totaling 42,838 tons valued at an LME forward price of US\$ 6,645/t, subject to final pricing over the following months.



Copper COGS - 2Q20 x 3Q20

		Va	riance drivers			
US\$ million	2Q20	Volume	Exchange rate	Others	Total variation	3Q20
Copper operations	185	9	-	(4)	5	190
Depreciation	33	3	-	(7)	(4)	29
Total	218	12	-	(11)	1	219

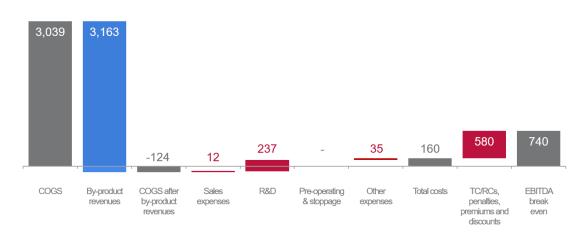
Copper operations – unit cash cost of sales, net of by-product credits

US\$/t	3Q20	2Q20	3Q19
Salobo	(806)	(431)	298
Sossego	1,269	2,055	3,830

Selling expenses and other expenses totaled US\$ 3 million in 3Q20. Research and development expenses were US\$ 15 million in 3Q20, with Hu'u-related expenditures amounting to US\$ 10 million and Sossego amounting to US\$ 4 million in the quarter.

# EBITDA breakeven - copper operations<sup>14</sup>





The realized price to be used against the EBITDA break-even should be the copper realized price before discounts (US\$ 6,848/t), given that TC/RCs, penalties and other discounts are already part of the EBITDA break-even build-up.

<sup>&</sup>lt;sup>14</sup> Considering only the cash effect of US\$ 400/oz that Wheaton Precious Metals pays for 75% of Salobo's gold by-product, copper operations EBITDA breakeven would increase to US\$ 2,184/t.



# **Selected financial indicators - Copper operations**

US\$ million	3Q20	2Q20	3Q19
Net Revenues	587	523	495
Costs <sup>1</sup>	(190)	(185)	(244)
Expenses <sup>1</sup>	(2)	(3)	(2)
Pre-operating and stoppage expenses <sup>1</sup>	(0)	-	-
R&D expenses	(15)	(15)	(13)
Dividends and interests on associates and JVs	-	-	-
Adjusted EBITDA	380	320	236
Depreciation and amortization	(29)	(33)	(49)
Adjusted EBIT	351	287	187
Adjusted EBIT margin (%)	59.8	54.9	37.8

<sup>&</sup>lt;sup>1</sup> Net of depreciation and amortization



# Coal

#### **ADJUSTED EBITDA**

Coal adjusted EBITDA was negative US\$ 213 million in 3Q20, mainly due to (i) depressed average realized prices and (ii) low sales volumes in the period, given lasting restrictions in demand, related to the COVID-19 pandemic.

Such result meant a slight improvement of US\$ 56 million compared to 2Q20, following (i) higher metallurgical coal sales and fixed cost dilution after resumption of operations in June 2020 and (ii) seasonally higher interest received related to Nacala Logistic Corridor debt service to Vale<sup>15</sup>.

With increased flexibility in the flow of goods, services and people in the region, which enabled the inbound logistics of equipment and materials to the site, and based on the safety levels maintained at this stage, Vale decided to resume its maintenance plan revamp in November 2020, and teams are already being mobilized for that. Hence, 4Q20 production will likely face impacts derived from such decision, which will be potentially offset by the current high level of inventories. Following works completion, a production run rate of 15 Mtpy and improved business sustainability are expected.

# Revenues and price realization

Revenues in 3Q20 were in line with the previous quarter, still affected by the combination of low sales volumes<sup>16</sup> and depressed average realized prices.

#### Volume sold

1 0101110 00101			
'000 metric tons	3Q20	2Q20	3Q19
Metallurgical coal	809	516	1,083
Thermal coal	572	869	1,172
Total	1,381	1,385	2,255

Net operating revenue by product

US\$ million	3Q20	2Q20	3Q19
Metallurgical coal	76	52	178
Thermal coal	27	42	63
Total	103	94	241

<sup>&</sup>lt;sup>15</sup> From 1Q20 onwards, and for Adjusted EBITDA purposes only, Vale is recognizing interest on a cash basis. Therefore, interest from the Nacala Logistic Corridor will be recorded in the Adjusted EBITDA every 6 months (usually in 1Q and 3Q of each fiscal year) as provided for in the debt service contract.

<sup>&</sup>lt;sup>16</sup> 3Q20 sales volumes of 1,381 are now rectified in relation to the information disclosed in the 3Q20 Production and Sales Report (1,435).



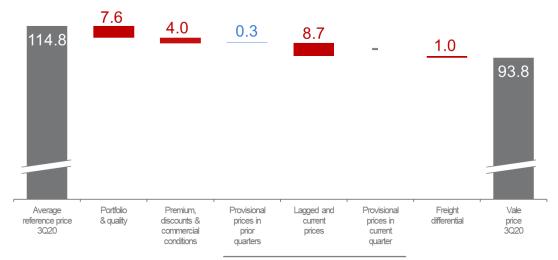
# **Coal prices**

US\$/ metric ton	3Q20	2Q20	3Q19
Metallurgical coal index price <sup>1</sup>	114.8	118.3	161.5
Vale's metallurgical coal realized price	93.8	100.9	164.5
Thermal coal index price <sup>2</sup>	55.4	54.8	61.2
Vale's thermal coal realized price	47.0	48.1	53.9
Vale's average realized price	74.4	67.7	107.0

<sup>&</sup>lt;sup>1</sup> Reference price Premium Low Vol Hard Coking Coal FOB Australia.

# Price realization - Metallurgical coal

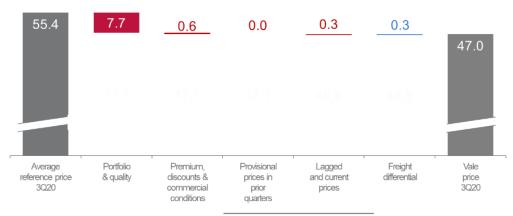
#### US\$/t 3Q20



Impact of pricing system adjustments

#### Price realization - Thermal coal

### US\$/t 3Q20



Impact of pricing system adjustments

<sup>&</sup>lt;sup>2</sup> McCloskey FOB Richards Bay



# **Costs and expenses**

Costs totaled US\$ 321 million in 3Q20, an amount US\$ 40 million lower than in 2Q20, mainly due to fixed cost dilution after resumption of operations in June 2020. Pro-forma C1 cash cost totaled US\$ 77.3/t in 3Q20, a decrease compared to 2Q20 due to (i) lower costs of inventories, which led to a substantial reversion of inventory impairments (Other Costs), (ii) seasonally higher interest received, related to Nacala Logistic Corridor debt service to Vale, and (iii) the effect of fixed cost dilution mentioned above.

#### Pro-forma cash cost

US\$/ metric ton	3Q20	2Q20	3Q19
Pro-forma operational costs <sup>1</sup> (A)	103.9	133.8	139.3
Nacala non-operational tariff <sup>2</sup> (B)	31.4	56.7	48.5
Other costs (C) <sup>3</sup>	(43.5)	(0.7)	5.4
Cost at Nacala Port (D = A+B+C)	91.8	189.8	193.2
NLC's debt service to Vale (E)	14.5	-	12.9
Pro-forma C1 cash cost (F = D-E)	77.3	189.8	180.3
Idle capacity	140.9	70.6	-
Total	218.2	260.4	180.3

<sup>&</sup>lt;sup>1</sup> Includes the inferred NLC tariff components related to fixed and variable costs and excludes royalties.

#### **Selected financial indicators - Coal**

US\$ million	3Q20	2Q20	3Q19
Net Revenues	103	94	241
Costs <sup>1</sup> <sup>2</sup>	(321)	(361)	(437)
Expenses <sup>1</sup>	(5)	3	5
Pre-operating and stoppage expenses <sup>1</sup>	-	-	-
R&D expenses	(10)	(5)	(10)
Dividends and interests on associates and JVs	20	-	29
Adjusted EBITDA	(213)	(269)	(172)
Depreciation and amortization	-	-	(67)
Adjusted EBIT	(213)	(269)	(239)
Adjusted EBIT margin (%)	(207)	(286)	(99)

<sup>&</sup>lt;sup>1</sup> Net of depreciation and amortization

<sup>&</sup>lt;sup>2</sup> Includes the inferred NLC tariff components related to sustaining capex, working capital, taxes and other financial items.

<sup>&</sup>lt;sup>3</sup> Average costs of inventories are monthly tested vs. the expected sales prices leading to positive or negative variations, depending on previous provisions recorded.

<sup>&</sup>lt;sup>2</sup> Including idle capacity



# **ANNEXES**

# SIMPLIFIED FINANCIAL STATEMENTS

# **Income Statement**

US\$ million	3Q20	2Q20	3Q19
Net operating revenue	10,762	7,518	10,217
Cost of goods sold and services rendered	(4,816)	(4,212)	(5,681)
Gross profit	5,946	3,306	4,536
Gross margin (%)	55.2	44.0	44.4
Selling and administrative expenses	(127)	(124)	(128)
Research and evaluation expenses	(105)	(90)	(124)
Pre-operating and operational stoppage	(188)	(238)	(290)
Brumadinho event	(114)	(130)	(225)
Other operational expenses, net	(113)	(237)	(122)
Impairment and disposal of non-current assets	(298)	(403)	(30)
Operating income	5,001	2,084	3,617
Financial income	69	135	132
Financial expenses	(1,215)	(585)	(1,084)
Other financial items, net	(214)	(35)	(187)
Equity results and other results in associates and joint ventures	(40)	(535)	132
Income before income taxes	3,601	1,064	2,610
Current tax	(743)	(326)	(858)
Deferred tax	(51)	181	(119)
Net income	2,807	919	1,633
Loss attributable to noncontrolling interests	(101)	(76)	(21)
Net income attributable to Vale's stockholders	2,908	995	1,654
Earnings per share (attributable to the Company's stockholders - US\$):			
Basic and diluted earnings per share (attributable to the Company's stockholders - US\$)	0.57	0.19	0.32

# Equity income (loss) by business segment

Equity intoonic (1000) by	D40111000 00	91110111				
US\$ million	3Q20	%	2Q20	%	3Q19	%
Ferrous Minerals	19	(317)	36	84	90	360
Base Metals	(1)	17	-	-	-	-
Coal	-	-	-	-	-	-
Others	(24)	400	7	16	(65)	(260)
Total	(6)	100	43	100	25	100



# **Balance sheet**

US\$ million	9/30/2020	6/30/2020	9/30/2019
Assets			
Current assets	17,544	20,307	18,486
Cash and cash equivalents	8,845	12,113	8,559
Short term investments	125	93	906
Accounts receivable	3,014	2,597	2,297
Other financial assets	454	554	412
Inventories	4,329	4,058	4,629
Prepaid income taxes	117	145	559
Recoverable taxes	357	395	642
Others	303	352	482
Non-current assets	15,799	15,851	15,235
Judicial deposits	2,040	2,070	3,044
Other financial assets	2,472	2,300	2,895
Prepaid income taxes	540	583	591
Recoverable taxes	531	516	514
Deferred income taxes	9,610	9,804	7,786
Others	606	578	405
Fixed assets	46,638	46,989	60,175
Total assets	79,981	83,147	93,896
Liabilities			
Current liabilities	10,684	11,152	13,430
Suppliers and contractors	3,099	2,934	4,251
Loans, borrowings and leases	1,024	1,208	1,568
Other financial liabilities	1,782	1,563	1,584
Taxes payable	807	395	1,066
Settlement program (REFIS)	313	321	414
Provisions	1,016	850	1,019
Liabilities related to associates and joint ventures	688	709	450
Liabilities related to Brumadinho	936	1,013	2,085
De-characterization of dams	320	312	451
Interest on capital	-	1,159	-
Others	699	688	542
Non-current liabilities	36,088	39,061	37,785
Loans, borrowings and leases	14,041	17,347	15,029
Other financial liabilities	5,289	4,425	3,571
Settlement program (REFIS)	2,287	2,428	3,441
Deferred income taxes	1,635	1,631	1,758
Provisions	7,781	7,808	8,043
Liabilities related to associates and joint ventures	797	960	1,107
Liabilities related to Brumadinho	614	710	846
De-characterization of dams	1,254	1,374	1,387
Streaming transactions	2,017	2,031	2,076
Others	373	347	527
Total liabilities	46,772	50,213	51,215
Stockholders' equity	33,209	32,934	42,681
Total liabilities and stockholders' equity	79,981	83,147	93,896



# Cash flow

US\$ million	3Q20	2Q20	3Q19
Cash flow from operations	5,567	2,104	5,128
Interest on loans and borrowings paid	(203)	(168)	(467)
Derivatives received (paid), net	(130)	(114)	(88)
Interest on participative stockholders debentures paid	-	(88)	-
Income taxes (including settlement program)	(450)	(398)	(493)
Net cash provided by operating activities	4,784	1,336	4,080
Cash flows from investing activities:			
Investment in fund applications	(31)	(96)	-
Capital expenditures	(872)	(967)	(891)
Additions to investments	-	-	(74)
Acquisition of subsidiary, net of cash	-	-	(417)
Proceeds from disposal of assets and investments	82	5	20
Dividends received from joint ventures and associates	2	77	-
Restricted cash and judicial deposits related to Brumadinho	9	(18)	1,773
Short term investments	-	449	(895)
Other investment activities, net	(197)	(120)	(34)
Net cash used in investing activities	(1,007)	(670)	(518)
Cash flows from financing activities:	( ) /	( /	(
Loans and financing:			
Loans and borrowings from third-parties	1,800	-	1,000
Payments of loans and borrowings from third-parties	(5,265)	(116)	(1,694)
Payments of leasing	(45)	(49)	(53)
Payments to stockholders:	(10)	(10)	()
Dividends and interest on capital paid to stockholders	(3,327)		-
Dividends and interest on capital paid to noncontrolling interest	(3)	(5)	(104)
Net cash provided by (used in) financing activities	(6,840)	(170)	(851)
Increase (decrease) in cash and cash equivalents	(3,063)	496	2,711
Cash and cash equivalents in the beginning of the period	12,113	11,788	6,048
Effect of exchange rate changes on cash and cash equivalents	(205)	(171)	(200)
Cash and cash equivalents at the end of period	8,845	12,113	8,559
Non-cash transactions:	-,	,	-,
Additions to property, plant and equipment - capitalized loans and borrowing costs	13	12	34
Cash flows from operating activities:			
Income before income taxes	3,601	1,064	2,610
Adjusted for:			
Provisions related to Brumadinho	-	21	-
Equity results and other results in associates and joint ventures	40	535	(132)
Impairment and disposal of non-current assets	298	403	30
Depreciation, depletion and amortization	774	807	927
Financial results, net	1,360	485	1,139
Change in assets and liabilities			
Accounts receivable	(276)	(922)	523
Inventories	(298)	(125)	(69)
Suppliers and contractors	214	108	412
Provision - Payroll, related charges and other remunerations	177	115	187
Payments related to Brumadinho	(218)	(155)	(386)
Other assets and liabilities, net	(105)	(232)	(113)
Cash flow from operations	5,567	2,104	5,128



# REVENUES, VOLUMES SOLD, PRICES AND MARGINS

Net operating revenue by destination

US\$ million	3Q20	%	2Q20	%	3Q19	%
North America	283	2.6	221	2.9	533	5.2
USA	278	2.6	177	2.4	312	3.1
Canada	5	0.0	44	0.6	191	1.9
Mexico	-	-	-	-	30	0.3
South America	862	8.0	543	7.2	990	9.7
Brazil	717	6.7	528	7.0	849	8.3
Others	145	1.3	15	0.2	141	1.4
Asia	7,800	72.5	5,413	72.0	6,855	67.1
China	6,416	59.6	4,320	57.5	5,473	53.6
Japan	558	5.2	396	5.3	586	5.7
South Korea	296	2.8	265	3.5	341	3.3
Others	530	4.9	432	5.7	455	4.5
Europe	1,400	13.0	1,035	13.8	1,244	12.2
Germany	441	4.1	351	4.7	379	3.7
Italy	58	0.5	49	0.7	80	0.8
Others	901	8.4	635	8.4	785	7.7
Middle East	249	2.3	178	2.4	427	4.2
Rest of the World	168	1.6	128	1.7	168	1.6
Total	10,762	100.0	7,518	100.0	10,217	100.0

# **Volume sold - Minerals and metals**

'000 metric tons	3Q20	2Q20	3Q19
Iron ore fines	65,607	54,569	73,614
ROM	162	46	425
Pellets	8,464	9,650	11,077
Manganese ore	428	270	150
Ferroalloys	15	10	29
Thermal coal	572	869	1,172
Metallurgical coal	809	516	1,083
Nickel	58	42	51
Copper	81	83	92
Gold as by-product ('000 oz)	100	110	120
Silver as by-product ('000 oz)	560	411	443
PGMs ('000 oz)	60	91	61
Cobalt (metric ton)	945	1,025	1,086

# Average prices

US\$/ton	3Q20	2Q20	3Q19
Iron ore fines CFR reference (dmt)	123.1	100.4	100.2
Iron ore fines CFR/FOB realized price	112.1	88.9	89.2
Pellets CFR/FOB (wmt)	141.2	129.4	144.1
Manganese ore	85.3	214.3	118.7
Ferroalloys	968.2	1,005.9	1,051.3
Thermal coal	47.0	48.1	53.9
Metallurgical coal	93.8	100.9	164.5
Nickel	15,145	13,948	14,859
Copper <sup>1</sup>	6,441	5,884	4,857
Gold (US\$/oz)	2,177	1,743	1,485
Silver (US\$/oz)	22.53	18.09	15.15
Cobalt (US\$/t)	30,083	26,816	24,901

<sup>&</sup>lt;sup>1</sup>Considers Salobo, Sossego and North Atlantic operations.



## Operating margin by segment (EBIT adjusted margin)

%	3Q20	2Q20	3Q19
Ferrous Minerals	62.8	51.3	49.1
Base Metals	26.2	22.4	17.0
Coal	(206.8)	(286.2)	(99.2)
Total	49.4	34.1	36.0

# RECONCILIATION OF IFRS AND "NON-GAAP" INFORMATION

#### (a) Adjusted EBIT

US\$ million	3Q20	2Q20	3Q19
Net operating revenues	10,762	7,518	10,217
COGS	(4,816)	(4,212)	(5,681)
Sales and administrative expenses	(127)	(124)	(128)
Research and development expenses	(105)	(90)	(124)
Pre-operating and stoppage expenses	(188)	(238)	(290)
Brumadinho event	(114)	(130)	(225)
Other operational expenses, net	(113)	(237)	(122)
Dividends received and interests from associates and JVs	22	77	29
Adjusted EBIT	5,321	2,564	3,676

#### (b) Adjusted EBITDA

EBITDA defines profit or loss before interest, tax, depreciation, depletion and amortization. The definition of Adjusted EBITDA for the Company is the operating income or loss plus dividends received and interest from associates and joint ventures, and excluding the amounts charged as (i) depreciation, depletion and amortization and (ii) impairment and disposal of non-current assets. However, our adjusted EBITDA is not the measure defined as EBITDA under IFRS and may possibly not be comparable with indicators with the same name reported by other companies. Adjusted EBITDA should not be considered as a substitute for operational profit or as a better measure of liquidity than operational cash flow, which are calculated in accordance with IFRS. Vale provides its adjusted EBITDA to give additional information about its capacity to pay debt, carry out investments and cover working capital needs. The following tables shows the reconciliation between adjusted EBITDA and operational cash flow and adjusted EBITDA and net income, in accordance with its statement of changes in financial position.

The definition of Adjusted EBIT is Adjusted EBITDA plus depreciation, depletion and amortization.

#### Reconciliation between adjusted EBITDA and operational cash flow

US\$ million	3Q20	2Q20	3Q19
Adjusted EBITDA	6,095	3,371	4,603
Working capital:			
Accounts receivable	(276)	(922)	523
Inventories	(298)	(125)	(69)
Suppliers and contractors	214	108	412
Provision - Payroll, related charges and other remunerations	177	115	187
Payments related to Brumadinho	(218)	(155)	(386)
Provisions related to Brumadinho	-	21	-
Others	(127)	(309)	(142)
Cash provided from operations	5,567	2,104	5,128
Income taxes paid - including settlement program	(450)	(398)	(493)
Interest on loans and borrowings paid	(203)	(168)	(467)
Interest on participative shareholders' debentures paid	-	(88)	-
Derivatives received (paid), net	(130)	(114)	(88)
Net cash provided by (used in) operating activities	4,784	1,336	4,080



# Reconciliation between adjusted EBITDA and net income (loss)

US\$ million	3Q20	2Q20	3Q19
Adjusted EBITDA	6,095	3,371	4,603
Depreciation, depletion and amortization	(774)	(807)	(927)
Dividends received and interest from associates and joint ventures	(22)	(77)	(29)
Impairment and disposal of non-current assets	(298)	(403)	(30)
Operating income	5,001	2,084	3,617
Financial results	(1,360)	(485)	(1,139)
Equity results and other results in associates and joint ventures	(40)	(535)	132
Income taxes	(794)	(145)	(977)
Net income (loss)	2,807	919	1,633
Net income (loss) attributable to noncontrolling interests	(101)	(76)	(21)
Net income (loss) attributable to Vale's stockholders	2,908	995	1,654

(c) Net debt

(0) 1101 0.001			
US\$ million	3Q20	2Q20	3Q19
Total debt	13,444	16,903	14,786
Cash and cash equivalents <sup>1</sup>	8,970	12,206	9,465
Net debt	4.474	4.697	5.321

<sup>&</sup>lt;sup>1</sup> Including financial investments

# (d) Gross debt / LTM Adjusted EBITDA

US\$ million	3Q20	2Q20	3Q19
Gross debt / LTM Adjusted EBITDA (x)	0.8	1.2	1.3
Gross debt / LTM operational cash flow (x)	1.3	1.7	1.2

# (e) LTM Adjusted EBITDA / LTM interest payments

US\$ million	3Q20	2Q20	3Q19
Adjusted LTM EBITDA / LTM gross interest (x)	19.4	16.5	10.8
LTM adjusted EBITDA / LTM interest payments (x)	18.7	12.9	9.9
LTM operational profit / LTM interest payments (x)	8.2	5.0	6.0